

# Kaweah Delta Health Care District Board Of Directors Committee Meeting

*Health is our Passion. Excellence is our Focus. Compassion is our Promise.*

## NOTICE

The Finance Property Services Acquisition Board Committee of the Kaweah Delta Health Care District will meet at the Executive Office Conference Room {305 W Acequia Avenue, Visalia, CA} on Wednesday, January 15, 2025:

- 10:00AM Open meeting
- Immediately following the open meeting - closed session will happen pursuant to Health and Safety Code 32106.

In compliance with the Americans with Disabilities Act, if you need special assistance to participate at this meeting, please contact the Board Clerk (559) 624-2330. Notification 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to the Kaweah Delta Health Care District Board of Directors meeting.

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings (special meetings are posted 24 hours prior to meetings) in the Kaweah Health Medical Center, Mineral King Wing near the Mineral King entrance.

The disclosable public records related to agendas can be obtained by contacting the Board Clerk at Kaweah Health Medical Center – Acequia Wing, Executive Offices (Administration Department/Executive Offices) {1st floor}, 400 West Mineral King Avenue, Visalia, CA via phone 559-624-2330 or email: [kedavis@kaweahhealth.org](mailto:kedavis@kaweahhealth.org), or on the Kaweah Delta Health Care District web page <http://www.kaweahhealth.org>.

KAWEAH DELTA HEALTH CARE DISTRICT

David Francis, Secretary/Treasurer



Kelsie Davis

Board Clerk / Executive Assistant to CEO

DISTRIBUTION:

Governing Board, Legal Counsel, Executive Team, Chief of Staff, [www.kaweahhealth.org](http://www.kaweahhealth.org)

**Mike Olmos • Zone 1**  
President

**Lynn Havard Mirviss • Zone 2**  
Vice President

**Dean Levitan, MD • Zone 3**  
Board Member

**David Francis • Zone 4**  
Secretary/Treasurer

**Amando Murrieta • Zone 5**  
Board Member

# Kaweah Delta Health Care District Board Of Directors Committee Meeting

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## **KAWEAH DELTA HEALTH CARE DISTRICT BOARD OF DIRECTORS FINANCE, PROPERTY, SERVICES & ACQUISITION COMMITTEE**

Kaweah Health Medical Center

305 W. Acequia Avenue, Executive Office Conference Room (1<sup>st</sup> Floor)

**Wednesday January 15, 2024**

ATTENDING: Directors: David Francis (Chair) & Dean Levitan; Gary Herbst, Chief Executive Officer; Malinda Tupper, Chief Financial Officer; Marc Mertz, Chief Strategy Officer; Jennifer Stockton, Director of Finance, Jag Batth, Chief Operating Officer, Ryan Gates, Chief Population Health Office; Kelsie Davis, Board Clerk Recording

### **OPEN MEETING – 10:00AM**

1. **CALL TO ORDER** – *David Francis, Board Secretary/Treasurer*
2. **PUBLIC PARTICIPATION** – Members of the public may comment on agenda items before action is taken and after it is discussed by the Board. Each speaker will be allowed five minutes. Members of the public wishing to address the Board concerning items not on the agenda and within the jurisdictions of the Board are requested to identify themselves at this time.
3. **MINUTES**- Review of the open minutes from December 18, 2024.
4. **FINANCIALS**- Review of the most current fiscal year financial results and budget. – *Malinda Tupper, Chief Financial Officer*
5. **APPROVAL OF CLOSED PROPERTY, SERVICES, AND ACQUISITION AGENDA: Closed Agenda – immediately following the 10:00AM open meeting**
  - 5.1. **Report involving trade secrets {Health and Safety Code 32106}** – Discussion will concern a proposed new services/programs – estimated date of disclosure is September 2025 – *Ryan Gates, Chief Population Health Officer and Gary Herbst, Chief Executive Officer*
6. **ADJOURN** – *David Francis, Board Secretary/Treasurer*

# Kaweah Delta Health Care District Board Of Directors Committee Meeting

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## CLOSED MEETING – following the 10:00AM Open Meeting

1. **CALL TO ORDER** – *David Francis, Board Secretary/Treasurer*
2. **REPORT INVOLVING TRADE SECRETS {HEALTH AND SAFETY CODE 32106}** – Discussion will concern a proposed new services/programs – estimated date of disclosure is September 2025. *Ryan Gates, Chief Population Health Officer and Gary Herbst, Chief Executive Officer*
3. **ADJOURN** – *David Francis, Board Secretary/Treasurer*

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**Finance, Property, Services, and Acquisition Committee – OPEN MEETING**  
**Wednesday December 18, 2024**  
**Kaweah Health Medical Center – Executive Office Conference Room**

ATTENDING: Directors: David Francis & Dean Levitan, M.D.; Gary Herbst, Chief Executive Officer; Malinda Tupper, Chief Financial Officer; Marc Mertz, Chief Strategy Officer; Jennifer Stockton, Director of Finance; Jag Batth, Chief Operating Officer; Ryan Gates, Chief Population Health Officer; Kelsie Davis Board Clerk Recording

Called to order at 10:00AM

Public Participation- None.

**APPROVAL OF AGENDA-** Approval of the FPSA Agenda.

**MINUTES-** Approval of the minutes from November 20, 2024.

**FINANCIALS** – Review of the most current fiscal year financial results and budget and a progress review and projections relative to the Kaweah Health initiatives to decrease costs and improve cost efficiencies (copy attached to the original of these minutes and considered a part thereof) - *Malinda Tupper – Chief Financial Officer*

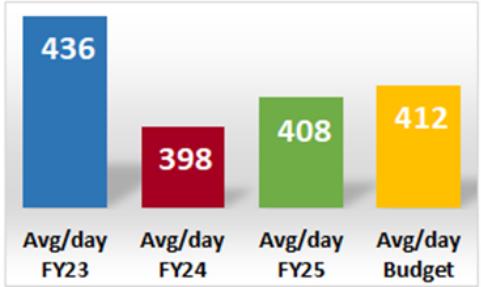
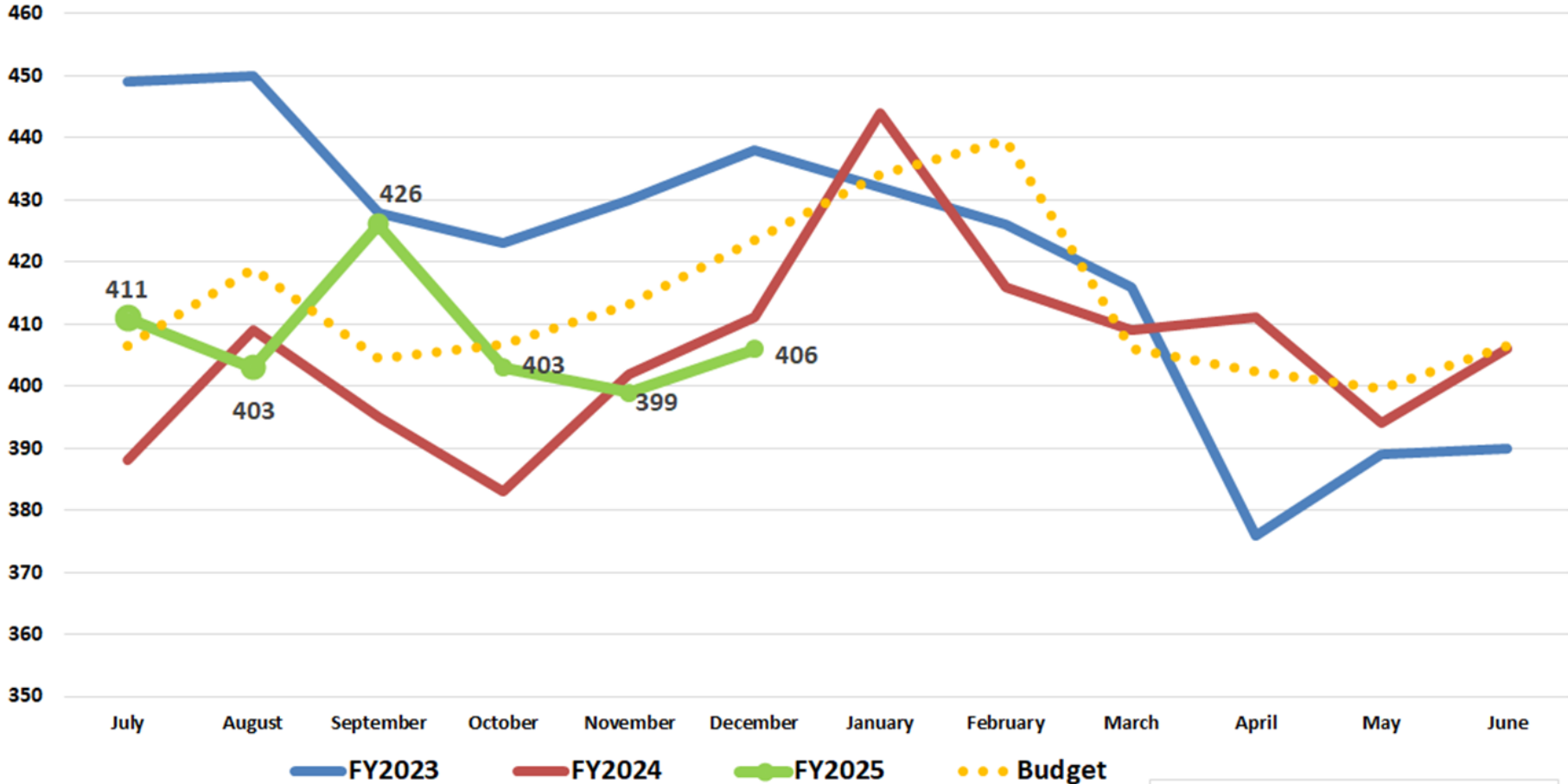
The FEMA funds have not yet been received but they have been obligated. We will record the FEMA Funds in December. The question of the 401k match will go to approval to the Board of Directors this afternoon December 18, 2024.

Adjourned at 11:00AM

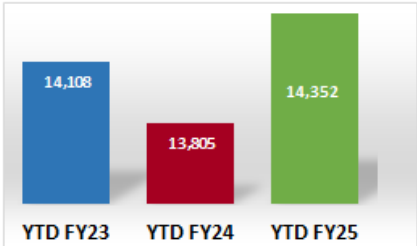
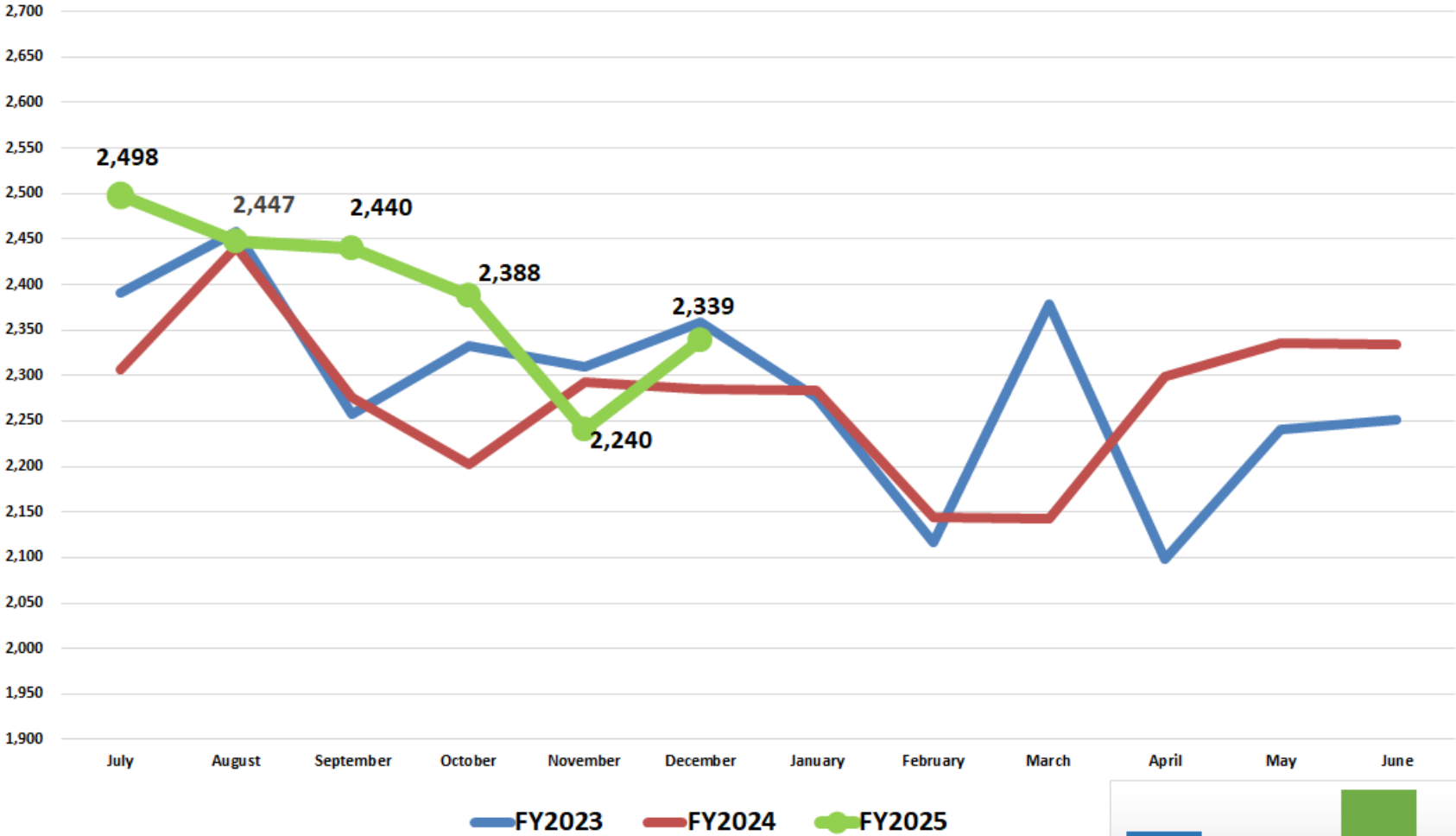
# CFO Financial Report

## Month Ending December 2024

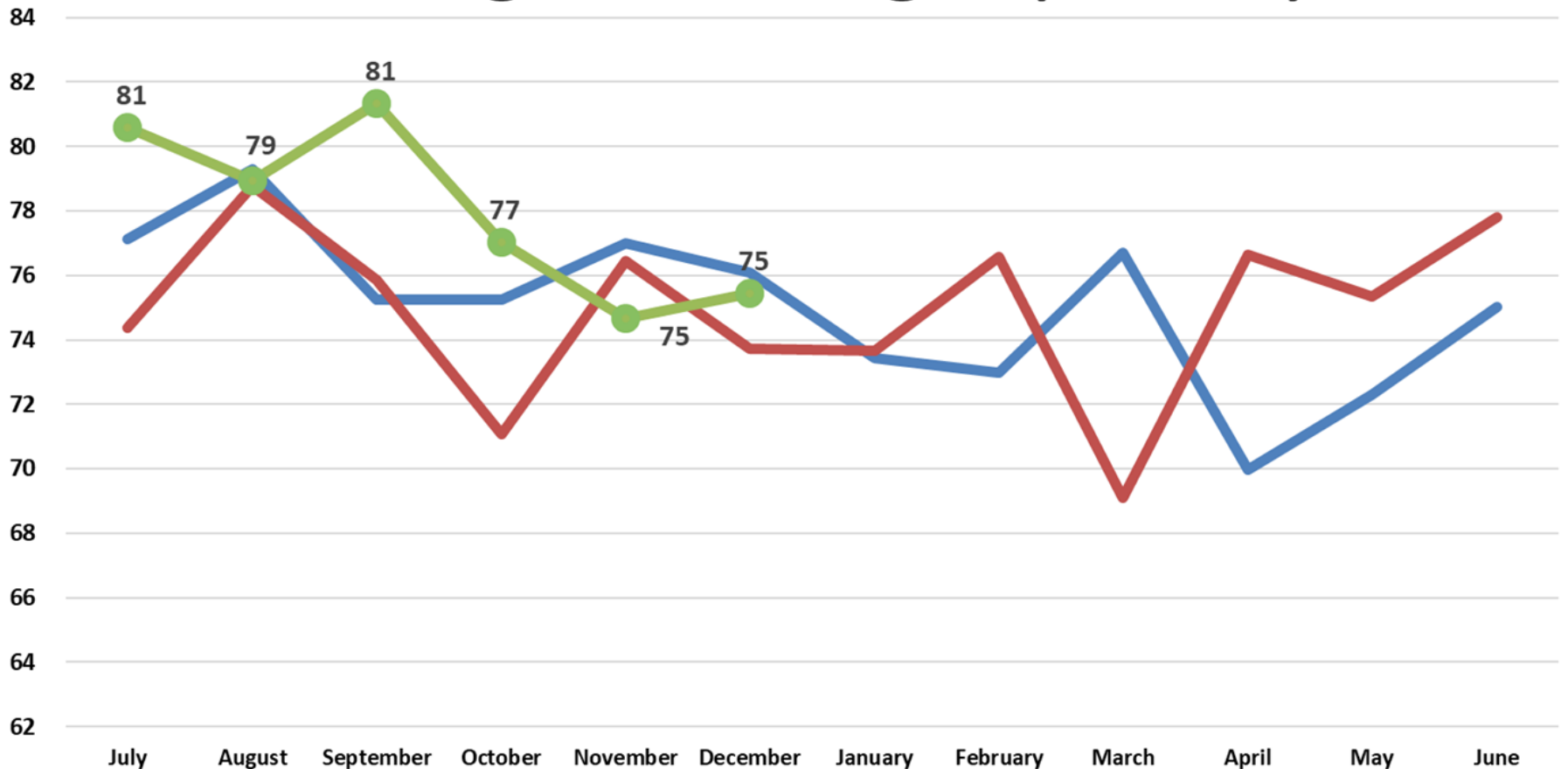
# Average Daily Census



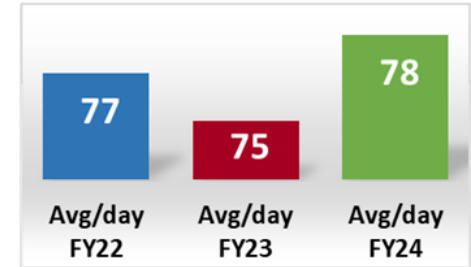
# Discharges



# Average Discharges per day



—● FY2023     
 — FY2024     
 —● FY2025





# Statistical Results – Fiscal Year Comparison (Dec)

Actual Results			Budget	Budget Variance	
Dec 2023	Dec 2024	% Change	Dec 2024	Change	% Change

**Average Daily Census**                      **411**                      **406**                      **(1.2%)**                      **423**                      **(17)**                      **(4.1%)**

**KDHCD Patient Days:**

Medical Center	8,776	8,594	(2.1%)	8,845	(251)	(2.8%)
Acute I/P Psych	1,213	1,085	(10.6%)	1,403	(318)	(22.7%)
Sub-Acute	960	907	(5.5%)	930	(23)	(2.5%)
Rehab	590	622	5.4%	562	60	10.7%
TCS-Ortho	295	432	46.4%	442	(10)	(2.3%)
NICU	433	423	(2.3%)	445	(22)	(4.9%)
Nursery	478	522	9.2%	500	22	4.4%

**Total KDHCD Patient Days**                      **12,745**                      **12,585**                      **(1.3%)**                      **13,127**                      **(542)**                      **(4.1%)**

**Total Outpatient Volume**                      **55,552**                      **56,296**                      **1.3%**                      **61,660**                      **(5,364)**                      **(8.7%)**

# Statistical Results – Fiscal Year Comparison (Jul-Dec)

Actual Results			Budget	Budget Variance	
FYTD 2024	FYTD 2025	% Change	FYTD 2025	Change	% Change

<b>Average Daily Census</b>	<b>398</b>	<b>408</b>	<b>2.5%</b>	<b>412</b>	<b>(4)</b>	<b>(1.1%)</b>
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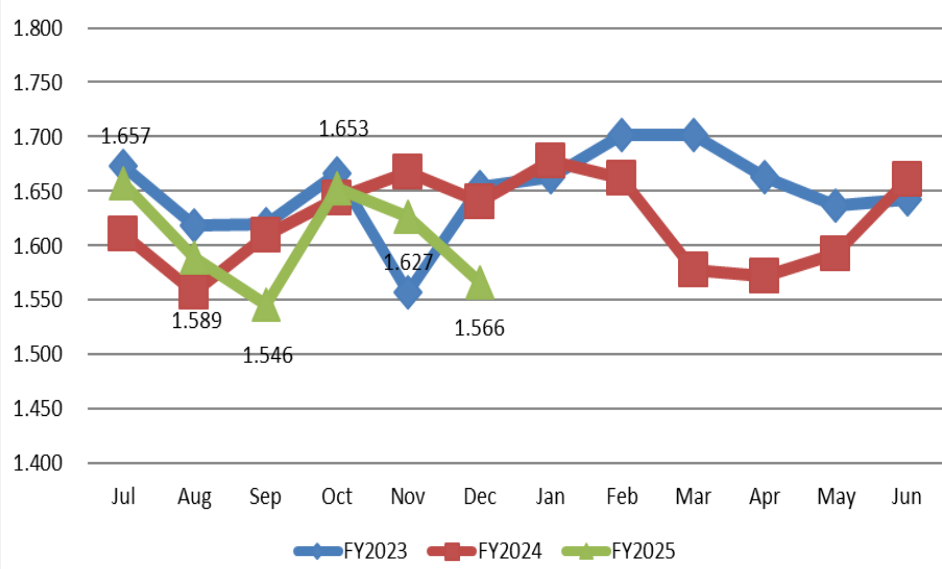
## KDHCD Patient Days:

Medical Center	48,960	51,443	5.1%	50,751	692	1.4%
Acute I/P Psych	7,834	6,726	(14.1%)	8,326	(1,600)	(19.2%)
Sub-Acute	5,608	5,525	(1.5%)	5,550	(25)	(0.5%)
Rehab	3,140	3,476	10.7%	3,310	166	5.0%
TCS-Ortho	2,086	2,168	3.9%	2,305	(137)	(5.9%)
NICU	2,568	2,610	1.6%	2,620	(10)	(0.4%)
Nursery	3,056	3,109	1.7%	3,000	109	3.6%

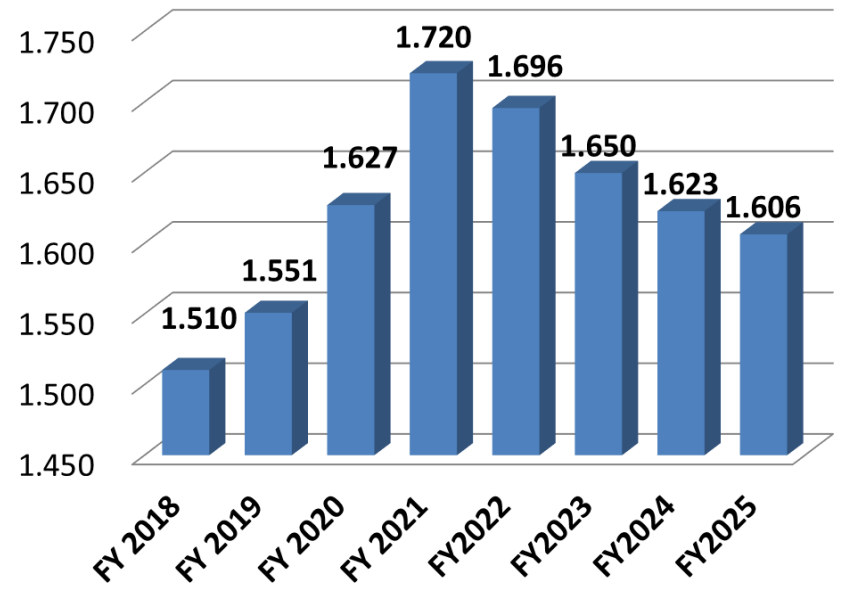
<b>Total KDHCD Patient Days</b>	<b>73,252</b>	<b>75,057</b>	<b>2.5%</b>	<b>75,862</b>	<b>(805)</b>	<b>(1.1%)</b>
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<b>Total Outpatient Volume</b>	<b>345,265</b>	<b>355,202</b>	<b>2.9%</b>	<b>365,984</b>	<b>(10,782)</b>	<b>(2.9%)</b>
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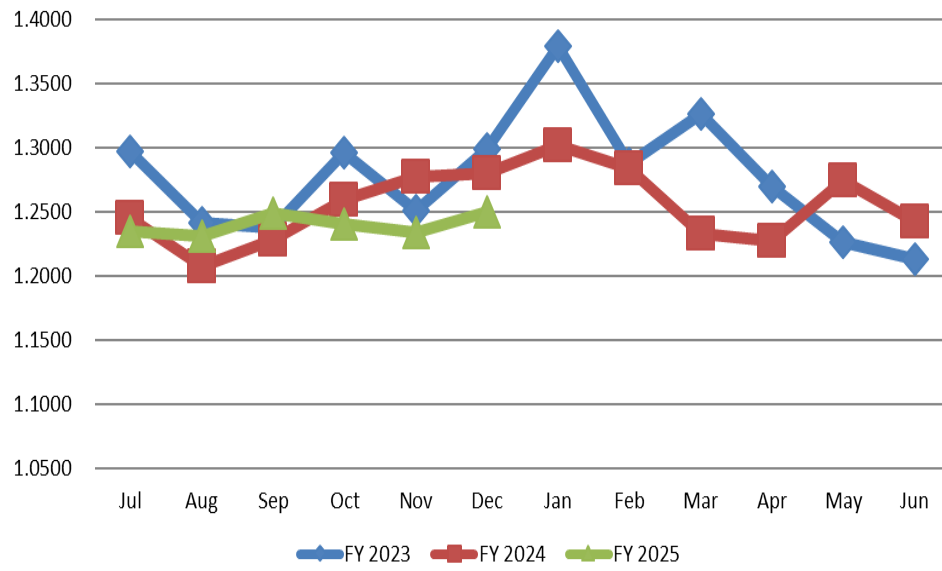
### Case Mix Index w/o Normal Newborns



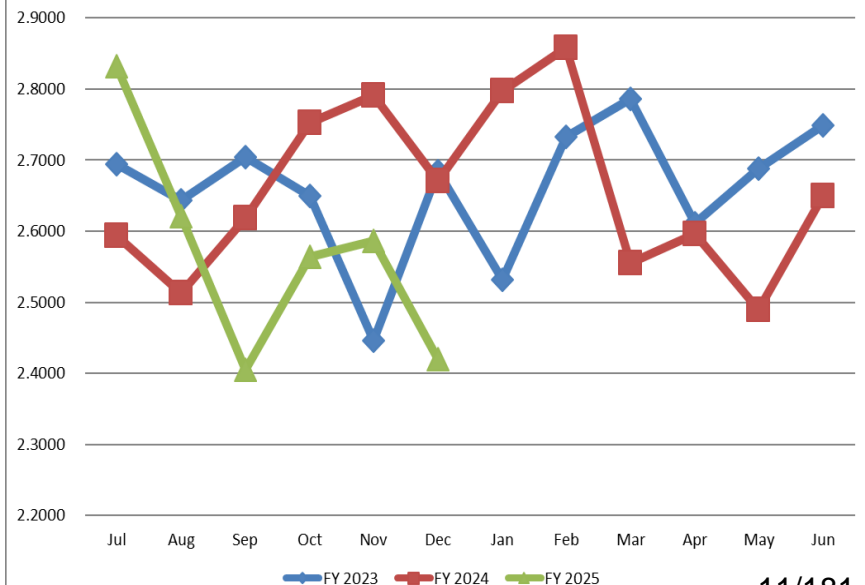
### Case Mix Index w/o Normal Newborns - All



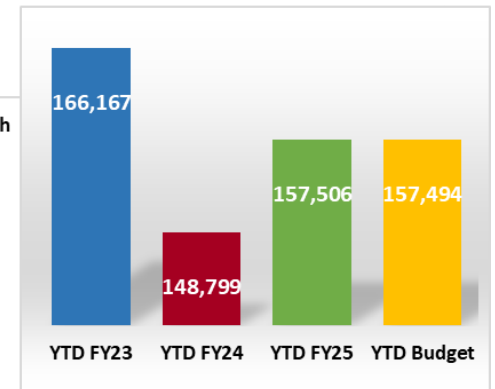
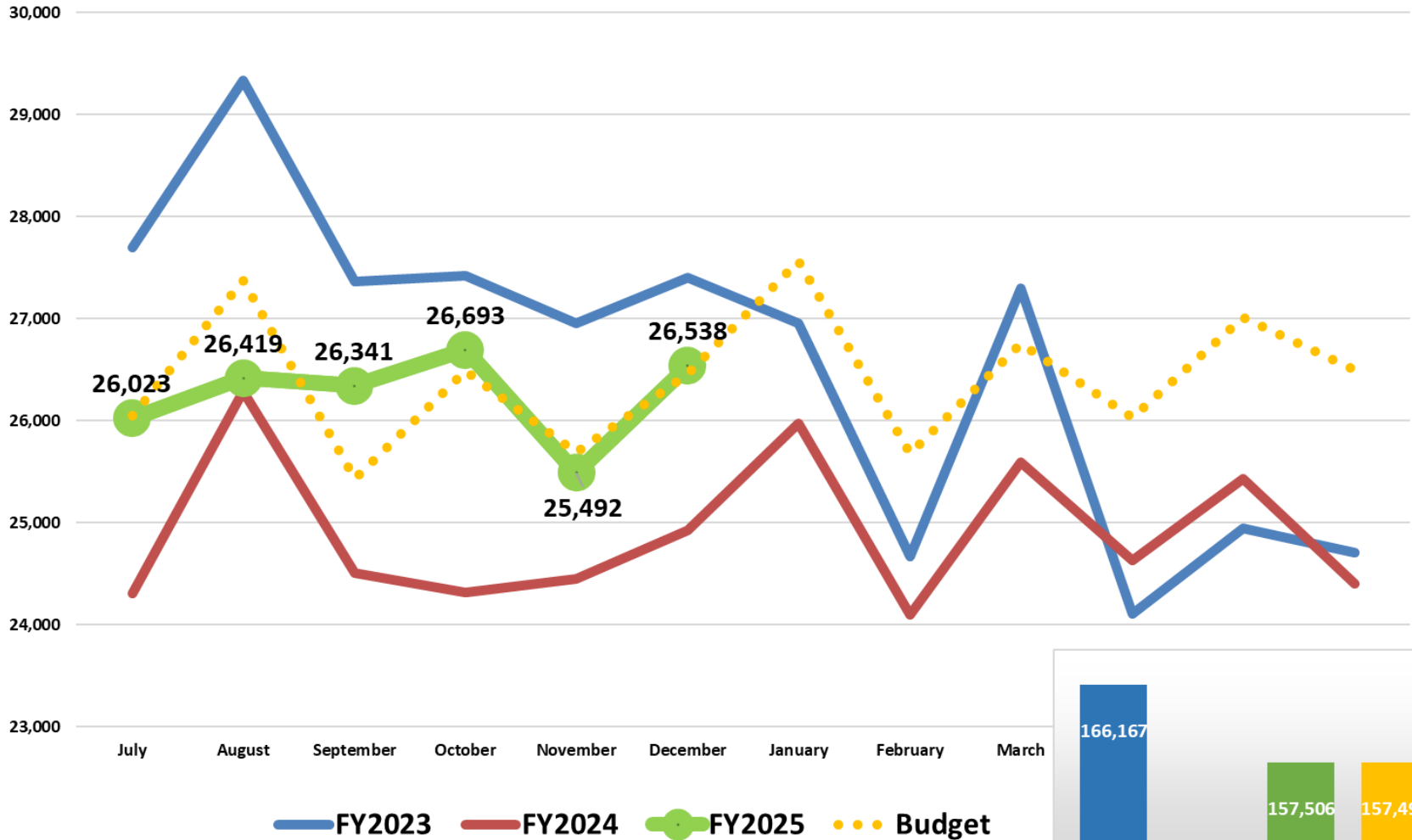
### Case Mix **Medical** w/o Normal Newborns



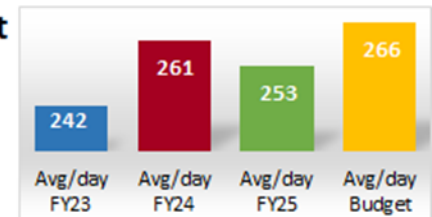
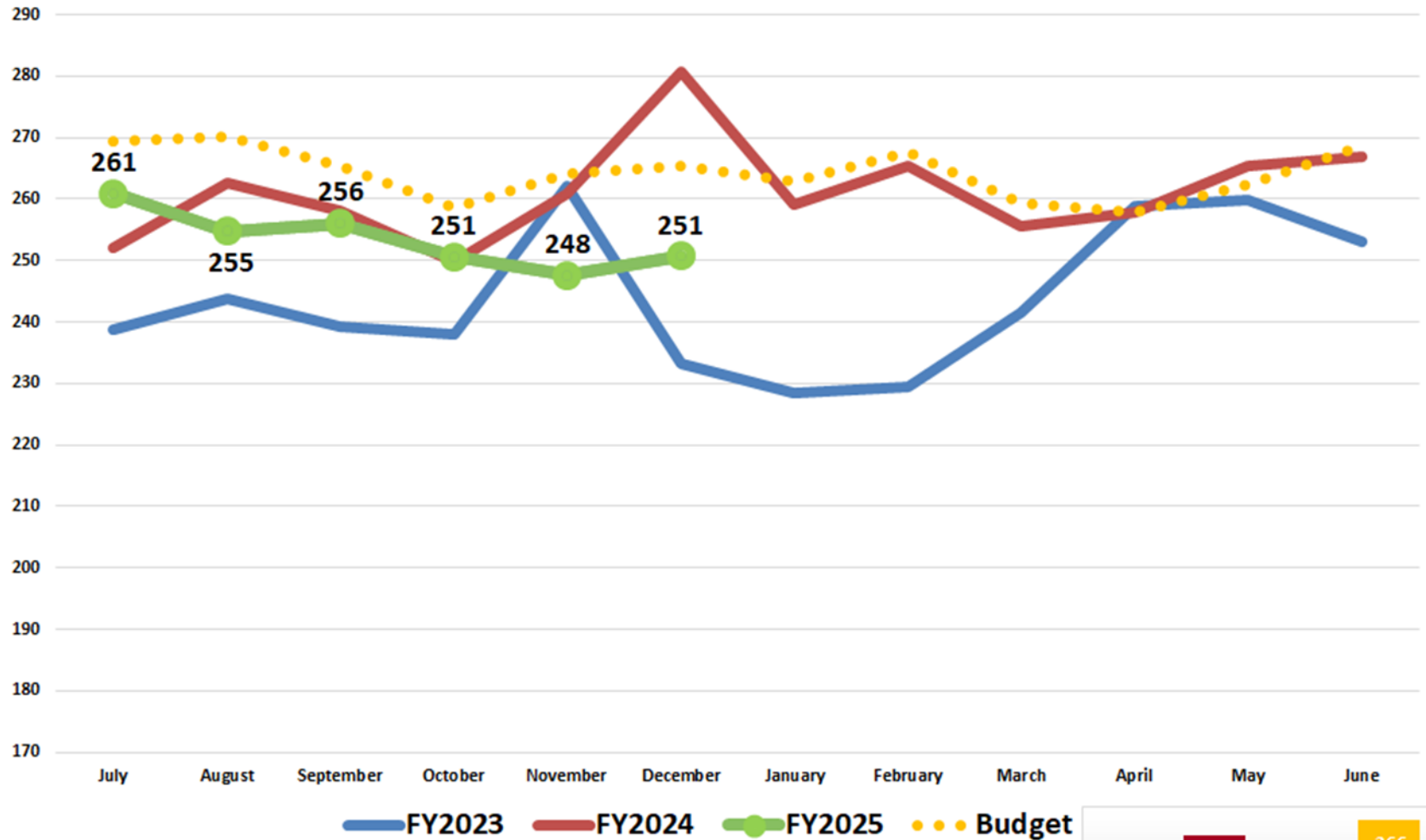
### Case Mix Index **Surgical** w/o Normal Newborns



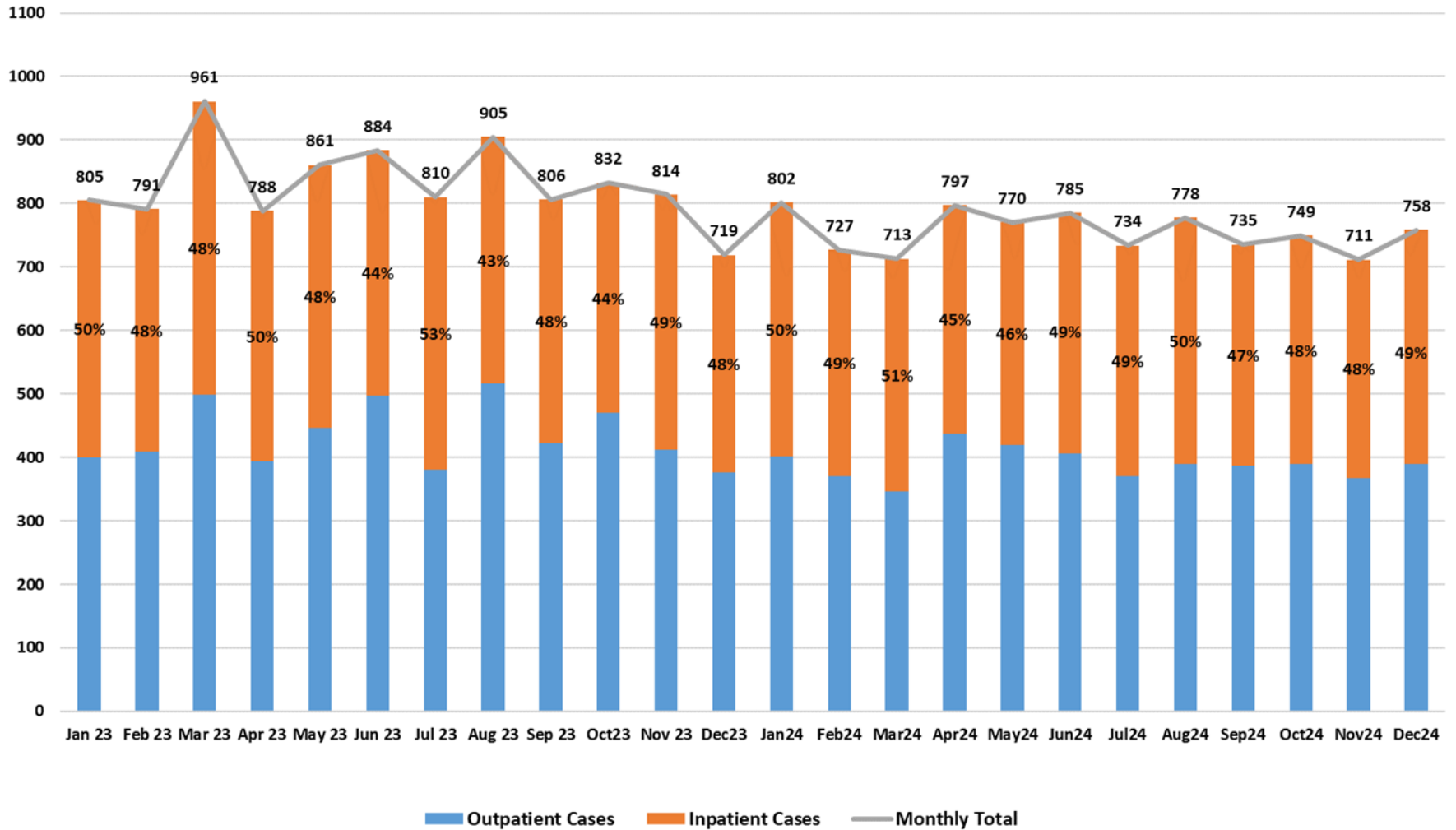
# Adjusted Patient Days



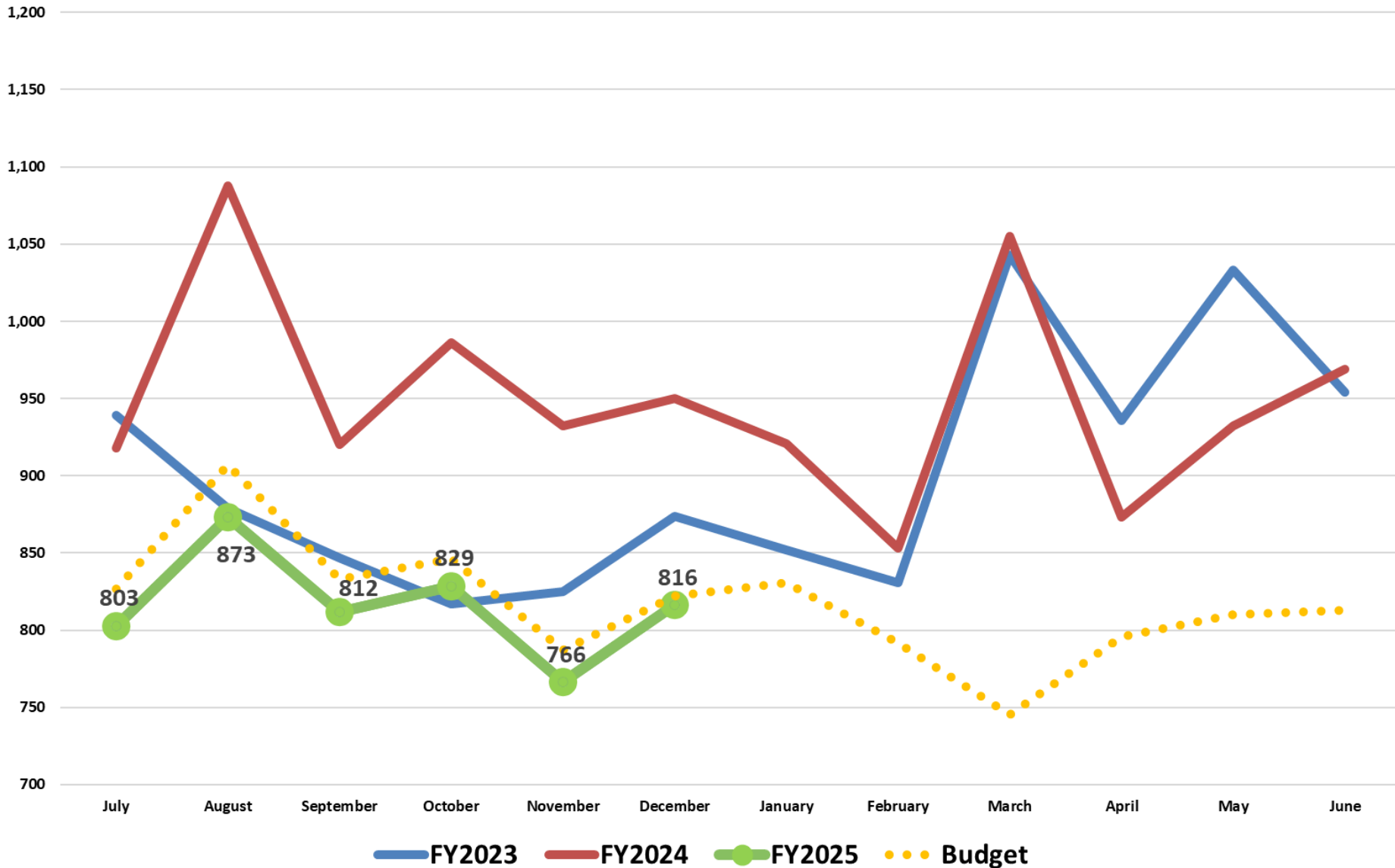
# ED - Avg Treated Per Day



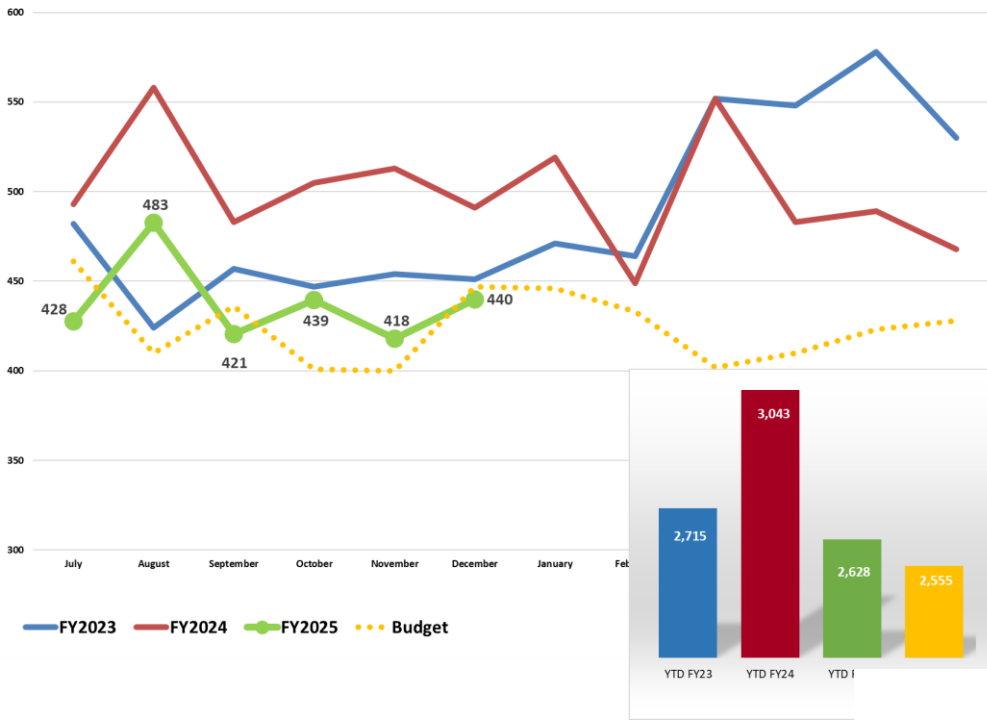
# Surgery Cases (IP & OP)



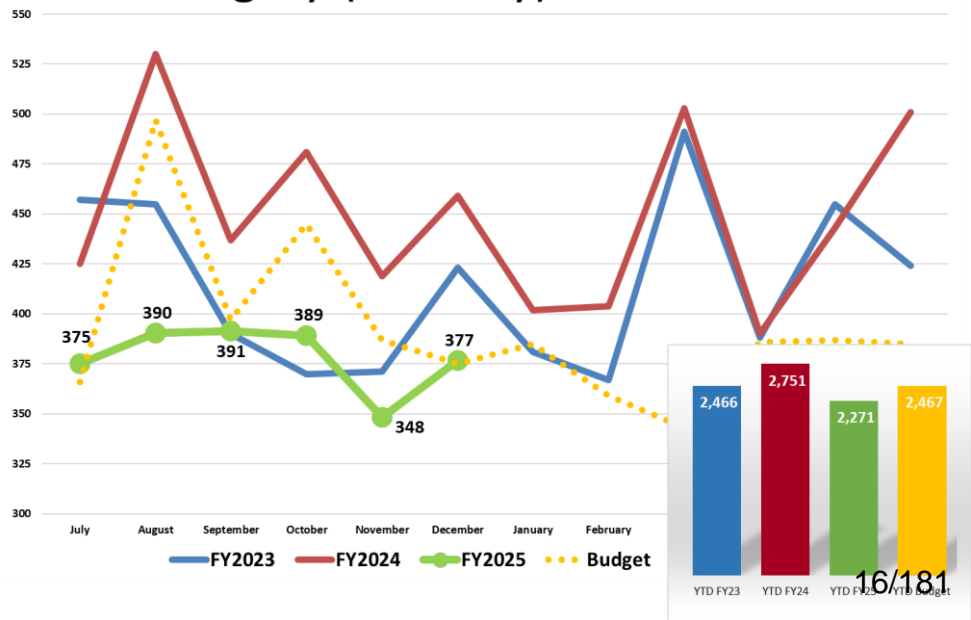
# Surgery (IP & OP) – 100 Min Units



# Surgery (IP Only) - 100 Min Unit



# Surgery (OP Only) - 100 Min Units





# July- December 2024-Surgery\* -100 Min. Units Compared to Budget

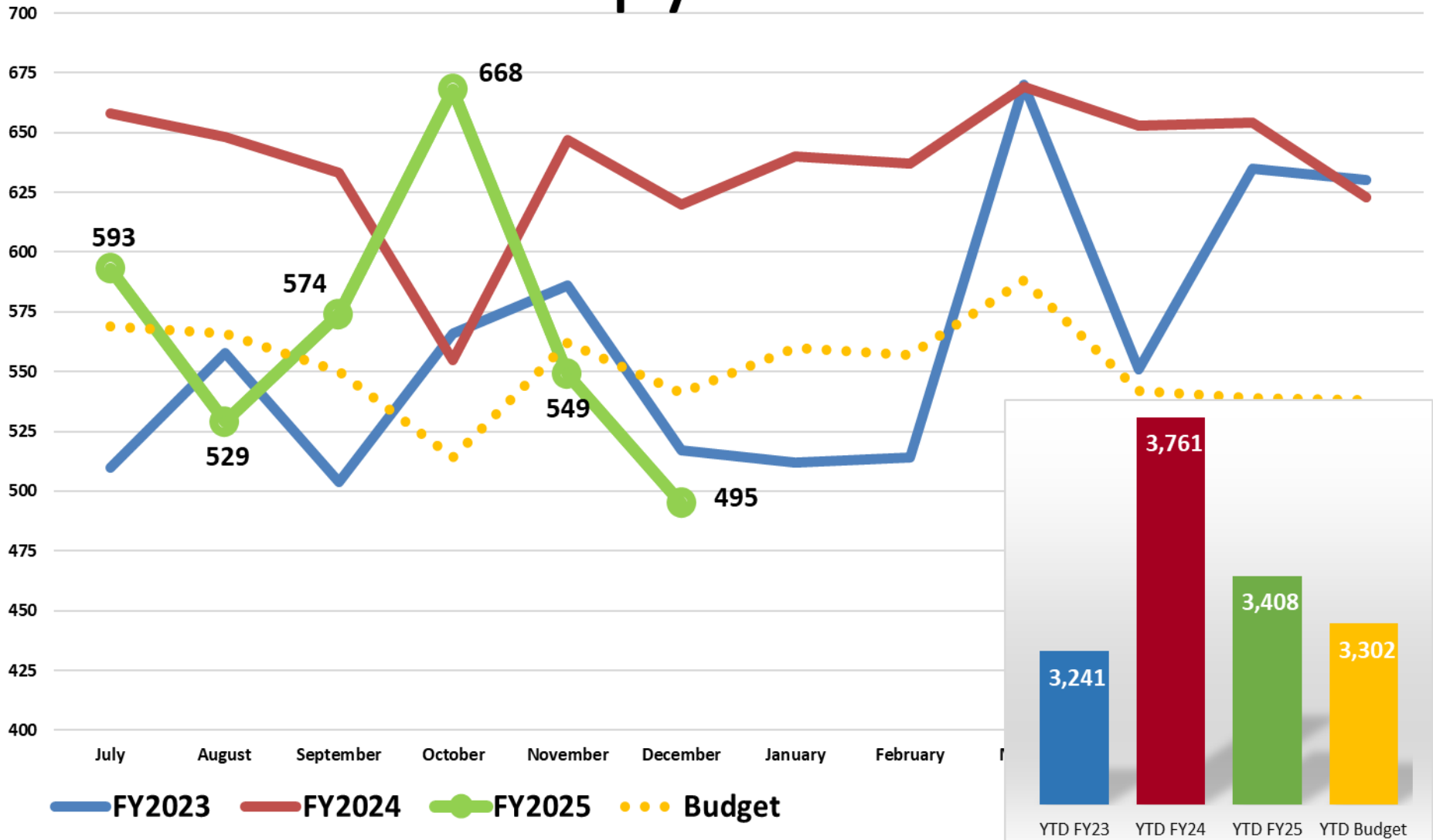
Patient Type	Budget	Actual	Variance	%
IP	2,683	2,726	43	2%
OP	2,701	2,453	(248)	-9%
<b>Grand Total</b>	<b>5,384</b>	<b>5,180</b>	<b>(204)</b>	<b>-4%</b>

Specialty	Budget	Actual	Variance
<b>IP</b>	<b>2,683.0</b>	<b>2,726.4</b>	<b>43.4</b>
General	1,144.0	1,047.1	(96.9)
Orthopedic	651.0	836.7	185.7
Vascular	276.0	282.6	6.5
Neurosurgery	172.0	97.7	(74.3)
Podiatry	122.0	146.7	24.7
Urology	79.0	83.9	4.9
Gynecology and Ot	81.0	81.0	0.0
General Robotic	75.3	84.8	9.6
Urology Robotic	52.7	50.1	(2.6)
Hand	19.0	1.8	(17.2)
Donor	7.0	4.1	(2.9)
Plastics	1.0	3.6	2.6
Gynecology and Ot	0.0	3.3	3.3
Ophthalmology	1.0	1.6	0.6
Interventional Radio	2.0		(2.0)
ENT		1.2	1.2

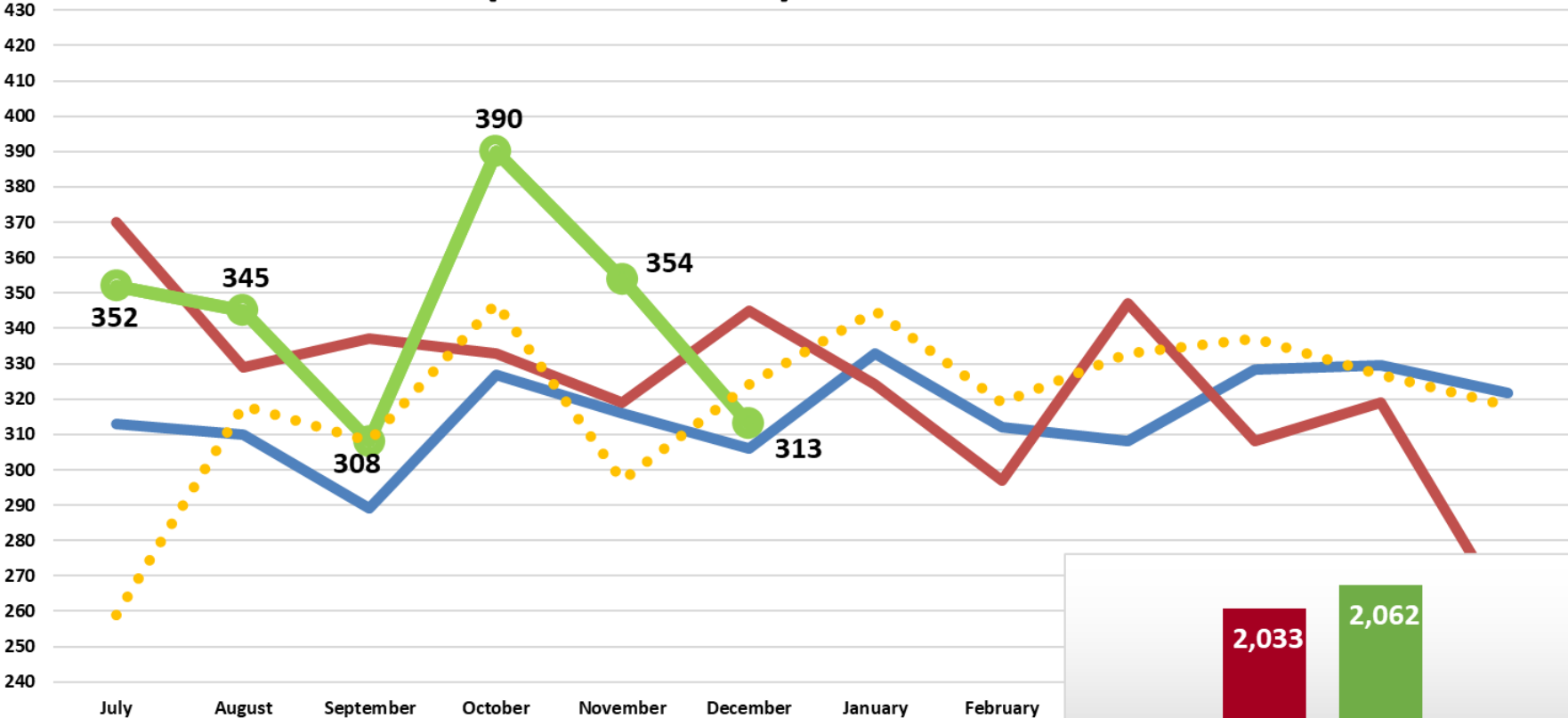
Specialty	Budget	Actual	Variance
<b>OP</b>	<b>2,700.7</b>	<b>2,453.2</b>	<b>(247.5)</b>
Orthopedic	864.0	841.5	(22.5)
General	596.0	569.7	(26.3)
Gynecology and Ot	285.0	243.5	(41.5)
Urology	283.0	199.0	(84.0)
Podiatry	156.0	129.7	(26.3)
Vascular	145.0	115.8	(29.2)
Urology Robotic	95.5	100.5	4.9
Ophthalmology	88.0	88.4	0.4
General Robotic	85.9	65.0	(20.9)
Gynecology and Ot	52.3	36.9	(15.3)
ENT	29.0	34.6	5.6
Neurosurgery	8.0	19.3	11.3
Plastics	2.0	7.7	5.7
Pain Management	5.0	1.6	(3.4)
Hand	6.0		(6.0)

\* Main OR and Robotics

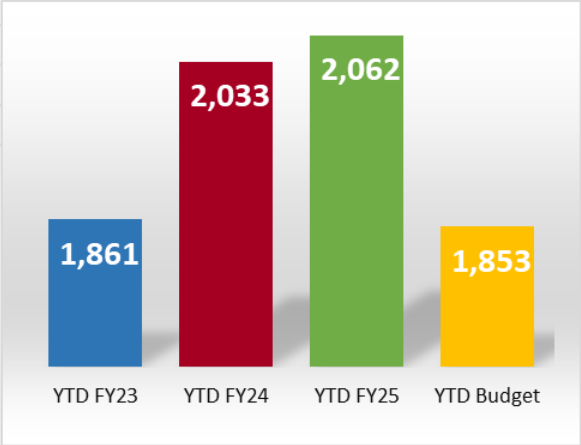
# Endoscopy Procedures



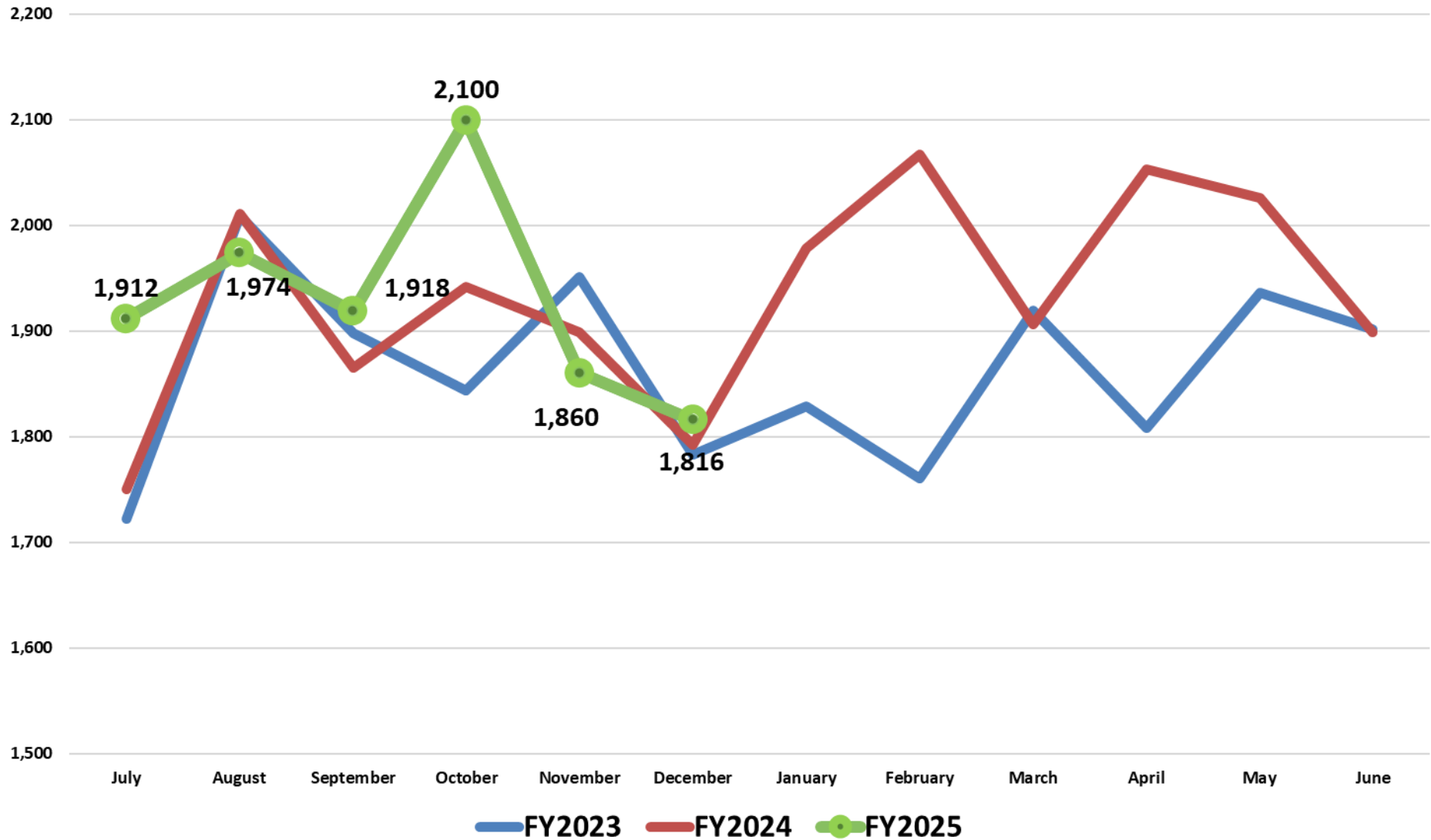
# Cath Lab (IP & OP) – 100 Min Units



—●— **FY2023**   
 —●— **FY2024**   
 —●— **FY2025**   
 ●●● **Budget**



# Outpatient Registrations Per Day



# Other Statistical Results – Fiscal Year Comparison (Dec)

	Actual Results				Budget	Budget Variance	
	Dec 23	Dec 24	Change	% Change	Dec 24	Change	% Change
Rural Health Clinics Registrations	11,149	12,109	960	8.6%	12,265	(156)	(1.3%)
RHC Exeter - Registrations	5,249	5,746	497	9.5%	5,700	46	0.8%
RHC Lindsay - Registrations	1,637	1,594	(43)	(2.6%)	1,981	(387)	(19.6%)
RHC Woodlake - Registrations	1,362	1,331	(31)	(2.3%)	1,300	31	2.4%
RHC Dinuba - Registrations	1,168	1,255	87	7.4%	1,484	(229)	(15.4%)
RHC Tulare - Registrations	1,733	2,183	450	26.0%	1,800	383	21.3%
Urgent Care – Court Total Visits	3,781	2,629	(1,152)	(30.5%)	3,800	(1,171)	(30.8%)
Urgent Care – Demaree Total Visits	2,583	1,674	(909)	(35.2%)	2,766	(1,092)	(39.5%)
KH Medical Clinic - Ben Maddox Visits	735	919	184	25.0%	1,100	(181)	(16.5%)
KH Medical Clinic - Plaza Visits	213	271	58	27.2%	629	(358)	(56.9%)
KH Medical Willow Clinic Visits	0	525	525	0.0%	567	(42)	(7.4%)
KH Cardiology Center Visalia Registrations	1,310	1,379	69	5.3%	1,324	55	4.1%
KH Mental Wellness Clinic Visits	271	234	(37)	(13.7%)	380	(146)	(38.4%)
Urology Clinic Visits	156	234	78	50.0%	497	(263)	(52.9%)
Wound Care Visits	804	1,124	320	39.9%	1,800	(676)	(37.6%)

# Other Statistical Results – Fiscal Year Comparison (Jul-Dec)

	YTD Actual Results				Budget	Budget Variance	
	YTD Dec 23	YTD Dec 24	Change	% Change	YTD Dec 24	Change	% Change
Rural Health Clinics Registrations	70,713	80,398	9,685	13.7%	74,440	5,958	8.0%
RHC Exeter - Registrations	35,439	38,213	2,774	7.8%	37,237	976	2.6%
RHC Lindsay - Registrations	10,045	11,043	998	9.9%	10,442	601	5.8%
RHC Woodlake - Registrations	6,479	7,940	1,461	22.5%	6,977	963	13.8%
RHC Dinuba - Registrations	7,558	9,062	1,504	19.9%	8,285	777	9.4%
RHC Tulare - Registrations	11,192	14,140	2,948	26.3%	11,500	2,640	23.0%
Urgent Care – Court Total Visits	19,082	14,207	(4,875)	(25.5%)	19,519	(5,312)	(27.2%)
Urgent Care – Demaree Total Visits	12,961	8,804	(4,157)	(32.1%)	13,407	(4,603)	(34.3%)
KH Medical Clinic - Ben Maddox Visits	4,717	5,185	468	9.9%	6,750	(1,565)	(23.2%)
KH Medical Clinic - Plaza Visits	213	1,641	1,428	670.4%	3,444	(1,803)	(52.4%)
KH Medical Willow Clinic Visits	0	1,328	1,328	0.0%	2,922	(1,594)	(54.6%)
KH Cardiology Center Visalia Registrations	8,415	9,338	923	11.0%	9,018	320	3.5%
KH Mental Wellness Clinic Visits	1,592	1,772	180	11.3%	2,130	(358)	(16.8%)
Urology Clinic Visits	1,544	1,883	339	22.0%	3,229	(1,346)	(41.7%)
Wound Care Visits	6,151	4,686	(1,464)	(23.8%)	9,850	(5,164)	(52.4%)

# Other Statistical Results – Fiscal Year Comparison (Dec)

	Actual Results				Budget	Budget Variance	
	Dec 23	Dec 24	Change	% Change	Dec 24	Change	% Change
All O/P Rehab Svcs Across District	16,845	19,391	2,546	15.1%	19,313	78	0.4%
Physical & Other Therapy Units (I/P & O/P)	16,083	17,815	1,732	10.8%	17,592	223	1.3%
Radiology - CT - All Areas	4,240	4,573	333	7.9%	4,288	285	6.6%
Radiology - MRI - All Areas	770	860	90	11.7%	836	24	2.8%
Radiology - Ultrasound - All Areas	2,504	2,965	461	18.4%	2,535	430	17.0%
Radiology - Diagnostic Radiology	9,729	9,833	104	1.1%	9,649	184	1.9%
Radiology – Main Campus	15,068	15,562	494	3.3%	14,927	635	4.3%
Radiology - Ultrasound - Main Campus	1,971	2,324	353	17.9%	1,970	354	17.9%
West Campus - Diagnostic Radiology	938	1,114	176	18.8%	990	124	12.6%
West Campus - CT Scan	398	506	108	27.1%	441	65	14.8%
West Campus - MRI	306	408	102	33.3%	387	21	5.4%
West Campus - Ultrasound	533	641	108	20.3%	564	77	13.6%
West Campus - Breast Center	1,719	1,685	(34)	(2.0%)	1,697	(12)	(0.7%)
Med Onc Visalia Treatments	1,134	920	(214)	(18.9%)	1,168	(248)	(21.2%)
Rad Onc Visalia Treatments	1,617	1,261	(356)	(22.0%)	1,472	(211)	(14.3%)
Rad Onc Hanford Treatments	67	178	111	165.7%	235	(57)	(24.2%)

# Other Statistical Results – Fiscal Year Comparison (Jul-Dec)

	YTD Actual Results				Budget	Budget Variance	
	YTD Dec 23	YTD Dec 24	Change	% Change	YTD Dec 24	Change	% Change
All O/P Rehab Svcs Across District	117,593	123,141	5,548	4.7%	126,006	(2,865)	(2.3%)
Physical & Other Therapy Units (I/P & O/P)	101,348	110,455	9,107	9.0%	104,448	6,007	5.8%
Radiology - CT - All Areas	26,966	27,624	658	2.4%	27,187	437	1.6%
Radiology - MRI - All Areas	4,947	5,245	298	6.0%	5,182	63	1.2%
Radiology - Ultrasound - All Areas	15,551	18,109	2,558	16.4%	15,729	2,380	15.1%
Radiology - Diagnostic Radiology	56,506	57,131	625	1.1%	57,110	21	0.0%
Radiology – Main Campus	89,276	91,973	2,697	3.0%	90,015	1,958	2.2%
Radiology - Ultrasound - Main Campus	12,105	14,147	2,042	16.9%	12,224	1,923	15.7%
West Campus - Diagnostic Radiology	6,352	6,720	368	5.8%	6,441	279	4.3%
West Campus - CT Scan	2,756	2,886	130	4.7%	2,847	39	1.4%
West Campus - MRI	2,140	2,497	357	16.7%	2,400	97	4.0%
West Campus - Ultrasound	3,446	3,962	516	15.0%	3,505	457	13.0%
West Campus - Breast Center	10,160	10,229	69	0.7%	10,244	(15)	(0.1%)
Med Onc Visalia Treatments	7,767	6,257	(1,510)	(19.4%)	7,999	(1,742)	(21.8%)
Rad Onc Visalia Treatments	8,774	8,986	212	2.4%	8,747	239	2.7%
Rad Onc Hanford Treatments	1,465	1,520	55	3.8%	1,466	54	3.7%



# Other Statistical Results – Fiscal Year Comparison (Dec)

	Actual Results				Budget	Budget Variance	
	Dec 23	Dec 24	Change	% Change	Dec 24	Change	% Change
ED - Avg Treated Per Day	281	251	(30)	(10.7%)	265	(15)	(5.5%)
Surgery (IP & OP) – 100 Min Units	950	816	(134)	(14.1%)	822	(6)	(0.7%)
Endoscopy Procedures	620	495	(125)	(20.2%)	541	(46)	(8.5%)
Cath Lab (IP & OP) - 100 Min Units	345	313	(32)	(9.3%)	324	(11)	(3.4%)
Cardiac Surgery Cases	37	31	(6)	(16.2%)	32	(1)	(3.1%)
Deliveries	377	426	49	13.0%	380	46	12.0%
Clinical Lab	239,739	250,067	10,328	4.3%	242,854	7,213	3.0%
Reference Lab	5,359	5,725	366	6.8%	4,829	896	18.5%
Dialysis Center - Visalia Visits	1,556	1,497	(59)	(3.8%)	1,757	(260)	(14.8%)
Infusion Center - Outpatient Visits	381	417	36	9.4%	494	(77)	(15.6%)
Hospice Days	3,604	3,600	(4)	(0.1%)	3,837	(237)	(6.2%)
Home Health Visits	3,088	2,722	(366)	(11.9%)	3,164	(442)	(14.0%)
Home Infusion Days	21,334	20,299	(1,035)	(4.9%)	20,130	169	0.8%

# Other Statistical Results – Fiscal Year Comparison (Jul-Dec)

	YTD Actual Results				Budget	Budget Variance	
	YTD Dec 23	YTD Dec 24	Change	% Change	YTD Dec 24	Change	% Change
ED - Avg Treated Per Day	261	253	(7)	(2.8%)	266	(12)	(4.5%)
Surgery (IP & OP) – 100 Min Units	5,794	4,899	(895)	(15.4%)	5,022	(123)	(2.4%)
Endoscopy Procedures	3,761	3,408	(353)	(9.4%)	3,302	106	3.2%
Cath Lab (IP & OP) - 100 Min Units	2,033	2,062	29	1.4%	1,853	209	11.3%
Cardiac Surgery Cases	172	155	(17)	(9.9%)	207	(52)	(25.1%)
Deliveries	2,406	2,518	112	4.7%	2,433	85	3.5%
Clinical Lab	1,399,977	1,464,114	64,137	4.6%	1,461,273	2,841	0.2%
Reference Lab	33,774	39,798	6,024	17.8%	34,369	5,429	15.8%
Dialysis Center - Visalia Visits	9,044	9,049	5	0.1%	10,542	(1,493)	(14.2%)
Infusion Center - Units of Service	2,294	2,631	337	14.7%	2,908	(277)	(9.5%)
Hospice Days	22,387	21,031	(1,356)	(6.1%)	22,716	(1,685)	(7.4%)
Home Health Visits	18,572	17,160	(1,412)	(7.6%)	19,259	(2,099)	(10.9%)
Home Infusion Days	137,432	133,305	(4,127)	(3.0%)	134,554	(1,249)	(0.9%)

# December Financial Summary (000's)

## Comparison to Budget - Month of December

	Budget Dec-2024	Actual Dec-2024	\$ Change	% Change
<b>Operating Revenue</b>				
Net Patient Service Revenue	\$53,358	\$53,026	(\$332)	-0.6%
Other Operating Revenue	\$20,253	\$19,778	(\$475)	-2.4%
<b>Total Operating Revenue</b>	<b>\$73,611</b>	<b>\$72,804</b>	<b>(\$807)</b>	<b>-1.1%</b>
<b>Operating Expenses</b>				
Employment Expenses	\$38,711	\$43,219	\$4,507	10.4%
Other Expenses	\$37,299	\$35,868	(\$1,431)	-4.0%
<b>Total Operating Expenses</b>	<b>\$76,011</b>	<b>\$79,087</b>	<b>\$3,076</b>	<b>3.9%</b>
<b>Operating Margin</b>	<b>(\$2,400)</b>	<b>(\$6,283)</b>	<b>(\$3,884)</b>	
Stimulus/FEMA	\$0	\$47,722	\$47,722	
<b>Operating Margin after Stimulus/FEMA</b>	<b>(\$2,400)</b>	<b>\$41,439</b>	<b>\$43,838</b>	
Nonoperating Revenue (Loss)	\$658	(\$101)	(\$758)	
<b>Excess Margin</b>	<b>(\$1,742)</b>	<b>\$41,338</b>	<b>\$43,080</b>	

# Year to Date Financial Summary (000's)

	Comparison to Budget - YTD December			
	Budget YTD Dec-2024	Actual YTD Dec-2024	\$ Change	% Change
<b>Operating Revenue</b>				
Net Patient Service Revenue	\$317,394	\$319,643	\$2,249	0.7%
Other Operating Revenue	\$121,130	\$118,539	(\$2,590)	-2.2%
<b>Total Operating Revenue</b>	<b>\$438,524</b>	<b>\$438,183</b>	<b>(\$341)</b>	<b>-0.1%</b>
<b>Operating Expenses</b>				
Employment Expenses	\$231,306	\$240,757	\$9,450	3.9%
Other Expenses	\$225,640	\$217,231	(\$8,410)	-3.9%
<b>Total Operating Expenses</b>	<b>\$456,947</b>	<b>\$457,987</b>	<b>\$1,040</b>	<b>0.2%</b>
<b>Operating Margin</b>	<b>(\$18,423)</b>	<b>(\$19,805)</b>	<b>(\$1,381)</b>	
Stimulus/FEMA	\$0	\$47,722	\$47,722	
<b>Operating Margin after Stimulus/FEMA</b>	<b>(\$18,423)</b>	<b>\$27,917</b>	<b>\$46,341</b>	
Nonoperating Revenue (Loss)	\$3,953	\$8,981	\$5,028	
<b>Excess Margin</b>	<b>(\$14,471)</b>	<b>\$36,898</b>	<b>\$51,369</b>	

# December Financial Comparison (000's)

	Comparison to Budget - Month of December				Comparison to Prior Year - Month of December			
	Budget Dec-2024	Actual Dec-2024	\$ Change	% Change	Actual Dec-2023	Actual Dec-2024	\$ Change	% Change
<b>Operating Revenue</b>								
Net Patient Service Revenue	\$53,358	\$53,026	(\$332)	-0.6%	\$48,629	\$53,026	\$4,397	8.3%
Supplemental Gov't Programs	\$7,505	\$7,476	(\$28)	-0.4%	\$6,388	\$7,476	\$1,088	14.6%
Prime Program	\$792	\$792	\$0	0.0%	\$822	\$792	(\$30)	-3.8%
Premium Revenue	\$7,547	\$6,707	(\$840)	-12.5%	\$7,032	\$6,707	(\$325)	-4.8%
Management Services Revenue	\$0	\$0	\$0	0.0%	\$2,907	\$0	(\$2,907)	0.0%
Other Revenue	\$4,409	\$4,803	\$394	8.2%	\$3,831	\$4,803	\$971	20.2%
Other Operating Revenue	\$20,253	\$19,778	(\$475)	-2.4%	\$20,979	\$19,778	(\$1,201)	-6.1%
<b>Total Operating Revenue</b>	<b>\$73,611</b>	<b>\$72,804</b>	<b>(\$807)</b>	<b>-1.1%</b>	<b>\$69,608</b>	<b>\$72,804</b>	<b>\$3,196</b>	<b>4.4%</b>
<b>Operating Expenses</b>								
Salaries & Wages	\$31,914	\$32,547	\$633	1.9%	\$28,952	\$32,547	\$3,595	11.0%
Contract Labor	\$1,242	\$1,797	\$556	30.9%	\$2,038	\$1,797	(\$241)	-13.4%
Employee Benefits	\$5,556	\$8,875	\$3,318	37.4%	\$6,278	\$8,875	\$2,597	29.3%
<b>Total Employment Expenses</b>	<b>\$38,711</b>	<b>\$43,219</b>	<b>\$4,507</b>	<b>10.4%</b>	<b>\$37,268</b>	<b>\$43,219</b>	<b>\$5,951</b>	<b>13.8%</b>
Medical & Other Supplies	\$15,262	\$12,992	(\$2,270)	-17.5%	\$12,655	\$12,992	\$337	2.6%
Physician Fees	\$7,185	\$7,453	\$268	3.6%	\$6,987	\$7,453	\$466	6.3%
Purchased Services	\$1,817	\$1,991	\$175	8.8%	\$1,499	\$1,991	\$492	24.7%
Repairs & Maintenance	\$2,082	\$2,129	\$47	2.2%	\$2,627	\$2,129	(\$498)	-23.4%
Utilities	\$840	\$943	\$103	10.9%	\$837	\$943	\$106	11.2%
Rents & Leases	\$154	\$145	(\$8)	-5.8%	\$161	\$145	(\$16)	-10.7%
Depreciation & Amortization	\$3,302	\$3,152	(\$150)	-4.7%	\$2,769	\$3,152	\$383	12.2%
Interest Expense	\$608	\$586	(\$23)	-3.9%	\$603	\$586	(\$18)	-3.1%
Other Expense	\$2,284	\$2,067	(\$217)	-10.5%	\$1,919	\$2,067	\$148	7.2%
Humana Cap Plan Expenses	\$3,766	\$4,411	\$644	14.6%	\$2,924	\$4,411	\$1,487	33.7%
<b>Total Other Expenses</b>	<b>\$37,299</b>	<b>\$35,868</b>	<b>(\$1,431)</b>	<b>-4.0%</b>	<b>\$32,981</b>	<b>\$35,868</b>	<b>\$2,888</b>	<b>8.1%</b>
<b>Total Operating Expenses</b>	<b>\$76,011</b>	<b>\$79,087</b>	<b>\$3,076</b>	<b>3.9%</b>	<b>\$70,249</b>	<b>\$79,087</b>	<b>\$8,838</b>	<b>11.2%</b>
<b>Operating Margin</b>	<b>(\$2,400)</b>	<b>(\$6,283)</b>	<b>(\$3,884)</b>		<b>(\$641)</b>	<b>(\$6,283)</b>	<b>(\$5,642)</b>	
<b>Stimulus/FEMA</b>	<b>\$0</b>	<b>\$47,722</b>	<b>\$47,722</b>		<b>\$0</b>	<b>\$47,722</b>	<b>\$47,722</b>	
<b>Operating Margin after Stimulus/FEMA</b>	<b>(\$2,400)</b>	<b>\$41,439</b>	<b>\$43,838</b>		<b>(\$641)</b>	<b>\$41,439</b>	<b>\$42,080</b>	
Nonoperating Revenue (Loss)	\$658	(\$101)	(\$758)		\$5,057	(\$101)	(\$5,158)	
<b>Excess Margin</b>	<b>(\$1,742)</b>	<b>\$41,338</b>	<b>\$43,080</b>		<b>\$4,416</b>	<b>\$41,338</b>	<b>\$36,921</b>	

# Year to Date: July through December Financial Comparison (000's)

	Comparison to Budget - YTD December				Comparison to Prior Year - YTD December			
	Budget YTD Dec-2024	Actual YTD Dec-2024	\$ Change	% Change	Actual YTD Dec-2023	Actual YTD Dec-2024	\$ Change	% Change
<b>Operating Revenue</b>								
Net Patient Service Revenue	\$317,394	\$319,643	\$2,249	0.7%	\$286,561	\$319,643	\$33,082	10.3%
Supplemental Gov't Programs	\$44,642	\$45,855	\$1,213	2.6%	\$39,118	\$45,855	\$6,737	14.7%
Prime Program	\$4,751	\$4,751	\$0	0.0%	\$4,930	\$4,751	(\$178)	-3.8%
Premium Revenue	\$45,283	\$43,521	(\$1,762)	-4.0%	\$45,214	\$43,521	(\$1,693)	-3.9%
Management Services Revenue	\$0	\$0	\$0	0.0%	\$19,357	\$0	(\$19,357)	0.0%
Other Revenue	\$26,453	\$24,412	(\$2,041)	-8.4%	\$20,208	\$24,412	\$4,205	17.2%
Other Operating Revenue	\$121,130	\$118,539	(\$2,590)	-2.2%	\$128,826	\$118,539	(\$10,287)	-8.7%
<b>Total Operating Revenue</b>	<b>\$438,524</b>	<b>\$438,183</b>	<b>(\$341)</b>	<b>-0.1%</b>	<b>\$415,387</b>	<b>\$438,183</b>	<b>\$22,796</b>	<b>5.2%</b>
<b>Operating Expenses</b>								
Salaries & Wages	\$189,076	\$191,573	\$2,496	1.3%	\$169,926	\$191,573	\$21,646	11.3%
Contract Labor	\$8,163	\$8,711	\$547	6.3%	\$11,499	\$8,711	(\$2,789)	-32.0%
Employee Benefits	\$34,067	\$40,474	\$6,406	15.8%	\$40,775	\$40,474	(\$301)	-0.7%
<b>Total Employment Expenses</b>	<b>\$231,306</b>	<b>\$240,757</b>	<b>\$9,450</b>	<b>3.9%</b>	<b>\$222,200</b>	<b>\$240,757</b>	<b>\$18,557</b>	<b>7.7%</b>
Medical & Other Supplies	\$93,129	\$83,423	(\$9,706)	-11.6%	\$77,427	\$83,423	\$5,995	7.2%
Physician Fees	\$43,109	\$43,877	\$768	1.8%	\$38,880	\$43,877	\$4,997	11.4%
Purchased Services	\$10,783	\$9,954	(\$828)	-8.3%	\$9,504	\$9,954	\$451	4.5%
Repairs & Maintenance	\$12,467	\$12,710	\$243	1.9%	\$13,313	\$12,710	(\$603)	-4.7%
Utilities	\$5,919	\$5,662	(\$257)	-4.5%	\$5,463	\$5,662	\$199	3.5%
Rents & Leases	\$922	\$808	(\$114)	-14.2%	\$921	\$808	(\$113)	-14.0%
Depreciation & Amortization	\$19,811	\$19,101	(\$710)	-3.7%	\$16,869	\$19,101	\$2,231	11.7%
Interest Expense	\$3,611	\$3,541	(\$70)	-2.0%	\$3,605	\$3,541	(\$64)	-1.8%
Other Expense	\$13,535	\$12,360	(\$1,175)	-9.5%	\$11,986	\$12,360	\$374	3.0%
Humana Cap Plan Expenses	\$22,355	\$25,795	\$3,440	13.3%	\$21,356	\$25,795	\$4,438	17.2%
<b>Total Other Expenses</b>	<b>\$225,640</b>	<b>\$217,231</b>	<b>(\$8,410)</b>	<b>-3.9%</b>	<b>\$199,326</b>	<b>\$217,231</b>	<b>\$17,905</b>	<b>8.2%</b>
<b>Total Operating Expenses</b>	<b>\$456,947</b>	<b>\$457,987</b>	<b>\$1,040</b>	<b>0.2%</b>	<b>\$421,526</b>	<b>\$457,987</b>	<b>\$36,461</b>	<b>8.0%</b>
<b>Operating Margin</b>	<b>(\$18,423)</b>	<b>(\$19,805)</b>	<b>(\$1,381)</b>		<b>(\$6,139)</b>	<b>(\$19,805)</b>	<b>(\$13,666)</b>	
<b>Stimulus/FEMA</b>	<b>\$0</b>	<b>\$47,722</b>	<b>\$47,722</b>		<b>\$3,220</b>	<b>\$47,722</b>	<b>\$44,502</b>	
<b>Operating Margin after Stimulus/FEMA</b>	<b>(\$18,423)</b>	<b>\$27,917</b>	<b>\$46,341</b>		<b>(\$2,919)</b>	<b>\$27,917</b>	<b>\$30,836</b>	
Nonoperating Revenue (Loss)	\$3,953	\$8,981	\$5,028		\$8,146	\$8,981	\$835	
<b>Excess Margin</b>	<b>(\$14,471)</b>	<b>\$36,898</b>	<b>\$51,369</b>		<b>\$5,227</b>	<b>\$36,898</b>	<b>\$31,671</b>	

# YTD Wages/Contract Labor Comparison to Prior Year: Rate vs Volume

	July-December 2023	July-December 2024	Change over Prior Year	%
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<b>Employee Wages</b>	\$ 169,926,264	\$ 191,572,595	\$21,646,331	12.7%
Increase in Hours			148,501	3.4%
Average Wage Rate Change			\$3.50	9.1%

Impact due to Rate	\$ 15,901,542	73%
Impact due to Volume	\$ 5,744,789	27%
Change in Wages	21,646,331	

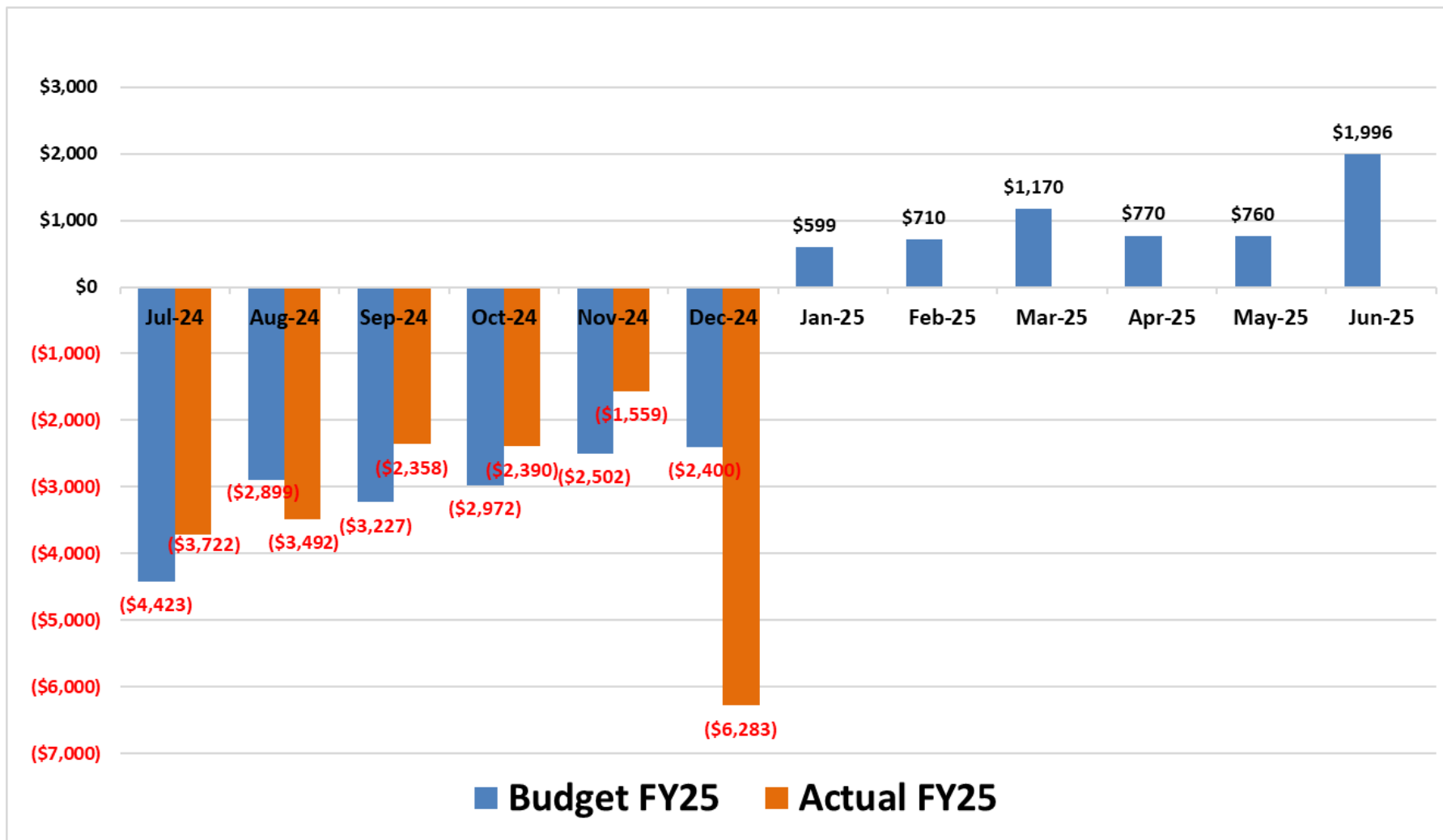
<b>Contract Labor Expense</b>	\$11,499,344	\$8,710,531	(\$2,788,813)	-24%
Decrease in Hours			(13,652)	-16%
Average Contracted Rate Change			(\$13.02)	-9%

## COMBINED

<b>Wages &amp; Contract Expense</b>	\$181,425,609	\$200,283,126	\$18,857,518	10.4%
Change in Hours			134,849	3.0%
Combined Rate Change			\$3.51	7.2%

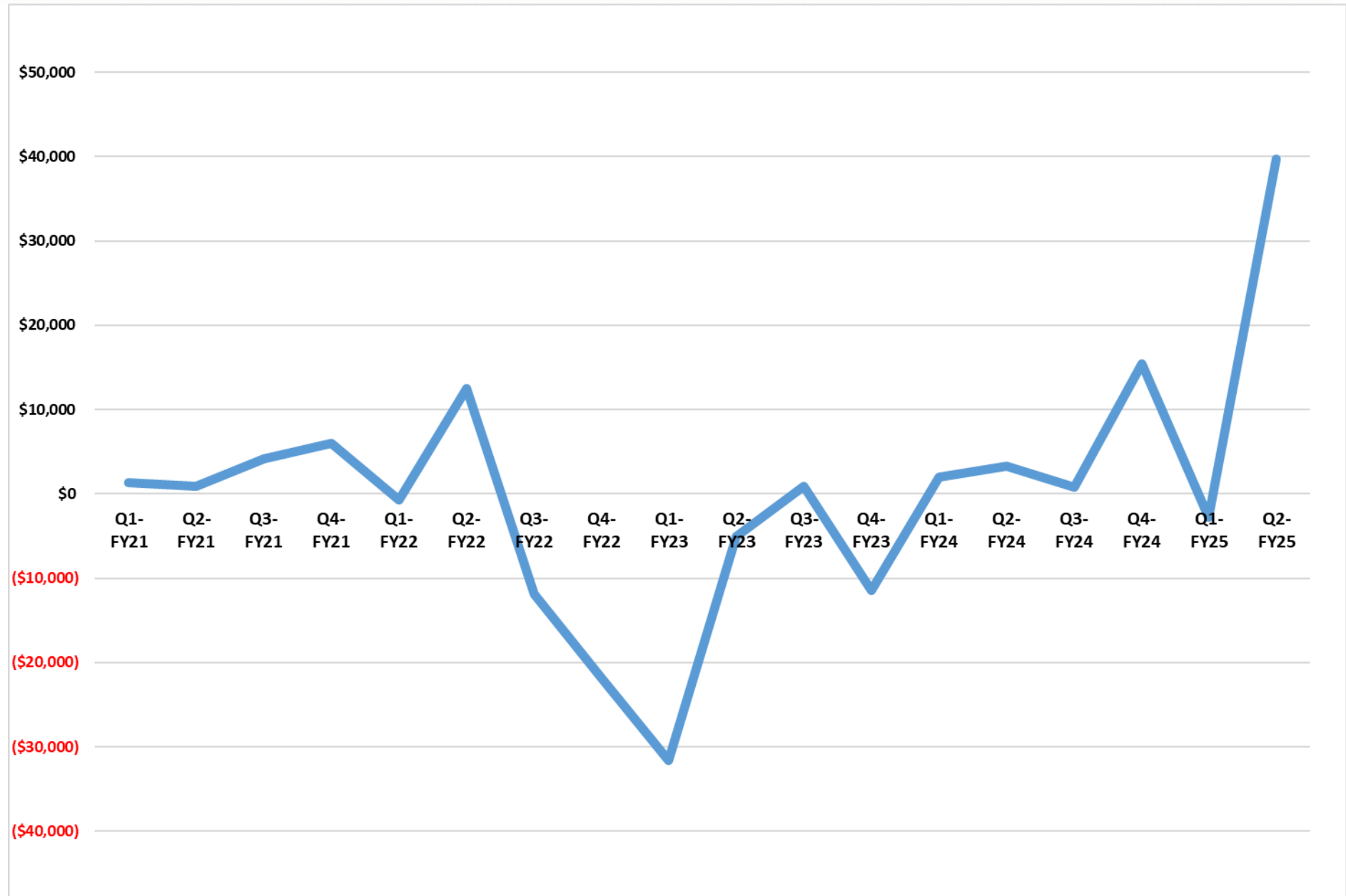
Impact due to Rate	\$ 13,391,838	71%
Impact due to Volume	\$ 5,465,679	29%
Combined Change	18,857,518	

# Budget and Actual Fiscal Year 2025: Trended Operating Margin (000's)





# Trended Quarterly Results: Bottom Line / Excess Margin (000's)



# December 2023-2024 : Trended Financial Information (000's)

	Dec-23	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	FY 2025
Patient Service Revenue	\$48,629	\$50,866	\$53,450	\$51,648	\$56,157	\$54,496	\$53,026	\$319,643
Other Revenue	\$20,979	\$19,487	\$20,024	\$19,142	\$20,242	\$19,868	\$19,778	\$118,539
<b>Total Operating Revenue</b>	<b>\$69,608</b>	<b>\$70,353</b>	<b>\$73,474</b>	<b>\$70,790</b>	<b>\$76,398</b>	<b>\$74,364</b>	<b>\$72,804</b>	<b>\$438,183</b>
Employee Expense	\$37,268	\$38,264	\$39,058	\$37,671	\$41,494	\$41,051	\$43,219	\$240,757
Other Operating Expense	\$32,981	\$35,811	\$37,908	\$35,477	\$37,294	\$34,872	\$35,868	\$217,231
<b>Total Operating Expenses</b>	<b>\$70,249</b>	<b>\$74,075</b>	<b>\$76,965</b>	<b>\$73,148</b>	<b>\$78,788</b>	<b>\$75,923</b>	<b>\$79,087</b>	<b>\$457,987</b>
<b>Net Operating Margin</b>	<b>(\$641)</b>	<b>(\$3,722)</b>	<b>(\$3,492)</b>	<b>(\$2,358)</b>	<b>(\$2,390)</b>	<b>(\$1,559)</b>	<b>(\$6,283)</b>	<b>(\$19,805)</b>
Stimulus/FEMA	\$0	\$0	\$0	\$0	\$0	\$0	\$47,722	\$47,722
NonOperating Income	\$5,057	\$1,190	\$896	\$4,720	\$1,371	\$905	(\$101)	\$8,981
<b>Excess Margin</b>	<b>\$4,416</b>	<b>(\$2,533)</b>	<b>(\$2,596)</b>	<b>\$2,362</b>	<b>(\$1,019)</b>	<b>(\$654)</b>	<b>\$41,338</b>	<b>\$36,898</b>

<b>Profitability</b>								
Operating Margin %	(0.9%)	(5.3%)	(4.8%)	(3.3%)	(3.1%)	(2.1%)	(8.6%)	(4.5%)
Operating Margin %excl. Int	(0.1%)	(4.4%)	(4.0%)	(2.5%)	(2.4%)	(1.3%)	(7.8%)	(3.8%)
Operating EBIDA	\$2,732	\$46	\$239	\$1,457	\$1,348	\$2,293	(\$2,546)	(\$900)
Operating EBIDA Margin	3.9%	0.1%	0.3%	2.1%	1.8%	3.1%	(3.5%)	(0.2%)

<b>Liquidity Indicators</b>								
Day's Cash on Hand	83.5	97.4	89.8	91.9	88.4	78.9	74.6	74.6
Day's in Accounts Receivable	77.6	64.0	68.5	71.0	68.3	66.9	65.8	65.8
Unrestricted Funds (000's)	\$183,624	\$220,767	\$209,641	\$214,303	\$207,507	\$187,057	\$177,933	\$177,933

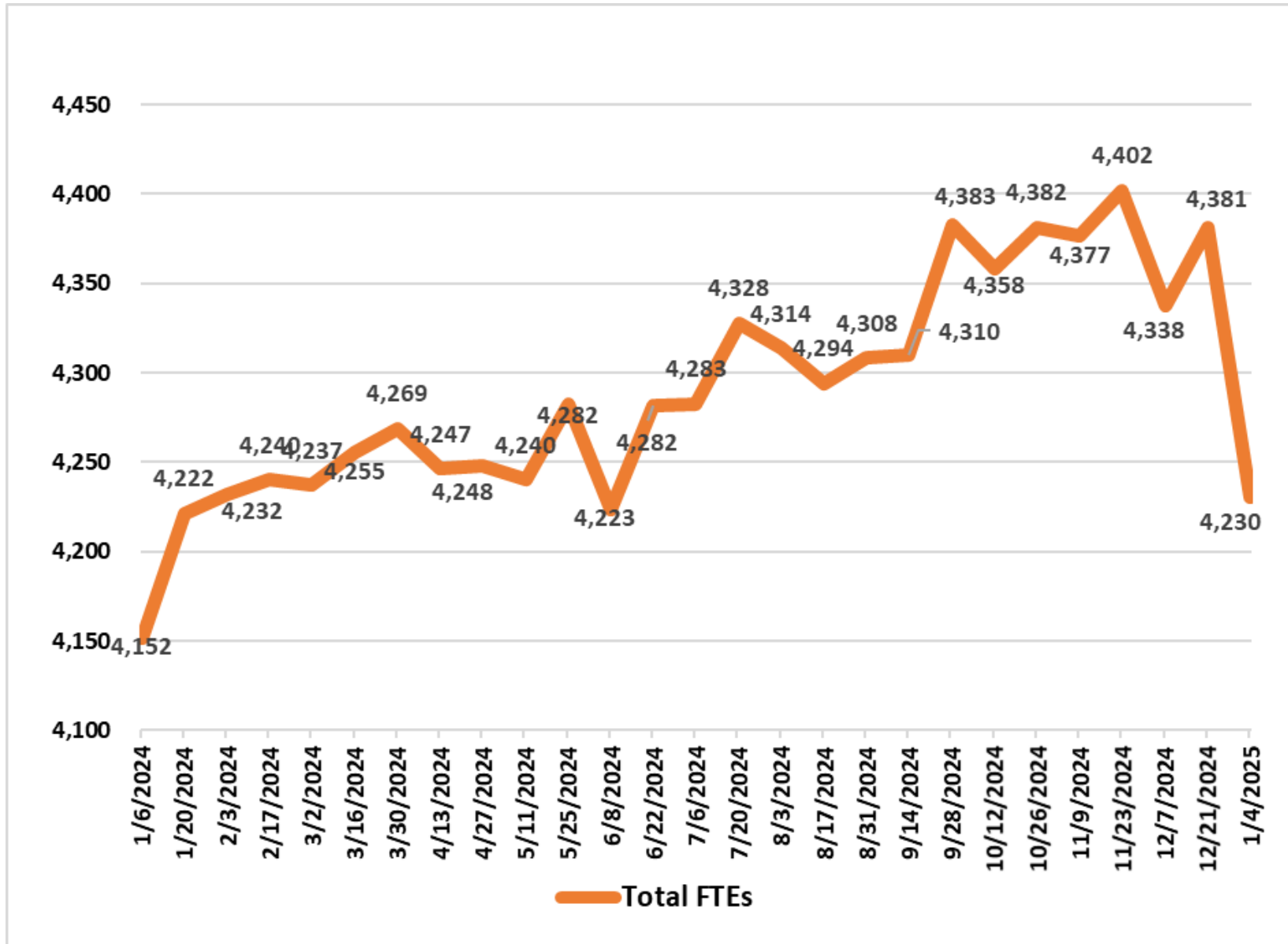
<b>Debt &amp; Other Indicators</b>								
Debt Service Coverage (MADS)	2.67	0.70	0.50	1.40	1.80	1.50	3.20	3.20
Discharges (Monthly)	2,285	2,498	2,447	2,440	2,388	2,240	2,339	2,392
Adj Discharges (Case mix adj)	7,344	8,455	8,215	7,779	8,441	7,760	7,724	48,374
Adjusted patient Days (Mo.)	24,965	26,023	26,419	26,419	26,693	25,492	26,538	26,264
Cost/Adj Discharge	\$9.6	\$8.8	\$9.4	\$9.4	\$9.3	\$9.8	\$10.2	\$9.5
Compensation Ratio	77%	75%	73%	73%	74%	75%	82%	75%

# Month of December - Budget Variances

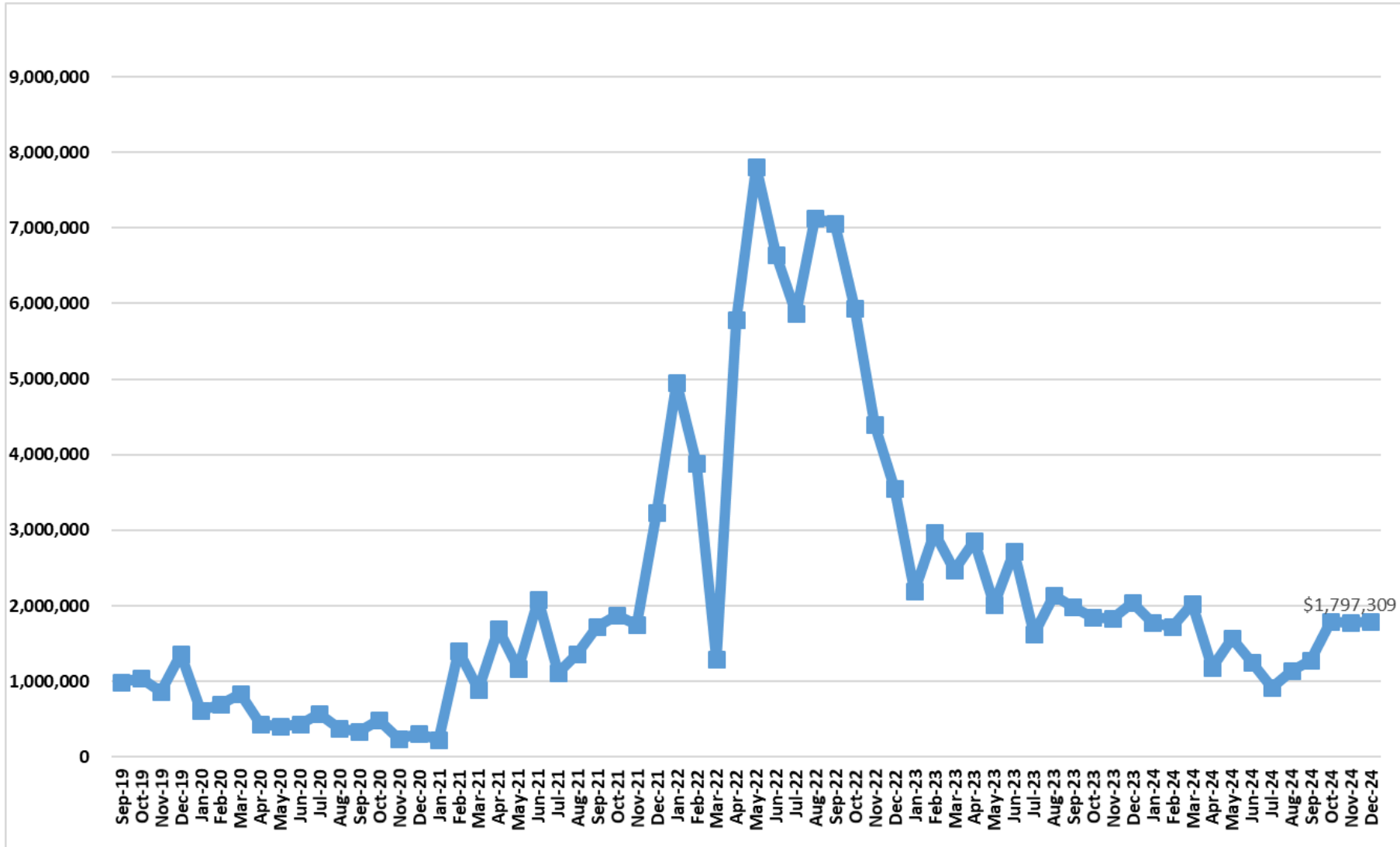
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- **Contract Labor:** The unfavorable variance of \$556K is due to an unexpected increase in the need of contract labor primarily in ICCU and the ED.
- **Employee Benefits:** The higher than expected costs of \$3.3M is primarily due to the impact of recording 6 months of full match of our 401K plan of \$2.3M, as well as a timing issue in our Health Insurance expenses.
- **Medical & Other Supply Expense:** The favorable \$2.3M variance is due to pharmacy cost being lower than budget due to Medical Oncology infusion and retail pharmacy volume being lower than anticipated.
- **Humana Cap Expenses:** The unfavorable variance of \$644K is due to higher than anticipated third party expenses.

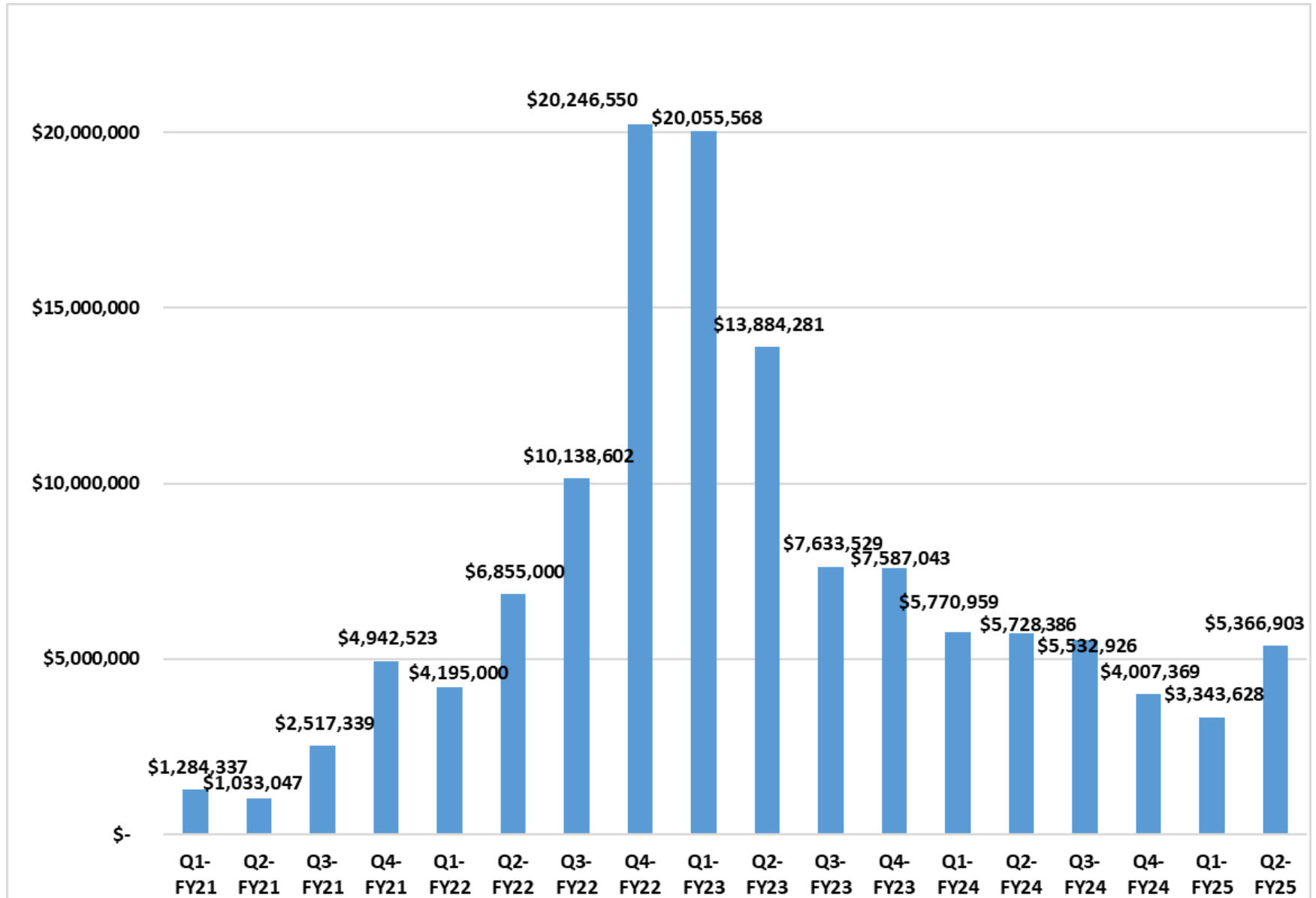
# Total FTEs (includes Contract Labor)



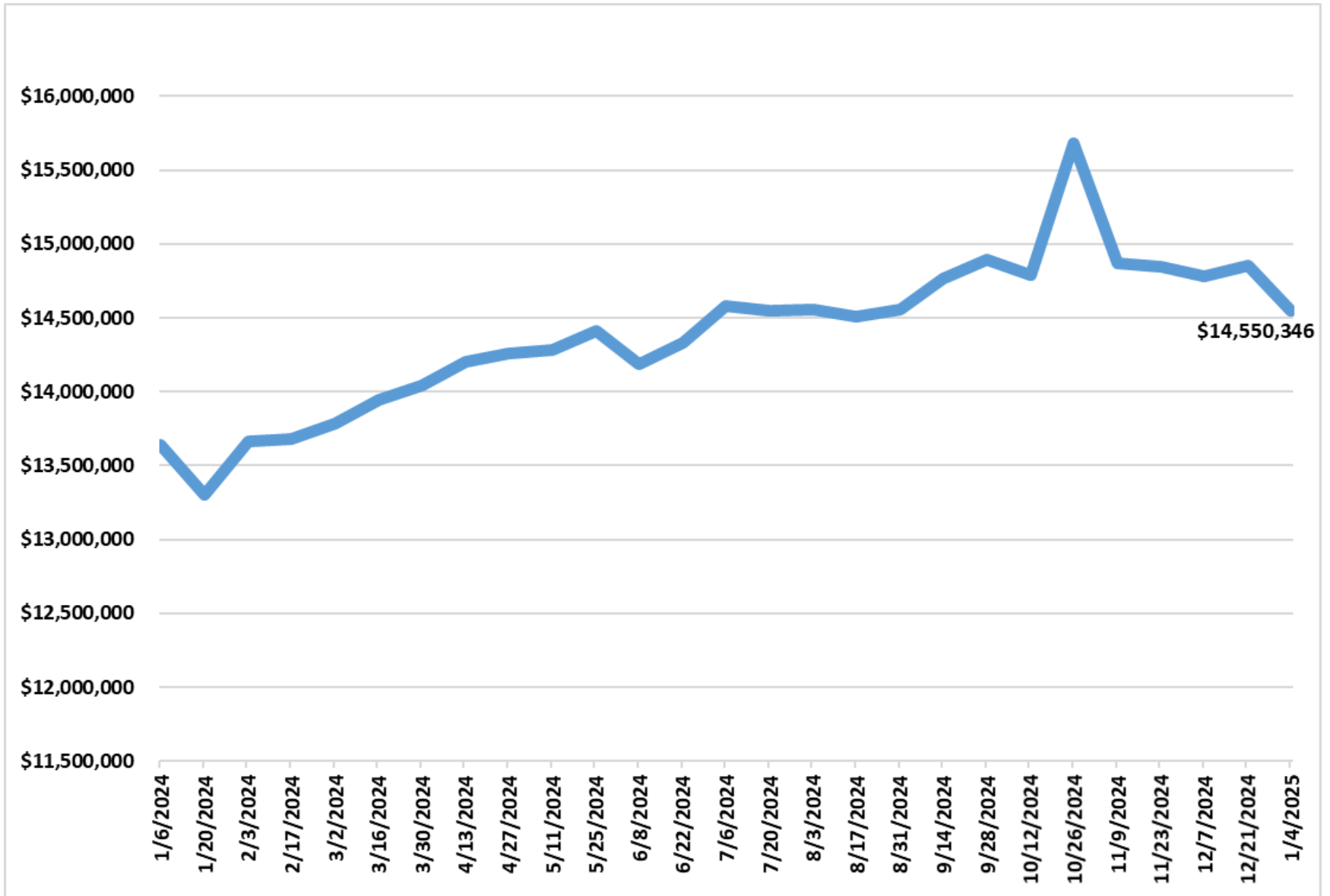
# Contract Labor Expense



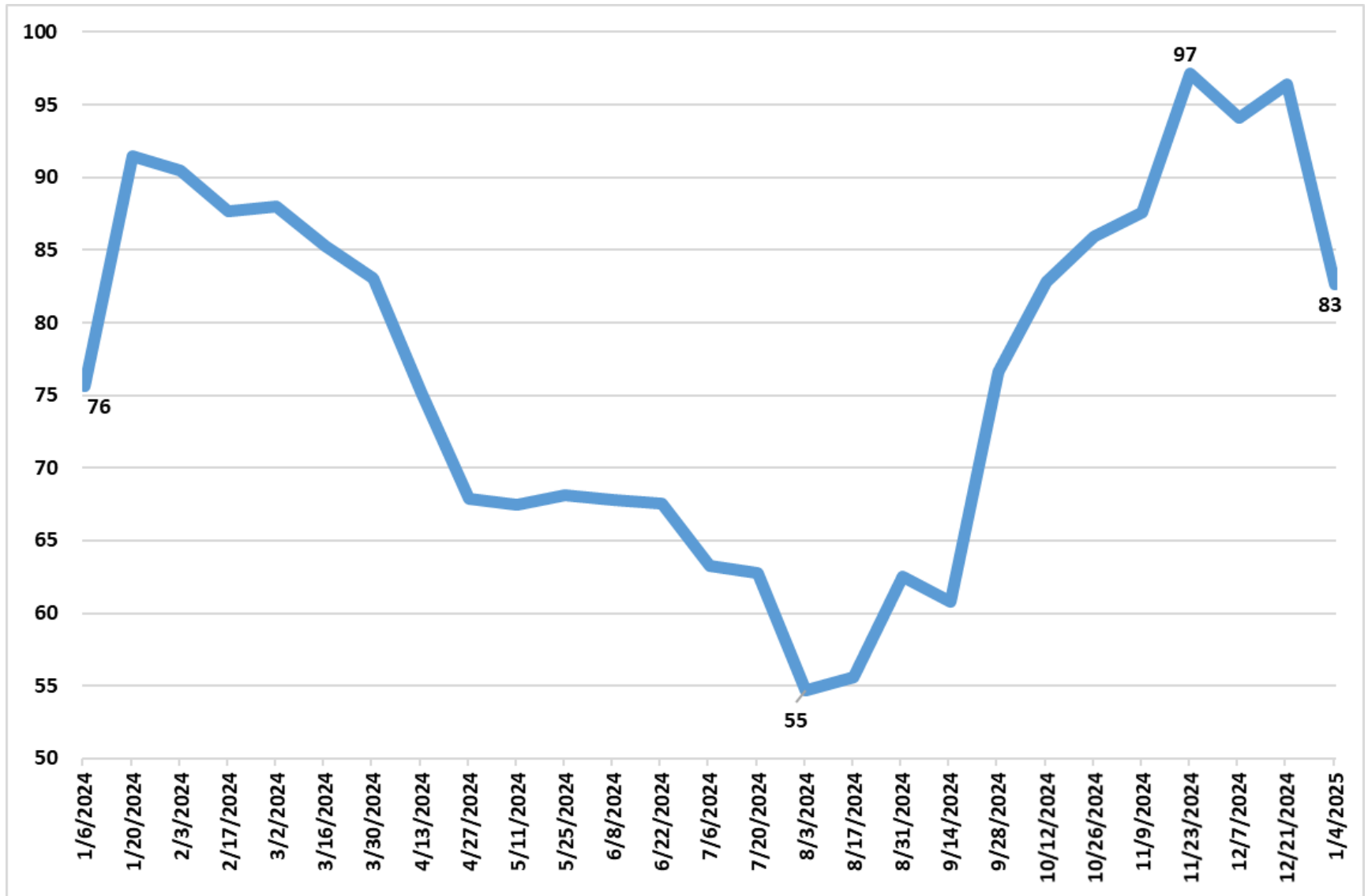
# Contract Labor Expense by Quarter



# Total Payroll: excludes contract labor and PTO cash out

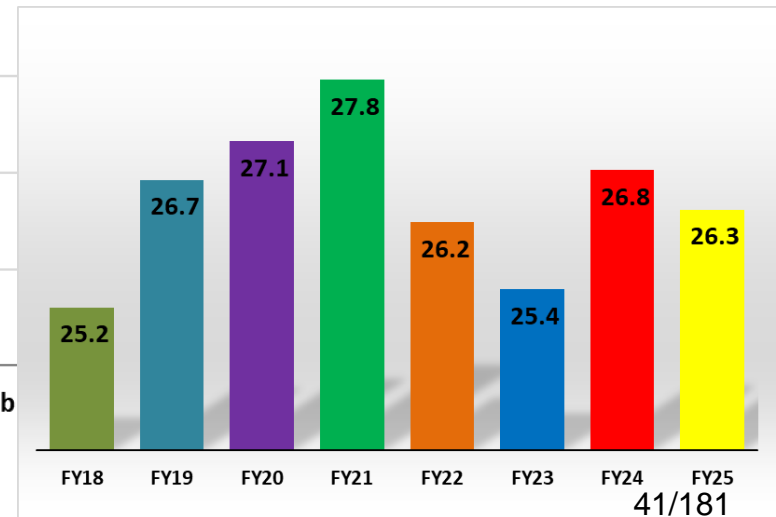
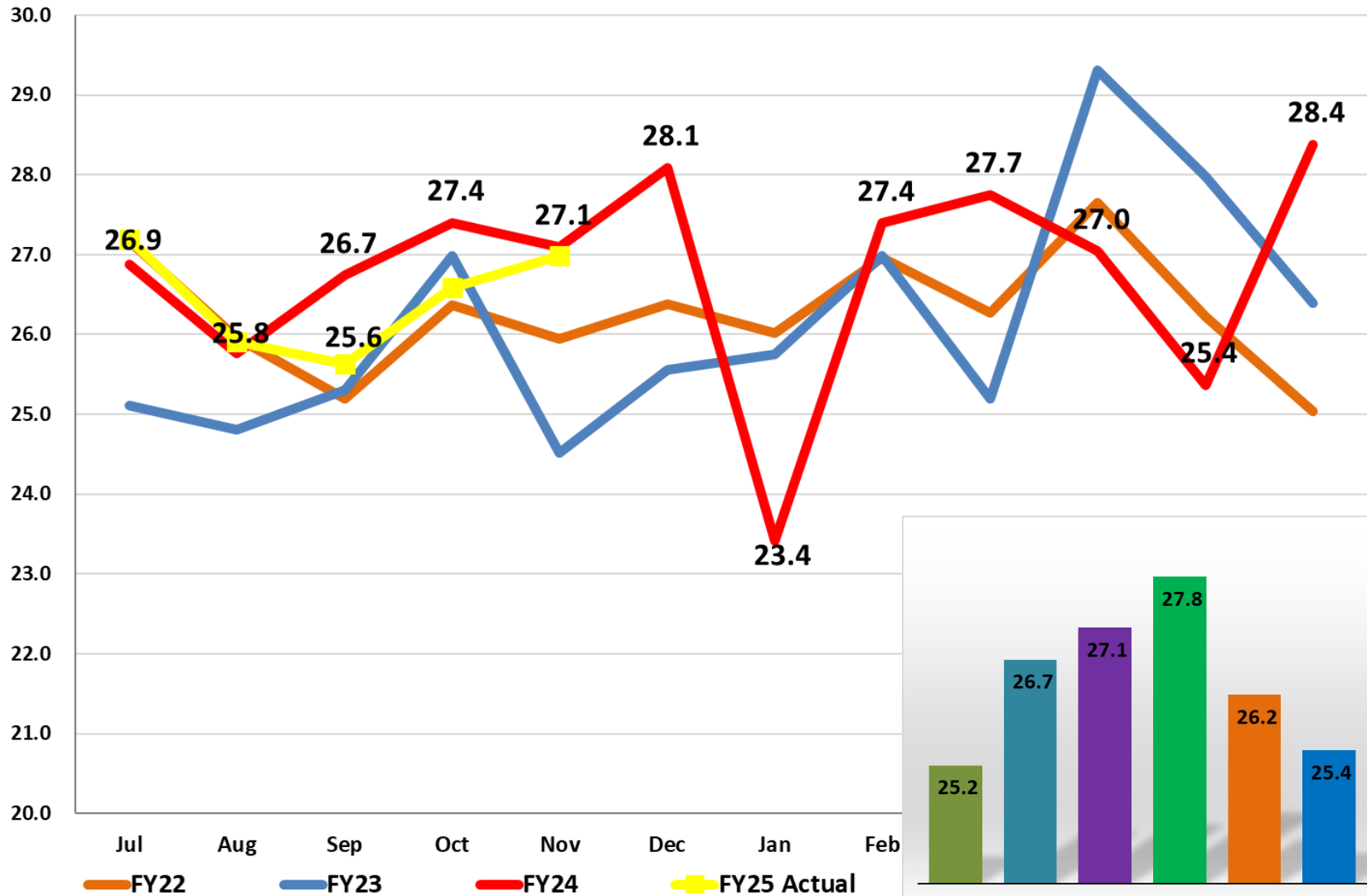


# Contract Labor Full Time Equivalents (FTEs)

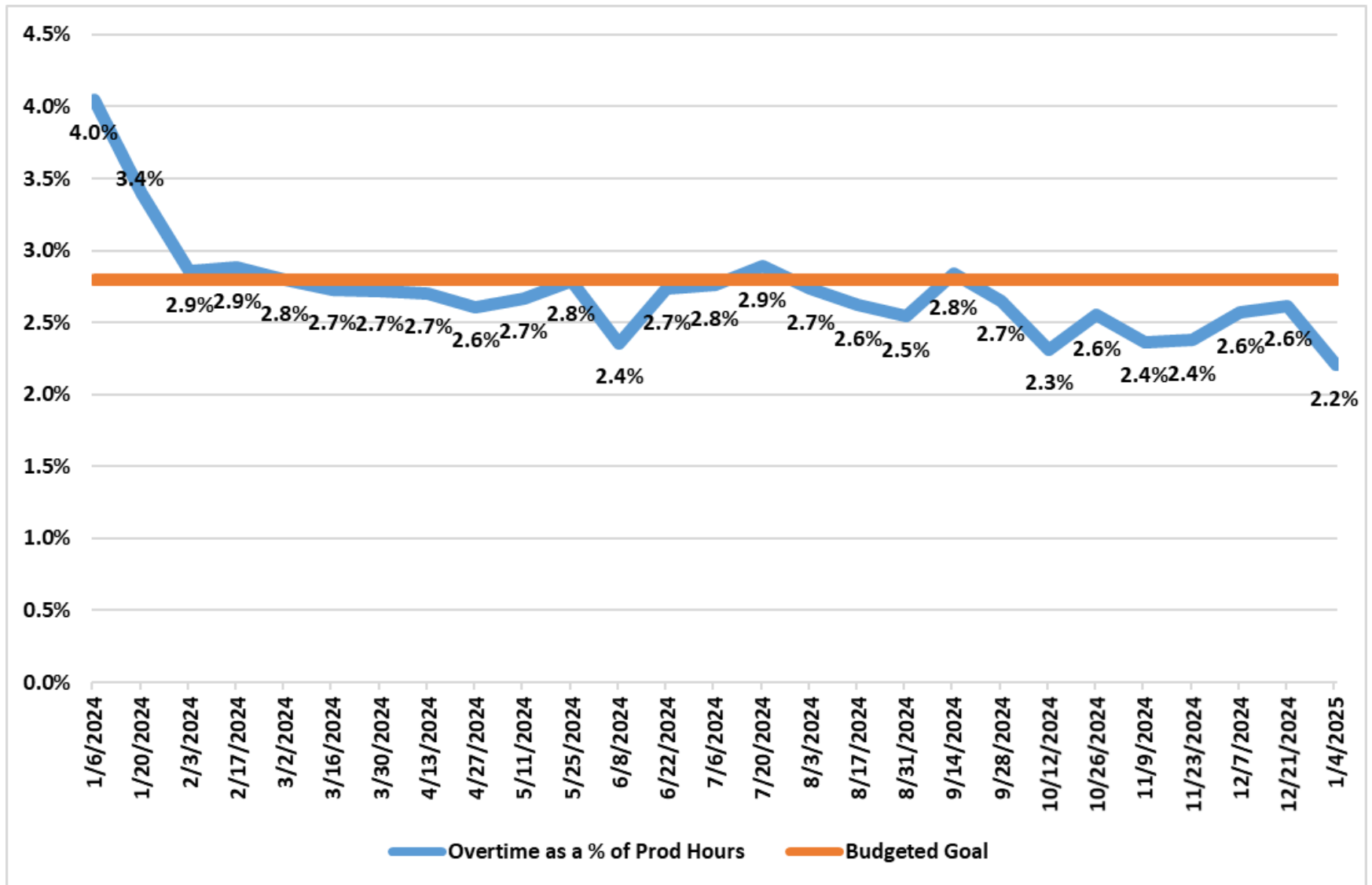




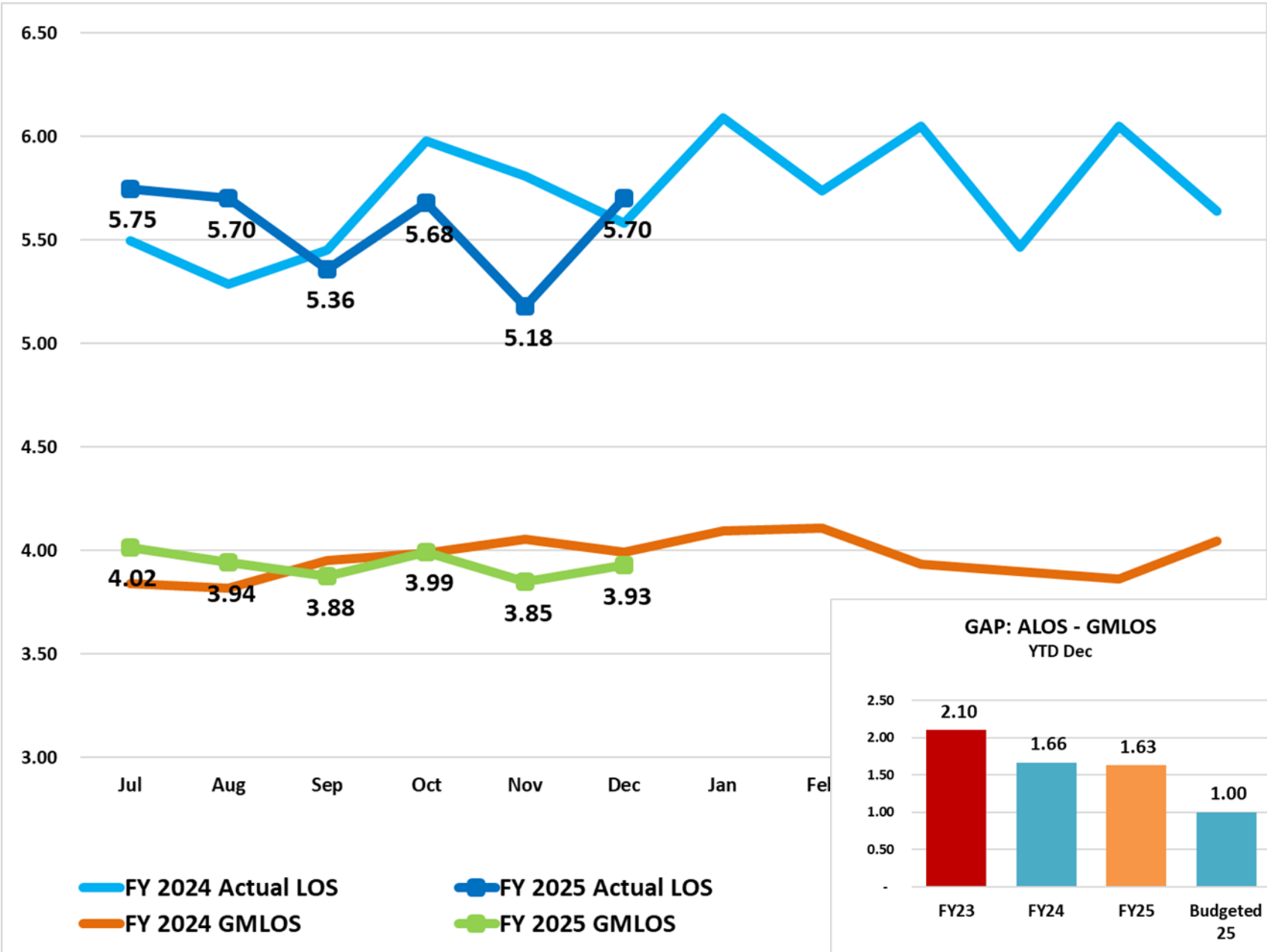
# Productivity Measure : Worked Hours/ Adj. Patient Days



# Overtime as a % of Productive Hours



# Average Length of Stay versus National Average (GMLOS)

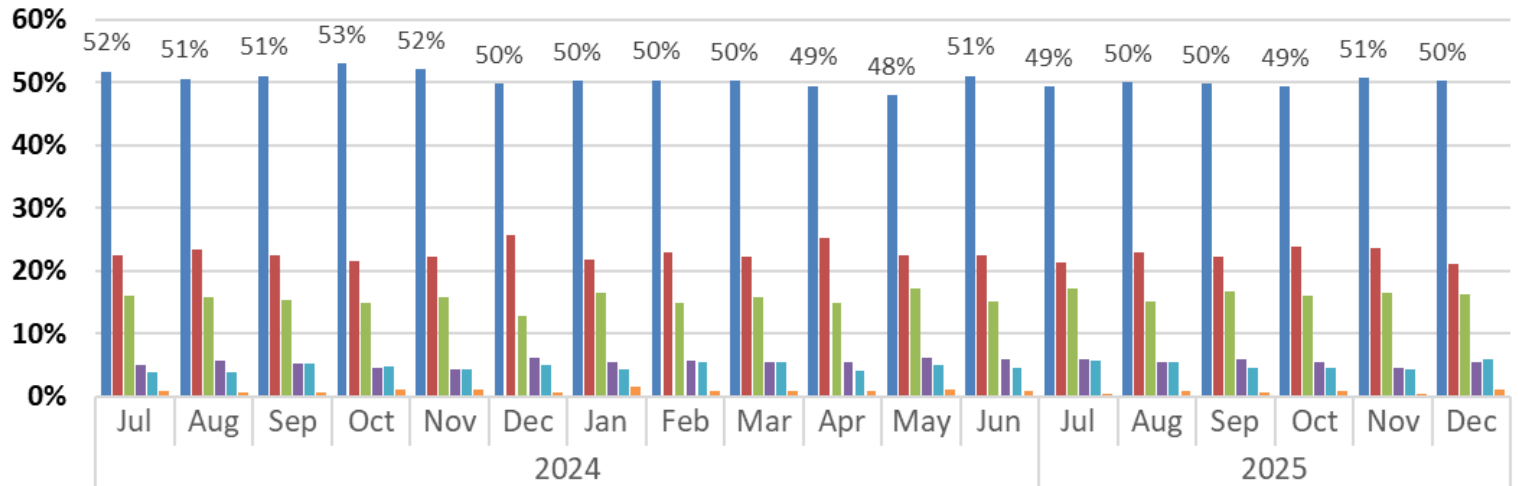


# Average Length of Stay versus National Average (GMLOS)

	Including COVID Patients		
	ALOS	GMLOS	GAP
Dec-22	6.14	3.78	2.36
Jan-23	6.82	4.02	2.80
Feb-23	6.56	4.06	2.50
Mar-23	5.69	4.09	1.60
Apr-23	5.35	3.99	1.36
May-23	5.37	3.99	1.38
Jun-23	5.39	3.94	1.45
Jul-23	5.50	3.90	1.60
Aug-23	5.29	3.84	1.45
Sep-23	5.45	3.82	1.64
Oct-23	5.98	3.95	2.03
Nov-23	5.81	3.99	1.82
Dec-23	5.58	4.05	1.53
Jan-24	6.09	3.99	2.10
Feb-24	5.74	4.10	1.64
Mar-24	6.05	4.11	1.94
Apr-24	5.47	3.94	1.53
May-24	6.05	3.90	2.15
Jun-24	5.63	3.86	1.76
Jul-24	5.75	4.02	1.73
Aug-24	5.70	3.94	1.76
Sep-24	5.36	3.88	1.48
Oct-24	5.68	3.99	1.68
Nov-24	5.18	3.85	1.33
Dec-24	5.70	3.93	1.77
	<b>5.52</b>	<b>3.92</b>	<b>1.61</b>

# Average Length of Stay Distribution

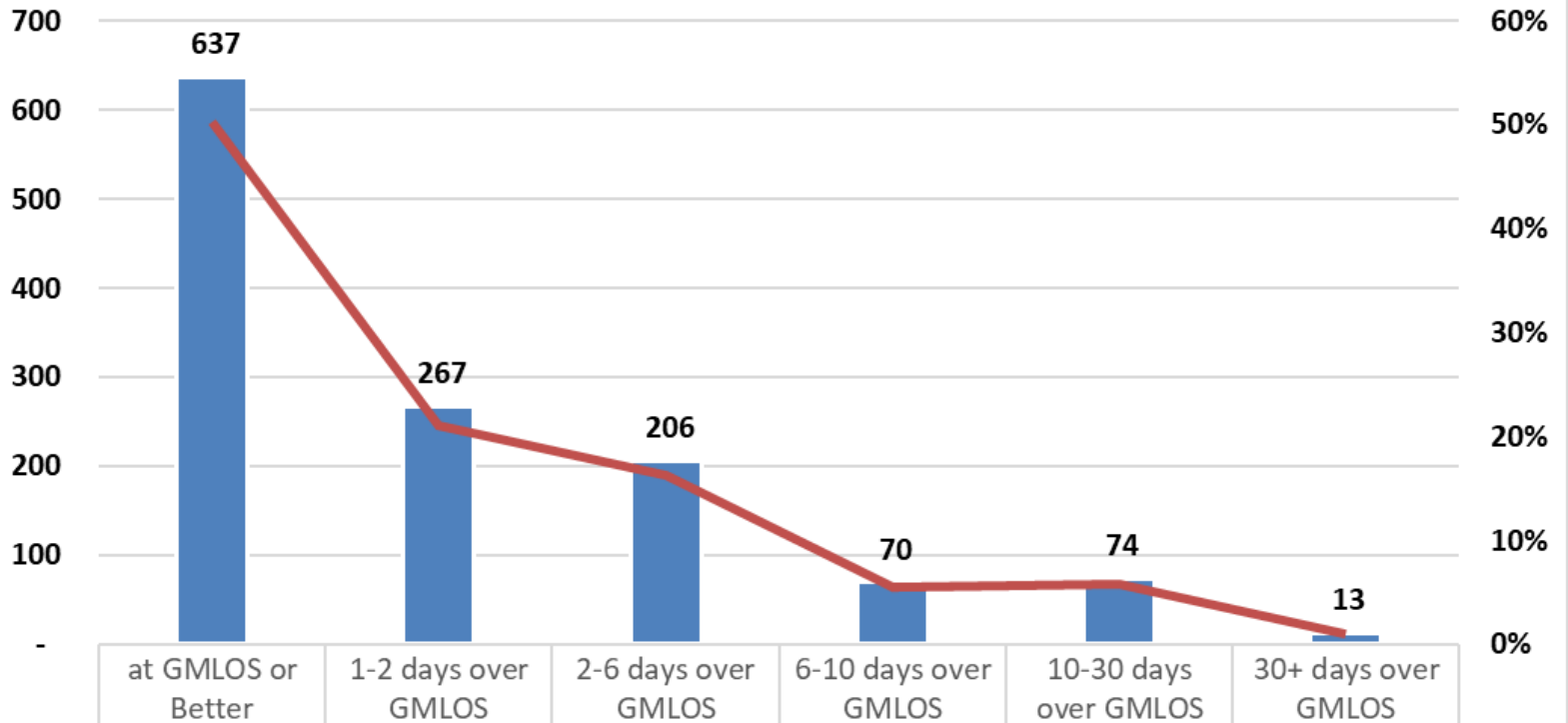
## FY25 Overall LOS Distribution



	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
	2024												2025					
at GMLOS or Better	52%	51%	51%	53%	52%	50%	50%	50%	50%	49%	48%	51%	49%	50%	50%	49%	51%	50%
1-2 days over GMLOS	23%	23%	23%	21%	22%	26%	22%	23%	22%	25%	23%	22%	21%	23%	22%	24%	24%	21%
2-6 days over GMLOS	16%	16%	15%	15%	16%	13%	16%	15%	16%	15%	17%	15%	17%	15%	17%	16%	16%	16%
6-10 days over GMLOS	5%	6%	5%	5%	4%	6%	6%	6%	5%	5%	6%	6%	6%	6%	6%	5%	5%	6%
10-30 days over GMLOS	4%	4%	5%	5%	4%	5%	4%	5%	5%	4%	5%	5%	6%	6%	5%	5%	4%	6%
30+ days over GMLOS	0.9%	0.8%	0.6%	1.1%	1.2%	0.7%	1.5%	1.0%	0.9%	0.9%	1.2%	0.8%	0.5%	0.8%	0.6%	0.9%	0.3%	1.0%

# Length of Stay Distribution

## Dec FY 2025 Overall LOS Distribution



Count of Visits

% of Visits

at GMLOS or Better

1-2 days over GMLOS

2-6 days over GMLOS

6-10 days over GMLOS

10-30 days over GMLOS

30+ days over GMLOS

637

267

206

70

74

13

60%

50%

40%

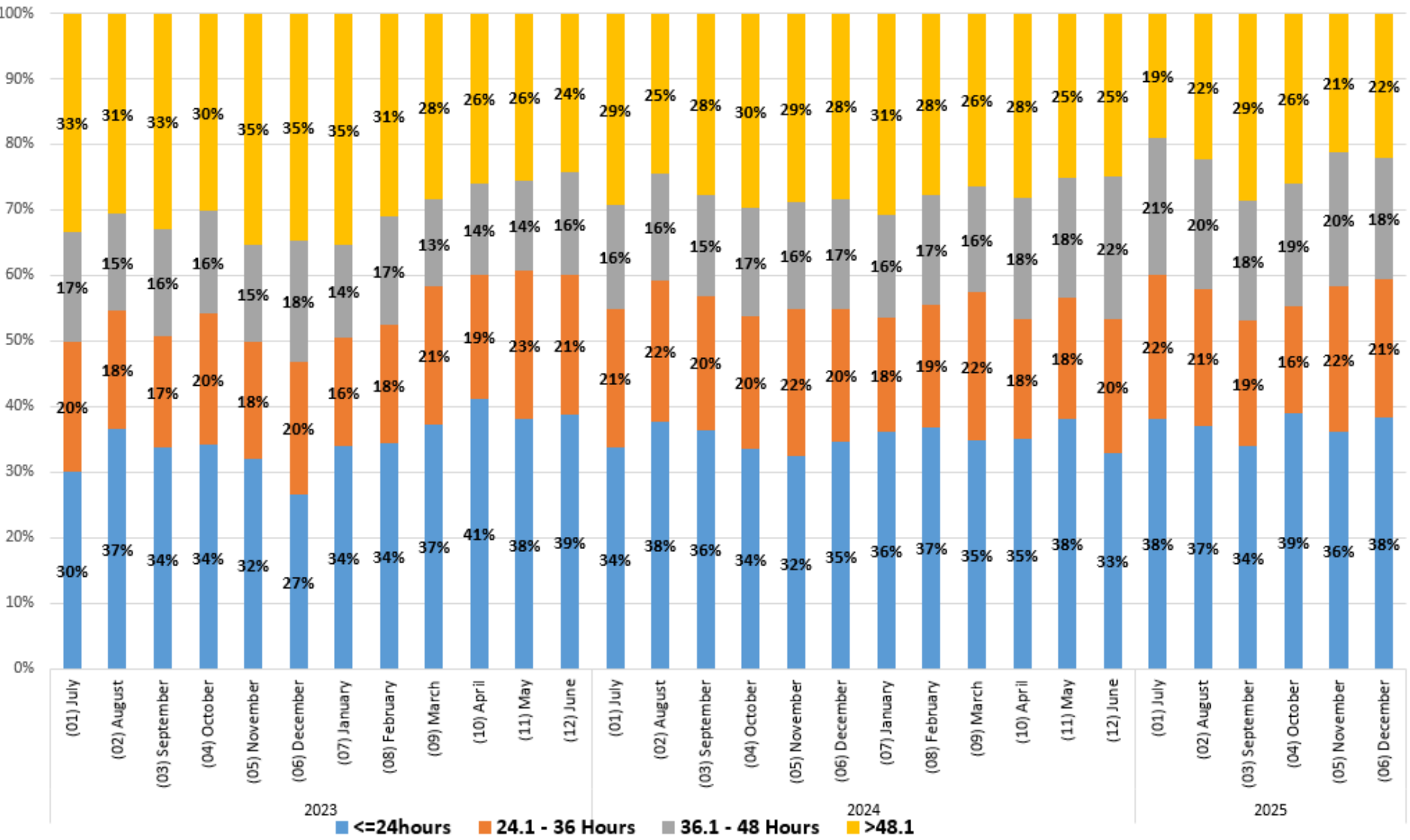
30%

20%

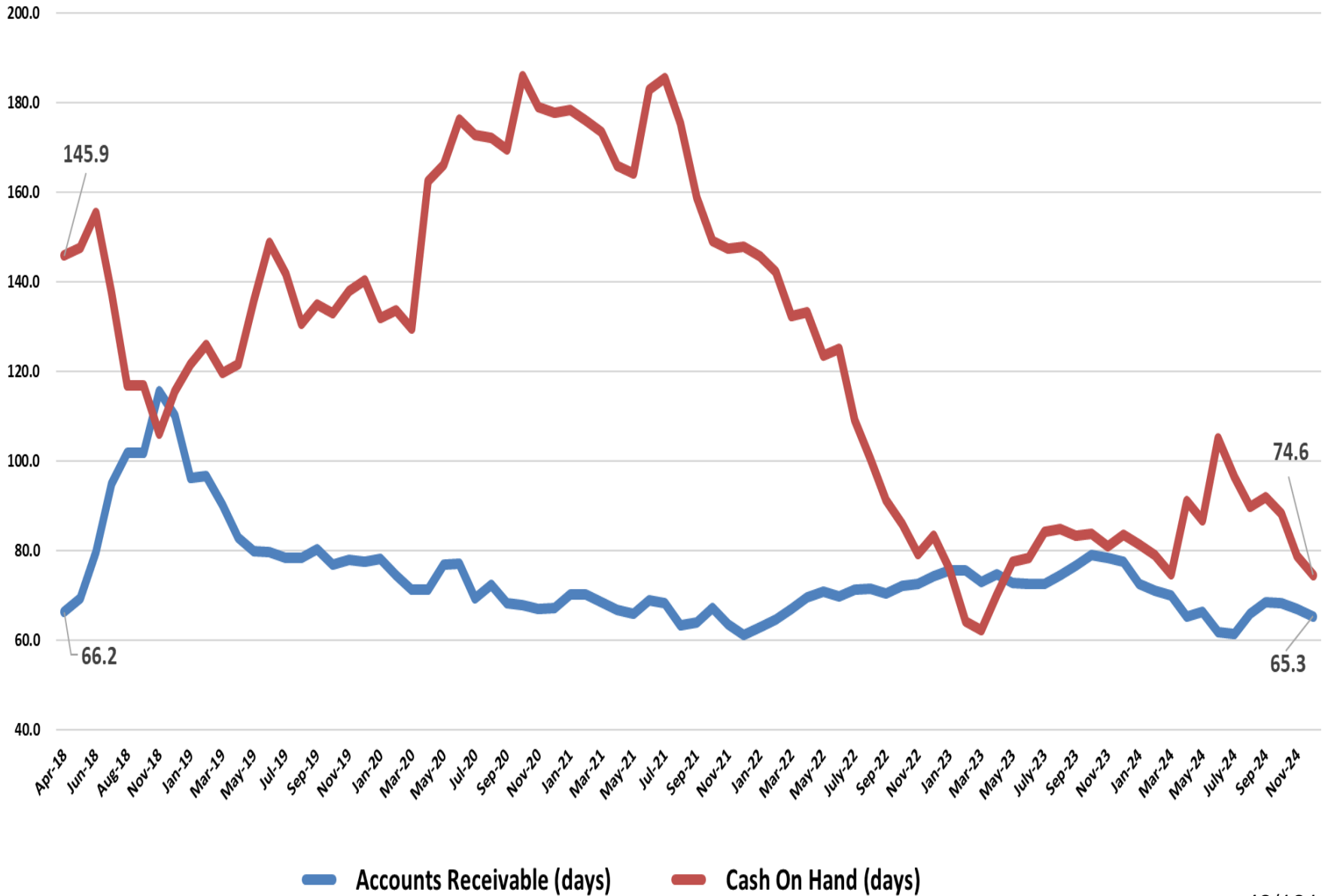
10%

0%

# Monthly Discharges of Observation Patients by their Length of Stay



# Trended Liquidity Ratios





# Ratio Analysis Report

	Current Month Value	Prior Month Value	June 30, 2024 Audited Value	2023 Moody's Median Benchmark		
				Aa	A	Baa
<b>LIQUIDITY RATIOS</b>						
Current Ratio (x)	3.3	2.6	2.3	1.7	<b>1.8</b>	1.7
Accounts Receivable (days)	65.3	66.9	61.9	47.8	<b>47.7</b>	47.8
Cash On Hand (days)	74.6	78.9	105.1	273.9	<b>188.4</b>	134.1
Cushion Ratio (x)	8.3	8.5	10.7	44.7	<b>24.2</b>	16.6
Average Payment Period (days)	48.0	52.8	58.6	70.9	<b>62.7</b>	64.0
<b>CAPITAL STRUCTURE RATIOS</b>						
Cash-to-Debt	83.4%	83.8%	106.3%	271.7%	<b>164.5%</b>	131.0%
Debt-To-Capitalization	32.1%	35.3%	34.5%	22.5%	<b>31.1%</b>	35.0%
Debt-to-Cash Flow (x)	3.1	6.9	3.4	2.4	<b>3.6</b>	6.9
Debt Service Coverage	4.1	1.8	3.7	6.7	<b>4.5</b>	2.1
Maximum Annual Debt Service Coverage (x)	3.2	1.5	2.9	6.8	<b>3.8</b>	1.9
Age Of Plant (years)	13.9	13.8	13.3	11.1	<b>12.8</b>	13.9
<b>PROFITABILITY RATIOS</b>						
Operating Margin	(4.5%)	(3.7%)	0.8%	2.1%	<b>0.5%</b>	(2.3%)
Excess Margin	7.5%	(1.2%)	2.4%	5.5%	<b>2.7%</b>	(.9%)
Operating Cash Flow Margin	0.6%	1.5%	6.1%	6.7%	<b>5.5%</b>	3.0%
Return on Assets	8.2%	(1.2%)	2.4%	3.9%	<b>2.4%</b>	(.7%)

# Consolidated Statements of Net Position (000's)

	Dec-24	Jun-24
	<b>(Audited)</b>	
<b>ASSETS AND DEFERRED OUTFLOWS</b>		
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	\$ 14,302	\$ 19,412
Current Portion of Board designated and trusted assets	19,172	14,944
Accounts receivable:		
Net patient accounts	132,639	133,806
Other receivables	92,778	25,023
	225,416	158,829
Inventories	14,374	13,738
Medicare and Medi-Cal settlements	98,530	82,755
Prepaid expenses	8,658	8,403
Total current assets	380,453	298,082
<b>NON-CURRENT CASH AND INVESTMENTS -</b>		
less current portion		
Board designated cash and assets	156,315	210,518
Revenue bond assets held in trust	22,812	19,326
Assets in self-insurance trust fund	704	827
Total non-current cash and investments	179,830	230,671
<b>INTANGIBLE RIGHT TO USE LEASE,</b>	13,304	10,464
net of accumulated amortization		
<b>INTANGIBLE RIGHT TO USE SBITA,</b>	10,246	12,153
net of accumulated amortization		
<b>CAPITAL ASSETS</b>		
Land	17,542	17,542
Buildings and improvements	428,721	428,209
Equipment	335,777	334,316
Construction in progress	25,256	22,757
	807,297	802,825
Less accumulated depreciation	525,630	512,148
	281,667	290,676
<b>OTHER ASSETS</b>		
Property not used in operations	4,467	4,487
Health-related investments	2,463	2,676
Other	17,199	17,120
Total other assets	24,129	24,283
Total assets	889,628	866,329
<b>DEFERRED OUTFLOWS</b>	14,621	15,283
<b>Total assets and deferred outflows</b>	<b>\$ 904,249</b>	<b>\$ 881,611</b>

# Consolidated Statements of Net Position (000's)

	Dec-24	Jun-24
<b>LIABILITIES AND NET ASSETS</b>		
<b>CURRENT LIABILITIES</b>		
Accounts payable and accrued expenses	\$ 31,754	\$ 41,096
Accrued payroll and related liabilities	63,693	62,382
SBITA liability, current portion	4,146	4,146
Lease liability, current portion	2,248	2,248
Bonds payable, current portion	12,754	12,585
Notes payable, current portion	(0)	9,850
Total current liabilities	114,596	132,306
<b>LEASE LIABILITY, net of current portion</b>	11,346	8,477
<b>SBITA LIABILITY, net of current portion</b>	4,954	5,846
<b>LONG-TERM DEBT, less current portion</b>		
Bonds payable	212,293	214,713
Notes payable	20,750	20,750
Total long-term debt	233,043	235,463
<b>NET PENSION LIABILITY</b>	21,490	21,226
<b>OTHER LONG-TERM LIABILITIES</b>	38,336	36,256
Total liabilities	423,766	439,574
<b>NET ASSETS</b>		
Invested in capital assets, net of related debt	59,156	66,112
Restricted	61,791	52,733
Unrestricted	359,536	323,192
Total net position	480,483	442,037
Total liabilities and net position	<b>\$ 904,249</b>	<b>\$ 881,611</b>

**KAWEAH DELTA HEALTH CARE DISTRICT**  
**SUMMARY OF FUNDS**  
**December 31, 2024**

<u>Board designated funds</u>	<u>Maturity Date</u>	<u>Yield</u>	<u>Investment Type</u>	<u>G/L Account</u>	<u>Amount</u>	<u>Total</u>
LAIF		4.43	Various		9,773,060	
CAMP		4.73	CAMP		13,135,910	
Allspring		4.03	Money market		1,775,035	
PFM		4.03	Money market		317,592	
Allspring	9-Jan-25	2.05	MTN-C	John Deere Mtn	500,000	
Allspring	15-Jan-25	1.13	U.S. Govt Agency	US Treasury Bill	3,300,000	
Allspring	21-Jan-25	2.05	MTN-C	US Bank NA	1,400,000	
Allspring	7-Mar-25	2.13	MTN-C	Deere John Mtn	550,000	
American Business Bank	20-Mar-25	4.50	CD	American Business Bank	235,500	
CalPrivate Bank	20-Mar-25	4.50	CD	CalPrivate Bank	235,500	
Citizens National Bank of Texas	20-Mar-25	4.50	CD	Citizens National Bank of Texas	235,500	
Community Bank of the Day	20-Mar-25	4.50	CD	Community Bank of the Day	203,034	
East West Bank	20-Mar-25	4.50	CD	East West Bank	235,500	
Farmers Bank and Trust Company	20-Mar-25	4.50	CD	Farmers Bank and Trust Company	235,500	
Frontier Bank of Texas	20-Mar-25	4.50	CD	Frontier Bank of Texas	235,500	
Optus Bank	20-Mar-25	4.50	CD	Optus Bank	198,863	
Poppy Bank	20-Mar-25	4.50	CD	Poppy Bank	235,500	
Republic Bank	20-Mar-25	4.50	CD	Republic Bank	206,240	
St. Louis Bank	20-Mar-25	4.50	CD	St. Louis Bank	235,500	
Willamette Valley Bank	20-Mar-25	4.50	CD	Willamette Valley Bank	235,500	
Optus Bank	27-Mar-25	4.50	CD	Optus Bank	22,383	
Western Alliance - CDARS	31-Mar-25	4.50	CD	Western Alliance	250,000	
Allspring	1-Apr-25	0.88	Municipal	Bay Area Toll	250,000	
Allspring	1-May-25	0.74	Municipal	San Diego County	300,000	
Allspring	15-May-25	2.75	U.S. Govt Agency	US Treasury Bill	980,000	
PFM	15-May-25	0.93	Municipal	University Calif Ca	185,000	
Allspring	1-Jun-25	0.92	Municipal	Connecticut ST	400,000	
Allspring	17-Jun-25	0.50	U.S. Govt Agency	FNMA	2,000,000	
Allspring	30-Jun-25	0.25	U.S. Govt Agency	US Treasury Bill	350,000	
Allspring	21-Jul-25	0.38	U.S. Govt Agency	FHLMC	1,500,000	
Allspring	1-Aug-25	2.17	Municipal	Santa Cruz Ca	400,000	
PFM	1-Aug-25	0.85	Municipal	San Juan Ca	190,000	
Allspring	25-Aug-25	0.38	U.S. Govt Agency	FNMA	1,500,000	
PFM	25-Aug-25	3.75	U.S. Govt Agency	FHLMC	259,799	
Allspring	4-Sep-25	0.38	U.S. Govt Agency	FHLB	525,000	
Allspring	23-Sep-25	0.00	U.S. Govt Agency	FHLMC	750,000	
Allspring	29-Oct-25	0.55	MTN-C	Procter Gamble Co	1,300,000	
Allspring	31-Oct-25	0.25	U.S. Govt Agency	US Treasury Bill	770,000	
PFM	17-Nov-25	0.56	ABS	Kubota Credit	6,585	
Allspring	30-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	2,550,000	
PFM	31-Jan-26	0.38	U.S. Govt Agency	US Treasury Bill	1,000,000	
Allspring	6-Feb-26	1.75	MTN-C	State Street Corp	1,000,000	
PFM	15-Feb-26	1.63	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	28-Feb-26	2.50	U.S. Govt Agency	US Treasury Bill	500,000	
PFM	28-Feb-26	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000	
Allspring	31-Mar-26	0.75	U.S. Govt Agency	US Treasury Bill	675,000	
PFM	31-Mar-26	0.38	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	2-Apr-26	3.38	MTN-C	Bank of America	250,000	
PFM	19-Apr-26	3.50	MTN-C	Bank of America	295,000	
Allspring	21-Apr-26	4.75	MTN-C	Morgan Stanley	1,000,000	
Allspring	25-Apr-26	3.91	MTN-C	Wells Fargo co	800,000	
PFM	30-Apr-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	15-May-26	3.30	MTN-C	IBM Corp	410,000	
PFM	28-May-26	1.20	MTN-C	Astrazeneca LP	265,000	
PFM	31-May-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	31-May-26	2.13	U.S. Govt Agency	US Treasury Bill	1,200,000	
PFM	15-Jun-26	0.00	ABS	Carmax Auto Owner	79,487	
Allspring	18-Jun-26	1.13	MTN-C	Toyota Motor	1,400,000	
Allspring	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	1,850,000	
PFM	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	990,000	
Allspring	1-Jul-26	1.89	Municipal	Anaheim Ca Pub	1,000,000	
PFM	1-Jul-26	1.46	Municipal	Los Angeles Ca	270,000	
PFM	7-Jul-26	5.25	ABS	American Honda Mtn	145,000	
PFM	8-Jul-26	3.05	MTN-C	Walmart INC	205,000	
PFM	17-Jul-26	5.08	MTN-C	Cooperatieve CD	400,000	
PFM	20-Jul-26	0.00	ABS	Honda Auto Rec Own	67,485	
PFM	31-Jul-26	0.63	U.S. Govt Agency	US Treasury Bill	880,000	
PFM	7-Aug-26	5.45	MTN-C	Wells Fargo Bank Na	545,000	
PFM	31-Aug-26	0.75	U.S. Govt Agency	US Treasury Bill	800,000	
PFM	14-Sep-26	1.15	MTN-C	Caterpillar Finl Mtn	220,000	
PFM	18-Sep-26	5.61	MTN-C	Natixis Ny	405,000	
Allspring	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	2,210,000	
PFM	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	1-Oct-26	2.95	MTN-C	JP Morgan	415,000	
Allspring	31-Oct-26	1.13	U.S. Govt Agency	US Treasury Bill	800,000	
PFM	1-Nov-26	4.76	Municipal	California St Univ	125,000	
PFM	4-Nov-26	0.02	MTN-C	American Express Co	445,000	
PFM	13-Nov-26	5.60	MTN-C	National Rural Mtn	160,000	
Allspring	30-Nov-26	1.13	U.S. Govt Agency	US Treasury Bill	2,000,000	
Allspring	4-Dec-26	5.49	MTN-C	Citibank N A	1,000,000	
PFM	11-Jan-27	1.70	MTN-C	Deere John Mtn	220,000	
Allspring	15-Jan-27	1.95	MTN-C	Target Corp	900,000	
PFM	26-Feb-27	4.80	MTN-C	Cisco Sys	260,000	
PFM	15-Mar-27	6.03	MTN-C	Daimler Trucks	325,000	
PFM	18-Mar-27	4.99	MTN-C	State Street Corp	335,000	
PFM	25-Mar-27	3.22	U.S. Govt Agency	FHLMC	575,000	
PFM	30-Mar-27	4.80	MTN-C	Hormel Food Corp	115,000	
PFM	15-Apr-27	0.00	ABS	Carmax Auto Owner	365,643	
PFM	15-Apr-27	2.50	MTN-C	Home Depot Inc	220,000	
Allspring	30-Apr-27	2.88	U.S. Govt Agency	US Treasury Bill	970,000	
PFM	30-Apr-27	0.50	U.S. Govt Agency	US Treasury Bill	250,000	
PFM	30-Apr-27	2.88	U.S. Govt Agency	US Treasury Bill	800,000	
PFM	13-May-27	5.00	MTN-C	Paccar Financial Mtn	95,000	
PFM	15-May-27	2.38	U.S. Govt Agency	US Treasury Bill	925,000	
PFM	15-May-27	1.70	MTN-C	IBM Corp	230,000	
PFM	15-May-27	3.70	MTN-C	Unitedhealth Group	85,000	
PFM	17-May-27	4.14	ABS	Capital One Prime	181,656	
Allspring	21-May-27	5.41	MTN-C	Goldman Sachs	1,100,000	
Allspring	15-Jul-27	3.68	Municipal	Massachusetts St	1,000,000	
PFM	26-Jul-27	4.60	MTN-C	Blackrock Funding	185,000	
PFM	30-Jul-27	4.65	MTN-C	Honeywell	185,000	
Allspring	1-Aug-27	3.46	Municipal	Alameda Cnty Ca	500,000	
PFM	15-Aug-27	2.25	U.S. Govt Agency	US Treasury Bill	190,000	
PFM	31-Aug-27	0.50	U.S. Govt Agency	US Treasury Bill	1,140,000	

**KAWEAH DELTA HEALTH CARE DISTRICT**  
**SUMMARY OF FUNDS**  
**December 31, 2024**

Allspring	15-Sep-27	5.93	MTN-C	Bank of America	1,100,000
Allspring	1-Oct-27	4.66	Municipal	San Francisco Ca	1,000,000
PFM	8-Oct-27	4.35	MTN-C	Toyota Motor	130,000
PFM	31-Oct-27	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000
Allspring	15-Nov-27	4.60	MTN-C	Caterpillar Finl Mtn	1,000,000
Allspring	15-Nov-27	5.49	ABS	Nissan Auto Lease	500,000
PFM	15-Nov-27	4.51	ABS	Mercedes Benz Auto	162,980
PFM	17-Nov-27	5.02	MTN-C	Bp Cap Mkts Amer	310,000
PFM	15-Jan-28	4.10	MTN-C	Mastercard	130,000
Allspring	18-Jan-28	5.66	ABS	Mercedes Benz Auto	1,000,000
PFM	7-Feb-28	3.44	MTN-C	Bank New York Mellon Mtn	300,000
Allspring	16-Feb-28	4.47	MTN-C	GM Finl Consumer	1,000,000
PFM	18-Feb-28	5.41	ABS	Honda Auto	350,000
PFM	25-Feb-28	0.00	ABS	BMW Vehicle Owner	95,000
PFM	29-Feb-28	1.13	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	17-Apr-28	0.00	ABS	Hyundai Auto	115,000
Allspring	22-Apr-28	5.57	MTN-C	JP Morgan	1,100,000
PFM	30-Apr-28	3.50	U.S. Govt Agency	US Treasury Bill	750,000
PFM	30-Apr-28	1.25	U.S. Govt Agency	US Treasury Bill	600,000
PFM	15-May-28	0.00	ABS	Ally Auto Rec	195,000
PFM	15-May-28	4.87	MTN-C	American Express Co	150,000
PFM	15-May-28	4.79	MTN-C	Bank of America	180,000
PFM	15-May-28	5.23	MTN-C	Ford CR Auto Owner	160,000
PFM	26-May-28	5.50	MTN-C	Morgan Stanley	280,000
PFM	31-May-28	3.63	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	16-Jun-28	5.59	ABS	GM Finl con Auto Rec	110,000
PFM	25-Jun-28	0.00	U.S. Govt Agency	FHLMC	530,000
PFM	25-Jun-28	0.00	U.S. Govt Agency	FHLMC	435,464
PFM	30-Jun-28	4.00	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	14-Jul-28	4.95	MTN-C	John Deere Mtn	120,000
PFM	25-Jul-28	4.19	U.S. Govt Agency	FNMA	515,992
PFM	15-Aug-28	5.69	MTN-C	Harley Davidson	500,000
PFM	15-Aug-28	5.90	ABS	Fifth Third Auto	385,000
PFM	25-Aug-28	0.00	U.S. Govt Agency	FHLMC	545,000
PFM	25-Aug-28	4.65	U.S. Govt Agency	FHLMC	545,000
PFM	15-Sep-28	5.23	MTN-C	American Express	445,000
PFM	15-Sep-28	5.16	MTN-C	Chase Issuance Trust	435,000
PFM	25-Sep-28	4.85	U.S. Govt Agency	FHLMC	410,000
PFM	25-Sep-28	0.00	U.S. Govt Agency	FHLMC	535,000
PFM	29-Sep-28	5.80	MTN-C	Citibank N A	535,000
PFM	30-Sep-28	4.63	U.S. Govt Agency	US Treasury Bill	500,000
Allspring	25-Oct-28	5.80	MTN-C	Bank New York Mtn	1,000,000
PFM	25-Oct-28	0.00	U.S. Govt Agency	FHLMC	200,000
PFM	25-Oct-28	4.86	U.S. Govt Agency	FHLMC	300,000
PFM	31-Oct-28	1.38	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	31-Oct-28	1.38	U.S. Govt Agency	US Treasury Bill	775,000
Allspring	15-Nov-28	4.98	MTN-C	Bank of America	394,000
PFM	25-Nov-28	0.00	U.S. Govt Agency	FHLMC	280,000
PFM	25-Dec-28	4.57	U.S. Govt Agency	FHLMC	325,000
PFM	25-Dec-28	0.00	U.S. Govt Agency	FHLMC	315,000
PFM	31-Dec-28	3.75	U.S. Govt Agency	US Treasury Bill	1,200,000
PFM	31-Dec-28	1.38	U.S. Govt Agency	US Treasury Bill	500,000
PFM	16-Jan-29	4.60	MTN-C	Chase Issuance Trust	490,000
PFM	31-Jan-29	4.60	MTN-C	Paccar Financial Mtn	160,000
PFM	8-Feb-29	4.60	MTN-C	Air products	295,000
PFM	8-Feb-29	4.60	MTN-C	Texas Instrs	370,000
PFM	15-Feb-29	4.94	MTN-C	Wells Fargo Card	560,000
PFM	20-Feb-29	4.90	MTN-C	Cummins INC	195,000
PFM	22-Feb-29	4.90	MTN-C	Bristol Myers Squibb	200,000
Allspring	26-Feb-29	5.18	ABS	BMW Vehicle Owner	1,100,000
PFM	26-Feb-29	4.85	MTN-C	Cisco Sys	225,000
PFM	26-Feb-29	4.85	MTN-C	Astrazeneca	165,000
PFM	28-Feb-29	4.25	U.S. Govt Agency	US Treasury Bill	750,000
PFM	14-Mar-29	4.70	MTN-C	Blackrock Funding	50,000
PFM	14-Mar-29	4.70	MTN-C	Blackrock Funding	220,000
Allspring	15-Mar-29	0.00	abs	John Deere Owner	1,000,000
Allspring	15-Mar-29	5.38	ABS	Hyundai Auto Rec	1,000,000
PFM	25-Mar-29	5.18	U.S. Govt Agency	FHLMC	315,000
Allspring	31-Mar-29	4.13	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	31-Mar-29	4.13	U.S. Govt Agency	US Treasury Bill	225,000
PFM	4-Apr-29	4.80	MTN-C	Adobe Inc	225,000
Allspring	15-Apr-29	5.59	MTN-C	Ford CR Auto Owner	1,000,000
PFM	15-Apr-29	5.59	MTN-C	Ford CR Auto Owner	415,000
PFM	25-May-29	4.72	U.S. Govt Agency	FHLMC	460,000
Allspring	31-May-29	4.50	U.S. Govt Agency	US Treasury Bill	1,000,000
Allspring	20-Jun-29	5.98	MTN-C	Verizon Master Trust	1,000,000
Allspring	25-Jun-29	4.75	MTN-C	Home Depot Inc	500,000
PFM	25-Jun-29	0.00	U.S. Govt Agency	FHLMC	200,000
PFM	25-Jun-29	4.75	MTN-C	Home Depot Inc	95,000
PFM	30-Jun-29	3.25	U.S. Govt Agency	US Treasury Bill	2,030,000
PFM	15-Jul-29	4.76	MTN-C	Ford CR Auto Owner	360,000
Allspring	16-Jul-29	4.65	MTN-C	American Express	1,025,000
PFM	17-Jul-29	4.50	MTN-C	Pepsico inc	280,000
PFM	25-Jul-29	4.54	U.S. Govt Agency	FHLMC	515,000
PFM	25-Jul-29	4.62	U.S. Govt Agency	FHLMC	410,000
Allspring	31-Jul-29	4.00	U.S. Govt Agency	US Treasury Bill	500,000
PFM	31-Jul-29	4.00	U.S. Govt Agency	US Treasury Bill	750,000
PFM	6-Aug-29	4.84	MTN-C	Citibank N A	295,000
PFM	9-Aug-29	4.55	MTN-C	Toyota Motor	195,000
PFM	14-Aug-29	4.20	MTN-C	Eli Lilly Co	65,000
PFM	16-Aug-29	4.27	ABS	GM Finl con Auto Rec	155,000
PFM	31-Aug-29	3.63	U.S. Govt Agency	US Treasury Bill	750,000
PFM	18-Sep-29	3.80	MTN-C	Novartis Capital	365,000
PFM	25-Sep-29	4.79	U.S. Govt Agency	FHLMC	345,000
Allspring	30-Sep-29	3.50	U.S. Govt Agency	US Treasury Bill	950,000
PFM	4-Oct-29	4.05	MTN-C	Accenture Capital	195,000
Allspring	30-Nov-29	4.25	U.S. Govt Agency	US Treasury Bill	1,700,000
PFM	1-May-27	5.41	MTN-C	Goldman Sachs	220,000
PFM			ABS	Hyundai Auto Rec	195,000

\$ 143,885,709

**KAWEAH DELTA HEALTH CARE DISTRICT**  
**SUMMARY OF FUNDS**  
**December 31, 2024**

	Maturity Date	Yield	Investment Type	G/L Account	Amount	Total
<b><u>Self-insurance trust</u></b>						
Wells Fargo Bank			Money market	110900	967,173	
Wells Fargo Bank			Fixed income - L/T	152300	<u>747,756</u>	1,714,928
<b><u>2015A revenue bonds</u></b>						
US Bank			Principal/Interest payment fund	142110	<u>1,089,733</u>	1,089,733
<b><u>2015B revenue bonds</u></b>						
US Bank			Principal/Interest payment fund	142110	373,400	373,400
<b><u>2017C revenue bonds</u></b>						
US Bank			Principal/Interest payment fund	142110	<u>3,213,825</u>	3,213,825
<b><u>2020 revenue bonds</u></b>						
US Bank			Principal/Interest payment fund	142110	<u>576,753</u>	576,753
<b><u>2022 revenue bonds</u></b>						
US Bank			Principal/Interest payment fund	142110	<u>1,467,809</u>	1,467,809
<b><u>2014 general obligation bonds</u></b>						
CAMP			Interest Payment fund	152440	<u>4,167,573</u>	4,167,573
<b><u>Master Reserve fund</u></b>						
US Bank				142102	(368,772)	
US Bank				142103	<u>23,180,322</u>	22,811,550
<b><u>Operations</u></b>						
Wells Fargo Bank	0.16		Checking	100100	(3,037,048)	
Wells Fargo Bank	0.16		Checking	100500	<u>16,194,633</u>	
					13,157,585	
<b><u>Payroll</u></b>						
Wells Fargo Bank	0.16		Checking	100200	(218,022)	
Wells Fargo Bank	0.16		Checking	100300	1,060,482	
Wells Fargo Bank	0.16		Checking	100300	<u>15,905</u>	
					858,365	
						14,015,950
				<b>Total investments</b>	<b>\$</b>	<b><u>193,317,231</u></b>

**KAWEAH DELTA HEALTH CARE DISTRICT**  
**SUMMARY OF FUNDS**  
December 31, 2024

**Kaweah Delta Medical Foundation**

Wells Fargo Bank	Checking	100100	\$ (931)
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**Prime Infusion Network**

Wells Fargo Bank	Checking	100500	\$ -
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**Sequoia Regional Cancer Center**

Wells Fargo Bank	Checking	100500	(97,402)
			<b>\$ (97,402)</b>

**Kaweah Delta Hospital Foundation**

Central Valley Community Checking	Investments	100100	360,715
Various	S/T Investments	142200	5,175,418
Various	L/T Investments	142300	13,330,559
Various	Unrealized G/L	142400	3,053,913
			<b>\$ 21,920,604</b>

**Summary of board designated funds:**

Plant fund:

Uncommitted plant funds	\$ 93,734,236	142100	
Committed for capital	16,812,250	142100	
		110,546,486	
GO Bond reserve - L/T	1,992,658	142100	
401k Matching	10,168,270	142100	
Cost report settlement - current	2,135,384	142104	
Cost report settlement - L/T	1,312,727	142100	
		3,448,111	
Development fund/Memorial fund	104,184	112300	
Workers compensation - current	5,180,000	112900	
Workers compensation - L/T	12,446,000	113900	
		17,626,000	
		<b>\$ 143,885,709</b>	

**Investment summary by institution:**

	Total Investments	%	Trust Accounts	Surplus Funds	%
CAMP	13,135,910	6.8%		13,135,910	8.3%
Local Agency Investment Fund (LAIF)	9,773,060	5.1%		9,773,060	6.2%
CAMP - GOB Tax Rev	4,167,573	2.2%	4,167,573	-	0.0%
Allspring	59,174,035	30.6%	1,714,928	57,459,107	36.4%
PFM	58,802,682	30.4%		58,802,682	37.2%
Western Alliance	250,000			250,000	0.2%
American Business Bank	235,500			235,500	0.1%
CalPrivate Bank	235,500			235,500	0.1%
Citizens National Bank of Texas	235,500			235,500	0.1%
Community Bank of the Day	203,034			203,034	0.1%
East West Bank	235,500			235,500	0.1%
Farmers Bank and Trust Company	235,500			235,500	0.1%
Frontier Bank of Texas	235,500			235,500	0.1%
Optus Bank	221,247			221,247	0.1%
Poppy Bank	235,500			235,500	0.1%
Republic Bank	206,240			206,240	0.1%
St. Louis Bank	235,500			235,500	0.1%
Willamette Valley Bank	235,500			235,500	0.1%
Wells Fargo Bank	15,730,878	8.1%		15,730,878	10.0%
US Bank	29,533,071	15.3%	29,533,071	-	0.0%
<b>Total investments</b>				<b>\$ 157,901,658</b>	<b>100.0%</b>
		<b>\$ 193,317,231</b>	<b>100.0%</b>	<b>\$ 35,415,573</b>	<b>100.0%</b>

**KAWEAH DELTA HEALTH CARE DISTRICT**  
**SUMMARY OF FUNDS**  
**December 31, 2024**

<u>Investment summary of surplus funds by type:</u>		<u>Investment</u> <u>Limitations</u>
Negotiable and other certificates of deposit	\$ 3,000,021	47,370,000 (30%)
Checking accounts	14,015,950	
Local Agency Investment Fund (LAIF)	9,773,060	75,000,000
CAMP	13,135,910	
Medium-term notes (corporate) (MTN-C)	35,654,000	47,370,000 (30%)
U.S. government agency	67,401,254	
Municipal securities	5,620,000	
Money market accounts	2,092,627	31,580,000 (20%)
Commercial paper	-	39,475,000 (25%)
Asset Backed Securities	7,208,836	31,580,000 (20%)
Supra-National Agency	-	47,370,000 (30%)
	<u>\$ 157,901,658</u>	

Return on investment:

<b>Current month</b>	<u>4.31%</u>
<b>Year-to-date</b>	<u>3.67%</u>
<b>Prospective</b>	<u>2.79%</u>
<b>LAIF (year-to-date)</b>	<u>4.52%</u>
<b>Budget</b>	<u>2.82%</u>

Fair market value disclosure for the quarter ended Dec 31, 2024 (District only):

	<u>Quarter-to-date</u>	<u>Year-to-date</u>
Difference between fair value of investments and amortized cost (balance sheet effect)	N/A	(1,578,431)
Change in unrealized gain (loss) on investments (income statement effect)	\$ (686,000)	2,518,575

Investment summary of CDs:

American Business Bank	\$ 235,500
CalPrivate Bank	235,500
Citizens National Bank of Texas	235,500
Community Bank of the Day	203,034
East West Bank	235,500
Farmers Bank and Trust Company	235,500
Frontier Bank of Texas	235,500
Poppy Bank	235,500
Republic Bank	206,240
St. Louis Bank	235,500
Willamette Valley Bank	235,500
Optus Bank	221,247
Western Alliance	250,000
	<u>\$ 3,000,021</u>

Investment summary of asset backed securities:

Ally Auto Rec	\$ 195,000
American Honda Mtn	145,000
BMW Vehicle Owner	1,195,000
Fifth Third Auto	385,000
Capital One Prime	181,656
Carmax Auto Owner	445,130
GM Finl con Auto Rec	265,000
Honda Auto	350,000
Honda Auto Rec Own	67,485
Hyundai Auto	115,000
Hyundai Auto Rec	1,195,000
John Deere Owner	1,000,000
Kubota Credit	6,585
Mercedes Benz Auto	1,162,980
Nissan Auto Lease	500,000
	<u>\$ 7,208,836</u>



**KAWEAH DELTA HEALTH CARE DISTRICT**  
**SUMMARY OF FUNDS**  
**December 31, 2024**

**Investment summary of medium-term notes (corporate):**

Accenture Capital	\$	195,000
Adobe Inc		225,000
American Express		1,470,000
American Express Co		595,000
Air products		295,000
Astrazeneca		165,000
Astrazeneca LP		265,000
Bank of America		2,219,000
Bank New York Mellon Mtn		300,000
Bank New York Mtn		1,000,000
Blackrock Funding		455,000
Bp Cap Mkts Amer		310,000
Bristol Myers Squibb		200,000
Chase Issuance Trust		925,000
Caterpillar Finl Mtn		1,220,000
Cisco Sys		485,000
Citibank N A		1,830,000
Cooperative CD		400,000
Cummins INC		195,000
Daimler Trucks		325,000
Deere John Mtn		770,000
Eli Lilly Co		65,000
Ford CR Auto Owner		1,935,000
GM Finl Consumer		1,000,000
Goldman Sachs		1,320,000
Harley Davidson		500,000
Home Depot Inc		815,000
Honeywell		185,000
Hormel Food Corp		115,000
IBM Corp		640,000
John Deere Mtn		620,000
JP Morgan		1,515,000
Mastercard		130,000
Morgan Stanley		1,280,000
National Rural Mtn		160,000
Natixis Ny		405,000
Novartis Capital		365,000
Paccar Financial Mtn		255,000
Pepsico inc		280,000
Procter Gamble Co		1,300,000
State Street Corp		1,335,000
Target Corp		900,000
Texas Instrs		370,000
Toyota Motor		1,725,000
Unitedhealth Group		85,000
US Bank NA		1,400,000
Verizon Master Trust		1,000,000
Walmart INC		205,000
Wells Fargo Bank Na		545,000
Wells Fargo Card		560,000
Wells Fargo co		800,000
	<b>\$</b>	<b>35,654,000</b>

**Investment summary of U.S. government agency:**

Federal National Mortgage Association (FNMA)	\$	4,015,992
Federal Home Loan Bank (FHLB)		525,000
Federal Home Loan Mortgage Corp (FHLMC)		9,750,263
US Treasury Bill		53,110,000
	<b>\$</b>	<b>67,401,254</b>

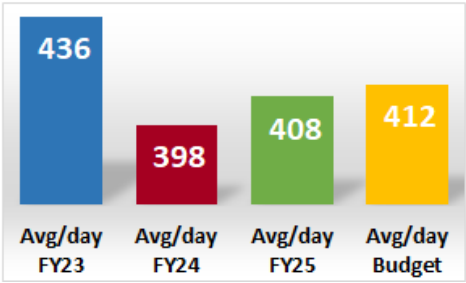
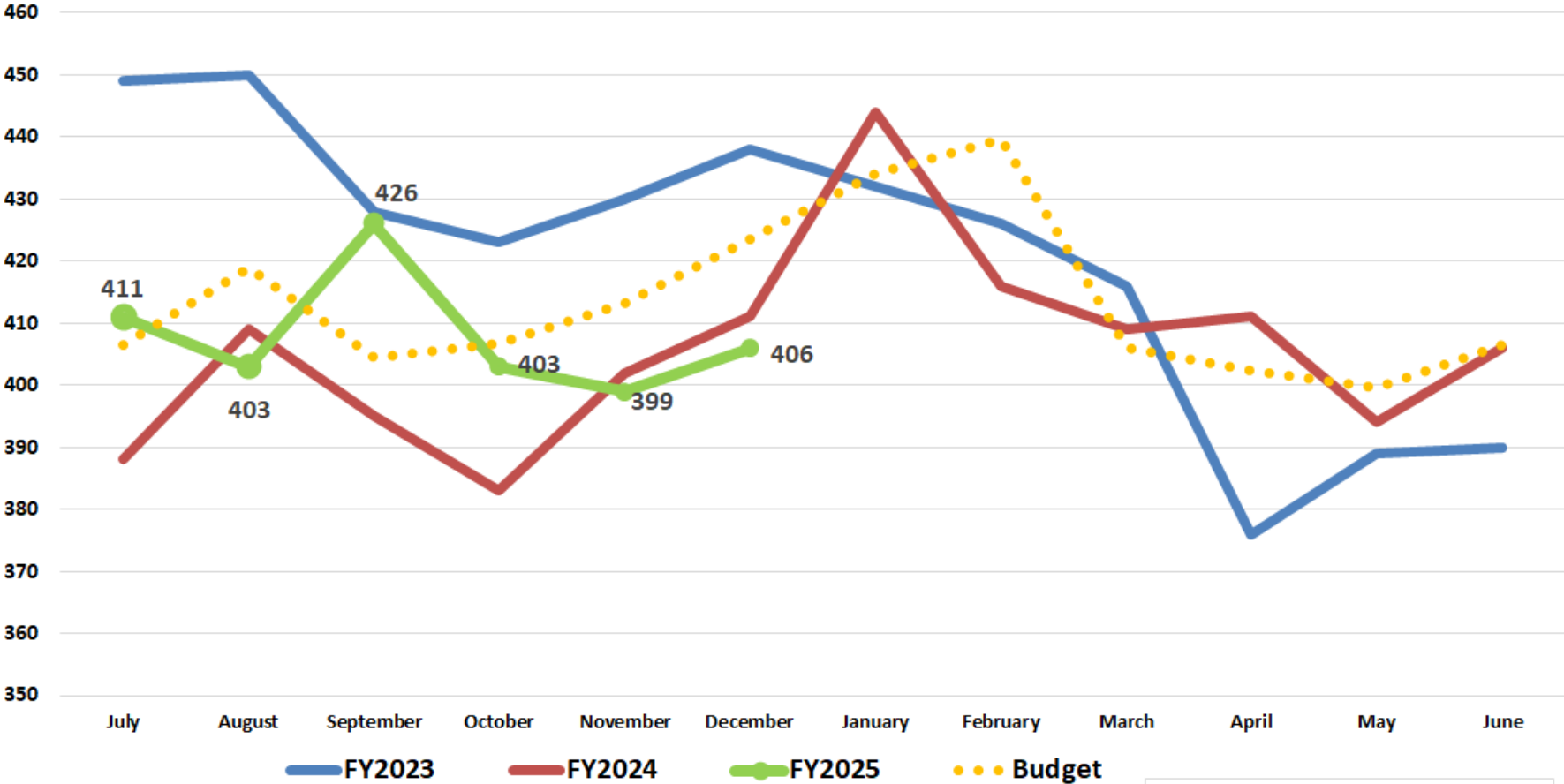
**Investment summary of municipal securities:**

Alameda Cnty Ca	\$	500,000
Anaheim Ca Pub		1,000,000
Bay Area Toll		250,000
California St Univ		125,000
Connecticut ST		400,000
Los Angeles Ca		270,000
Massachusetts St		1,000,000
San Diego County		300,000
San Francisco Ca		1,000,000
San Juan Ca		190,000
Santa Cruz Ca		400,000
University Calf Ca		185,000
	<b>\$</b>	<b>5,620,000</b>

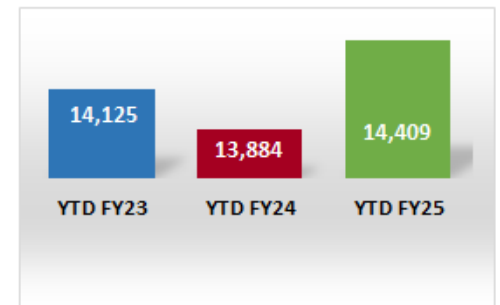
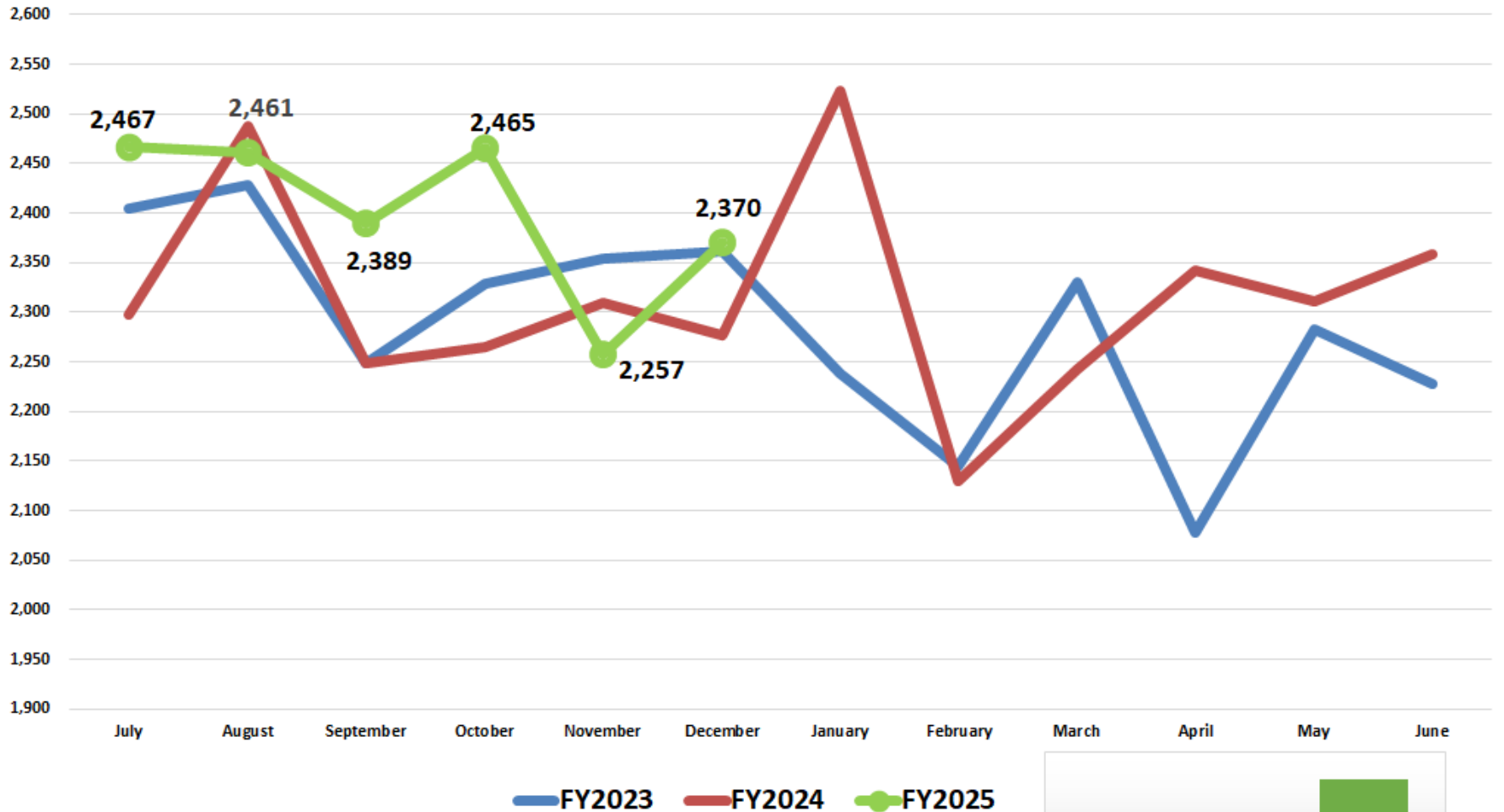
# Statistical Report

## December 2024

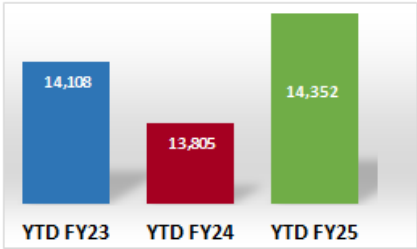
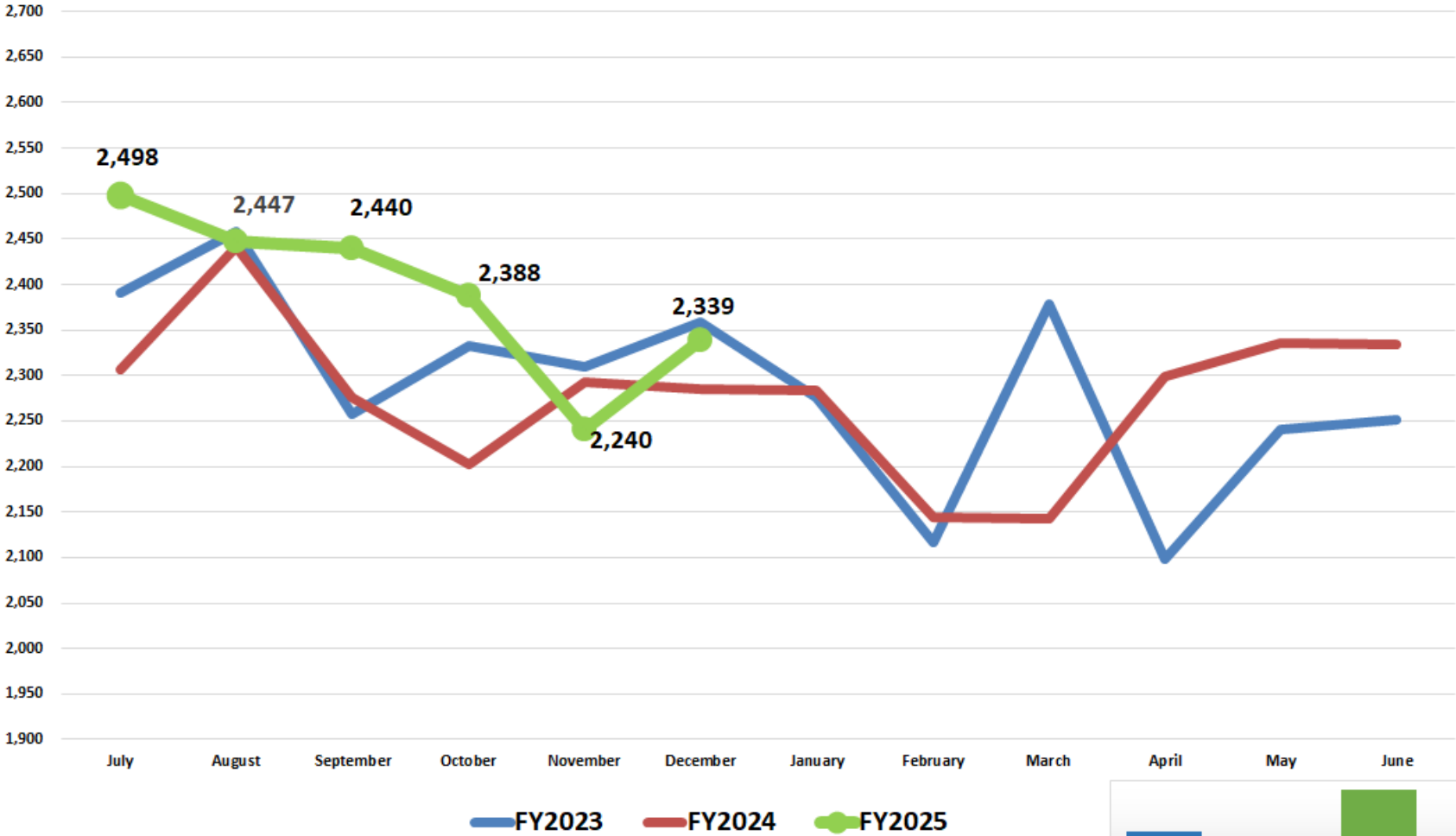
# Average Daily Census



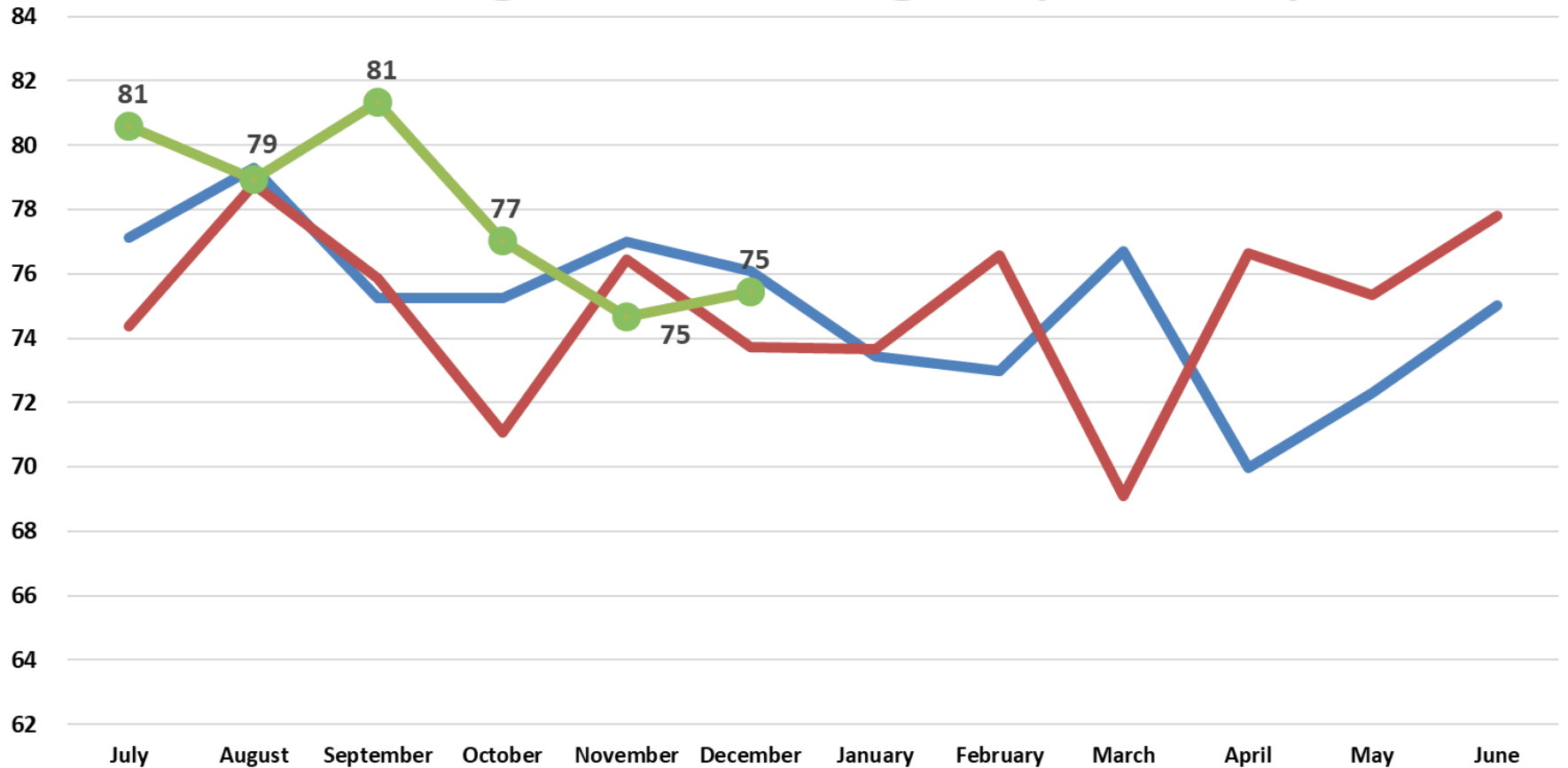
# Admissions



# Discharges



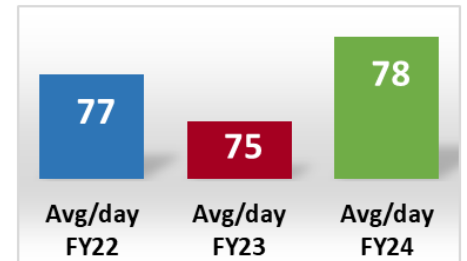
# Average Discharges per day



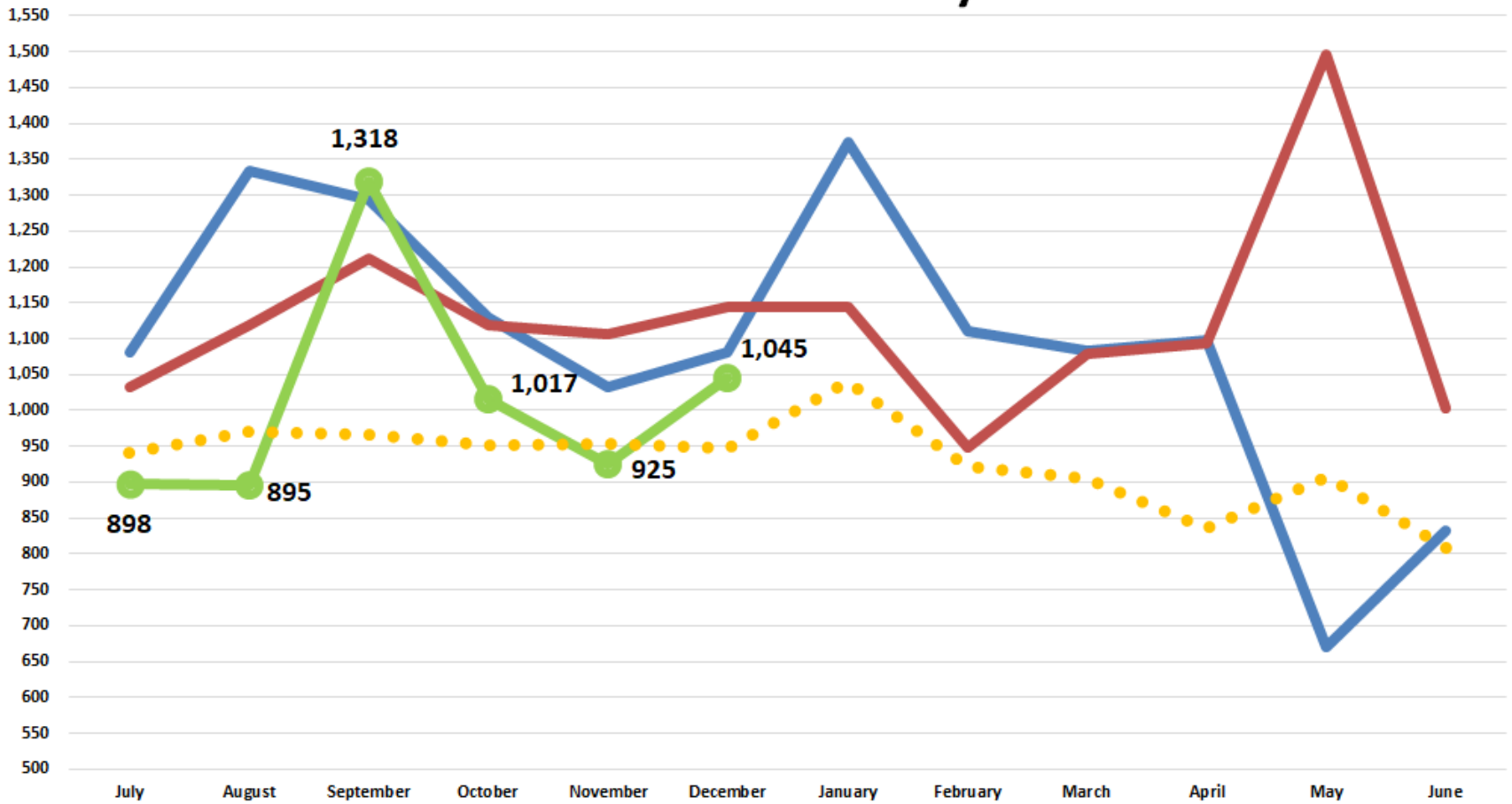
— FY2023

— FY2024

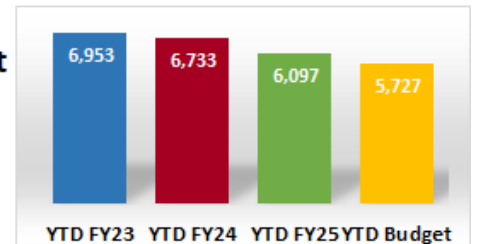
● FY2025



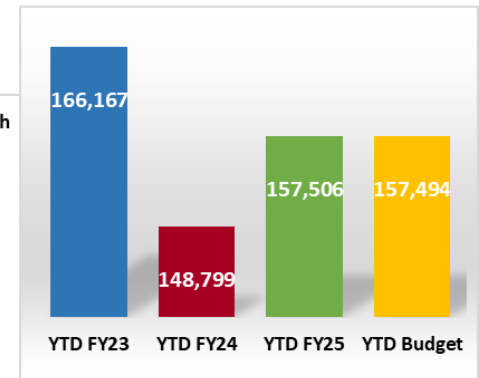
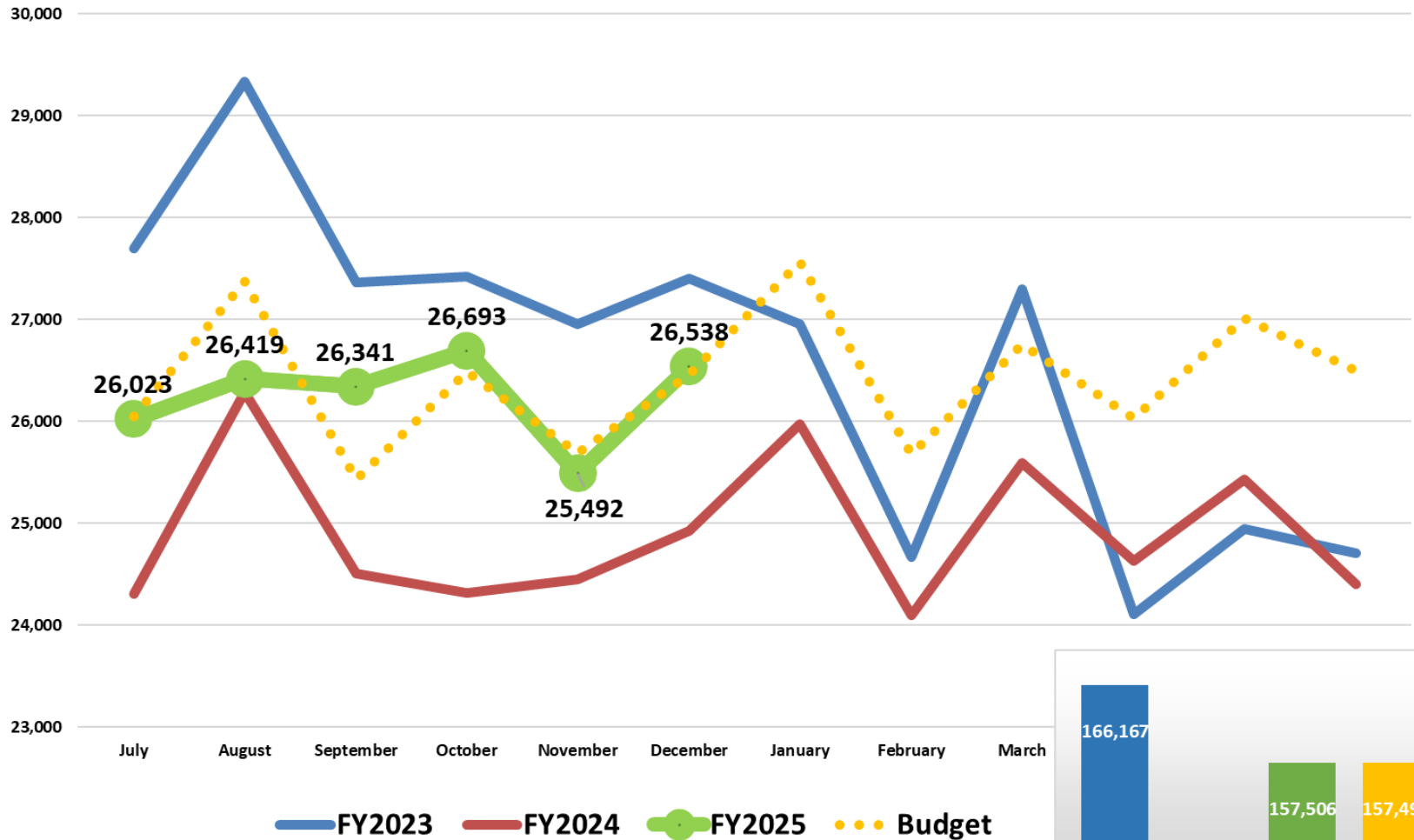
# Observation Days



—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget

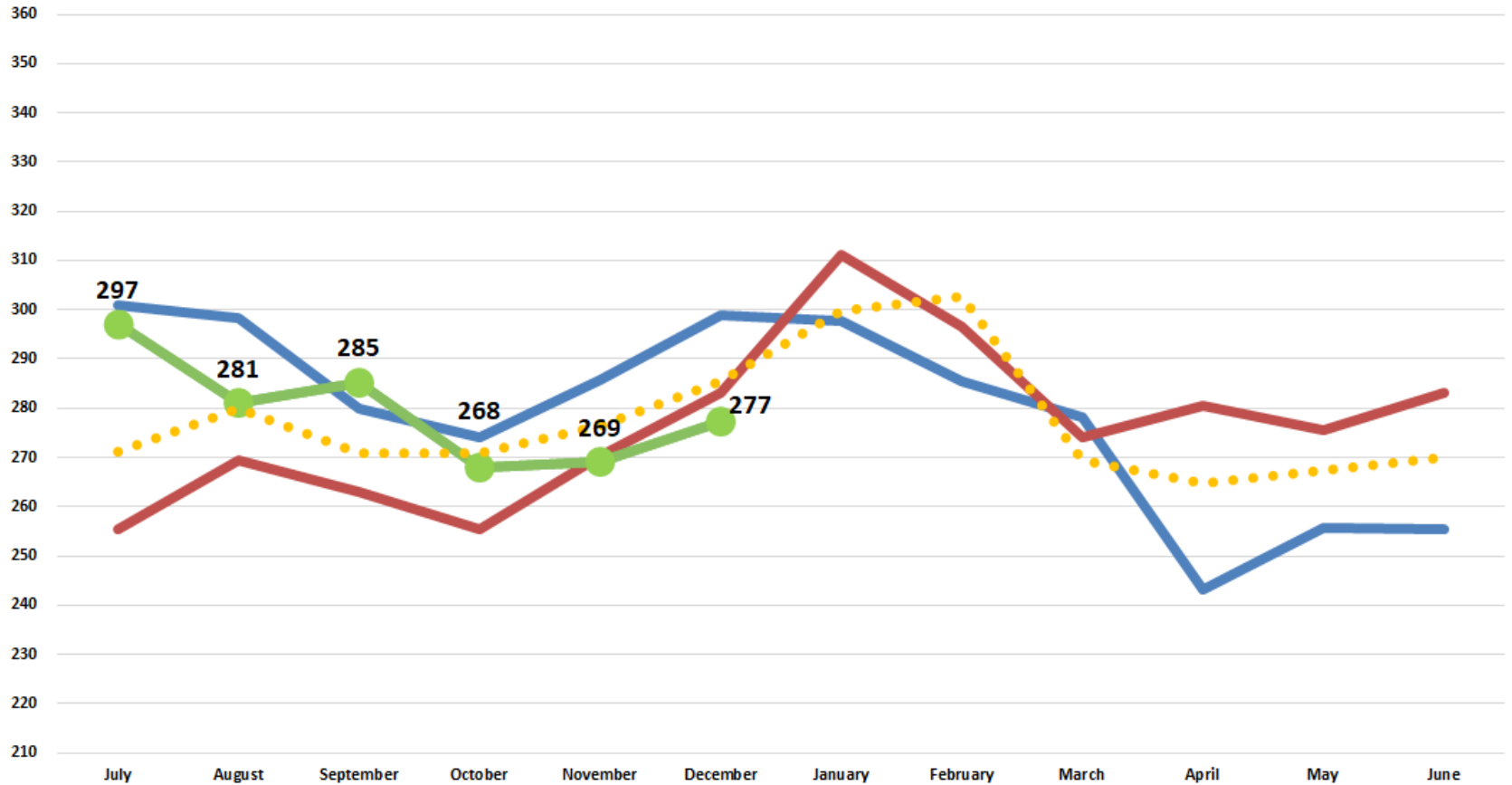


# Adjusted Patient Days

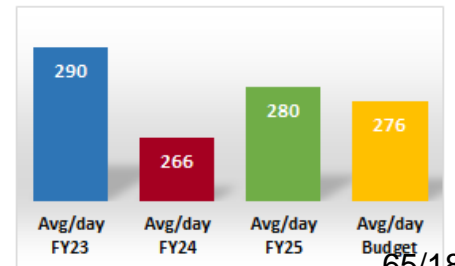




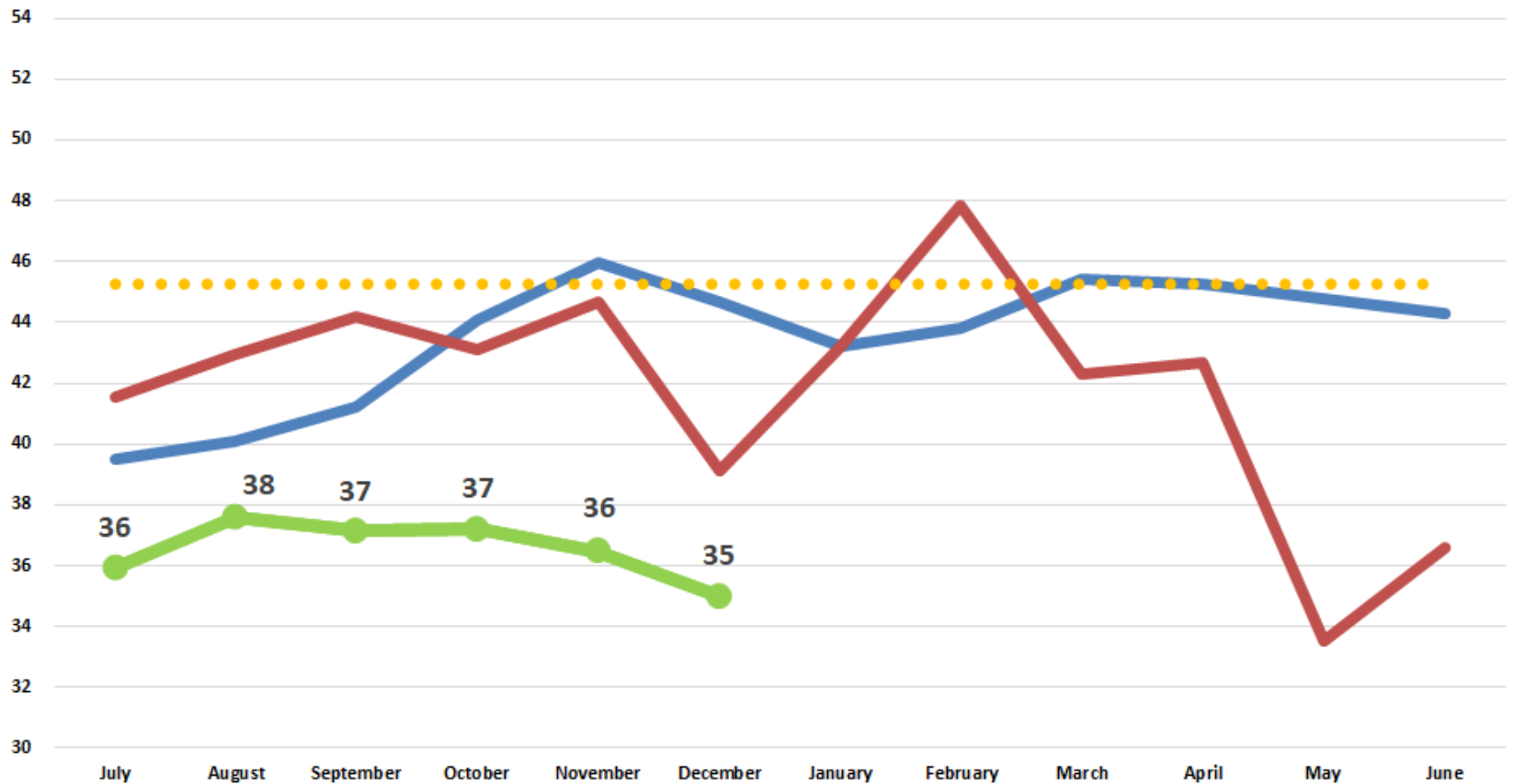
# Medical Center (Avg Patients Per Day)



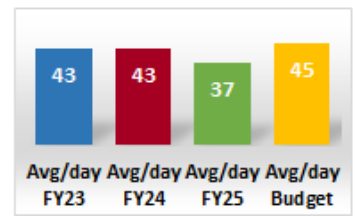
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



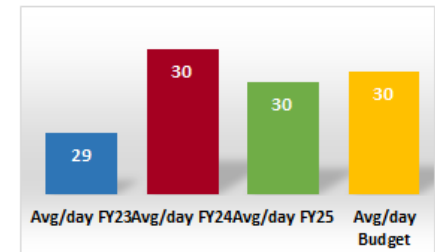
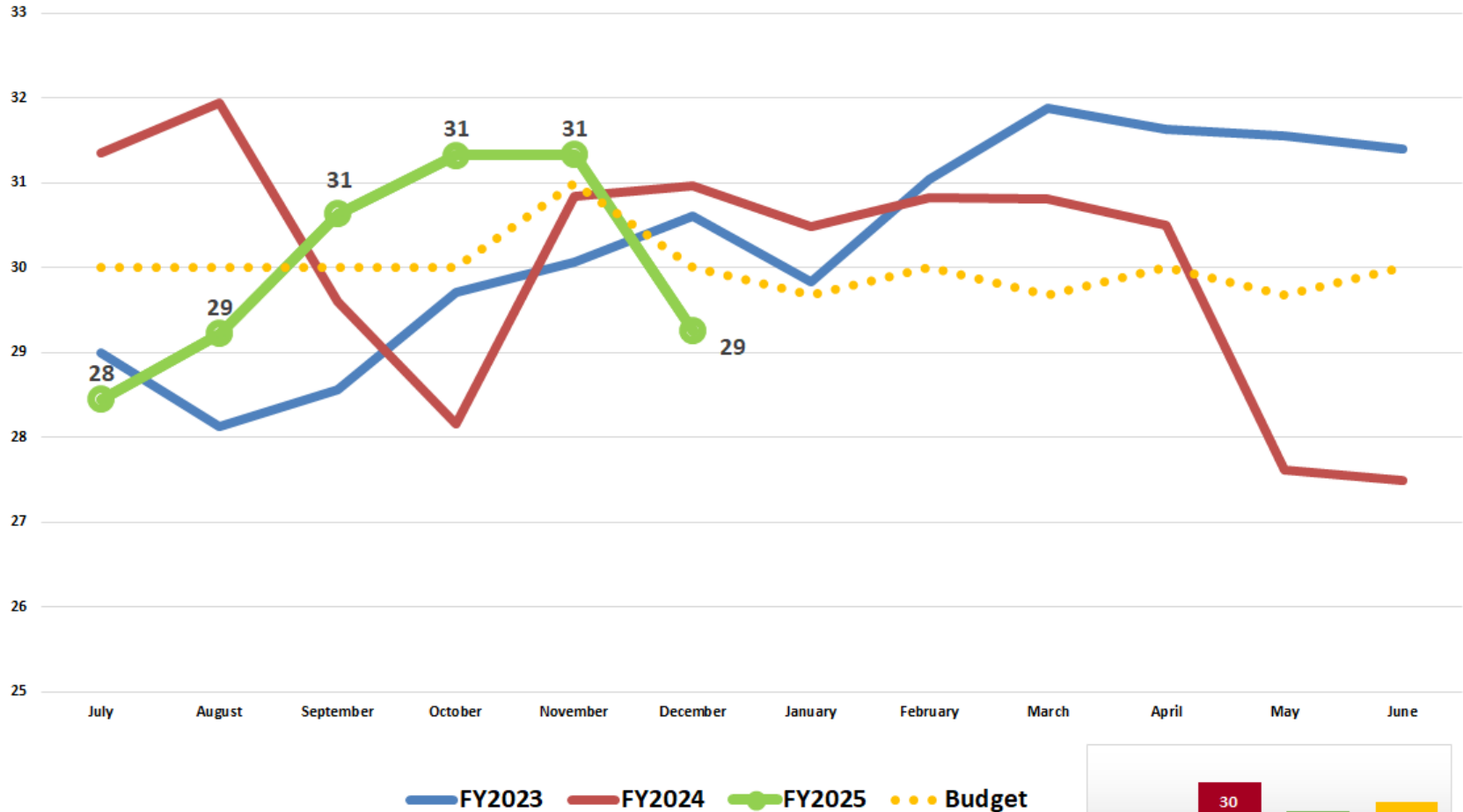
# Acute I/P Psych (Avg Patients Per Day)



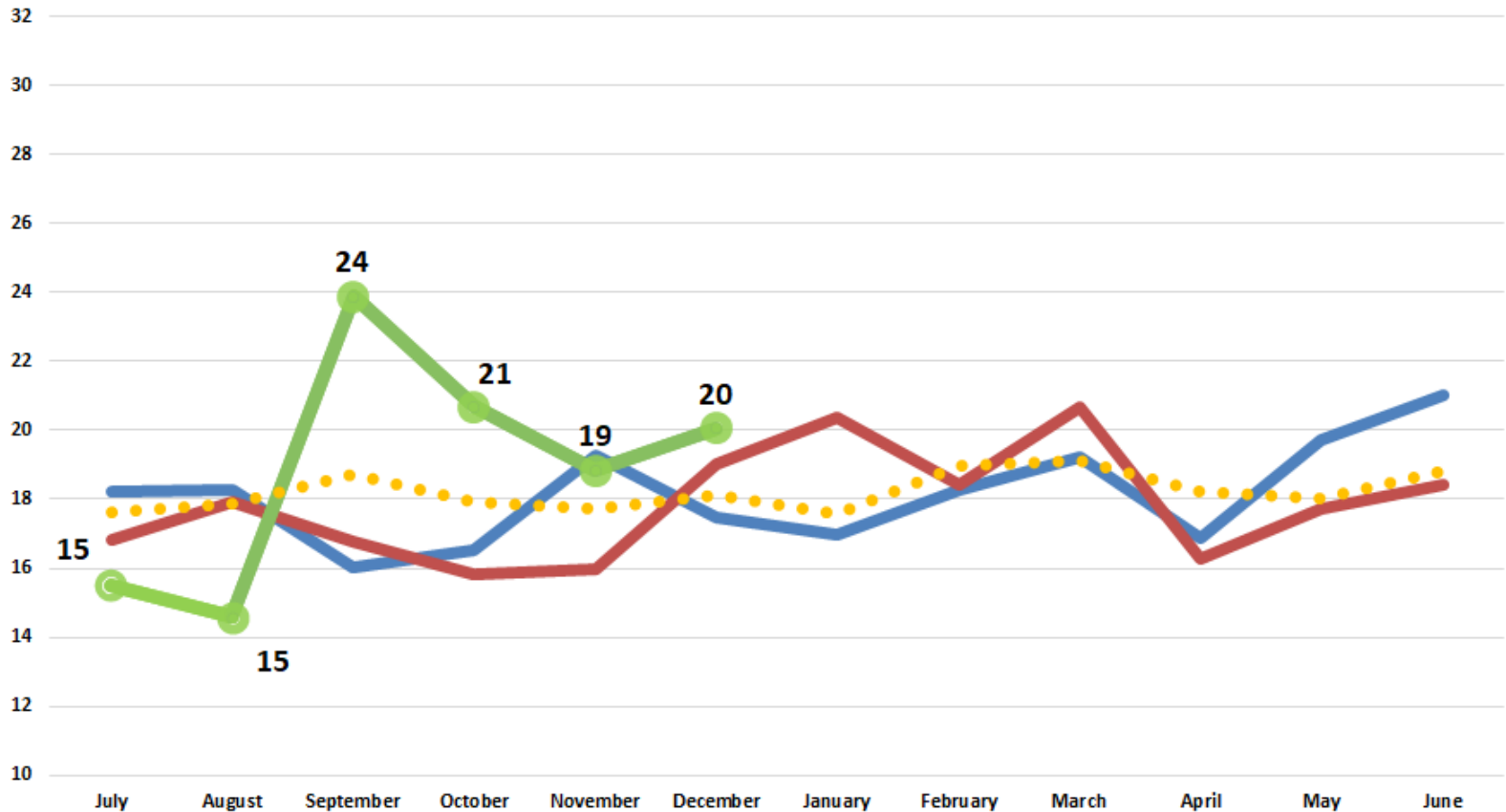
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



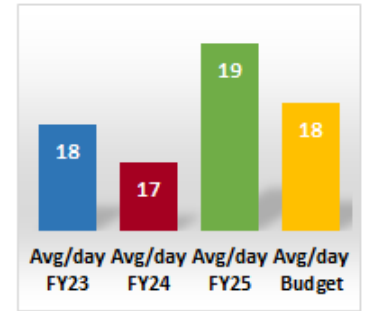
# Sub-Acute - Avg Patients Per Day



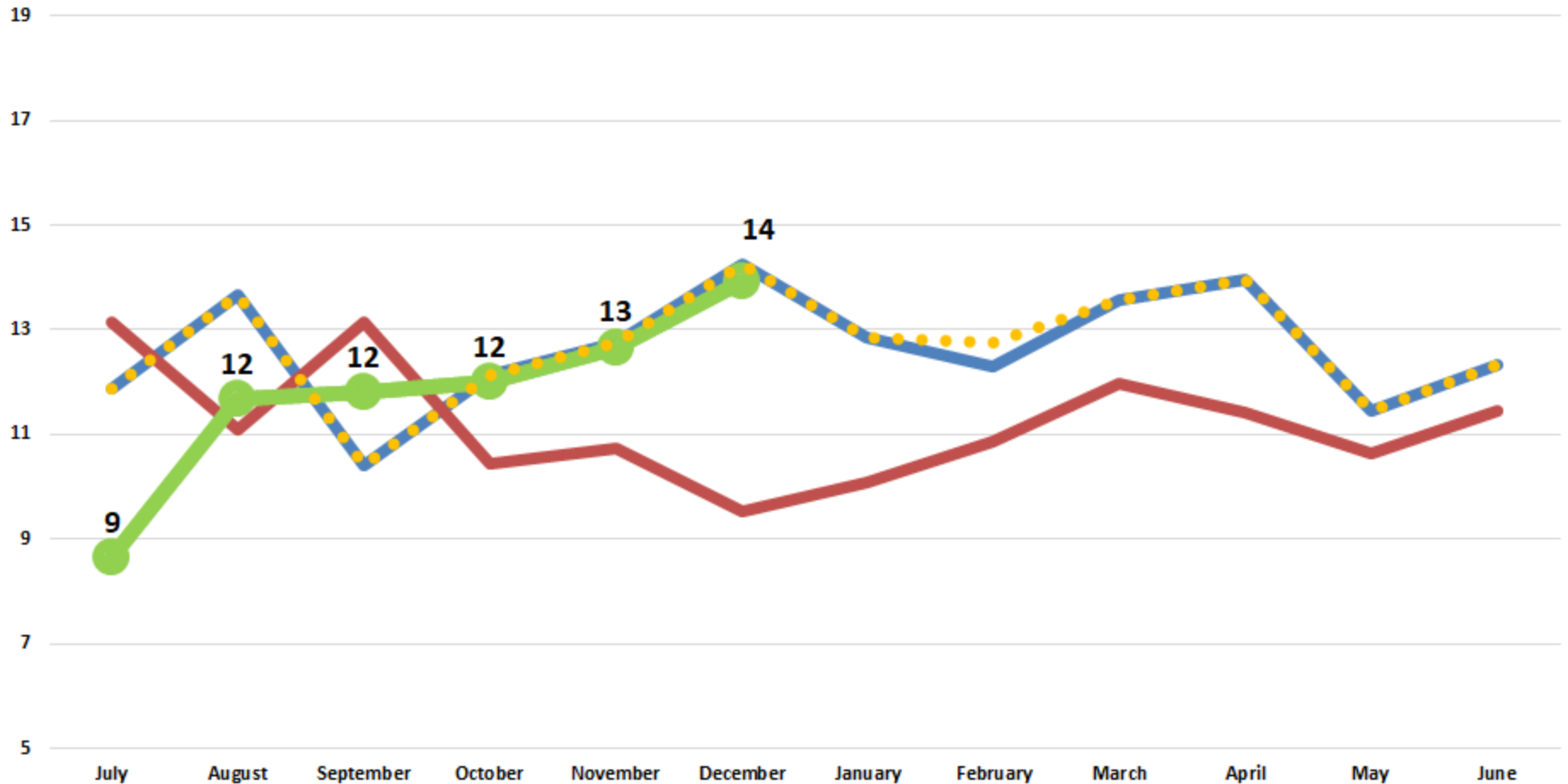
# Rehabilitation Hospital - Avg Patients Per Day



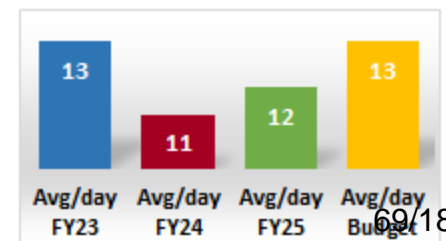
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



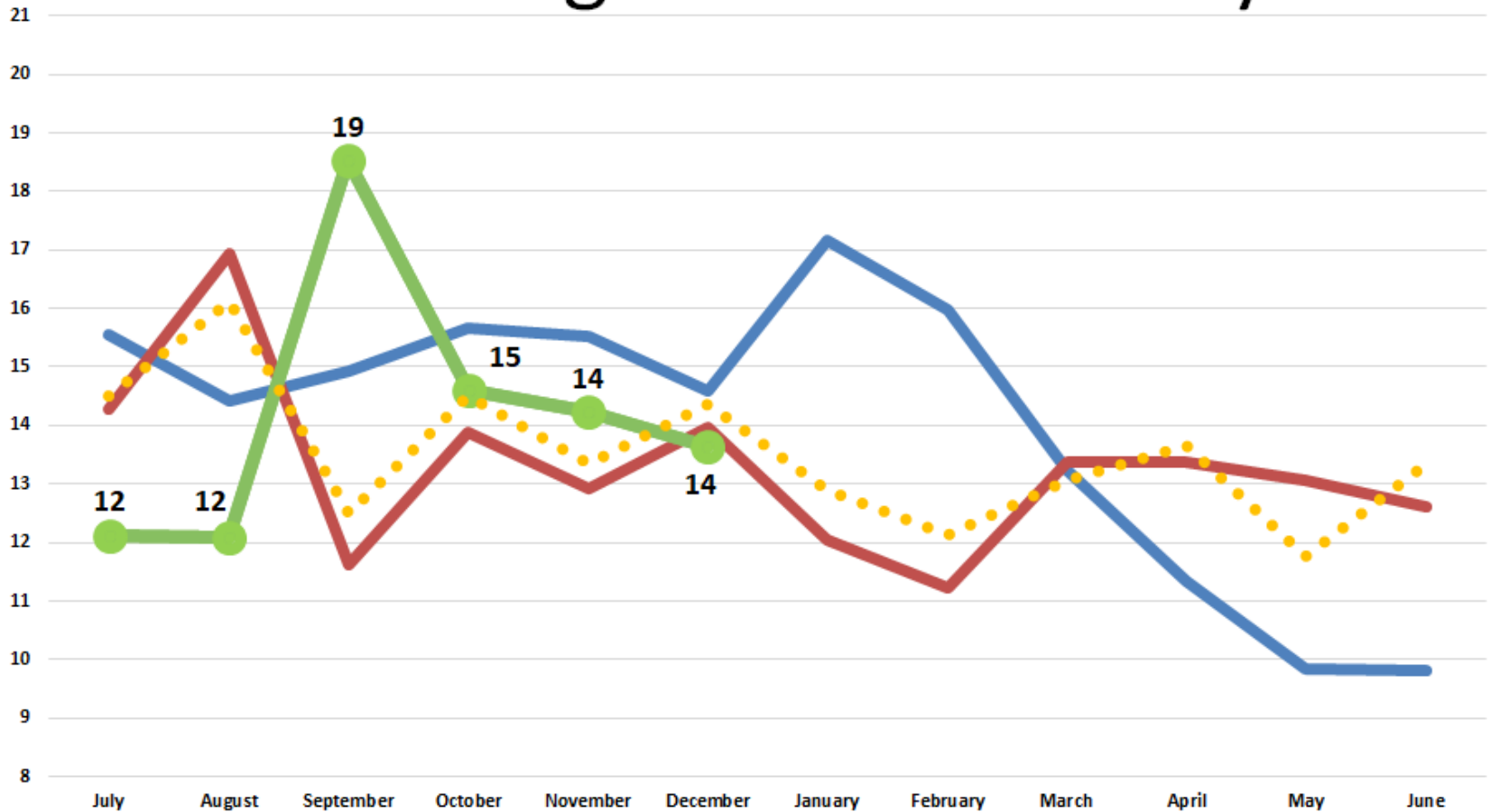
# TCS Ortho - Avg Patients Per Day



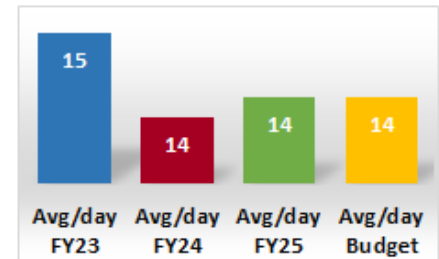
—●— FY2023  
 —●— FY2024  
 —●— FY2025  
 ●●● Budget



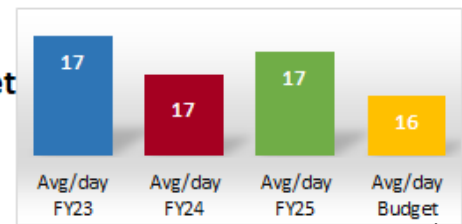
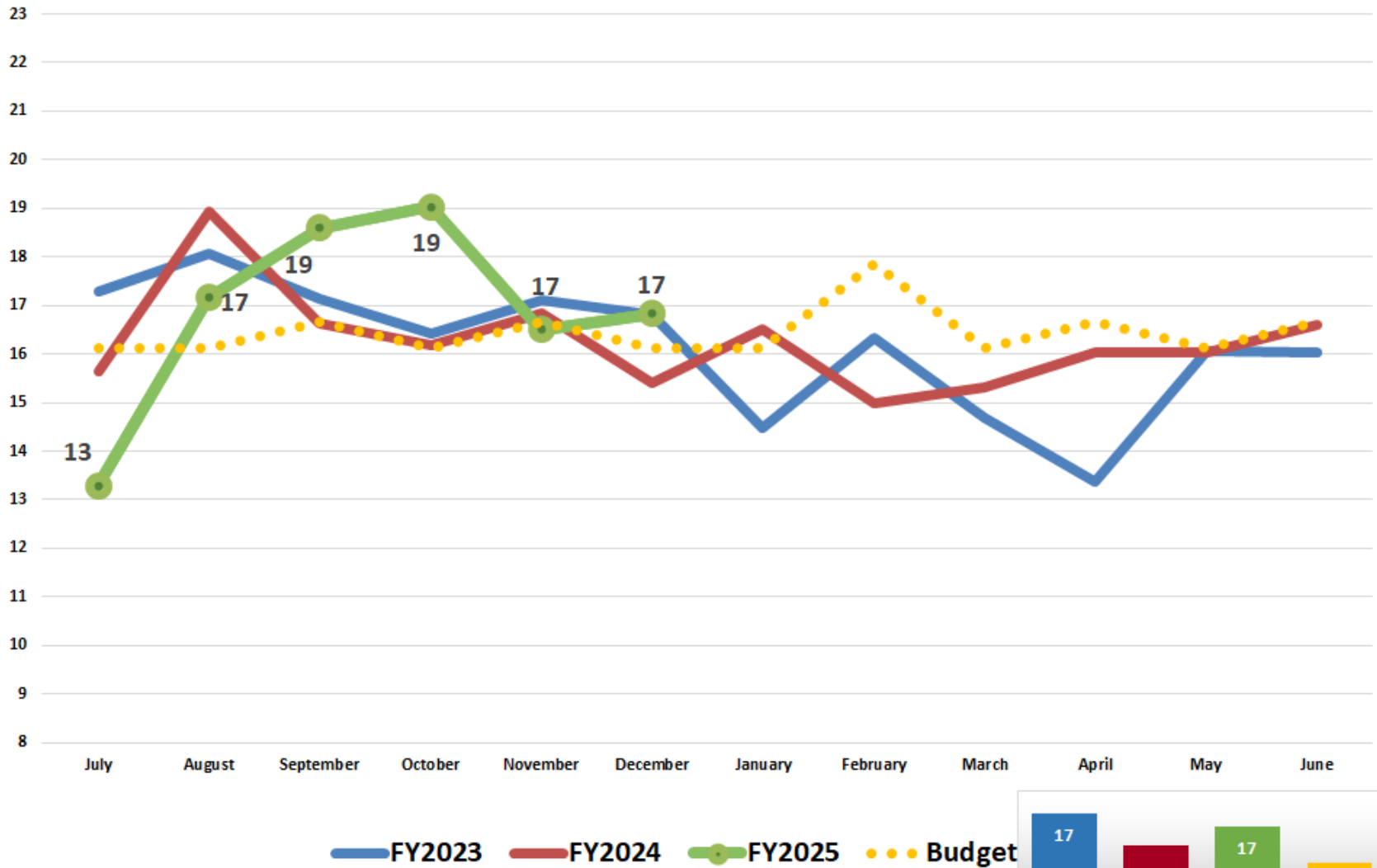
# NICU - Avg Patients Per Day



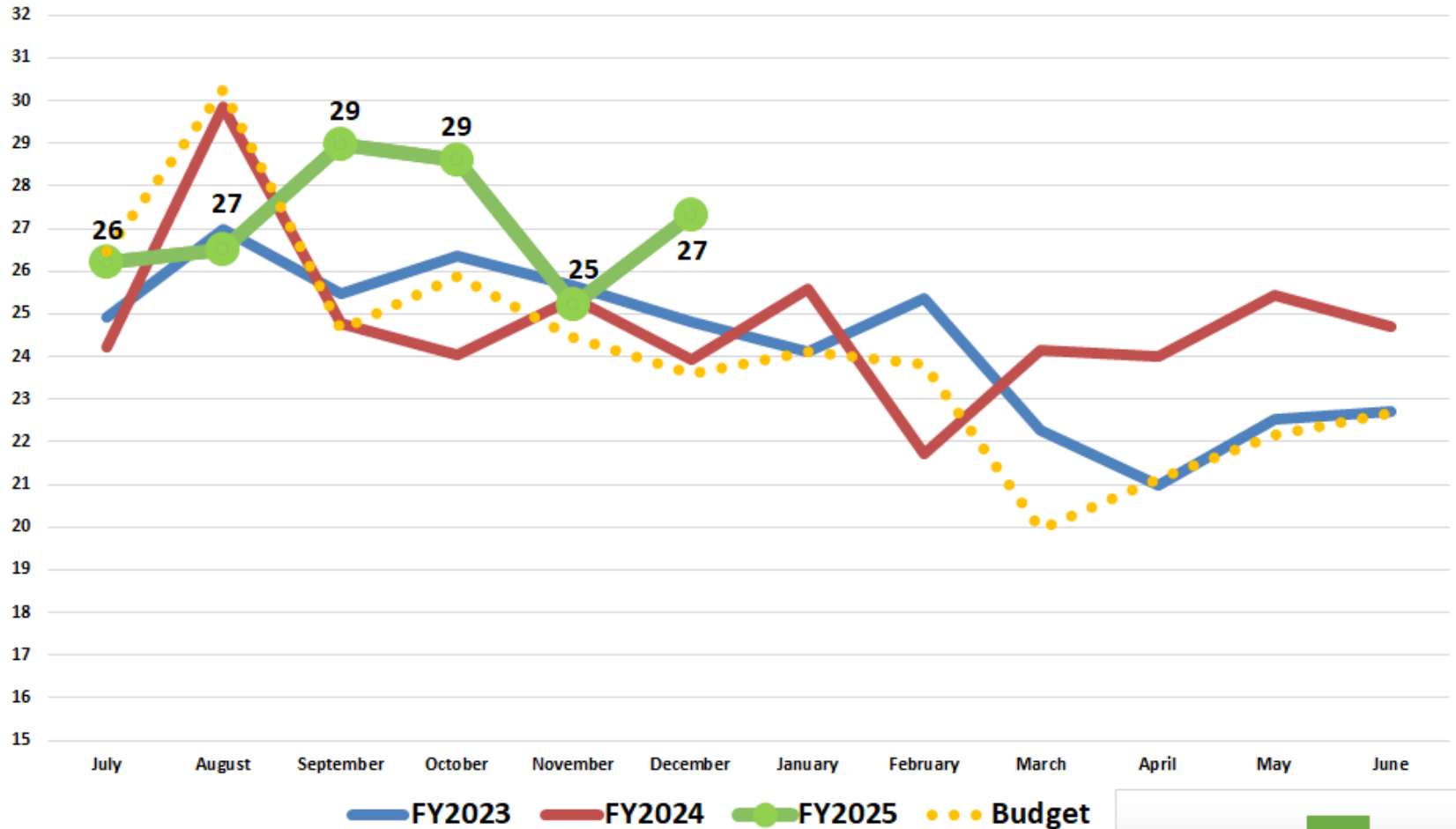
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



# Nursery - Avg Patients Per Day



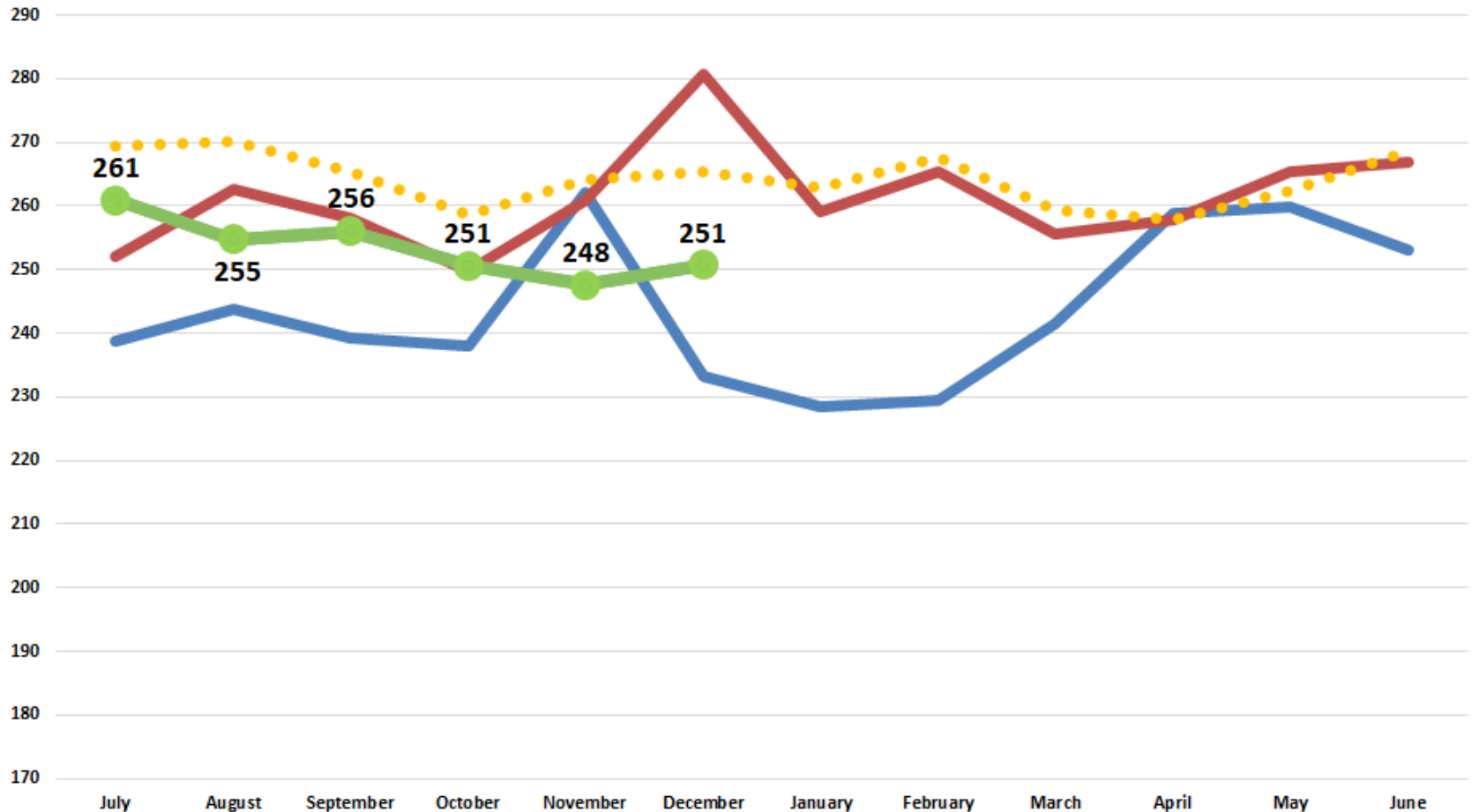
# Obstetrics - Avg Patients Per Day



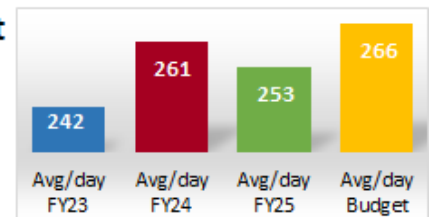
26	25	27	26
Avg/day FY23	Avg/day FY24	Avg/day FY25	Avg/day Budget



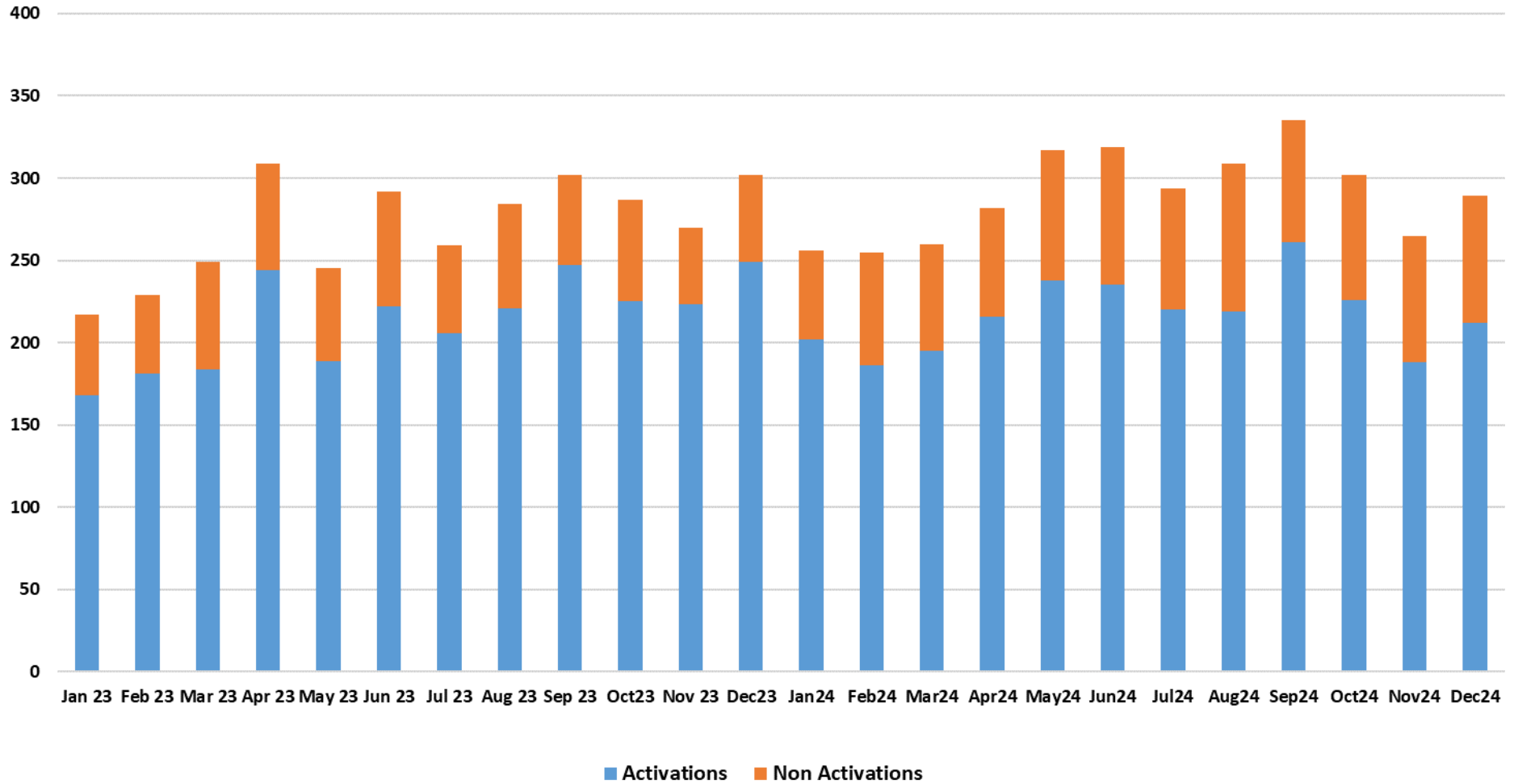
# ED - Avg Treated Per Day



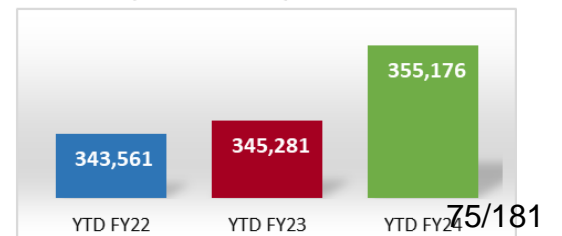
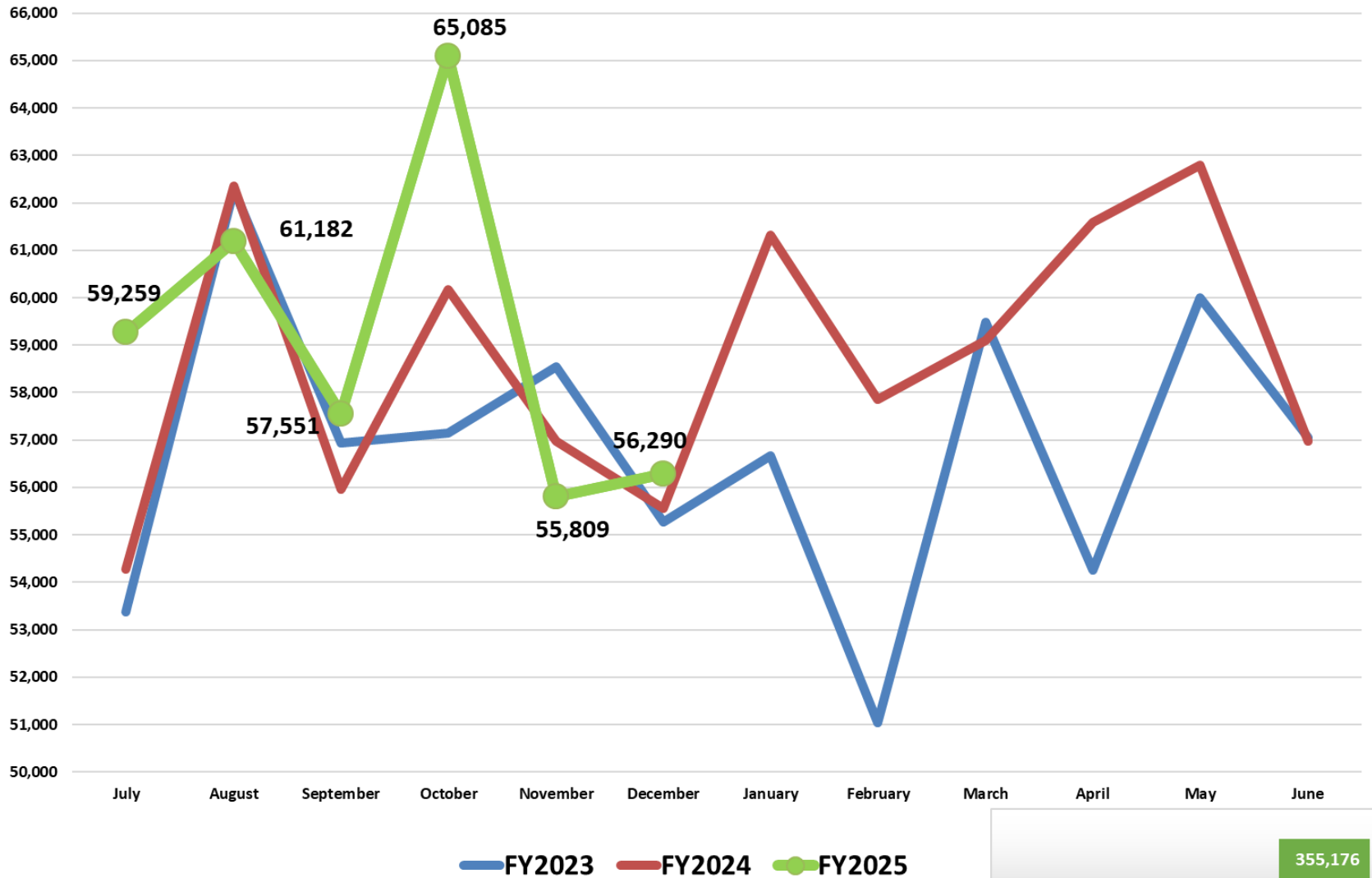
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



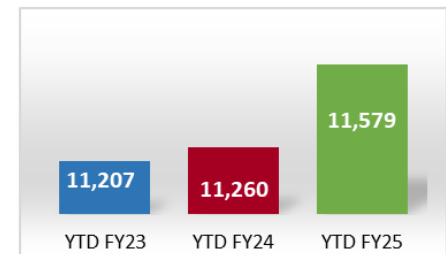
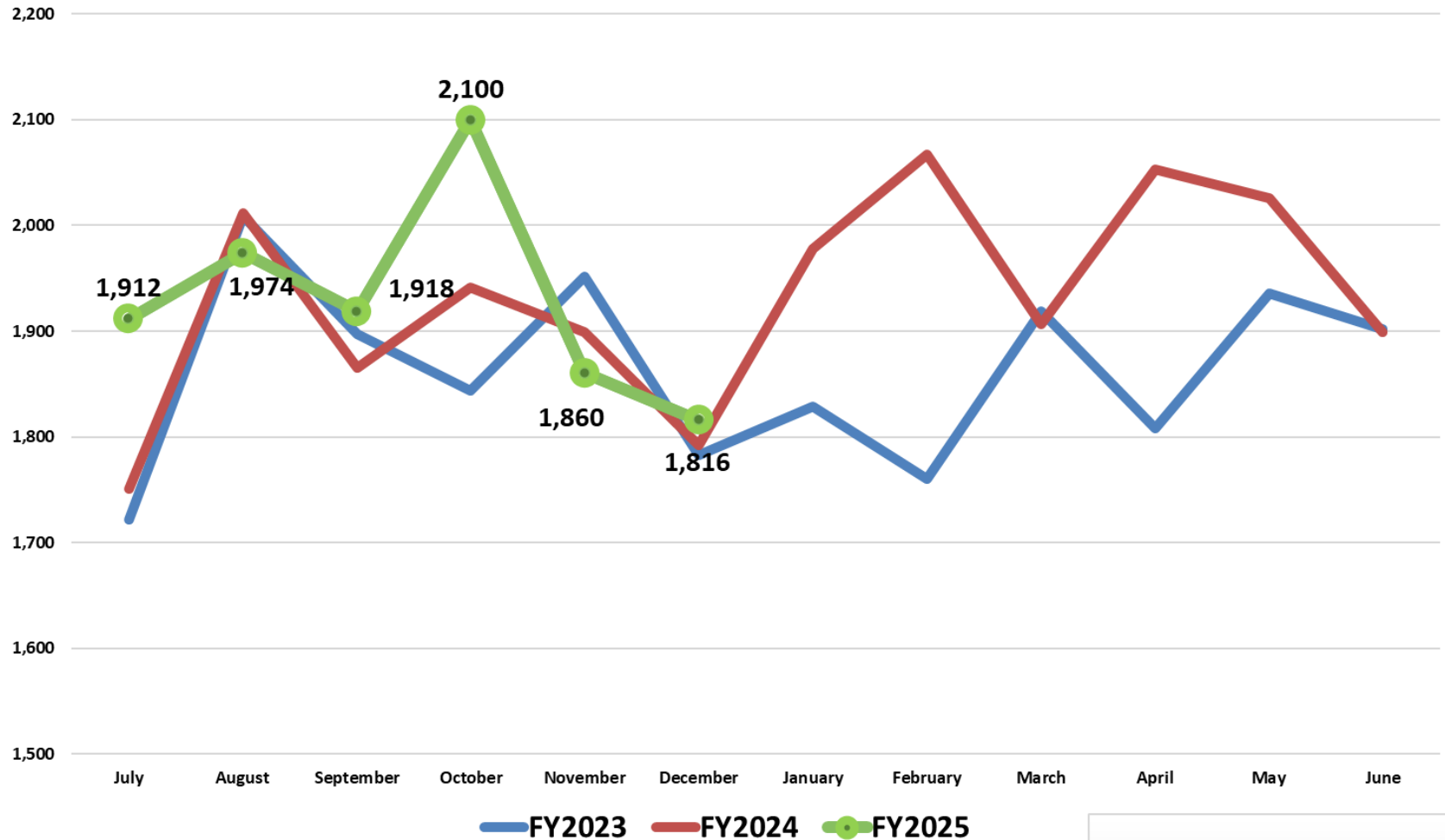
# Trauma Activations & Non Activations



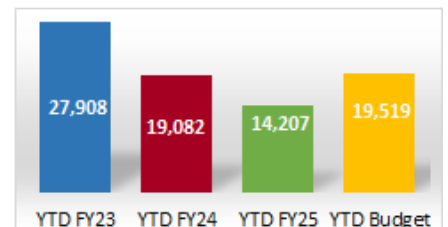
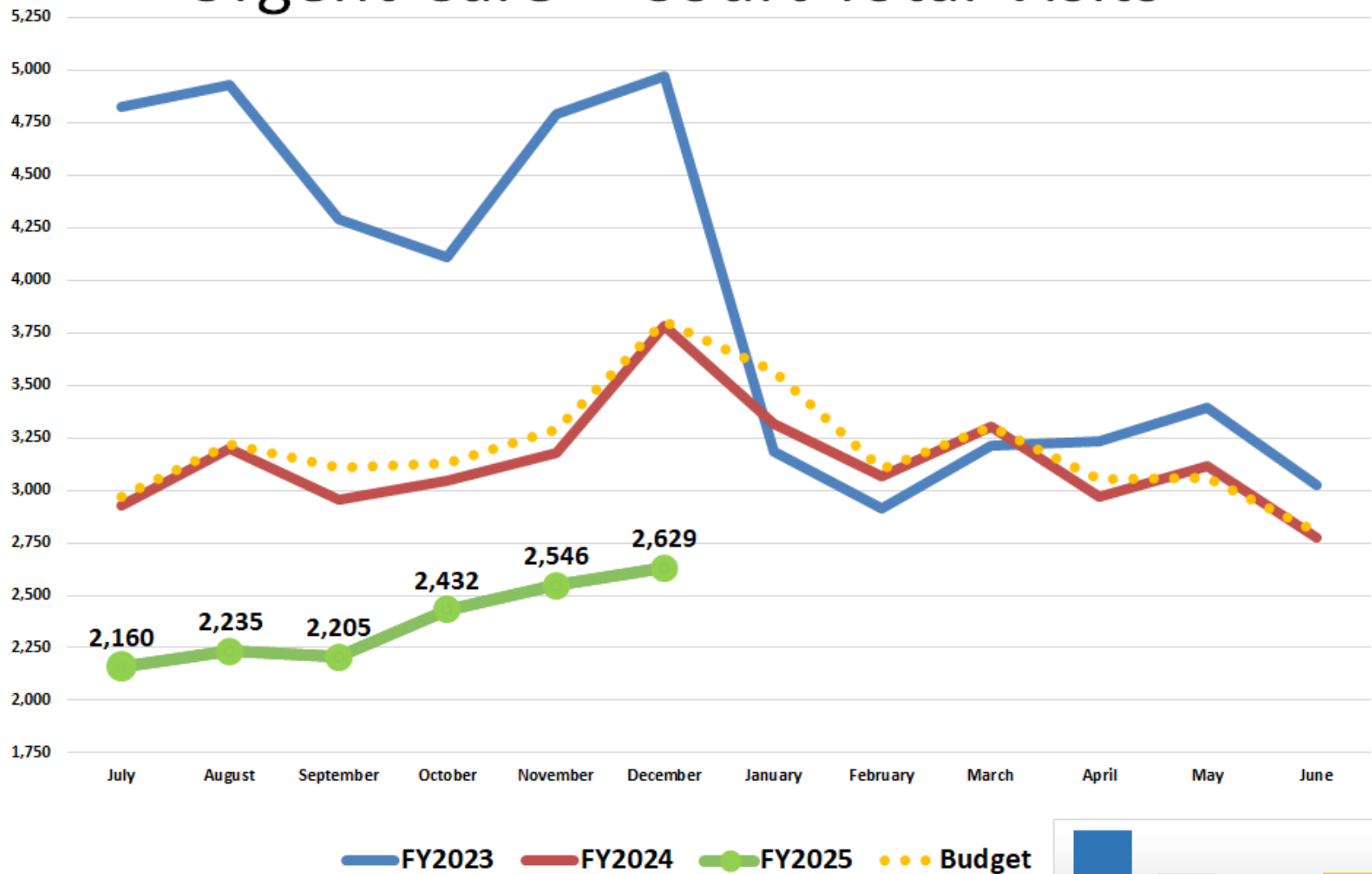
# Outpatient Registrations



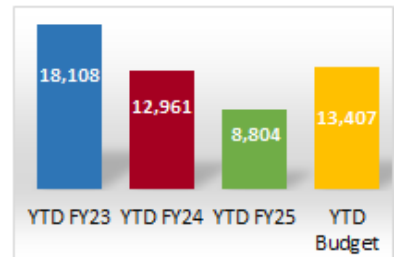
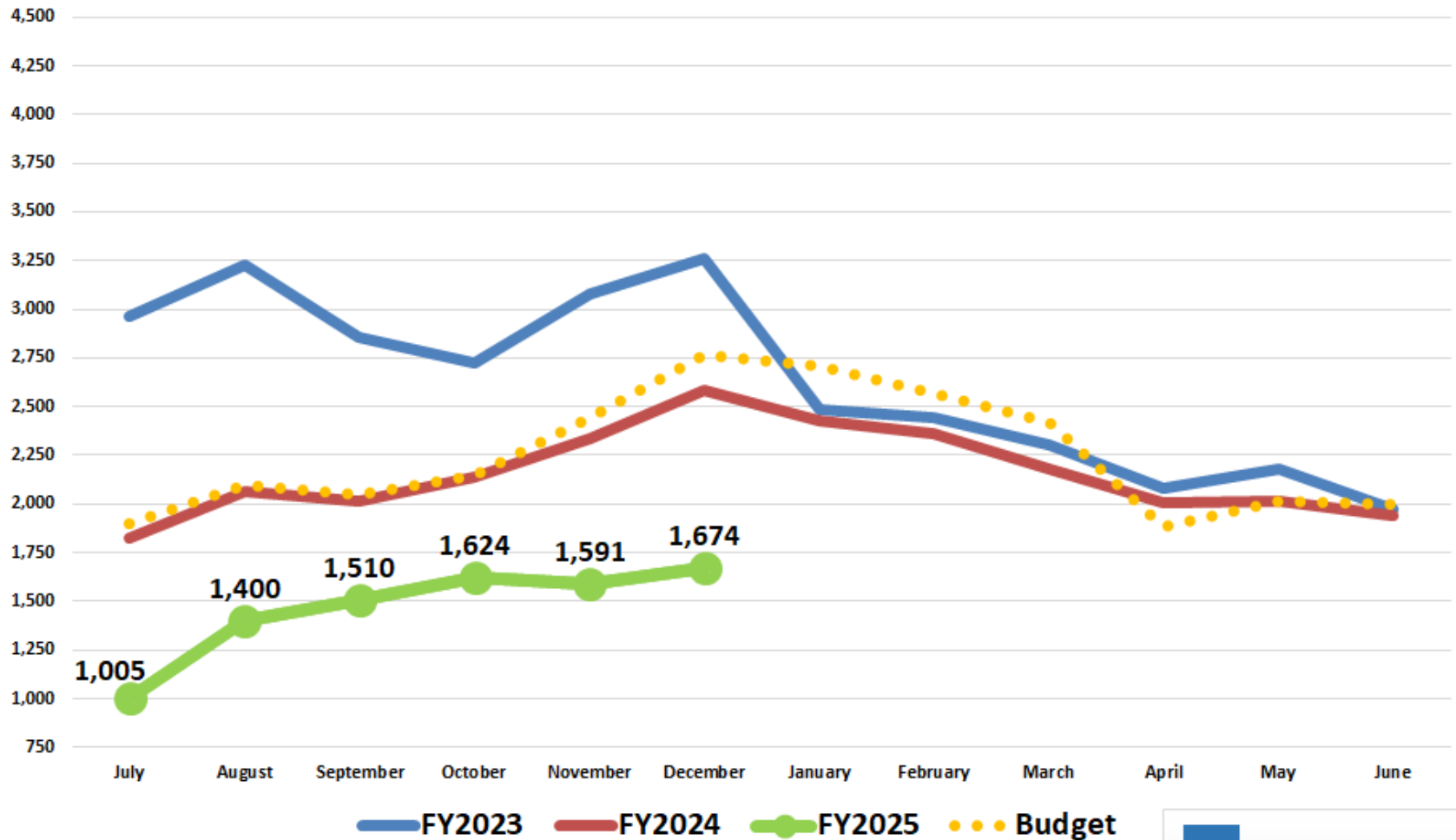
# Outpatient Registrations Per Day



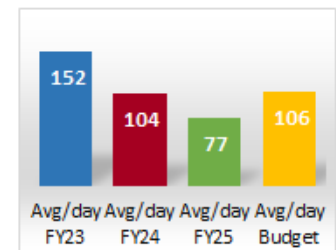
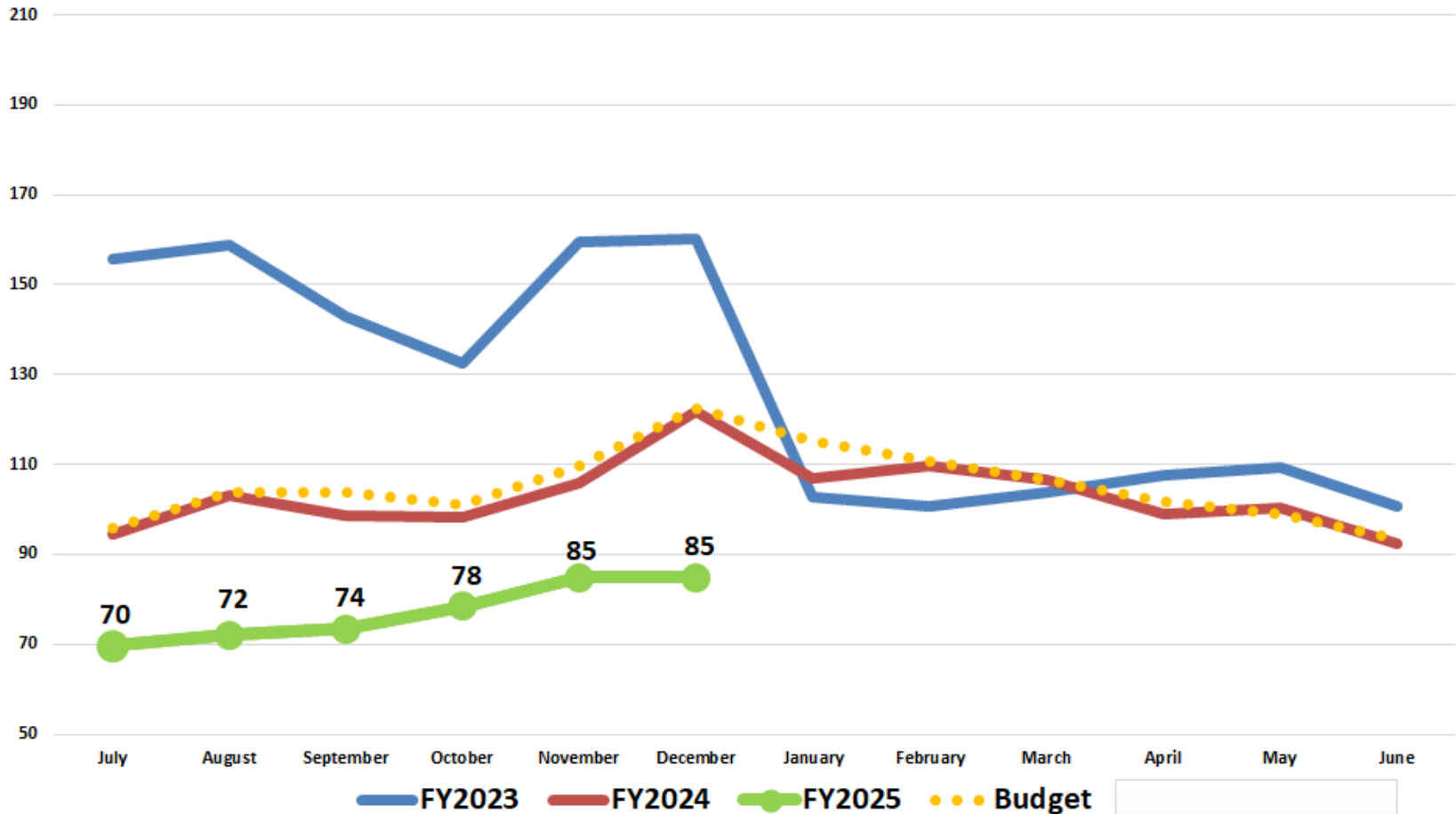
# Urgent Care – Court Total Visits



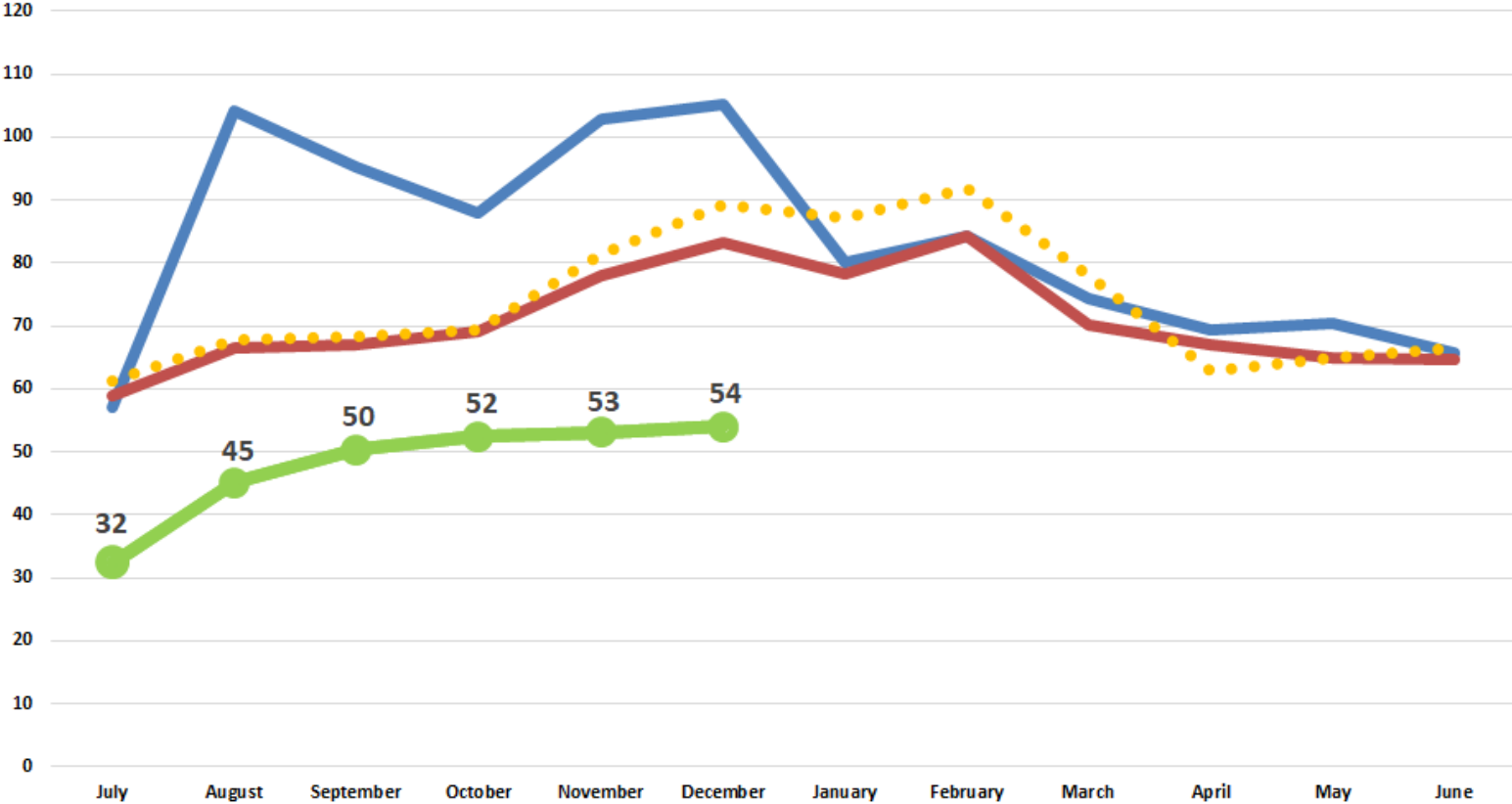
# Urgent Care – Demaree Total Visits



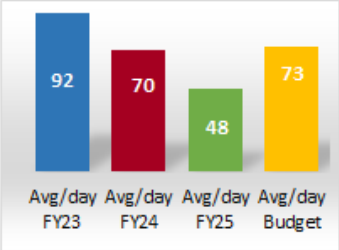
# Urgent Care – Court Avg Visits Per Day



# Urgent Care – Demaree Avg Visits Per Day

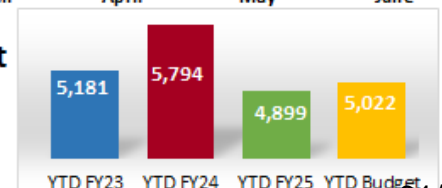
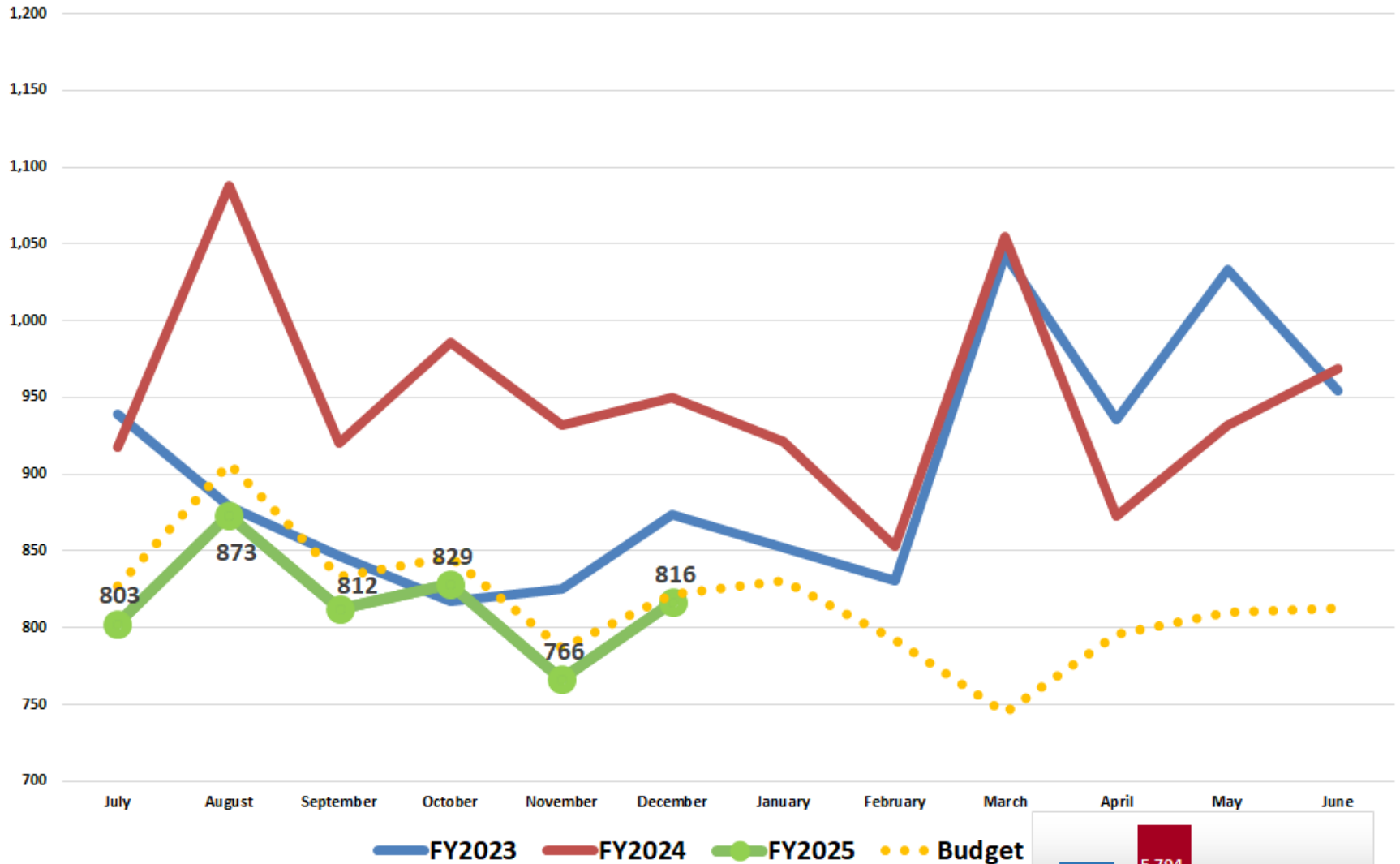


—●— **FY2023**  
 —●— **FY2024**  
 —●— **FY2025**  
 ●●● **Budget**

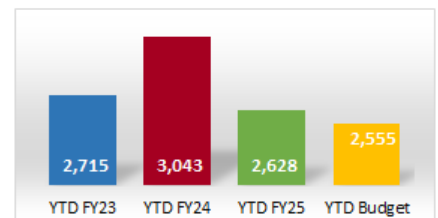
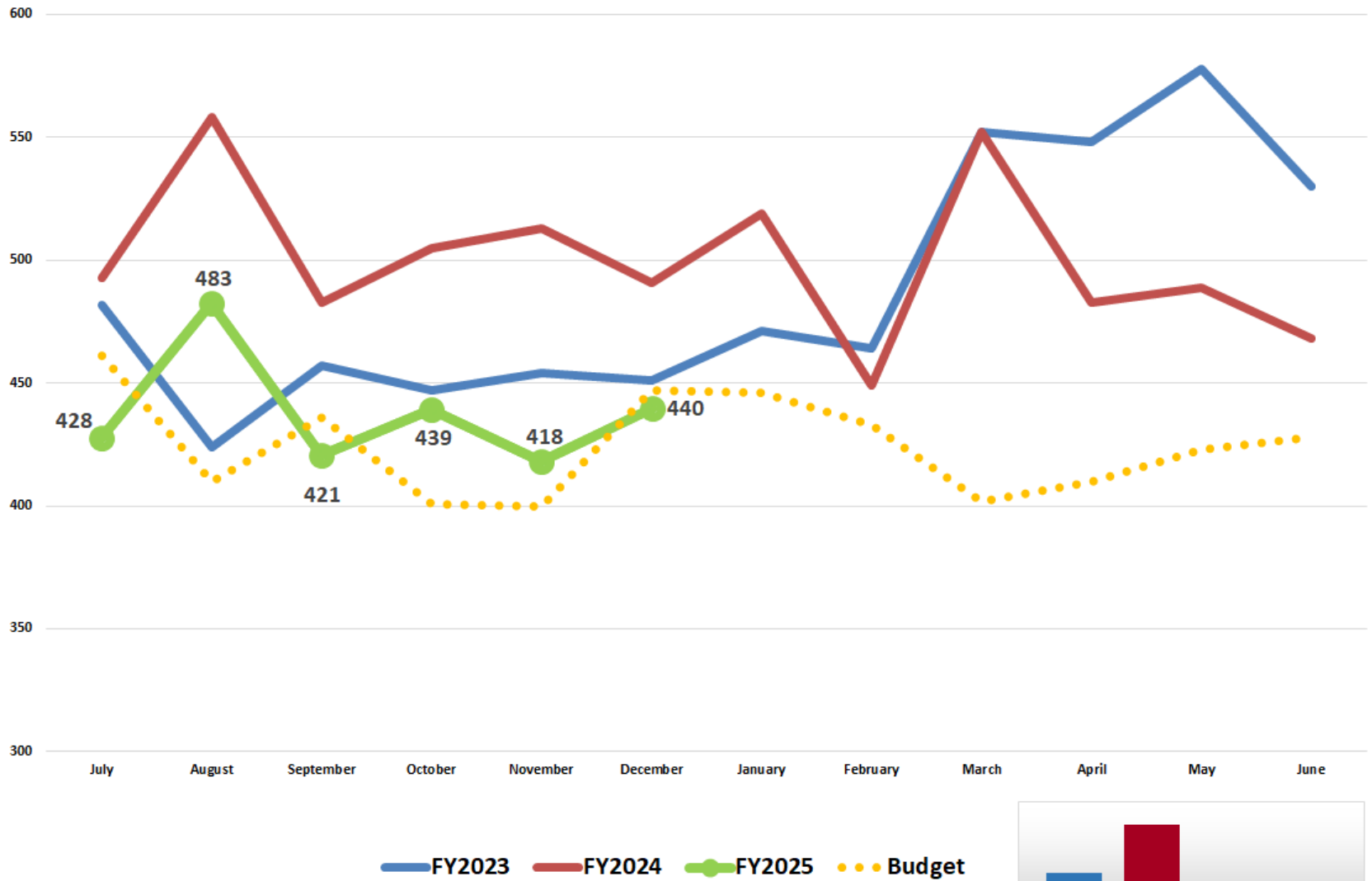




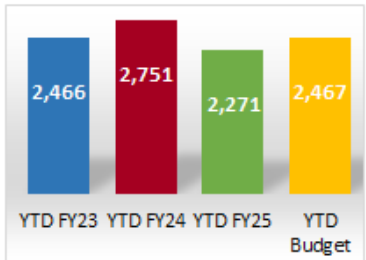
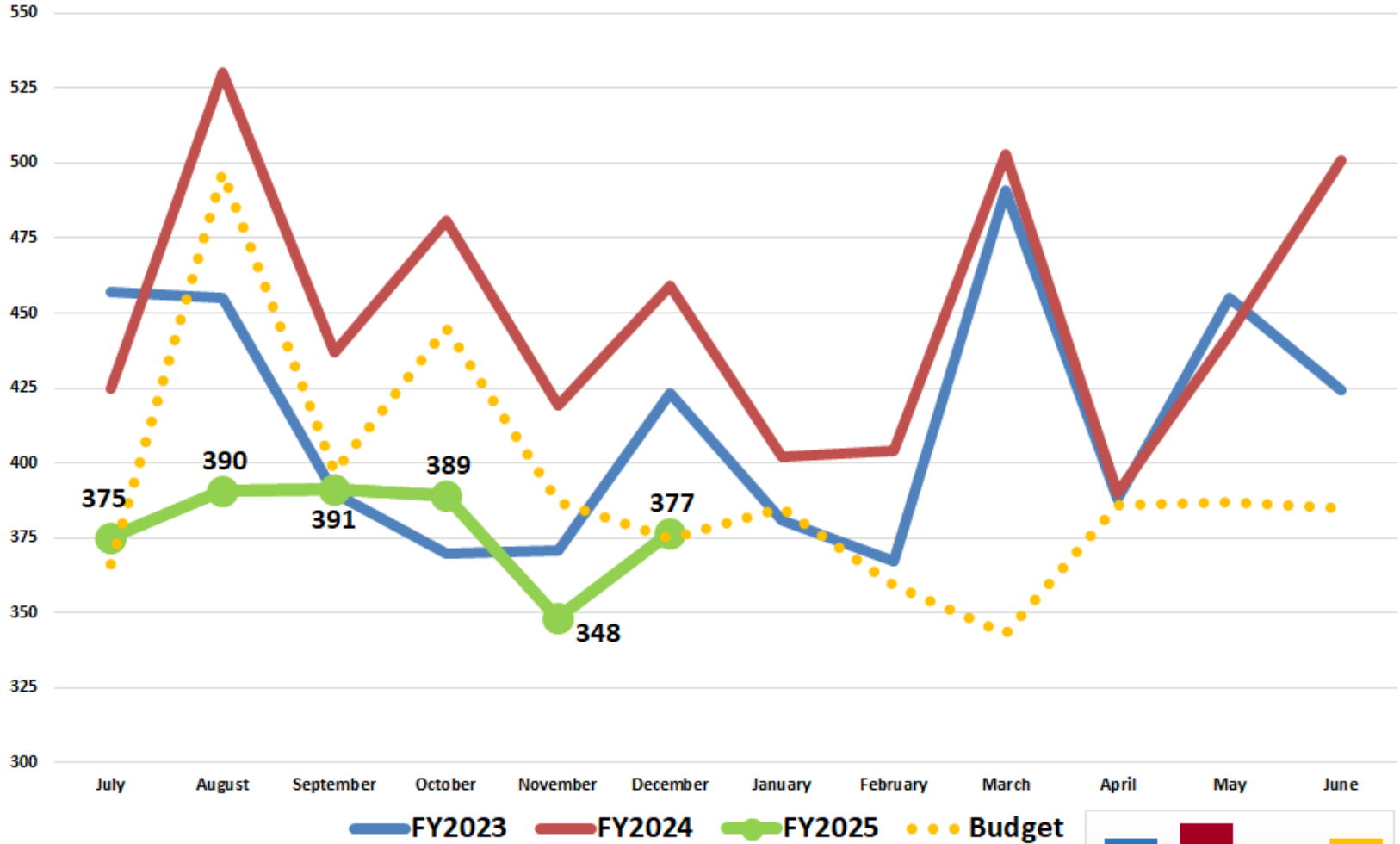
# Surgery (IP & OP) – 100 Min Units



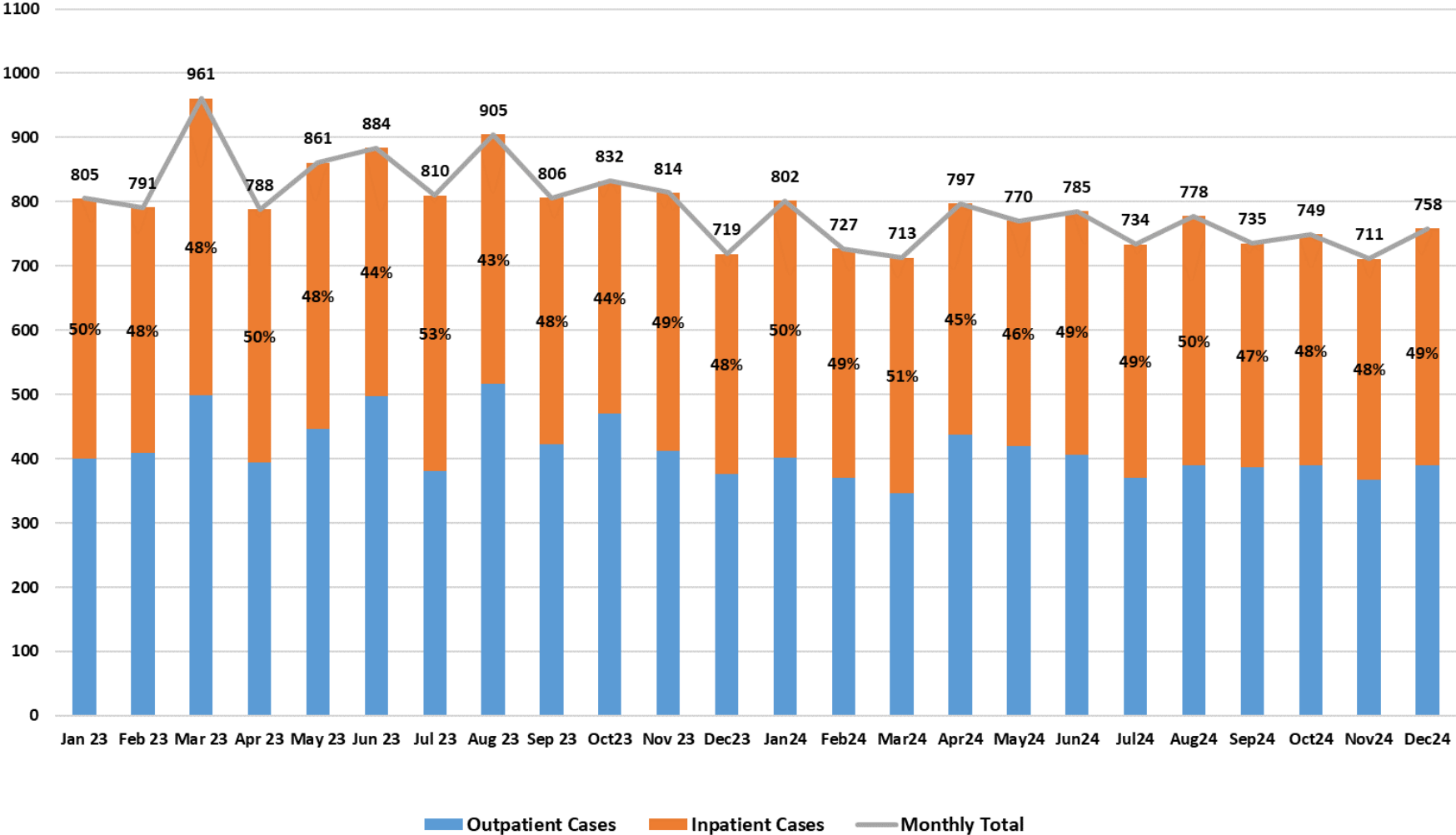
# Surgery (IP Only) - 100 Min Unit



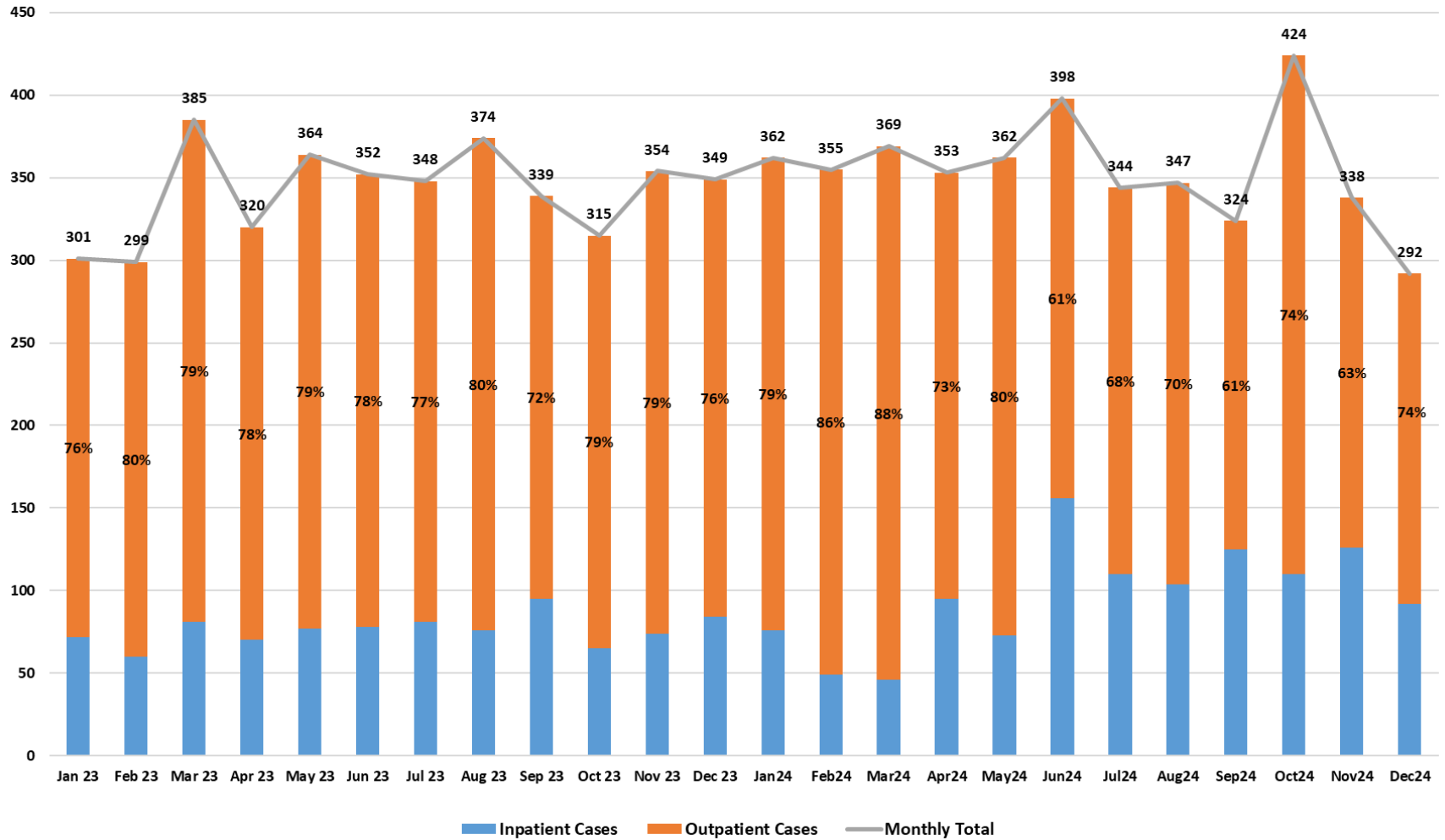
# Surgery (OP Only) - 100 Min Units



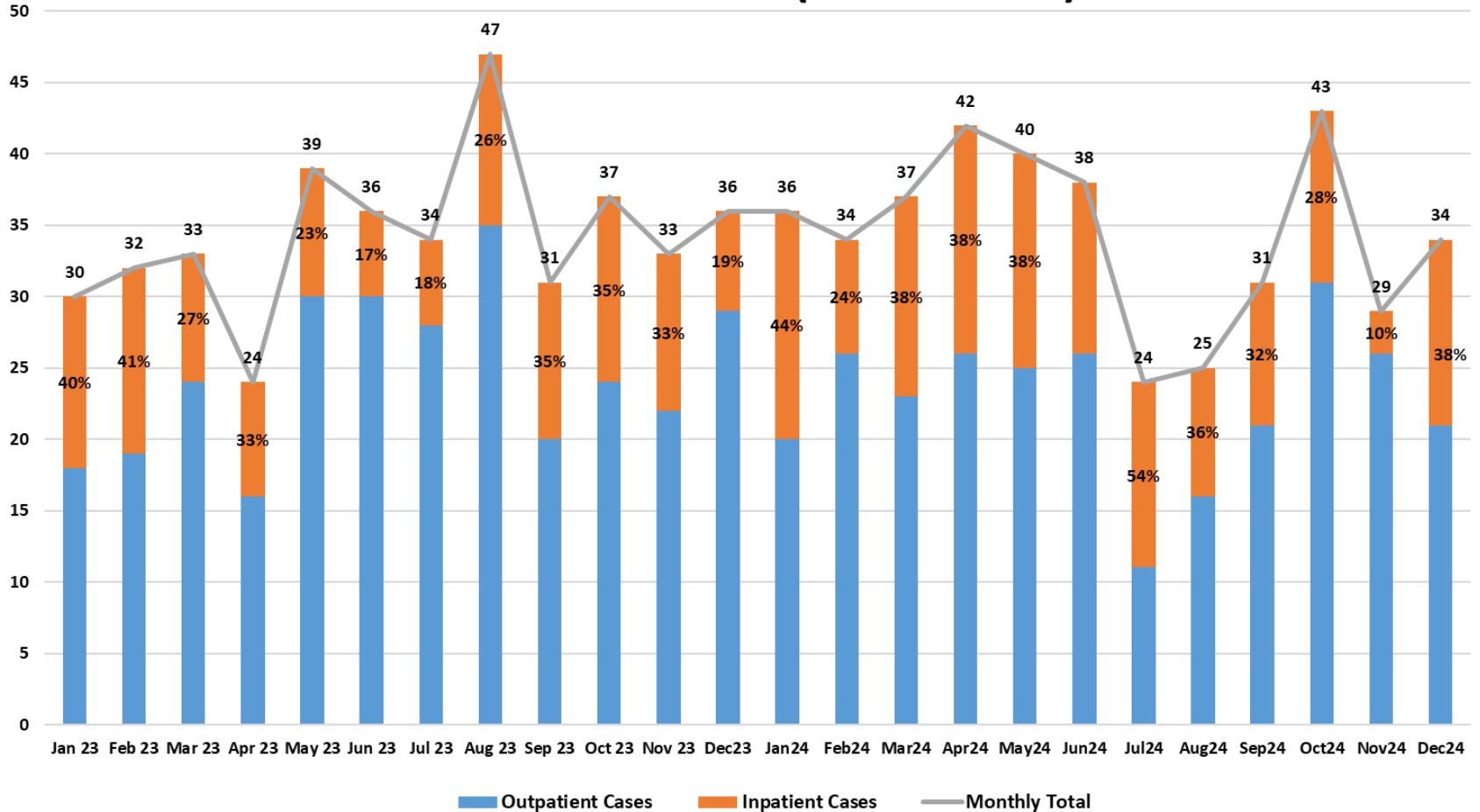
# Surgery Cases (IP & OP)



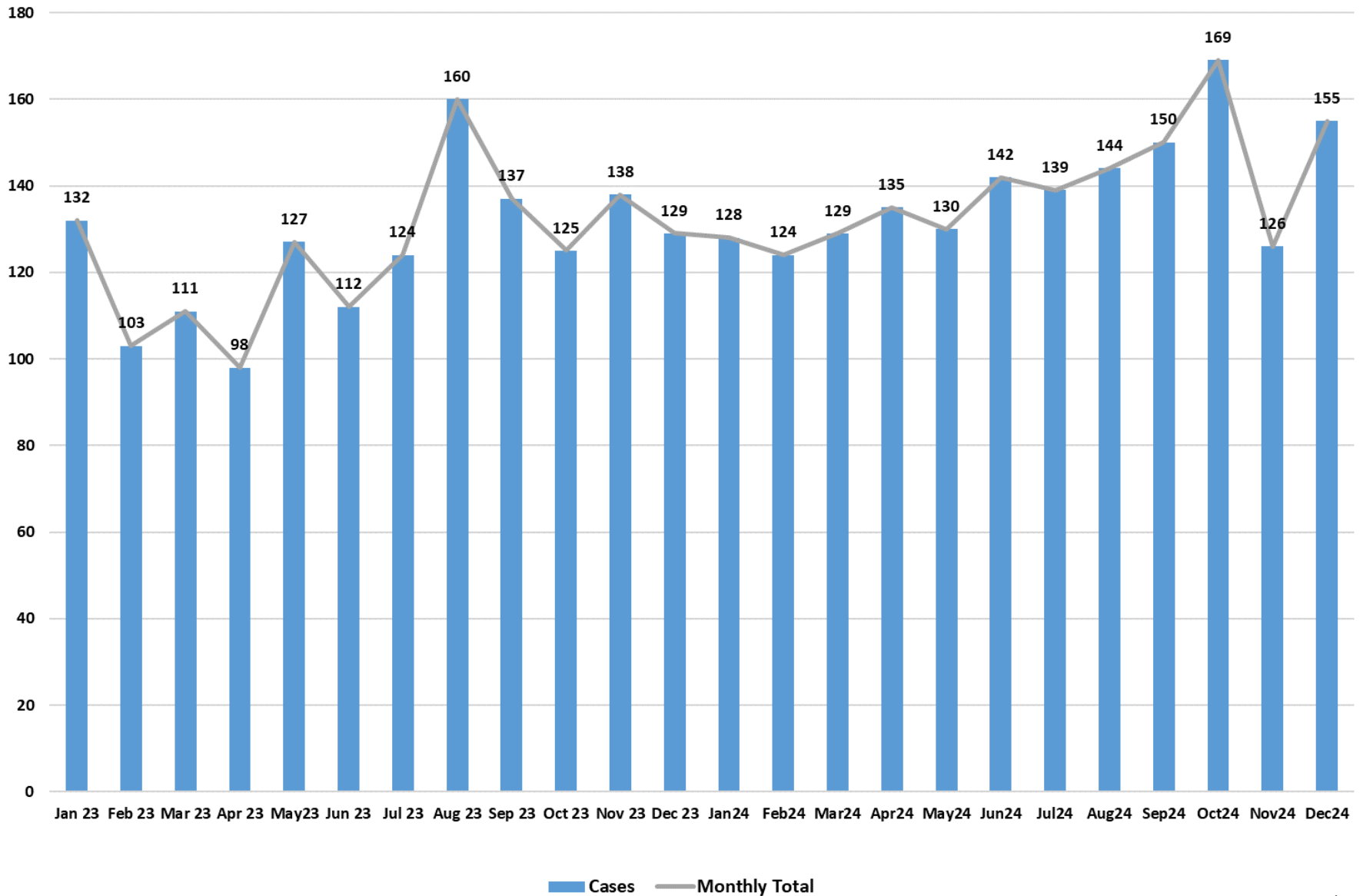
# Endo Cases (Suites A & B and OR )



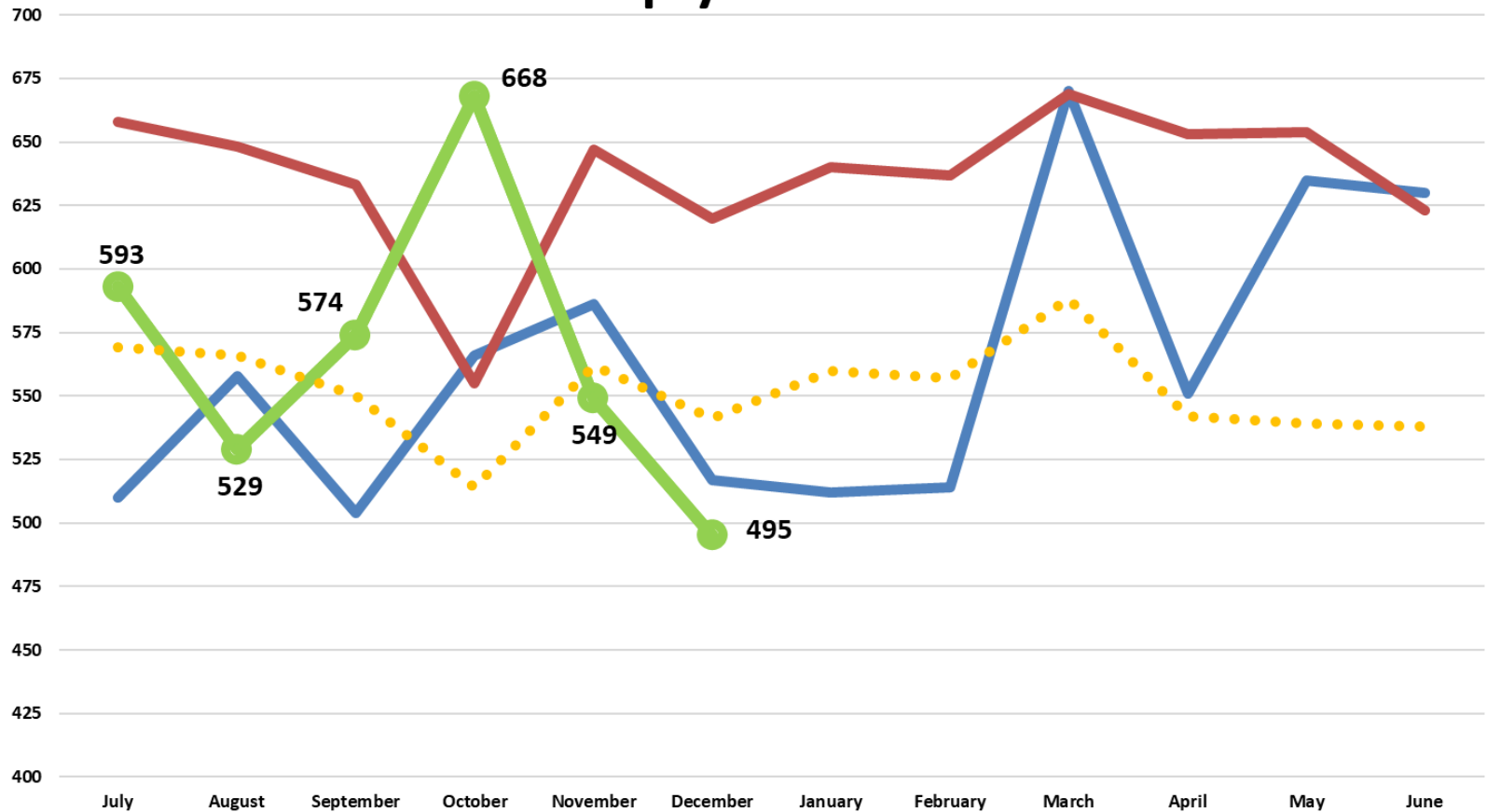
# Robotic Cases (IP & OP)



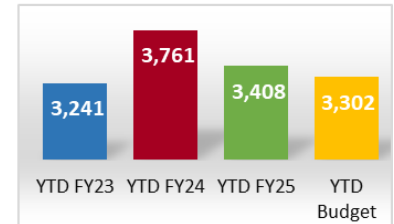
# OB Cases



# Endoscopy Procedures

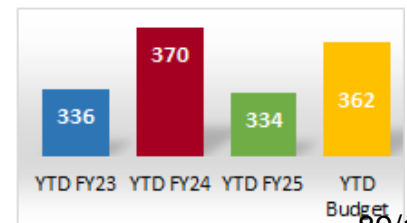
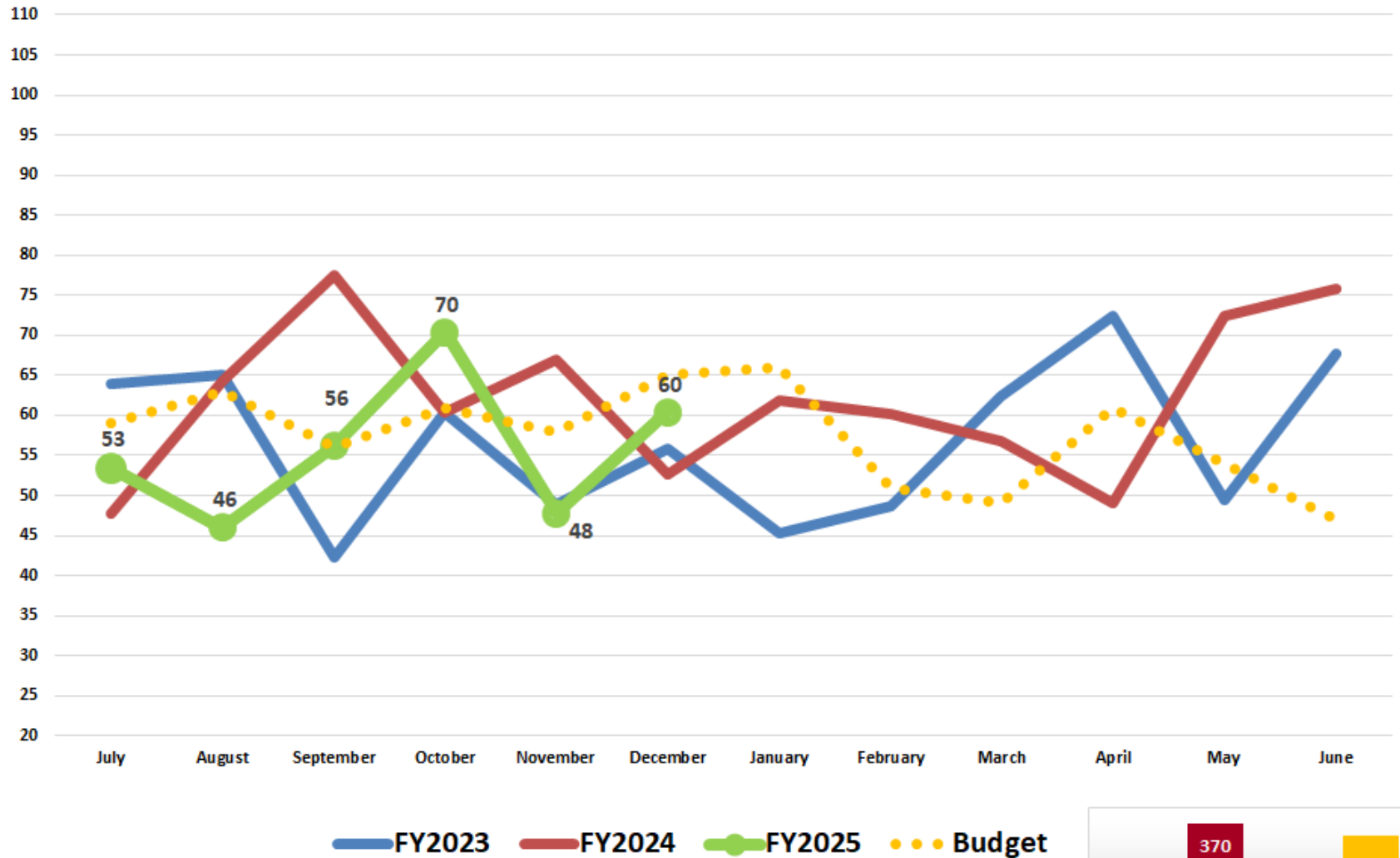


—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget

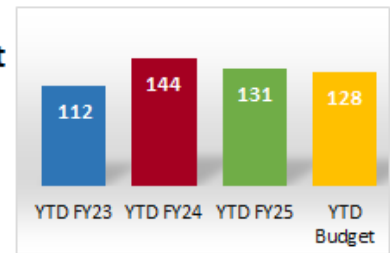
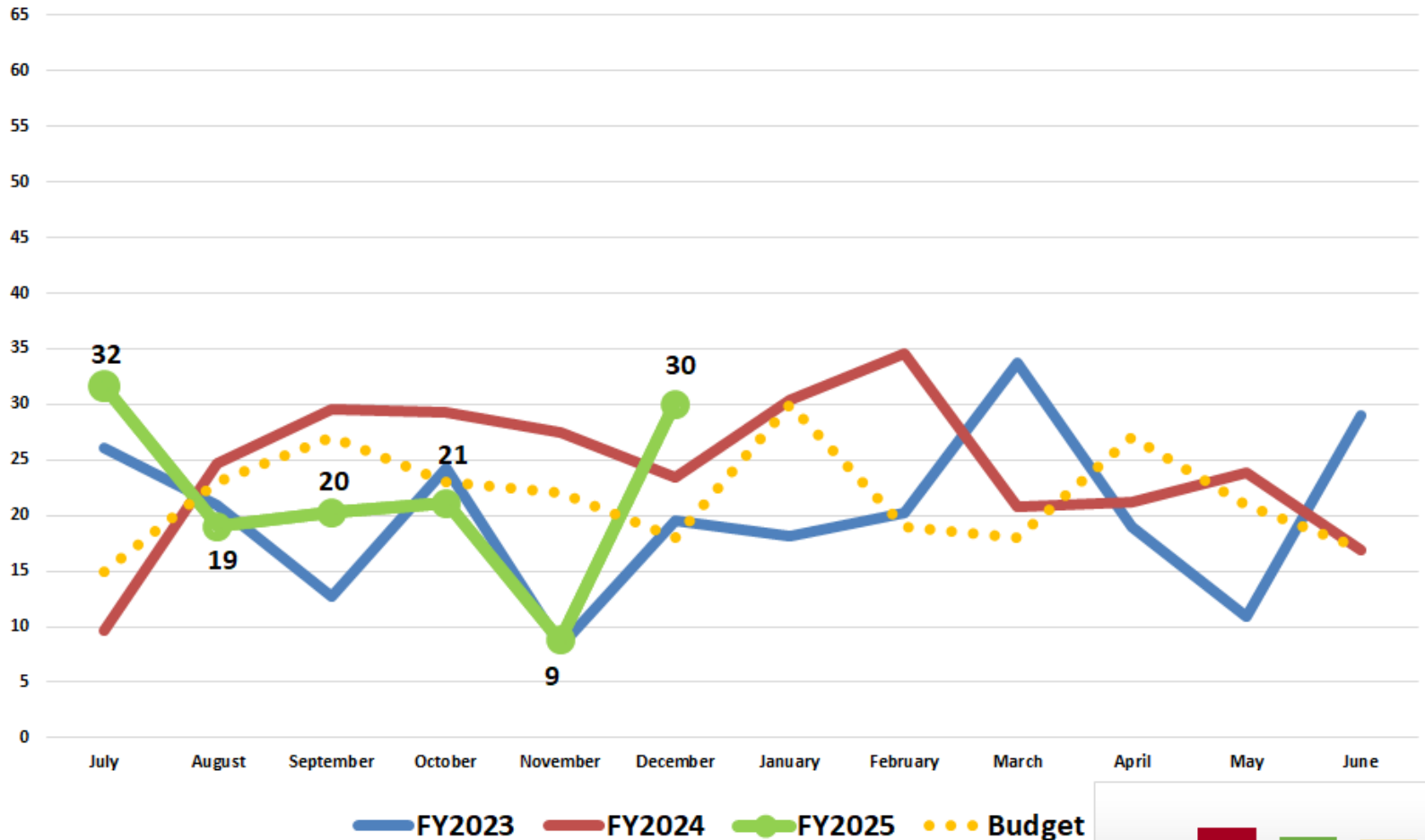




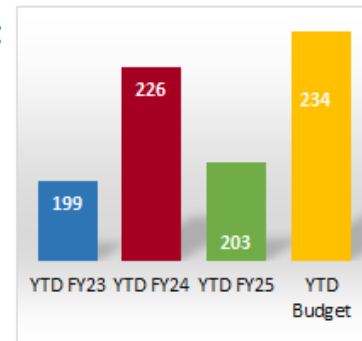
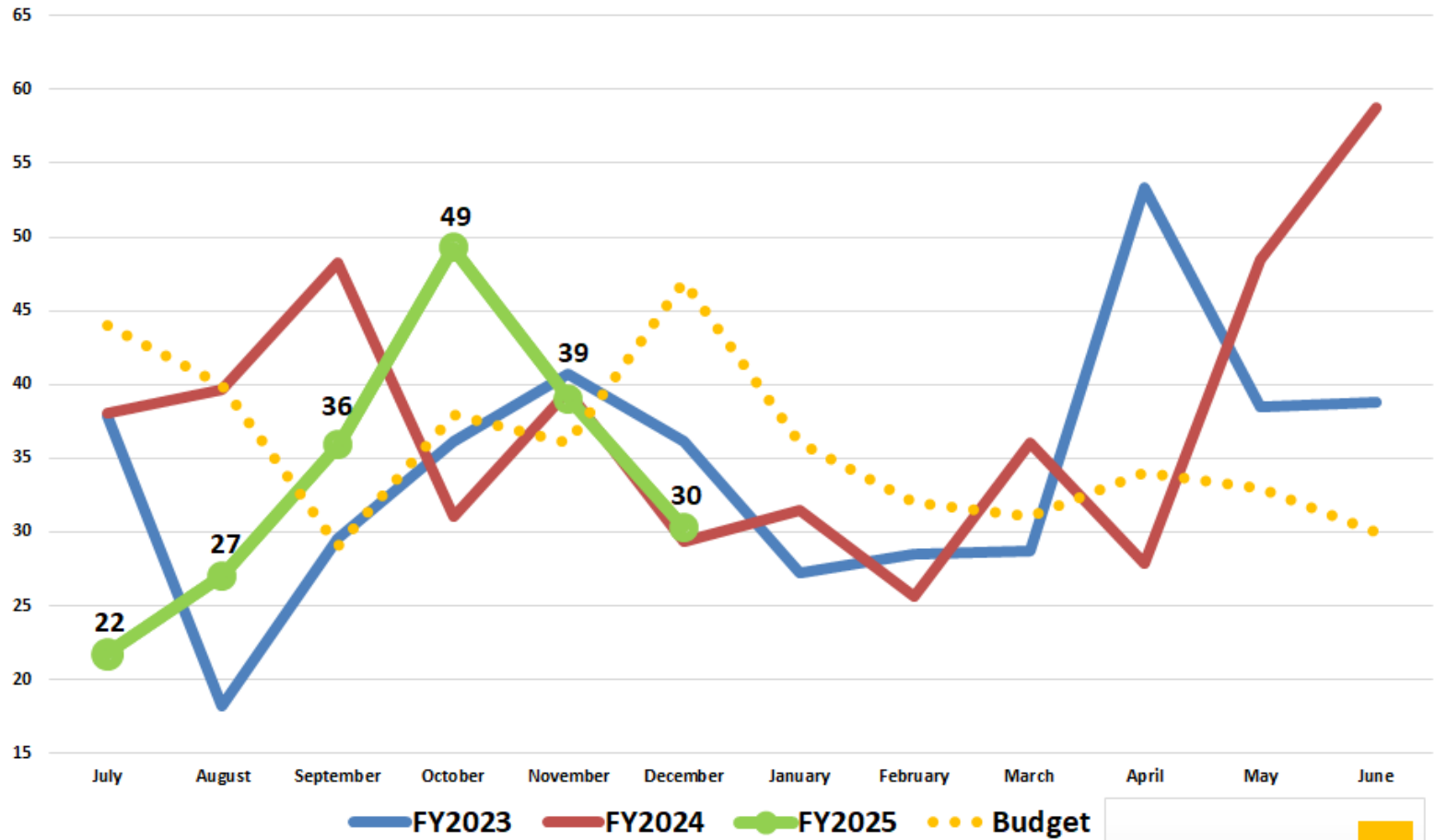
# Robotic Surgery (IP & OP) - 100 Min Units



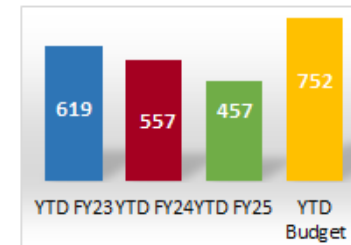
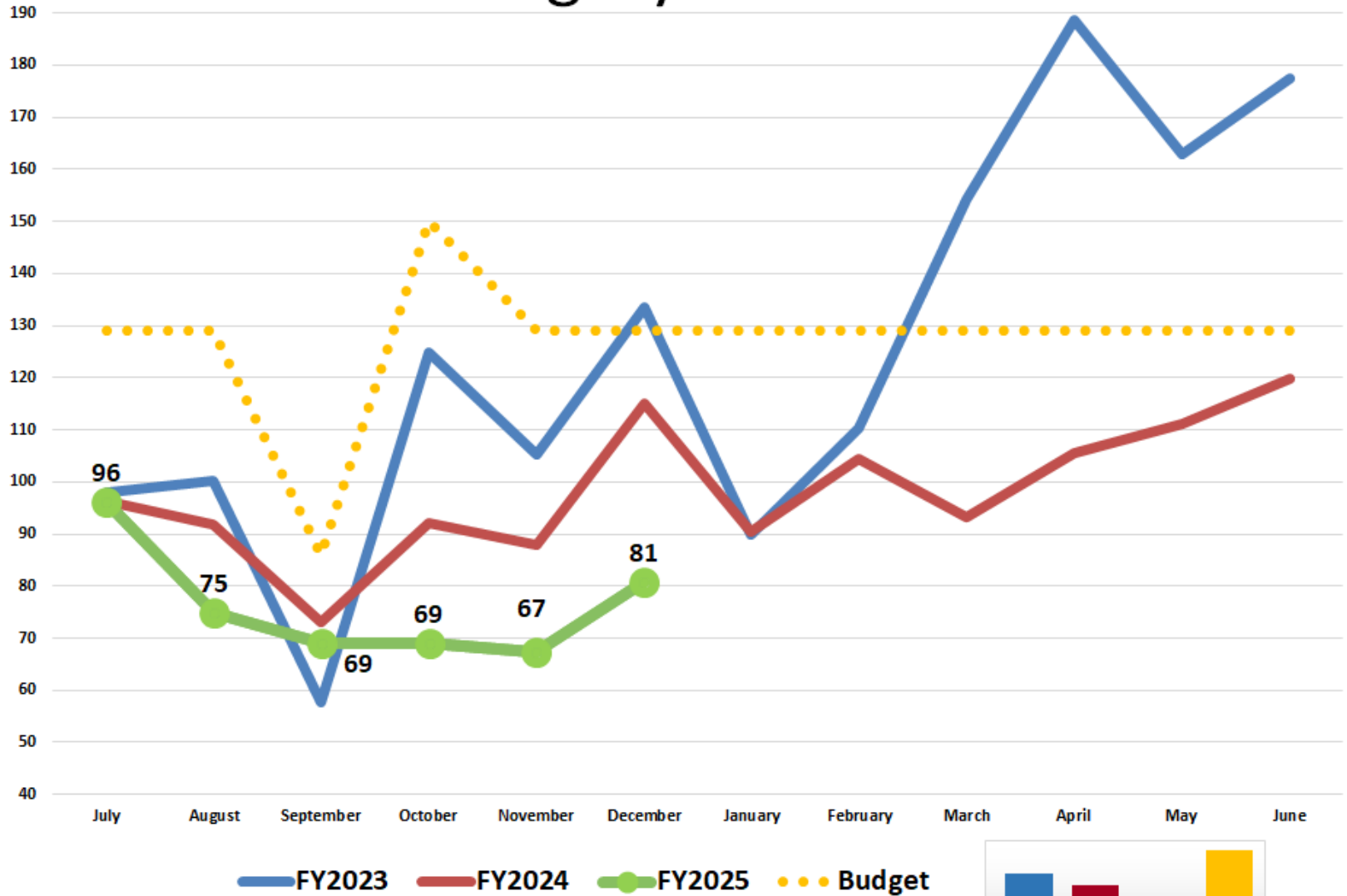
# Robotic Surgery Minutes (IP Only)



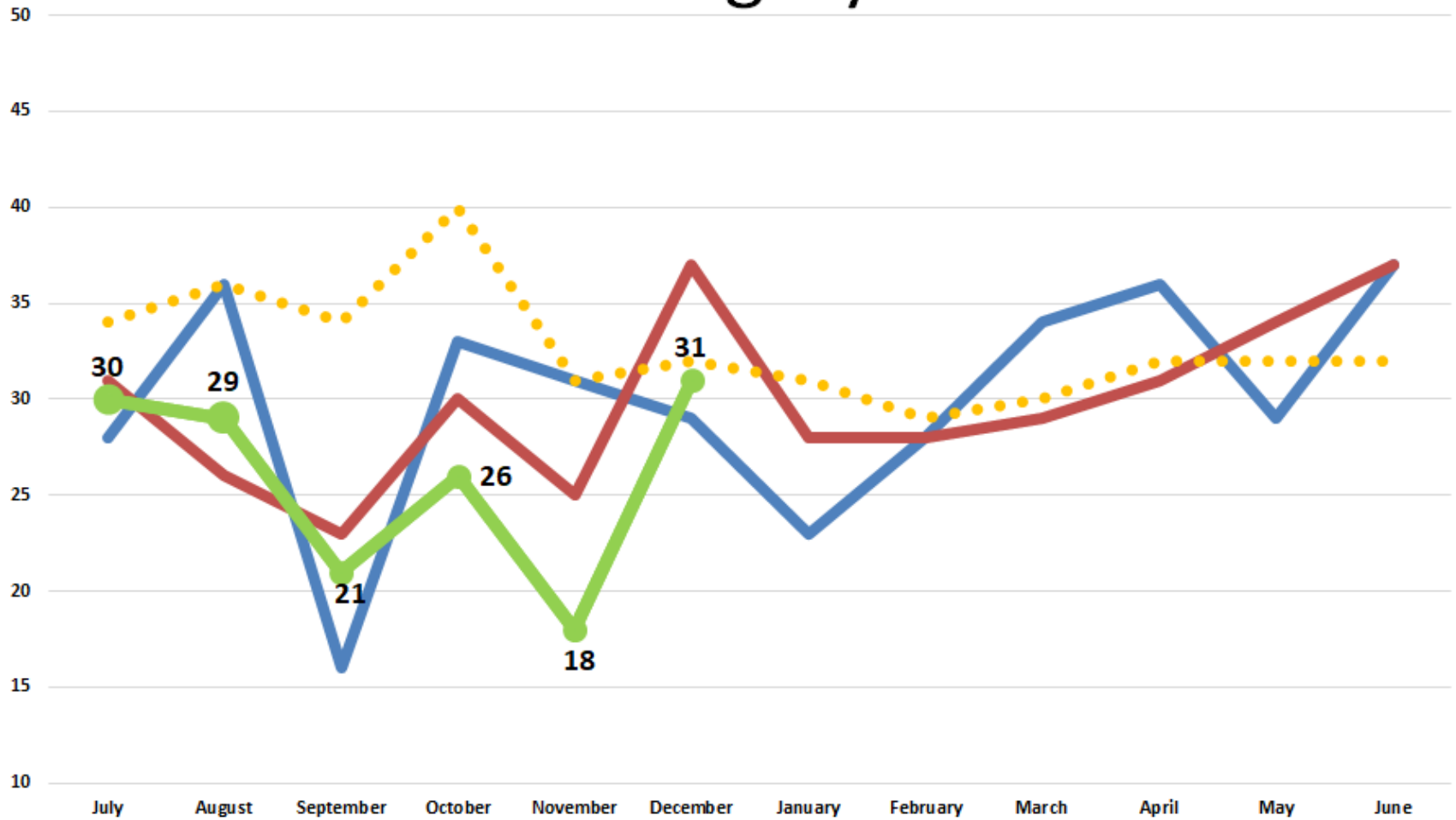
# Robotic Surgery Minutes (OP Only)



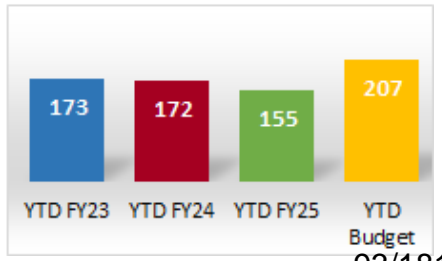
# Cardiac Surgery - 100 Min Units



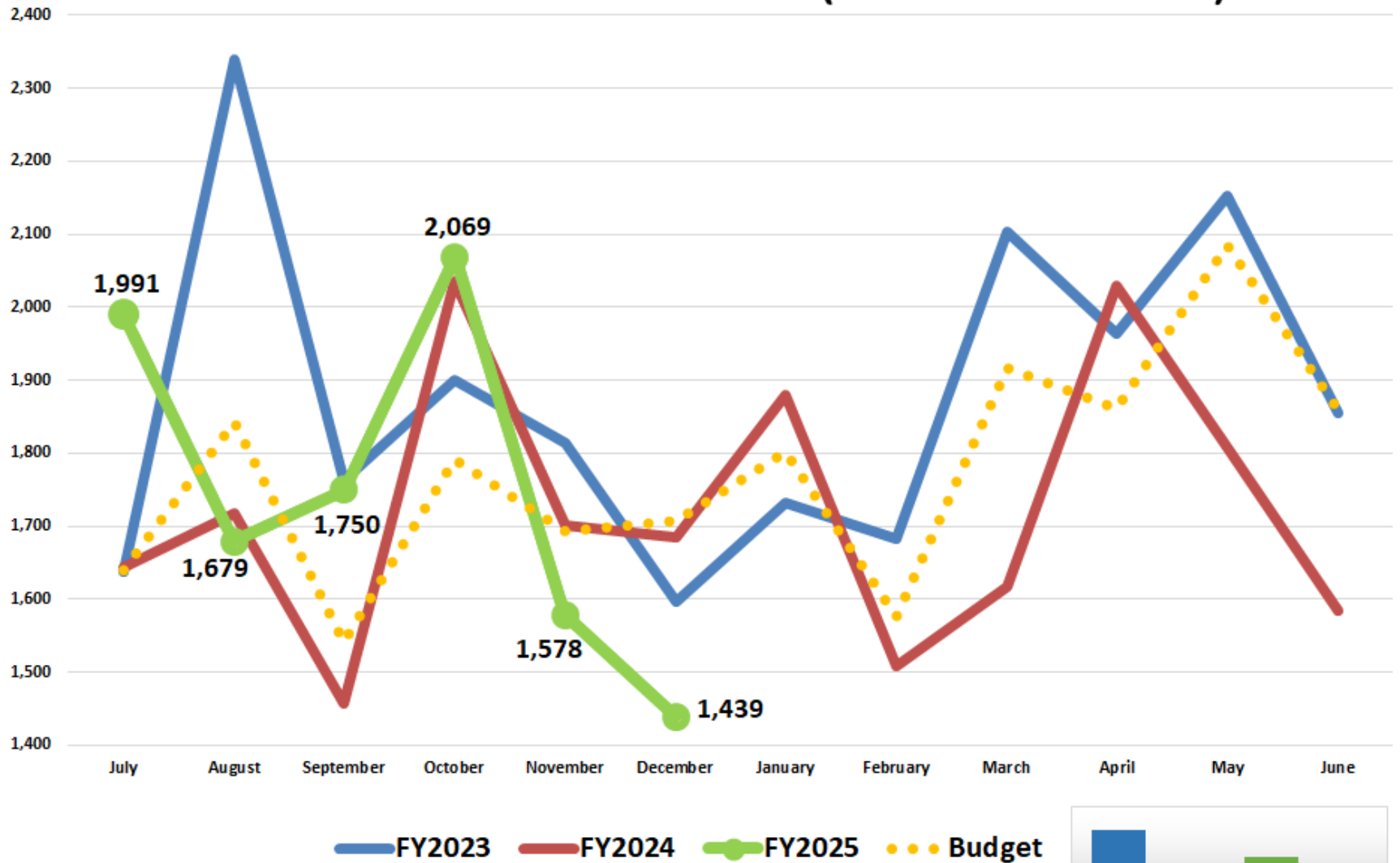
# Cardiac Surgery Cases



—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget

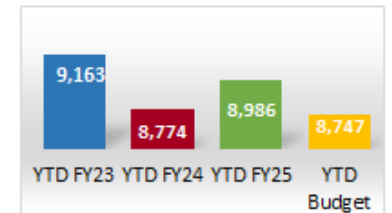
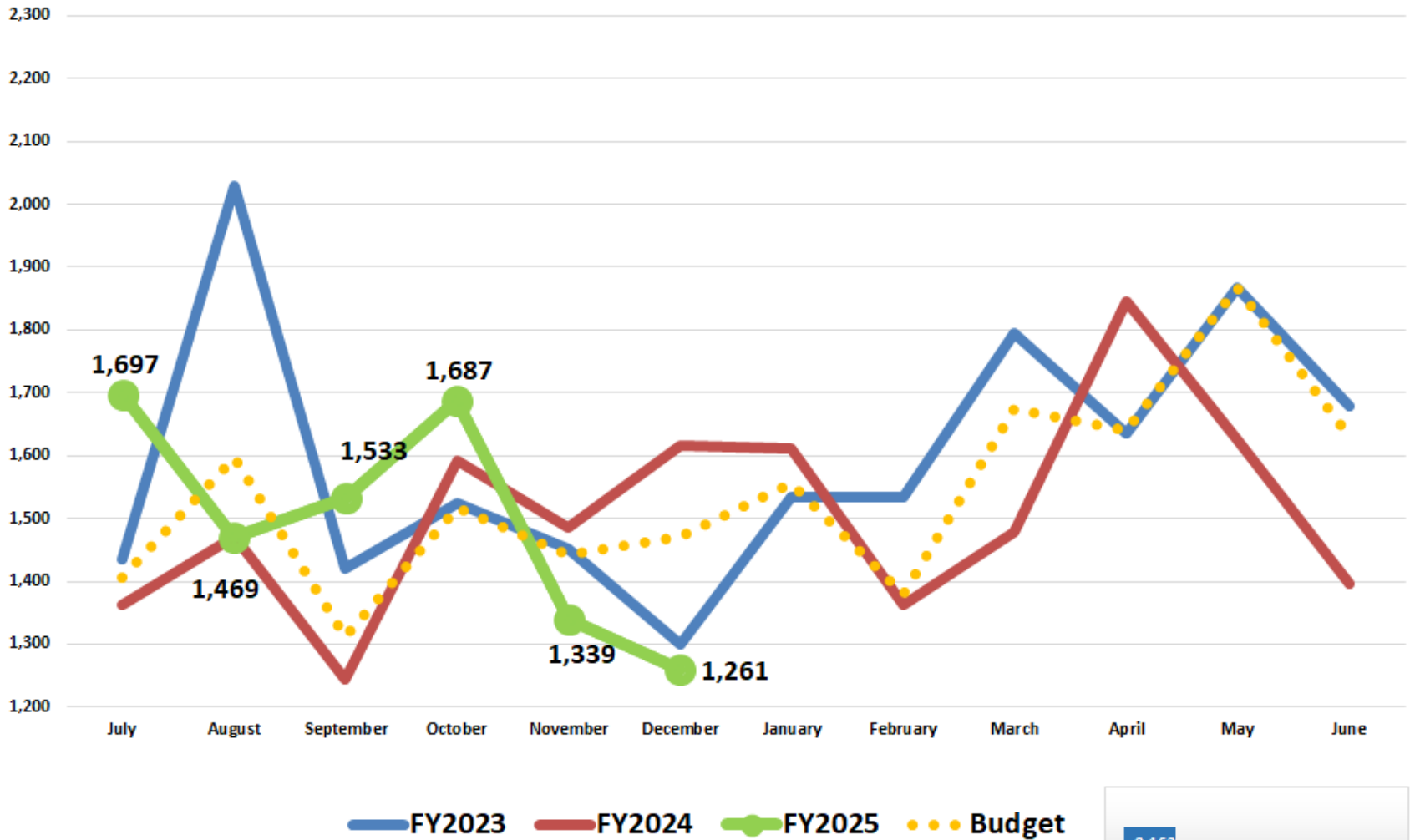


# Rad Onc Treatments (Vis. & Hanf.)

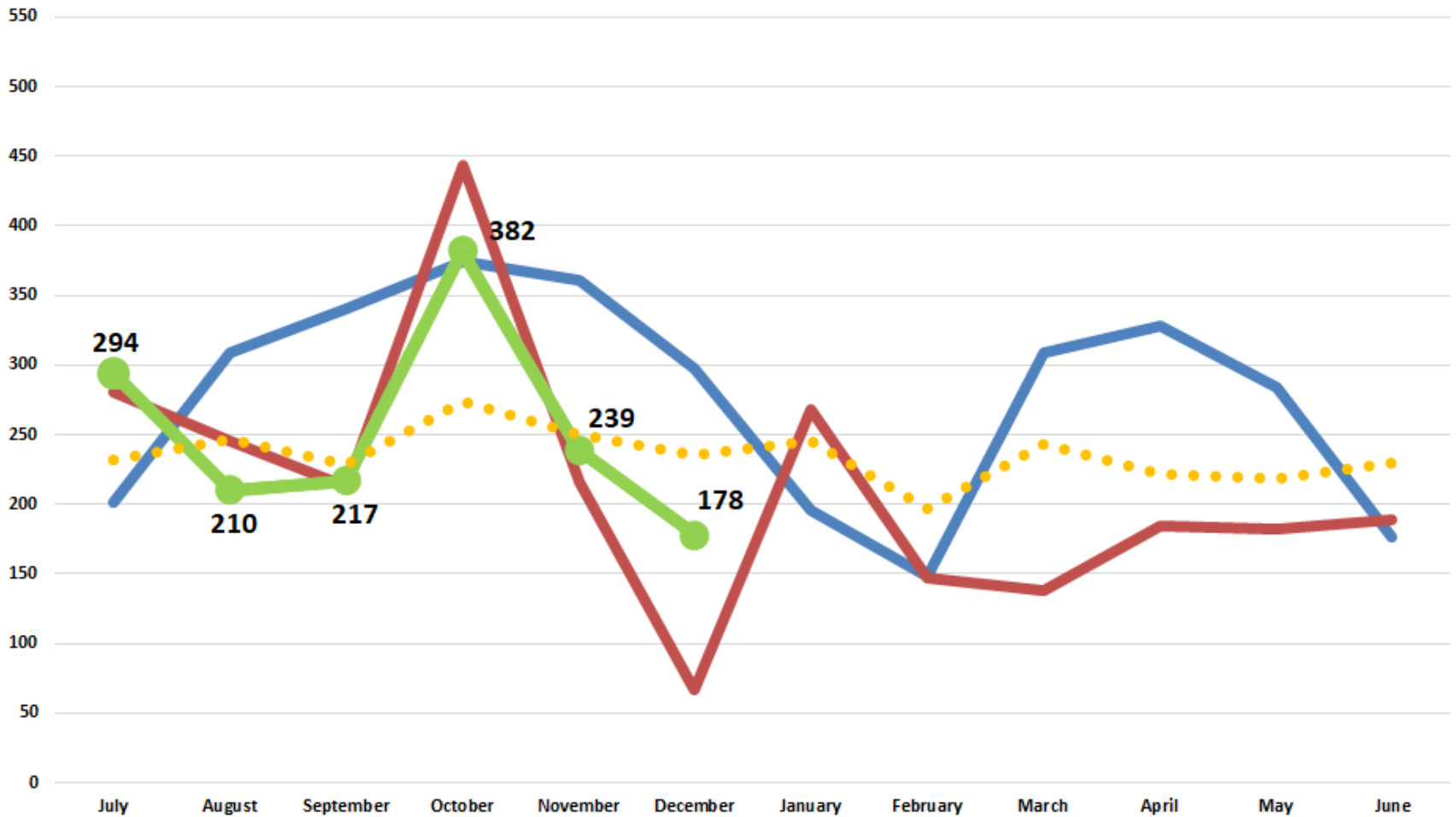


11,047	10,239	10,506	10,213
YTD FY23	YTD FY24	YTD FY25	YTD Budget

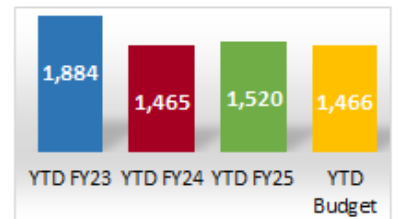
# Rad Onc Visalia



# Rad Onc Hanford

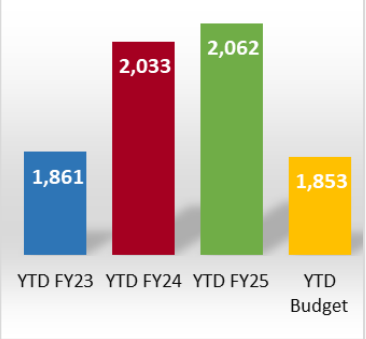
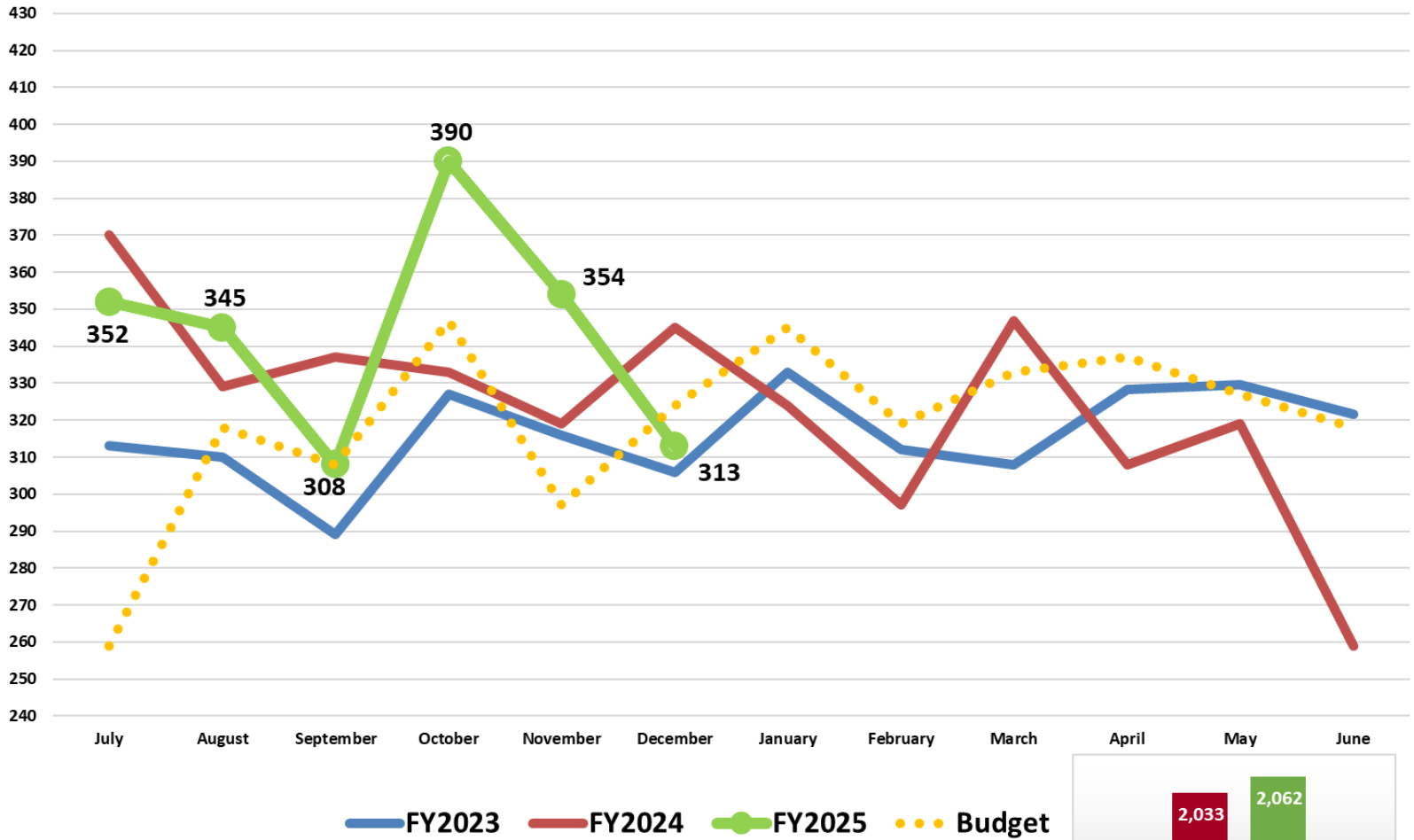


—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget

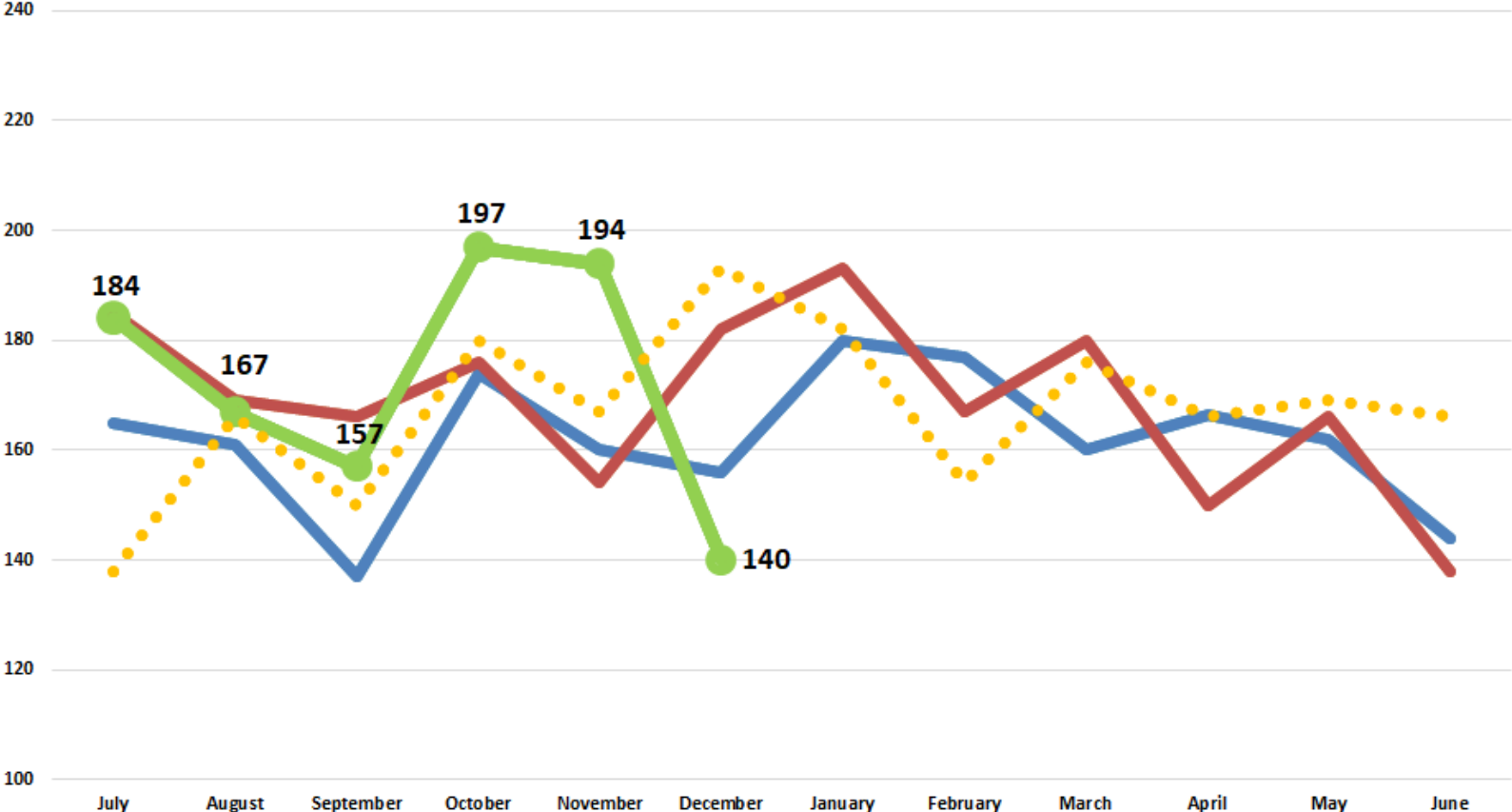




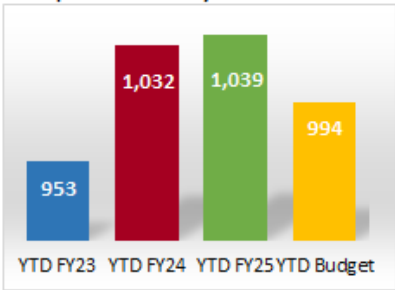
# Cath Lab (IP & OP) – 100 Min Units



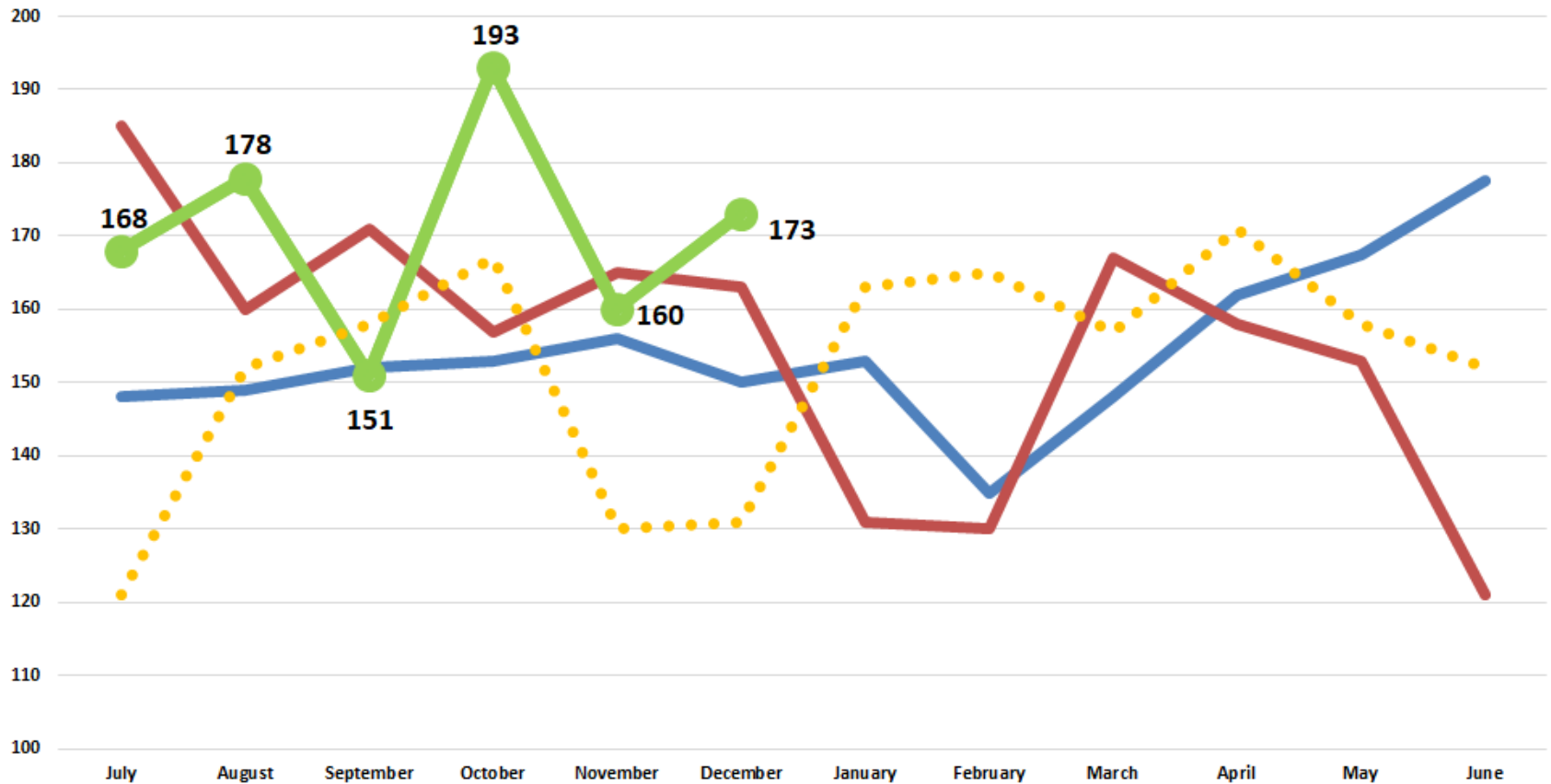
# Cath Lab (IP Only) – 100 Min Units



—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



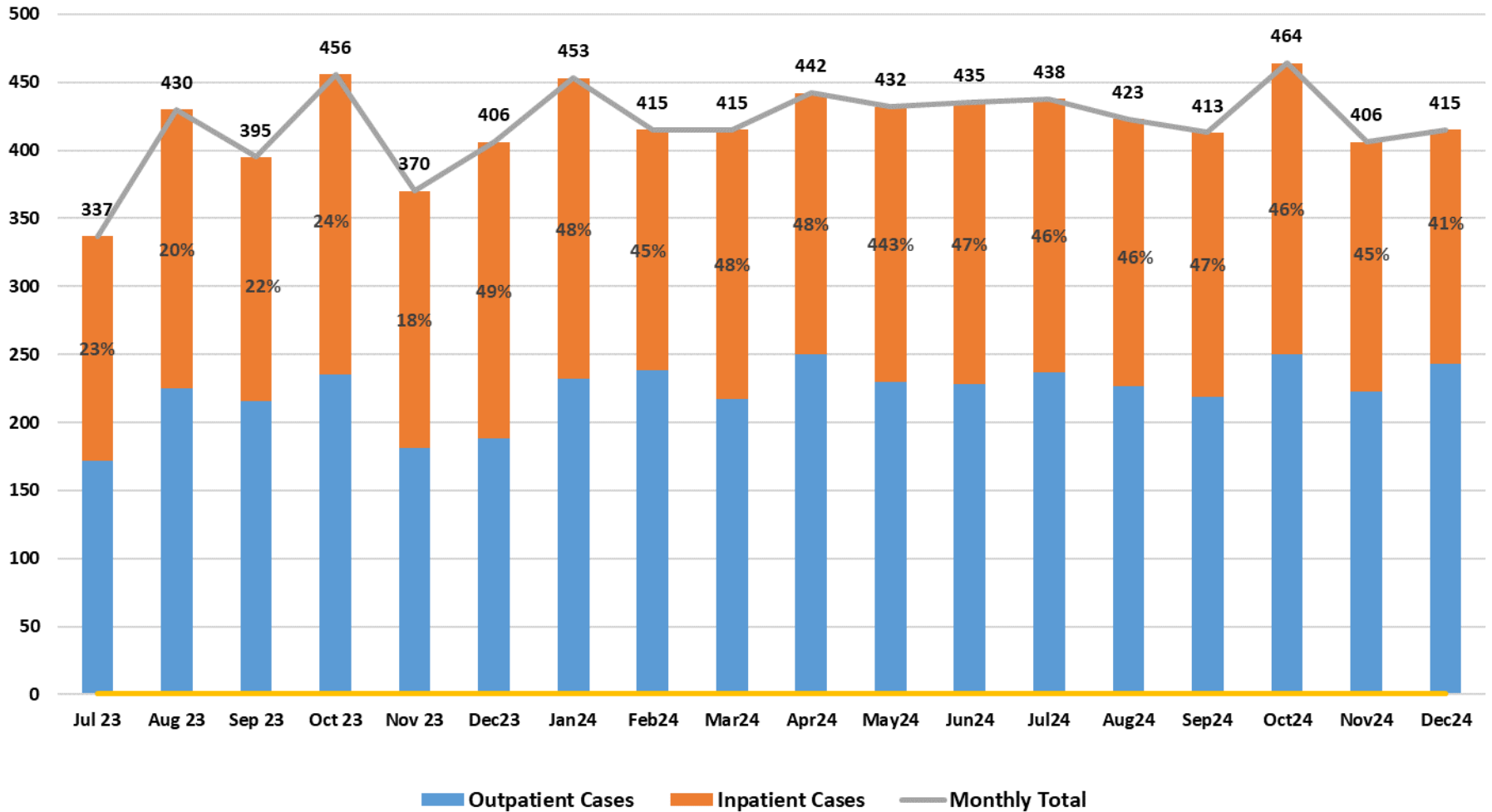
# Cath Lab (OP Only) – 100 Min Units



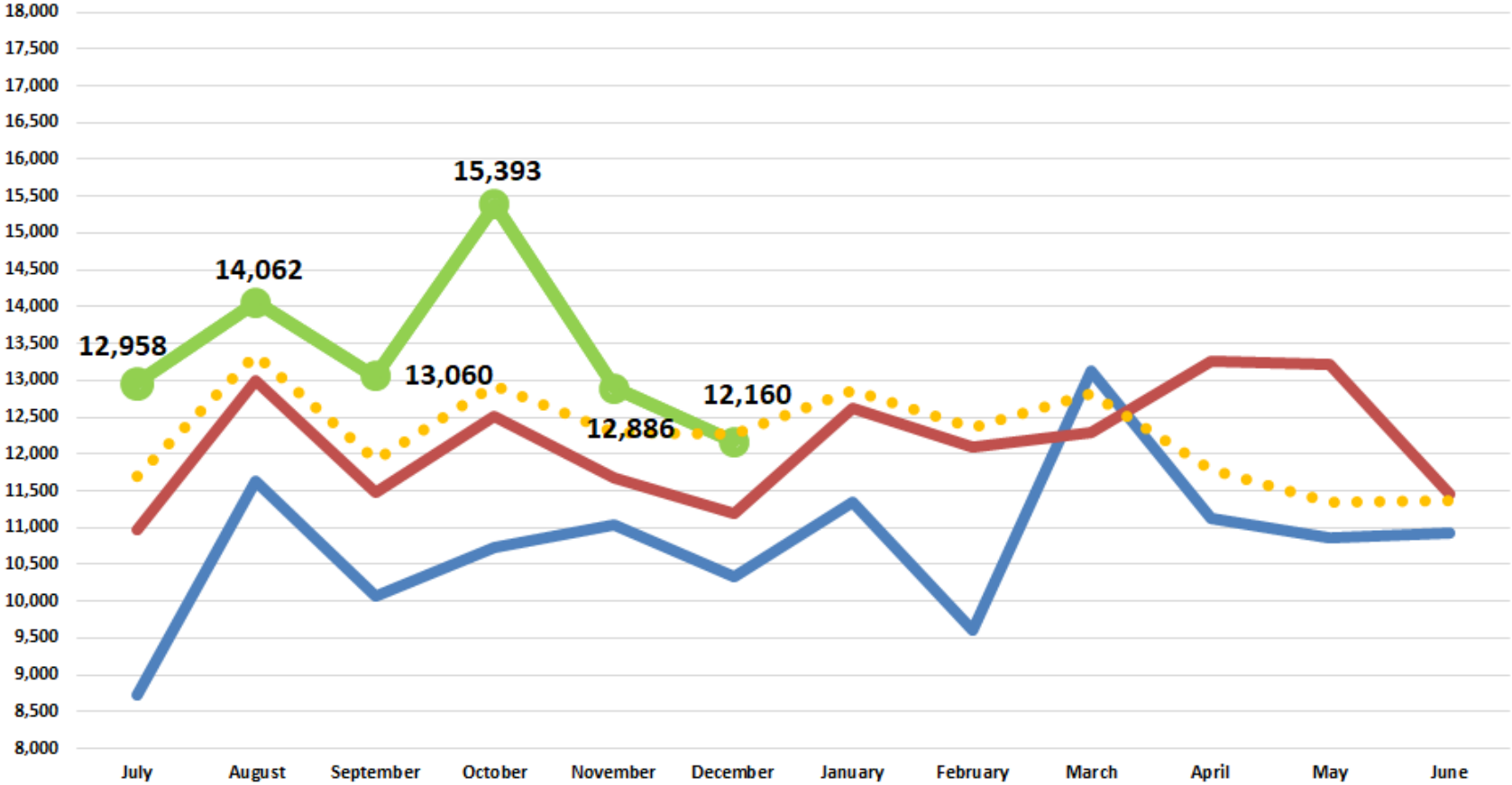
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



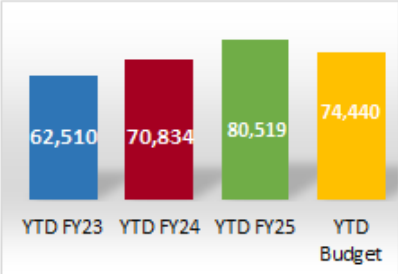
# Cath Lab Patients (IP & OP)



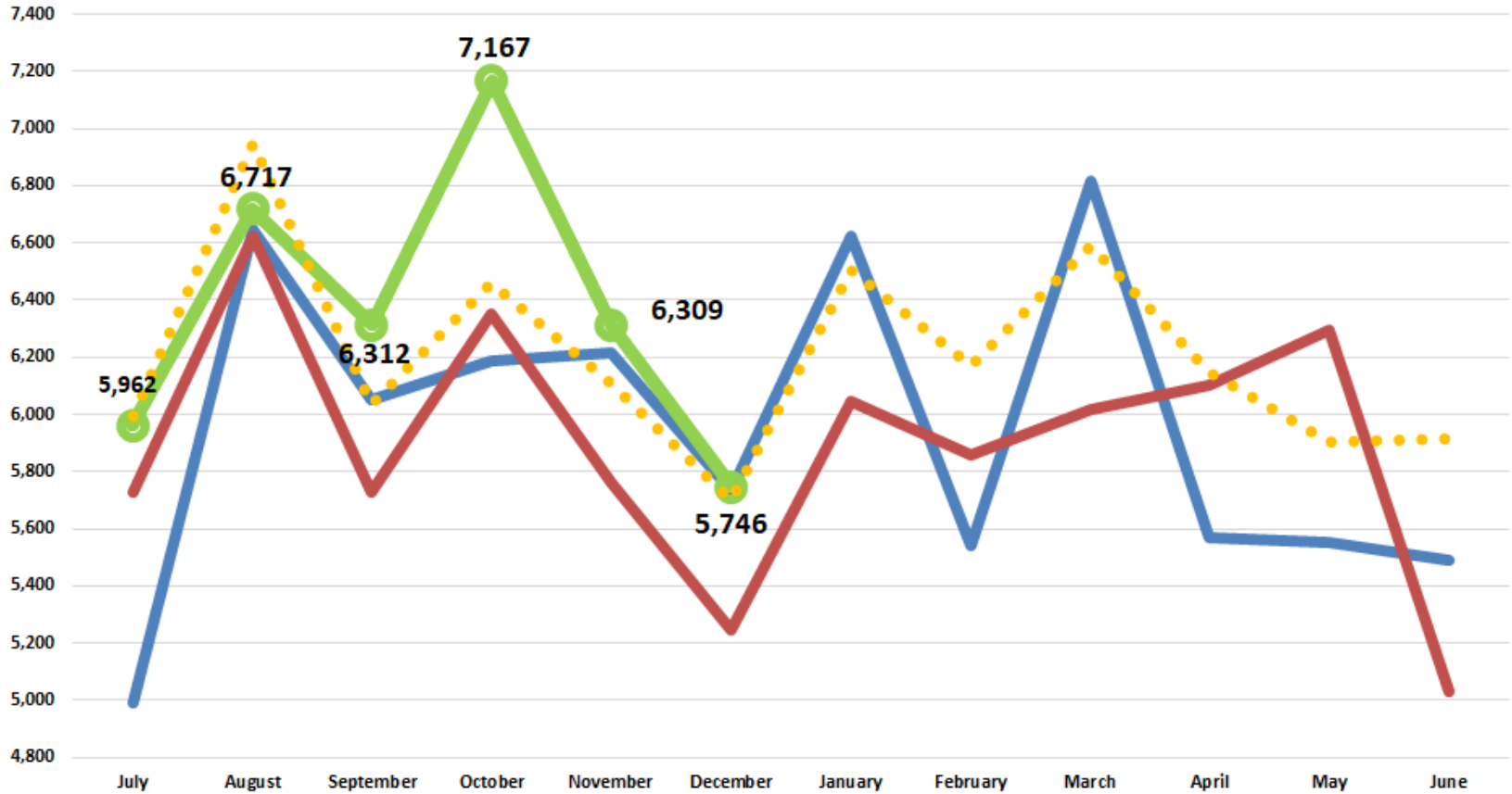
# Rural Health Clinics Registrations



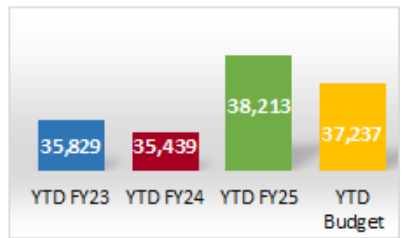
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



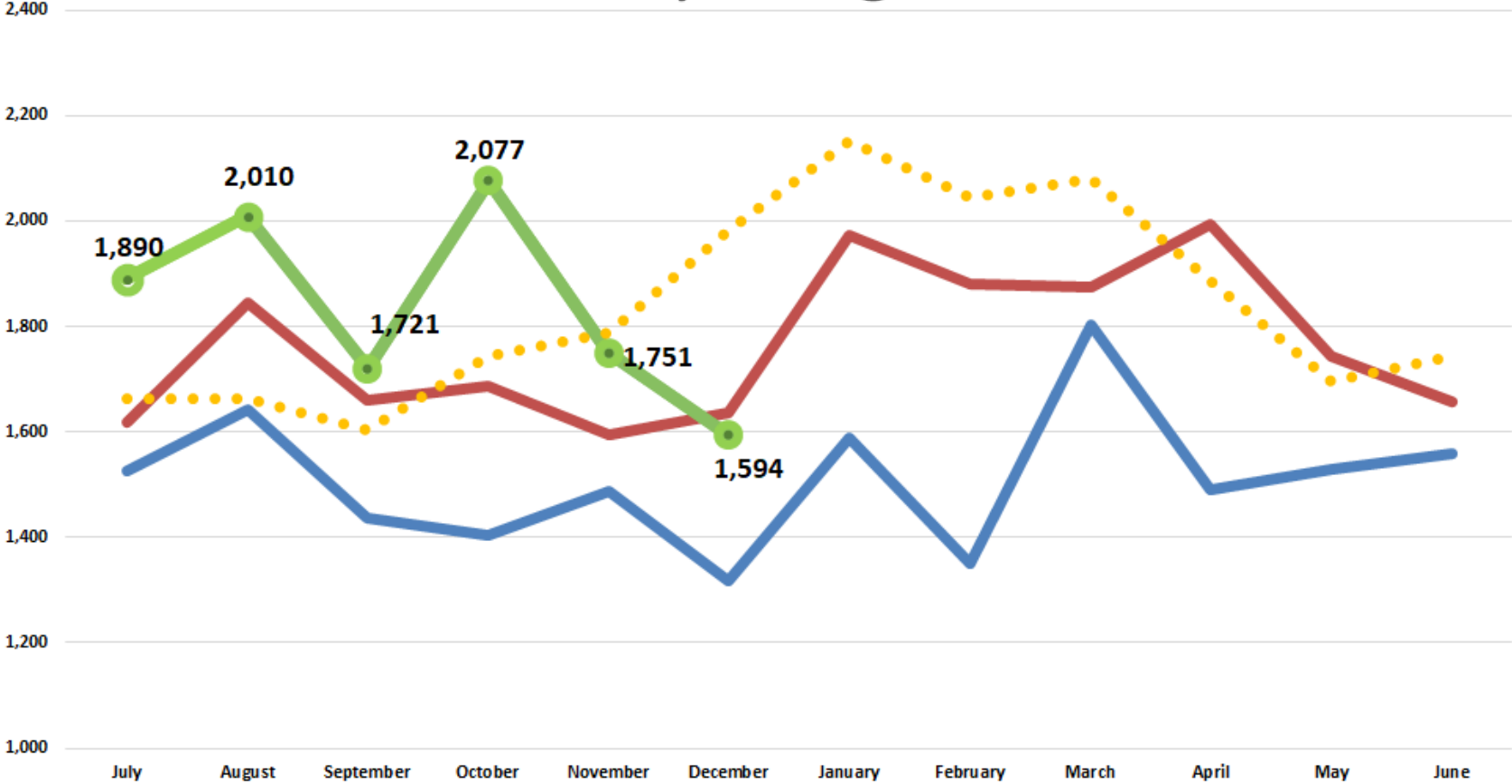
# RHC Exeter - Registrations



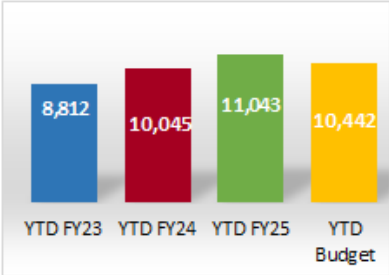
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



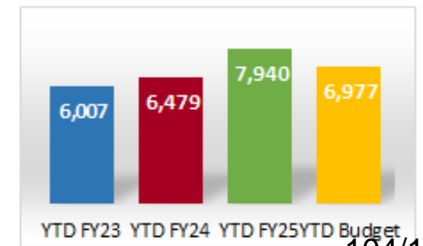
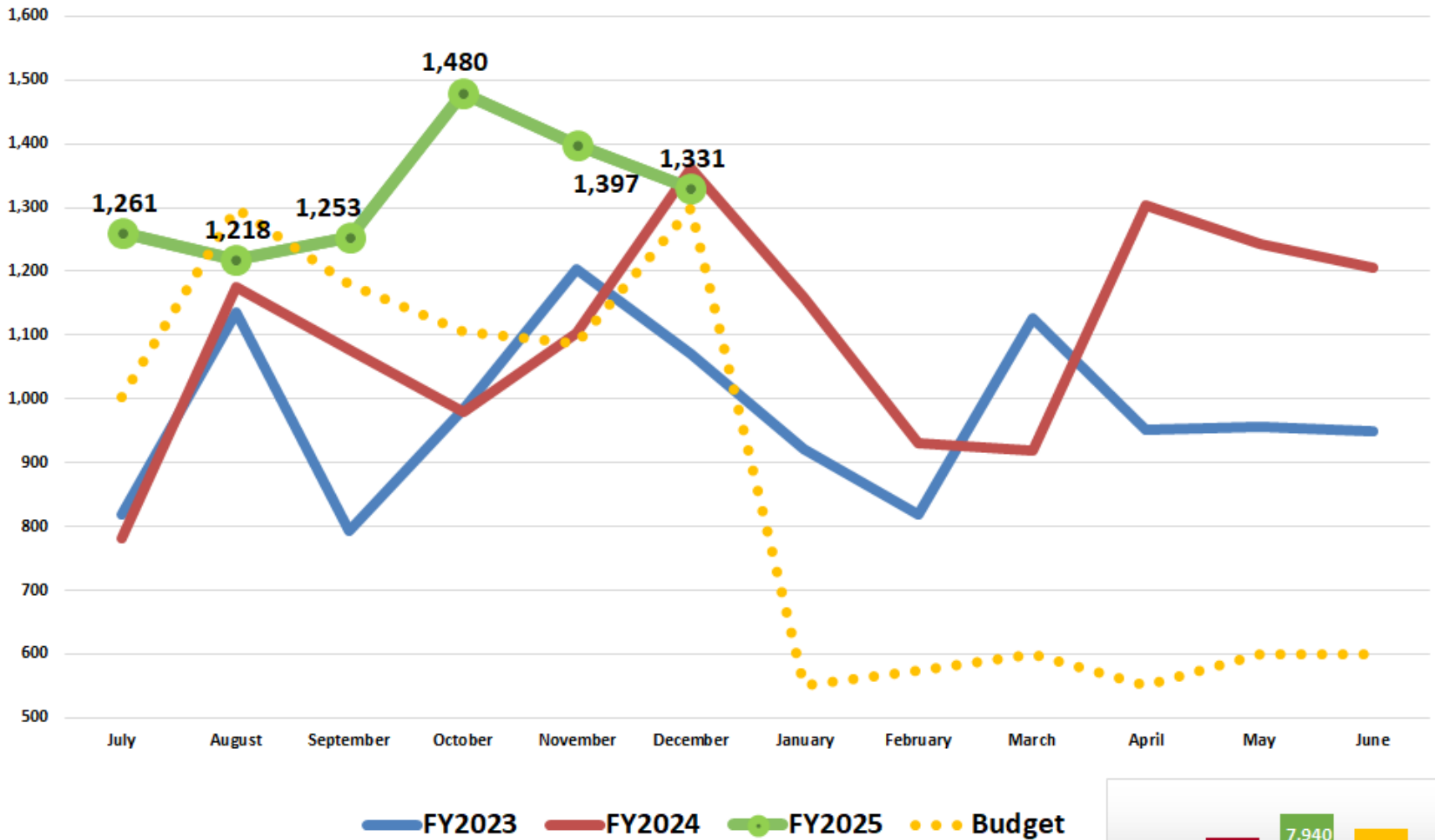
# RHC Lindsay - Registrations



—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget

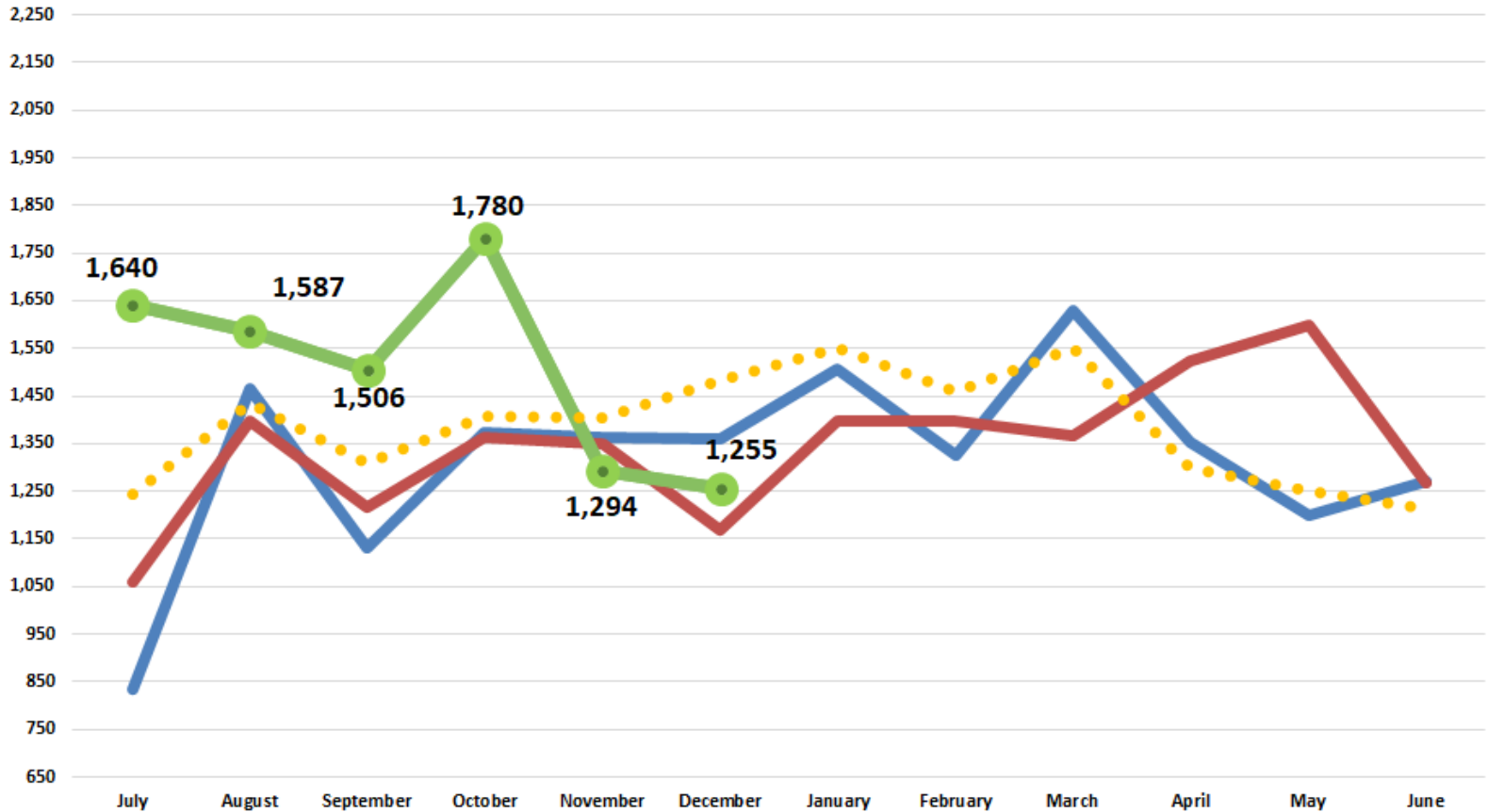


# RHC Woodlake - Registrations

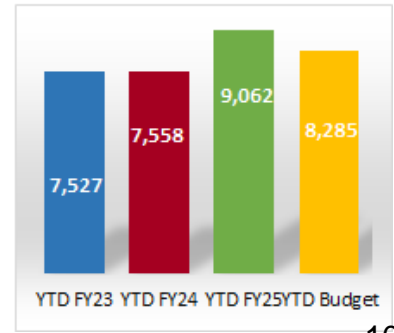




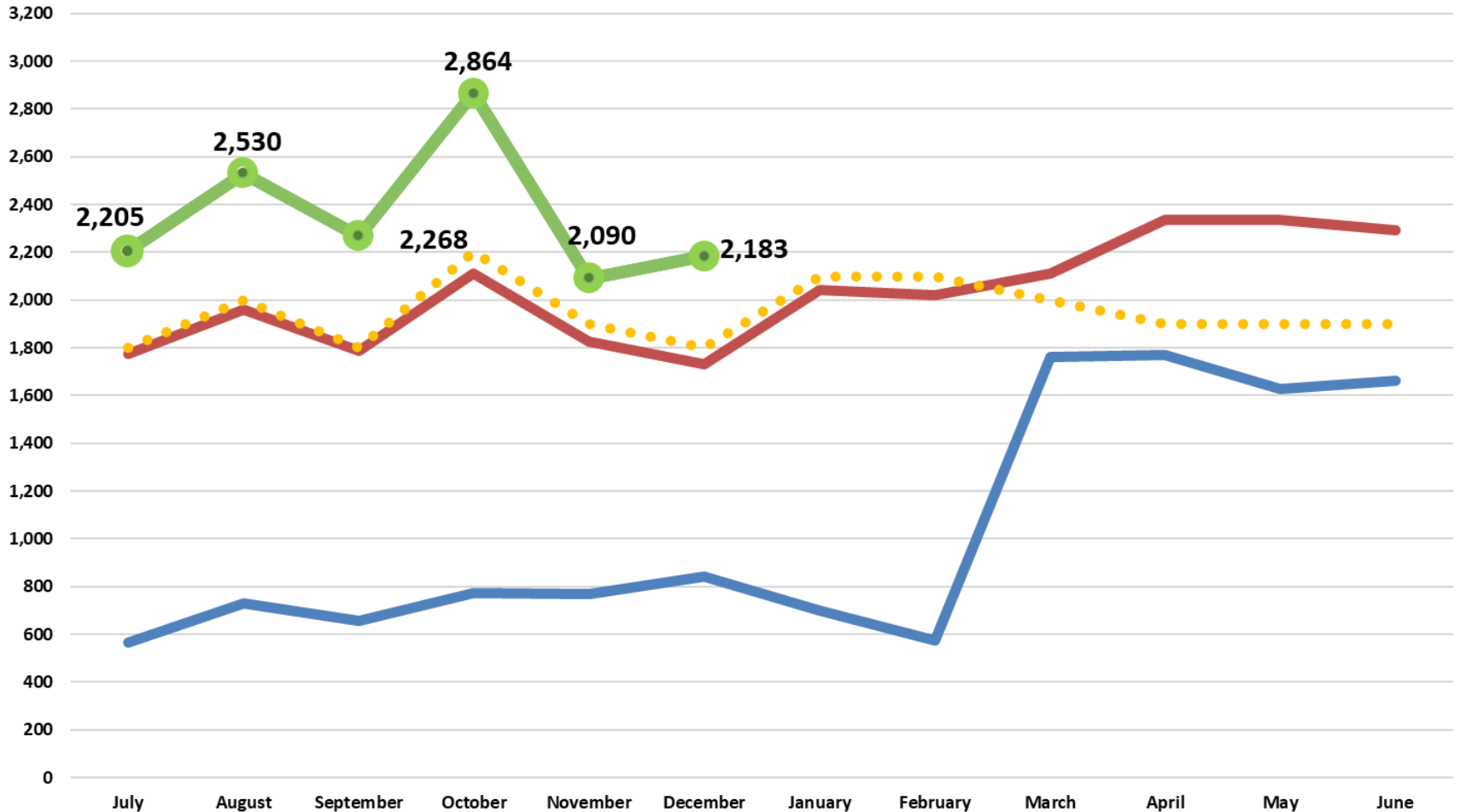
# RHC Dinuba - Registrations



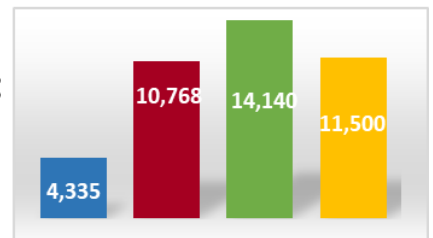
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●●● Budget



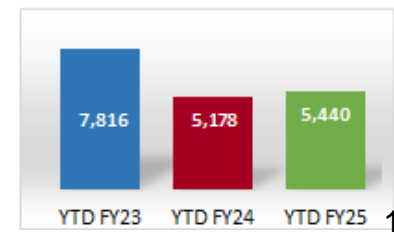
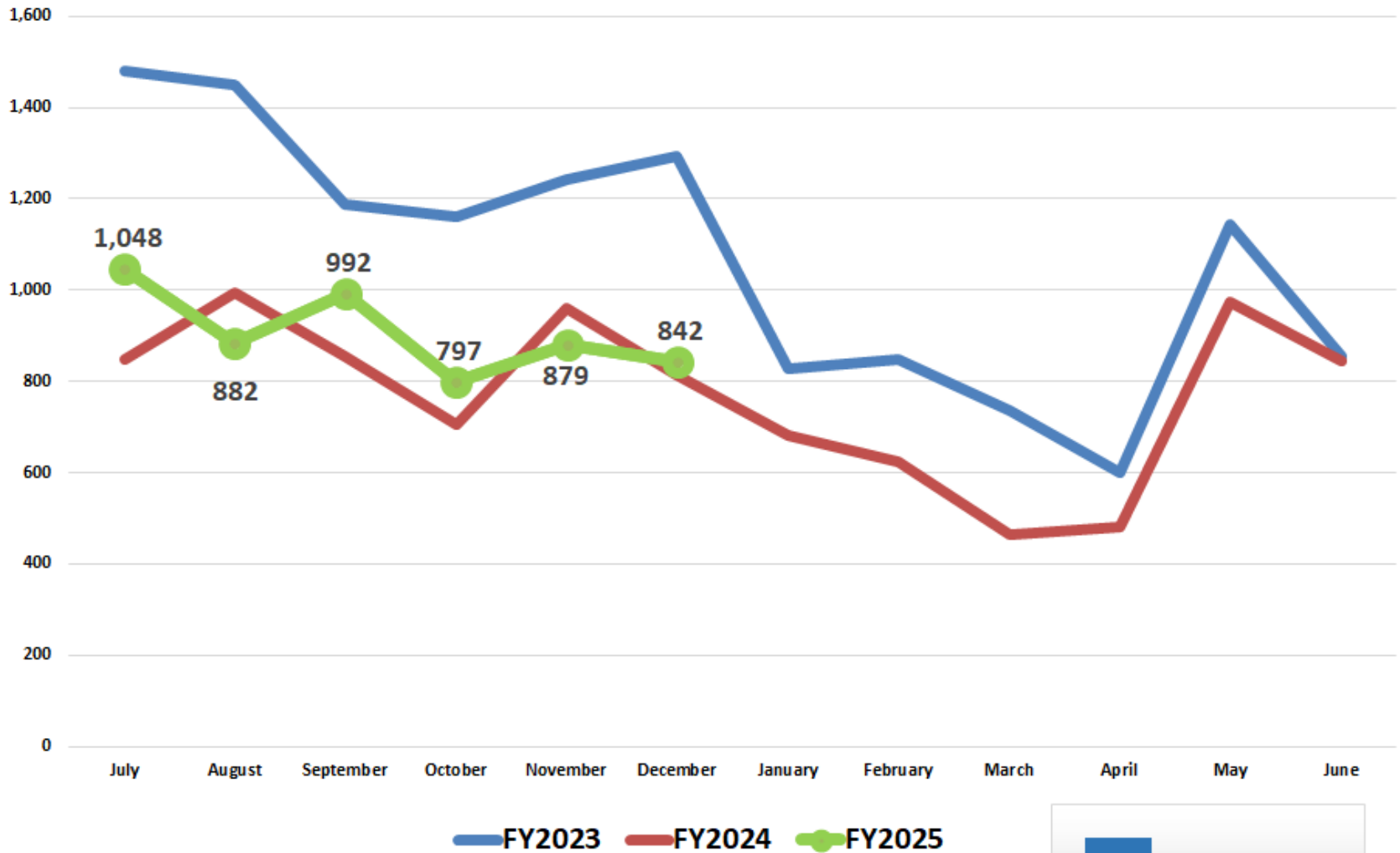
# RHC Tulare - Registrations



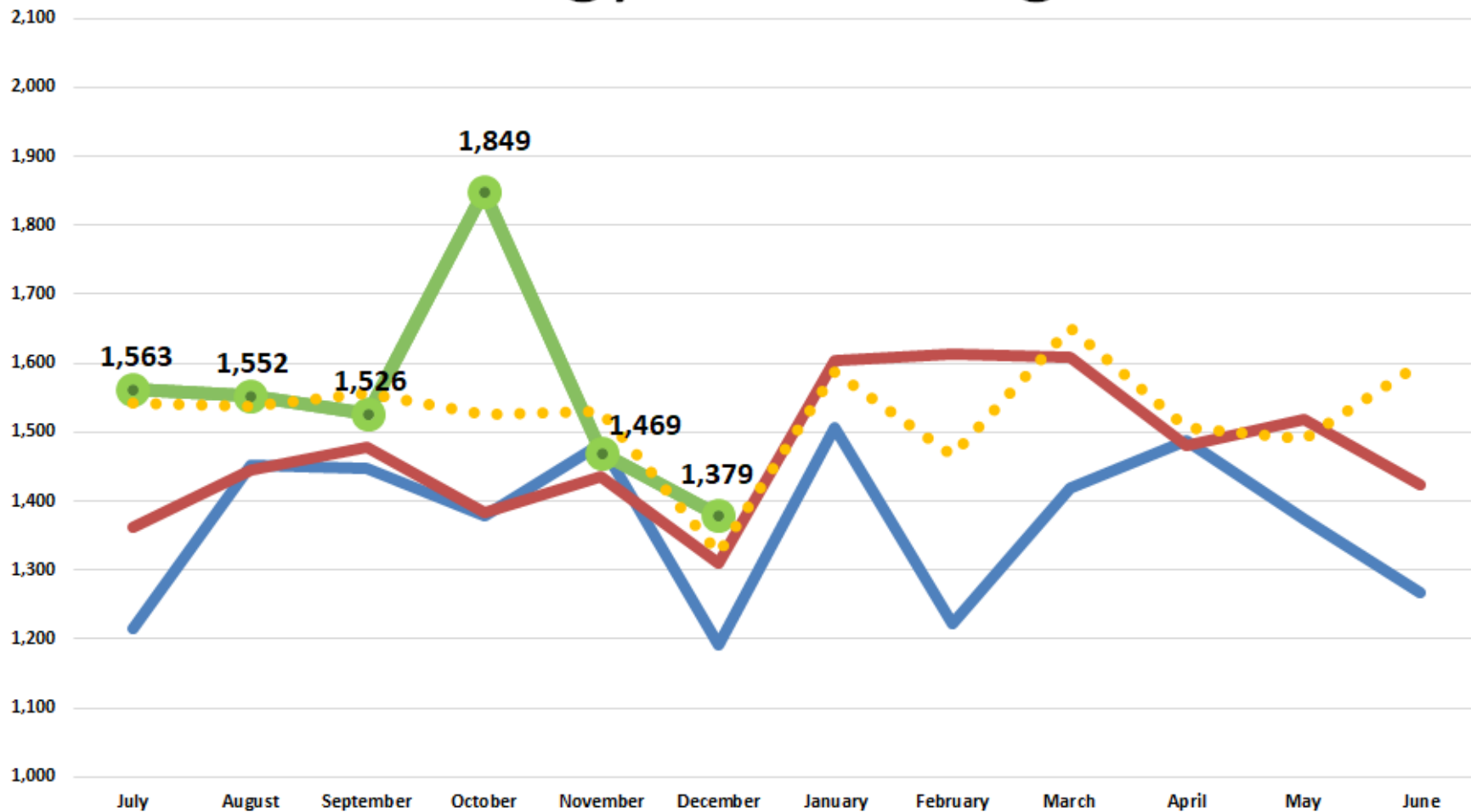
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



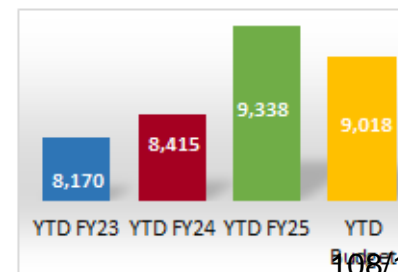
# Neurosurgery Clinic - wRVU's



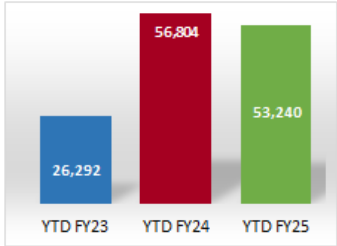
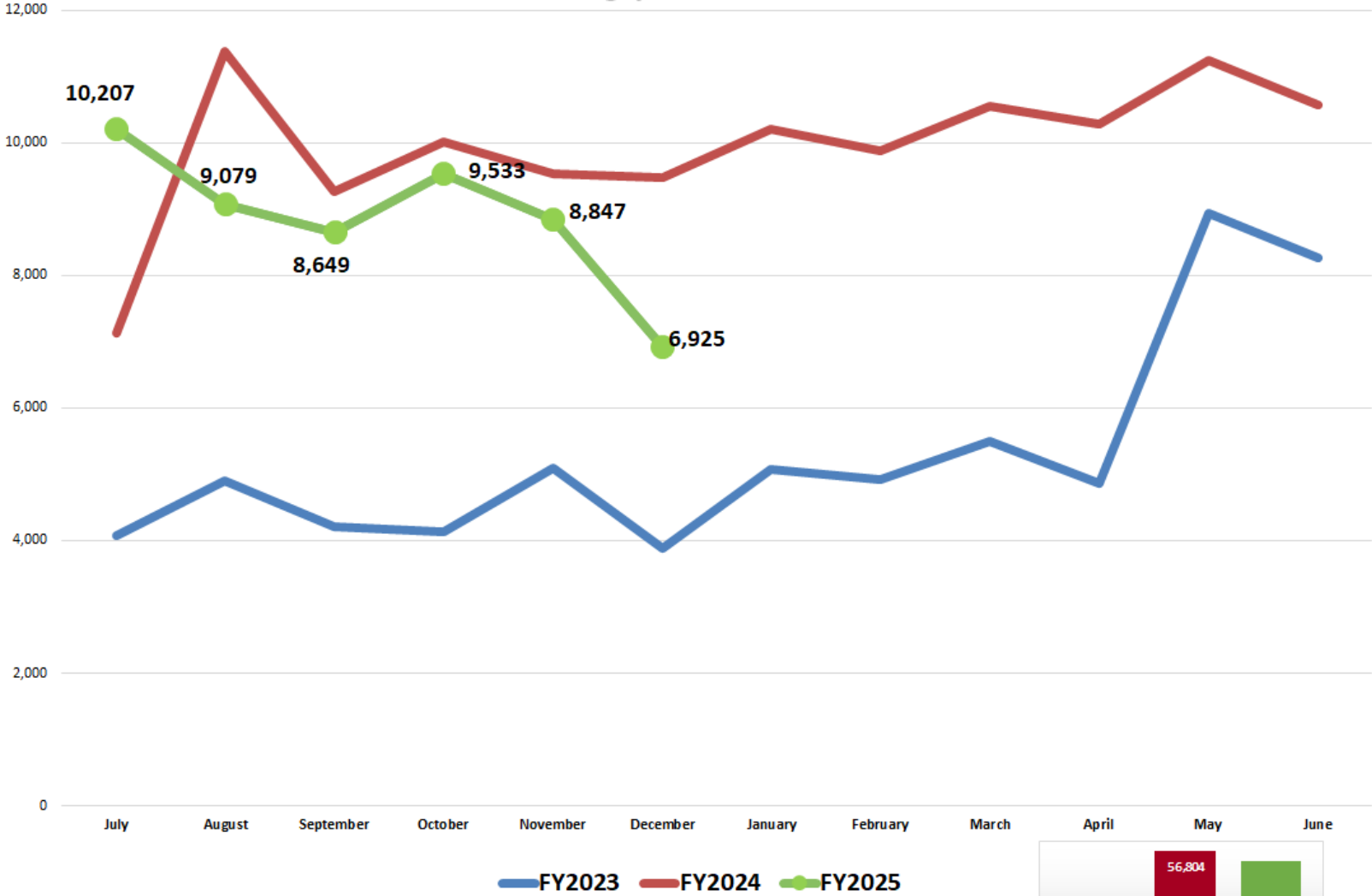
# KH Cardiology Center Registrations



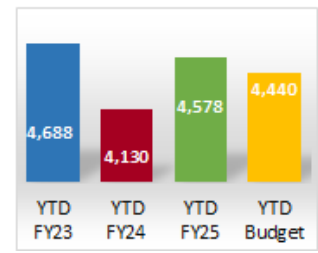
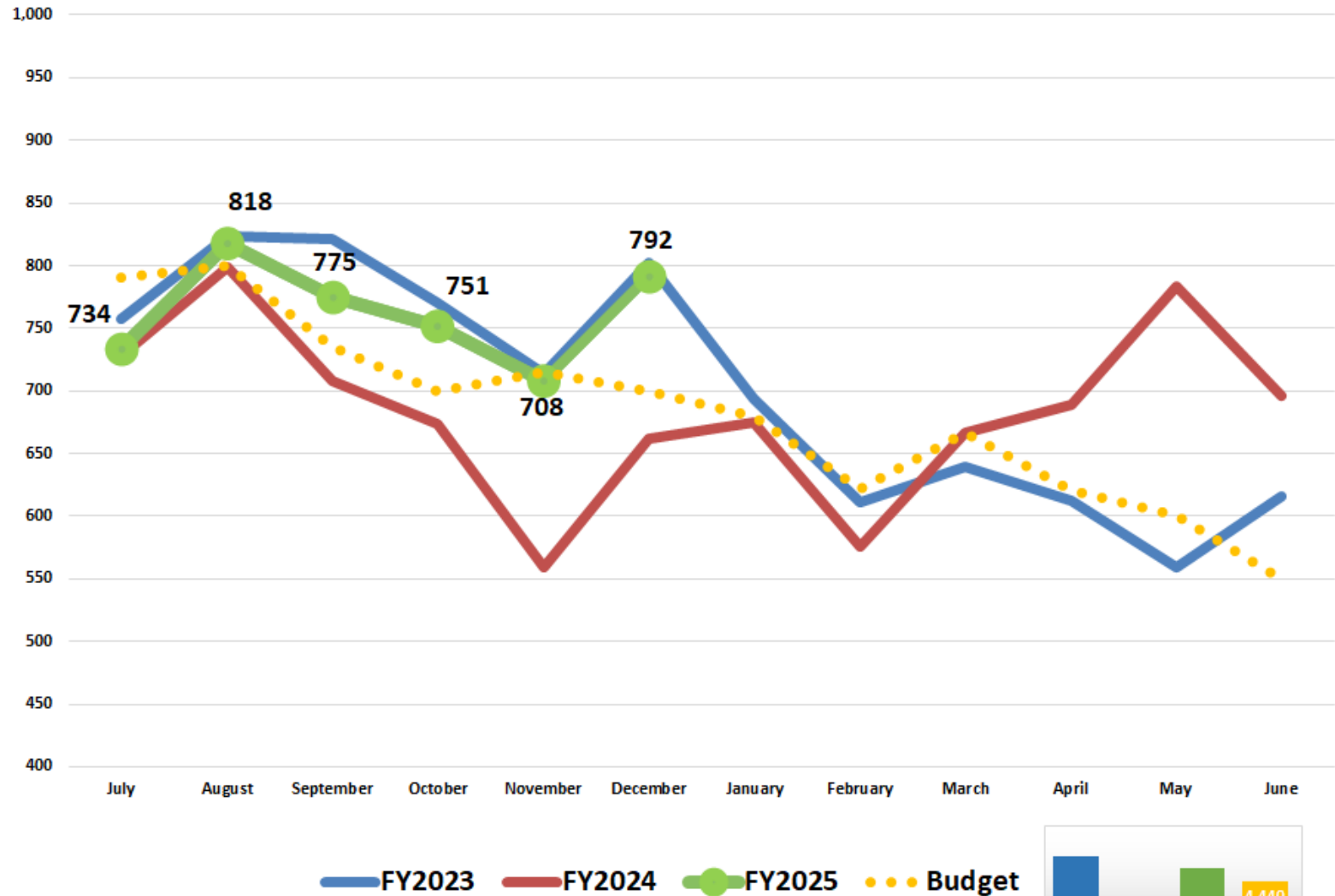
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



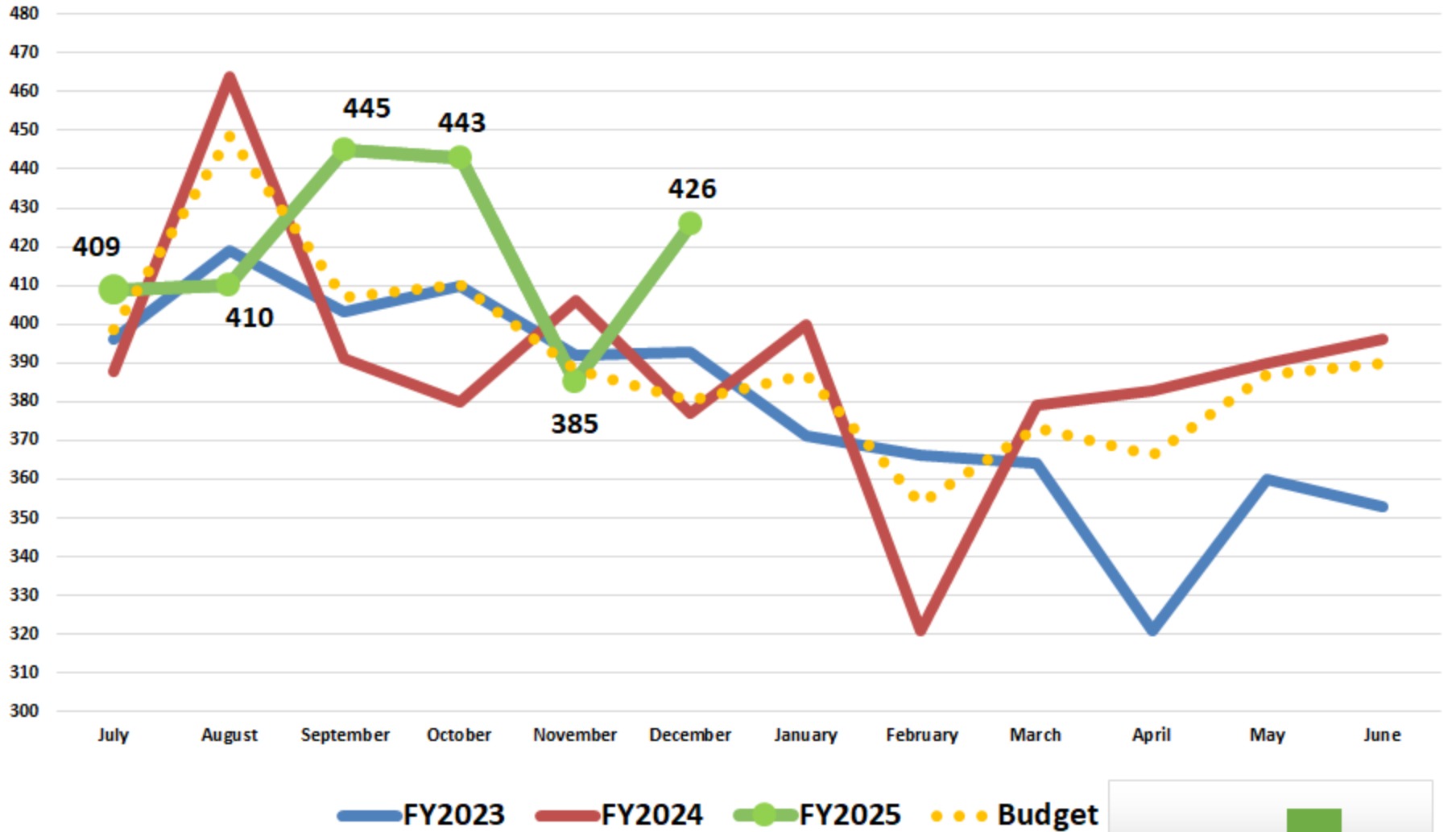
# KH Cardiology Center - wRVU's



# Labor Triage Registrations

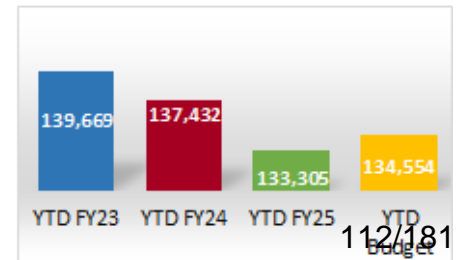
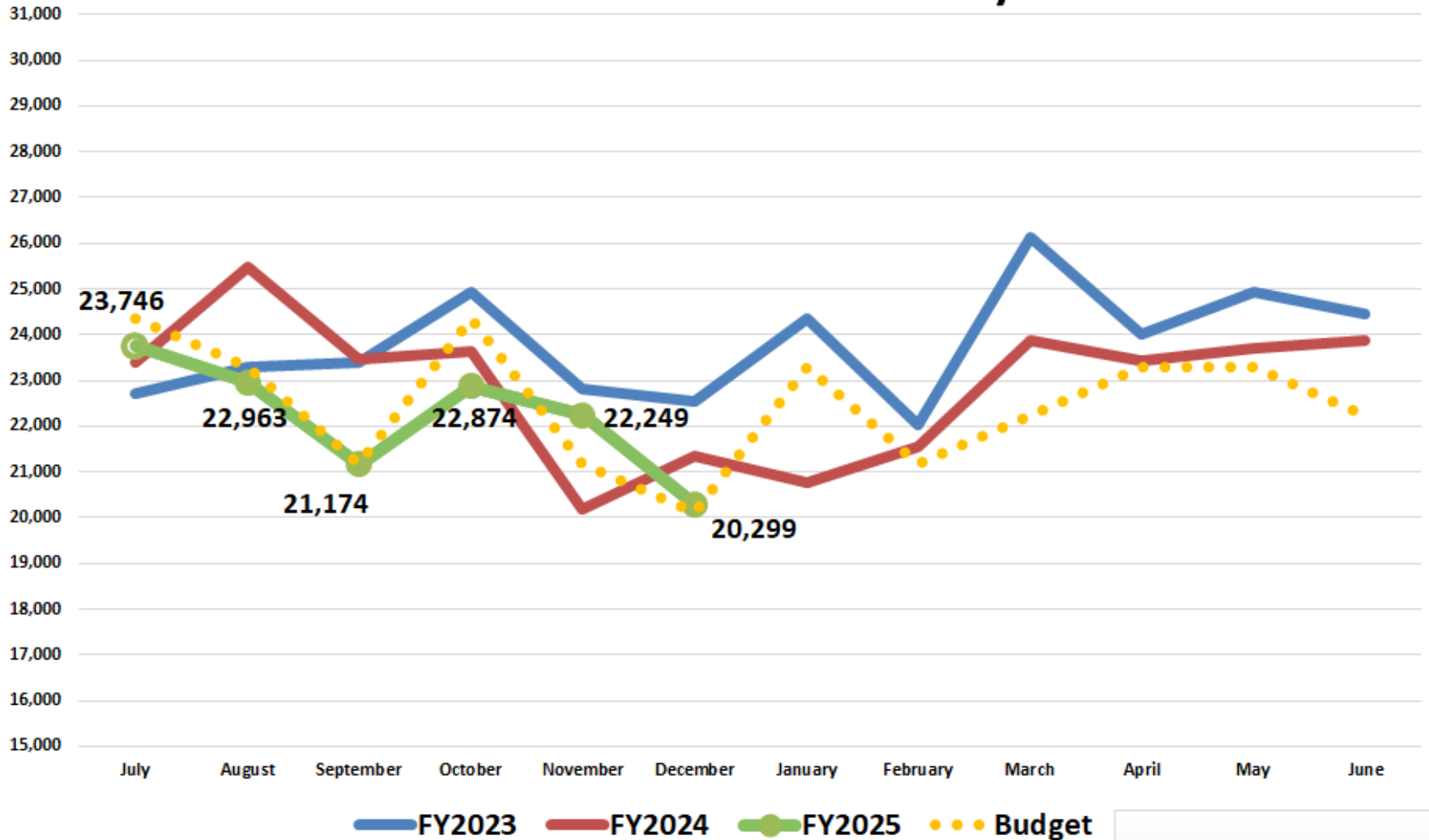


# Deliveries



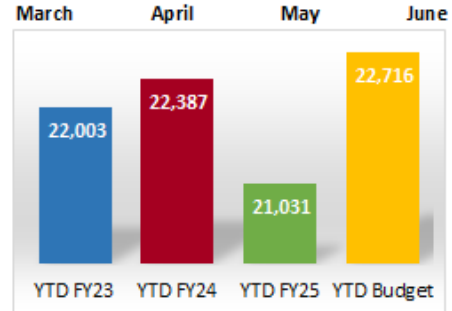
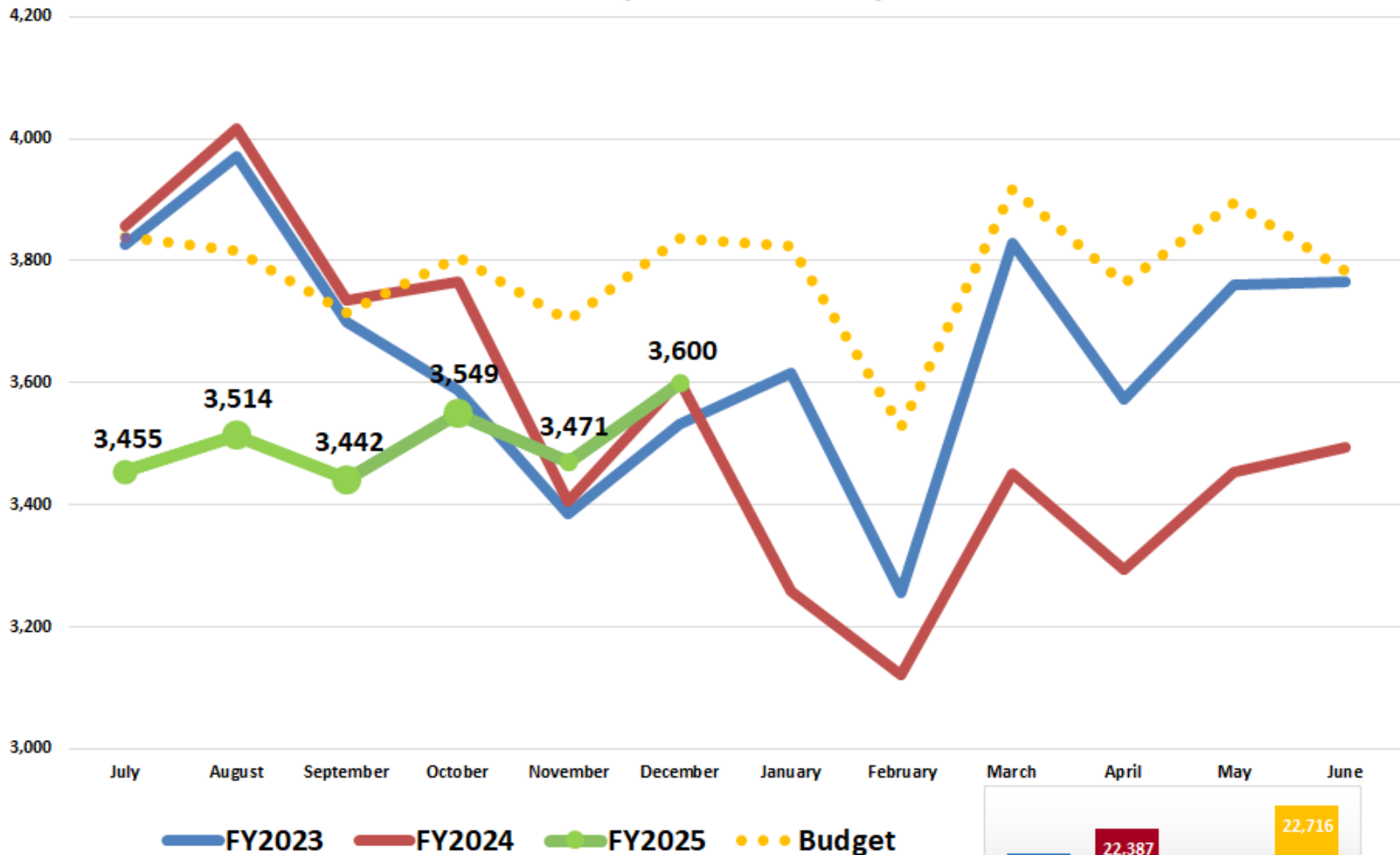
2,413	2,406	2,518	2,433
YTD FY23	YTD FY24	YTD FY25	YTD Budget

# Home Infusion Days

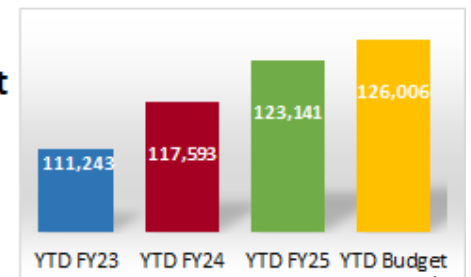
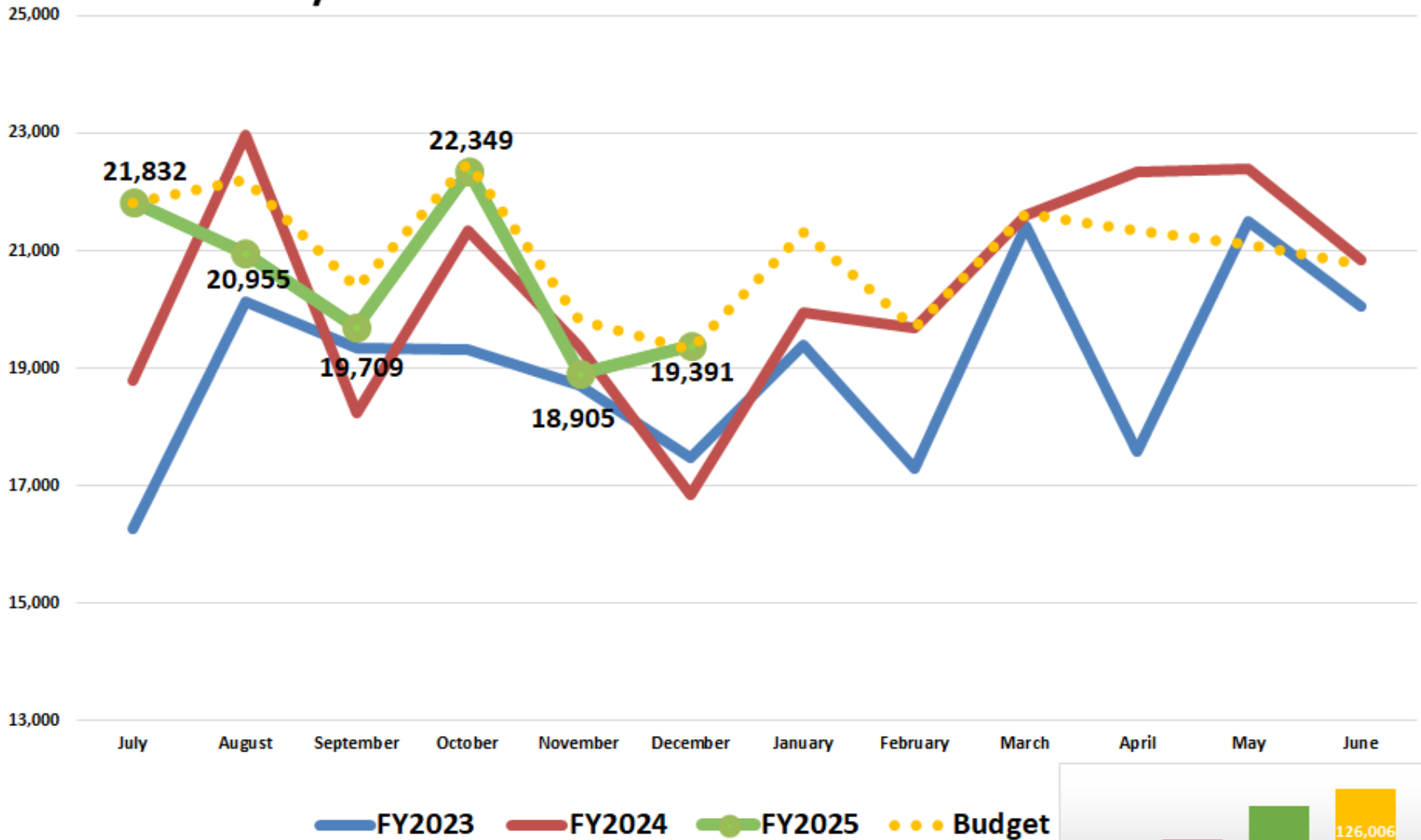




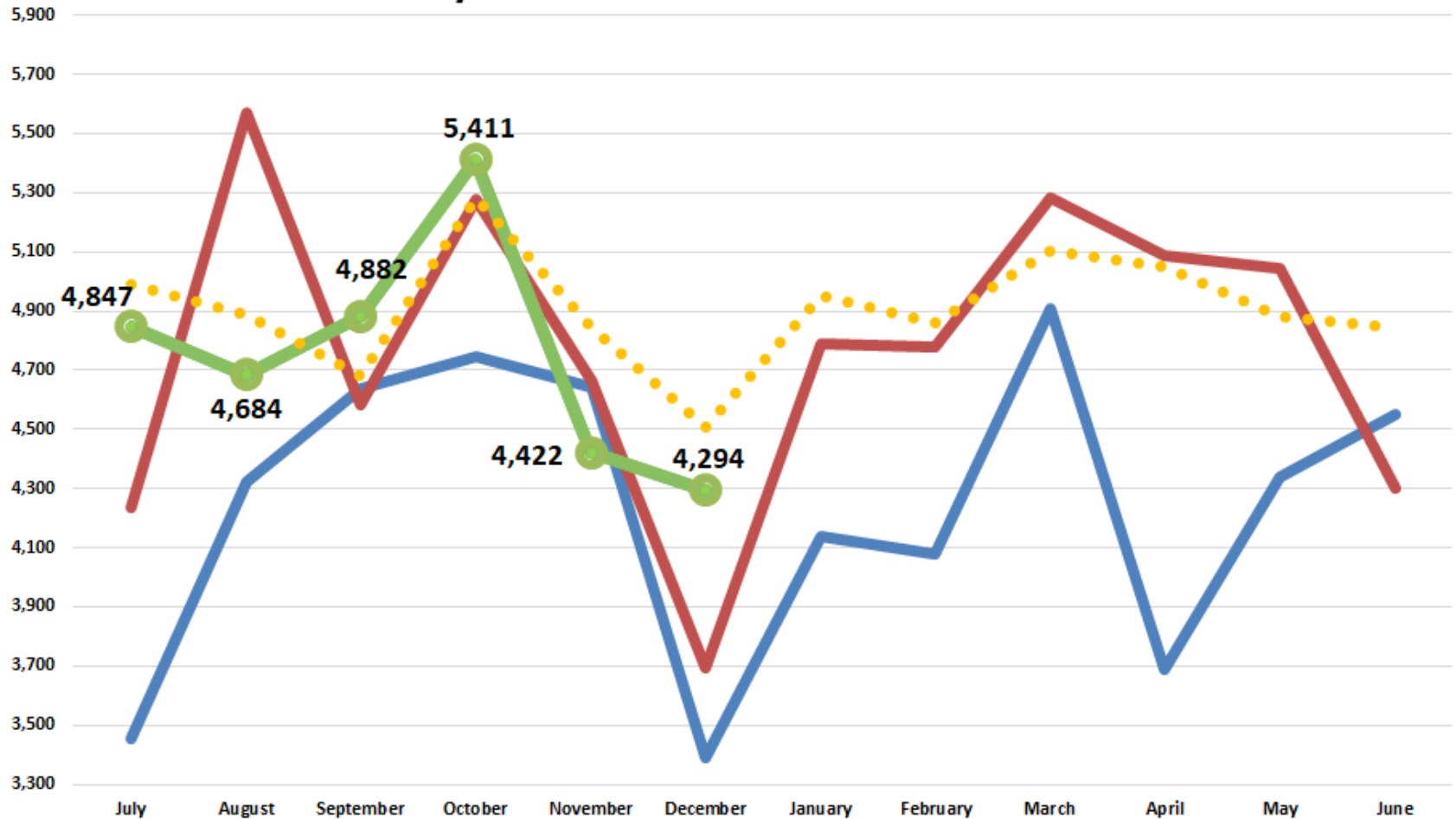
# Hospice Days



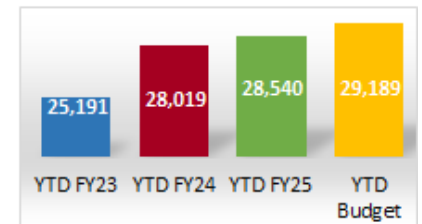
# All O/P Rehab Svcs Across District



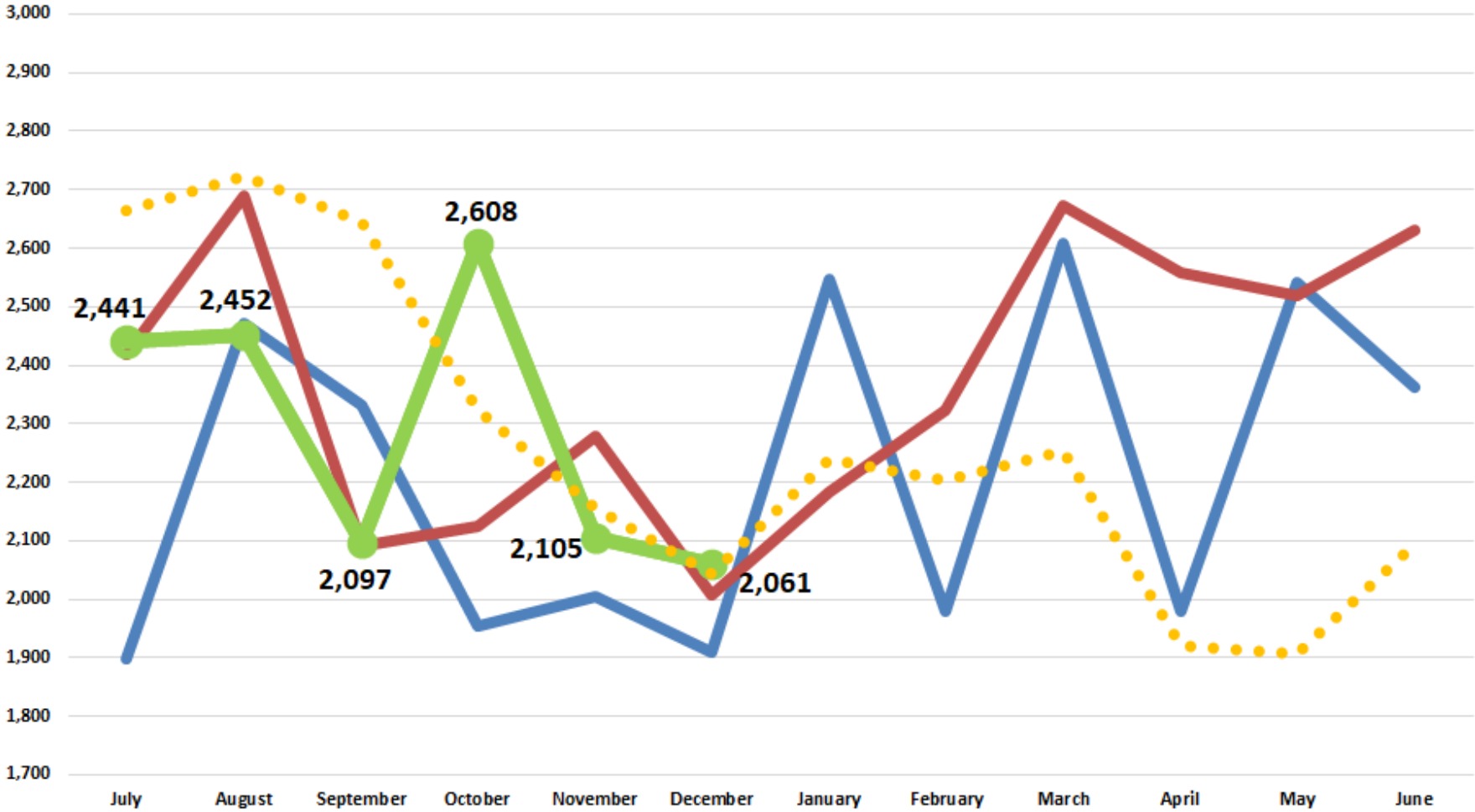
# O/P Rehab Services



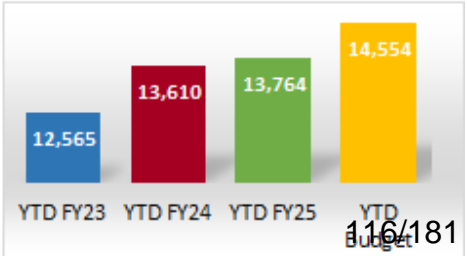
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



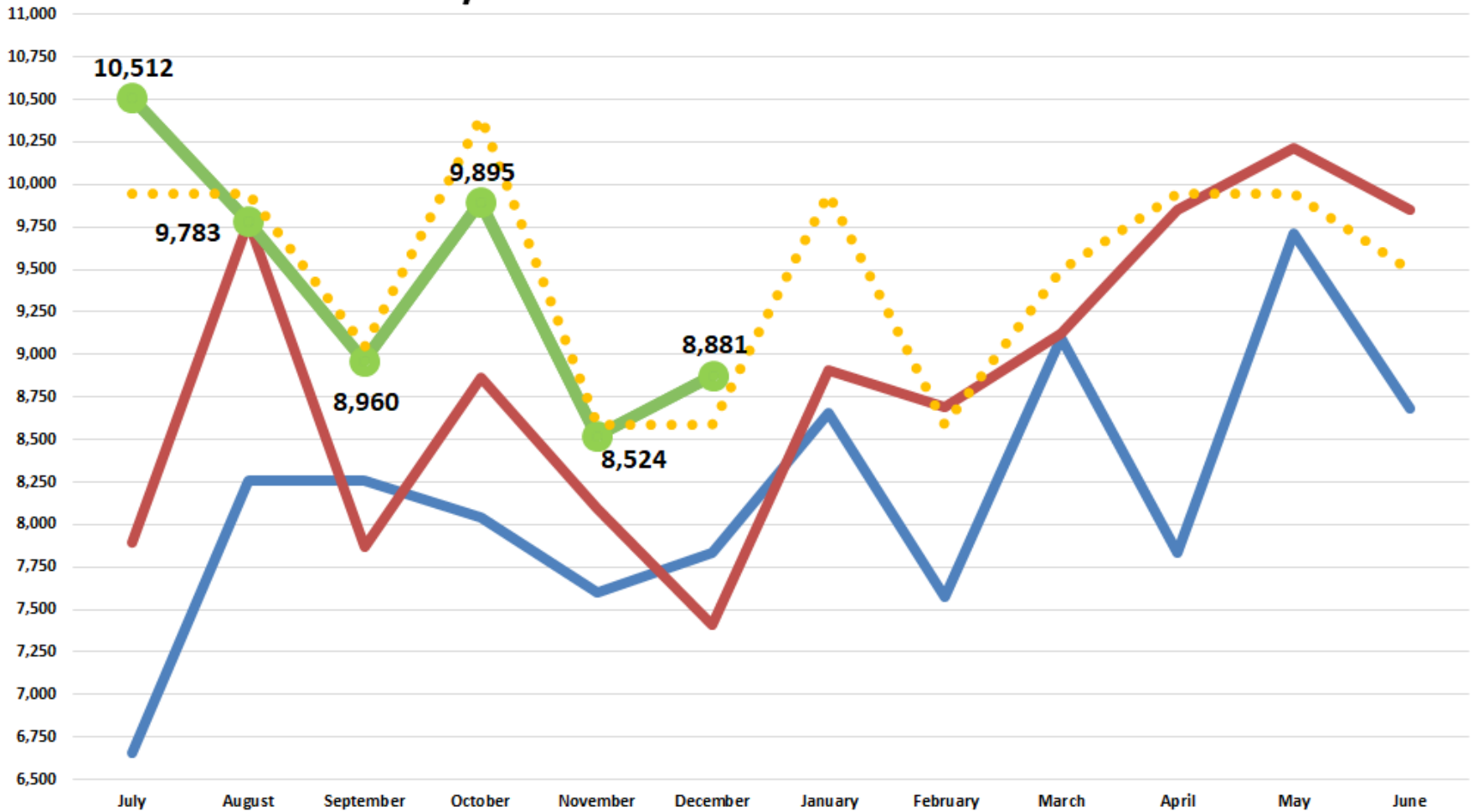
# O/P Rehab - Exeter



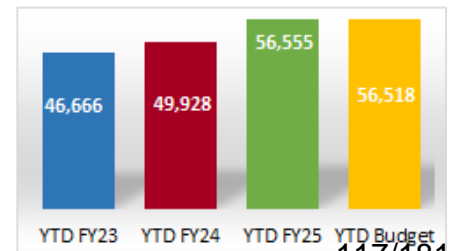
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



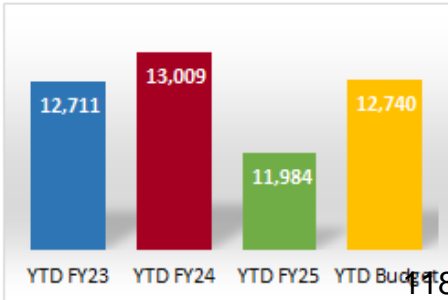
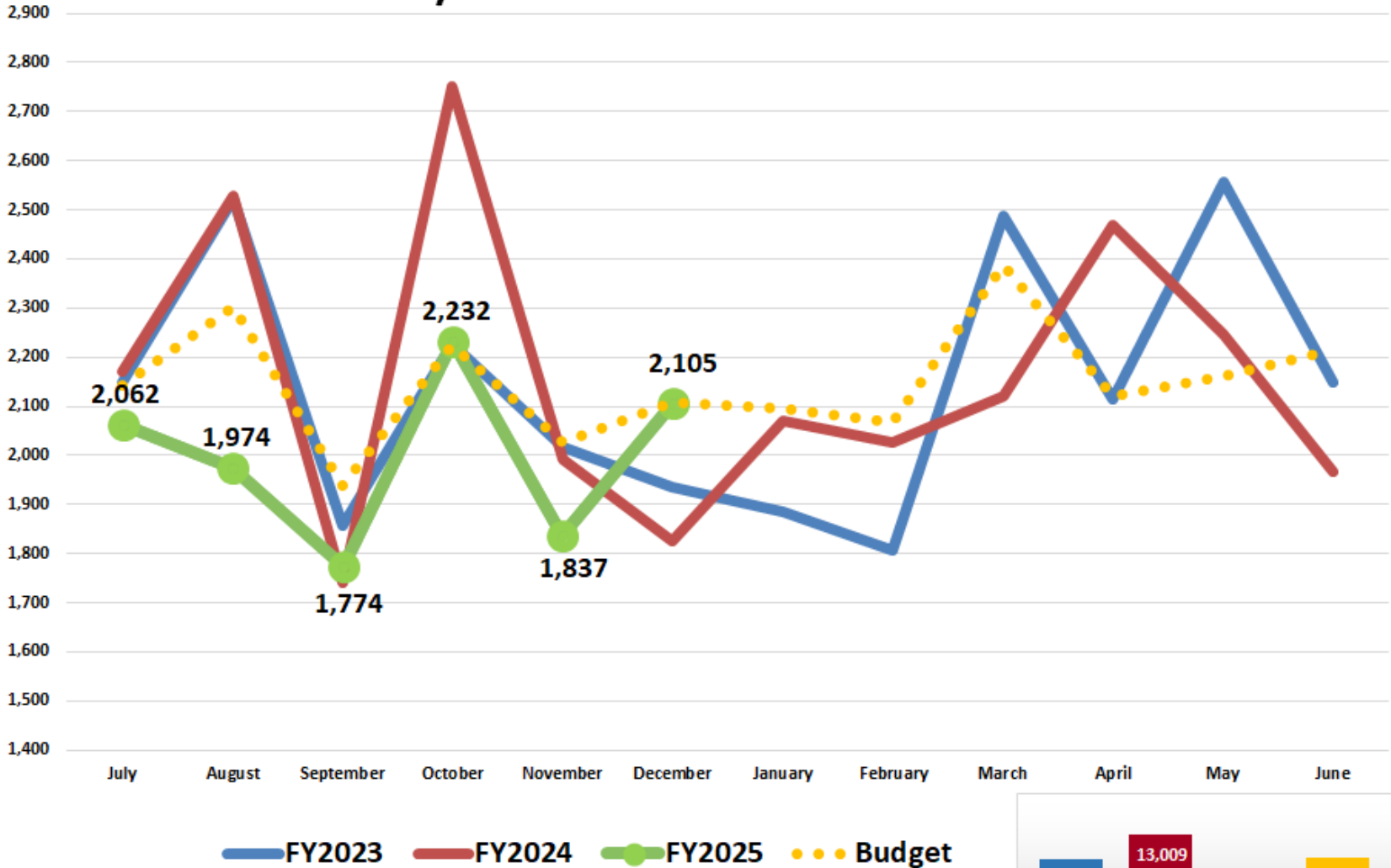
# O/P Rehab - Akers



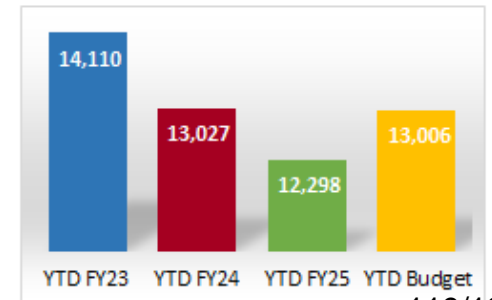
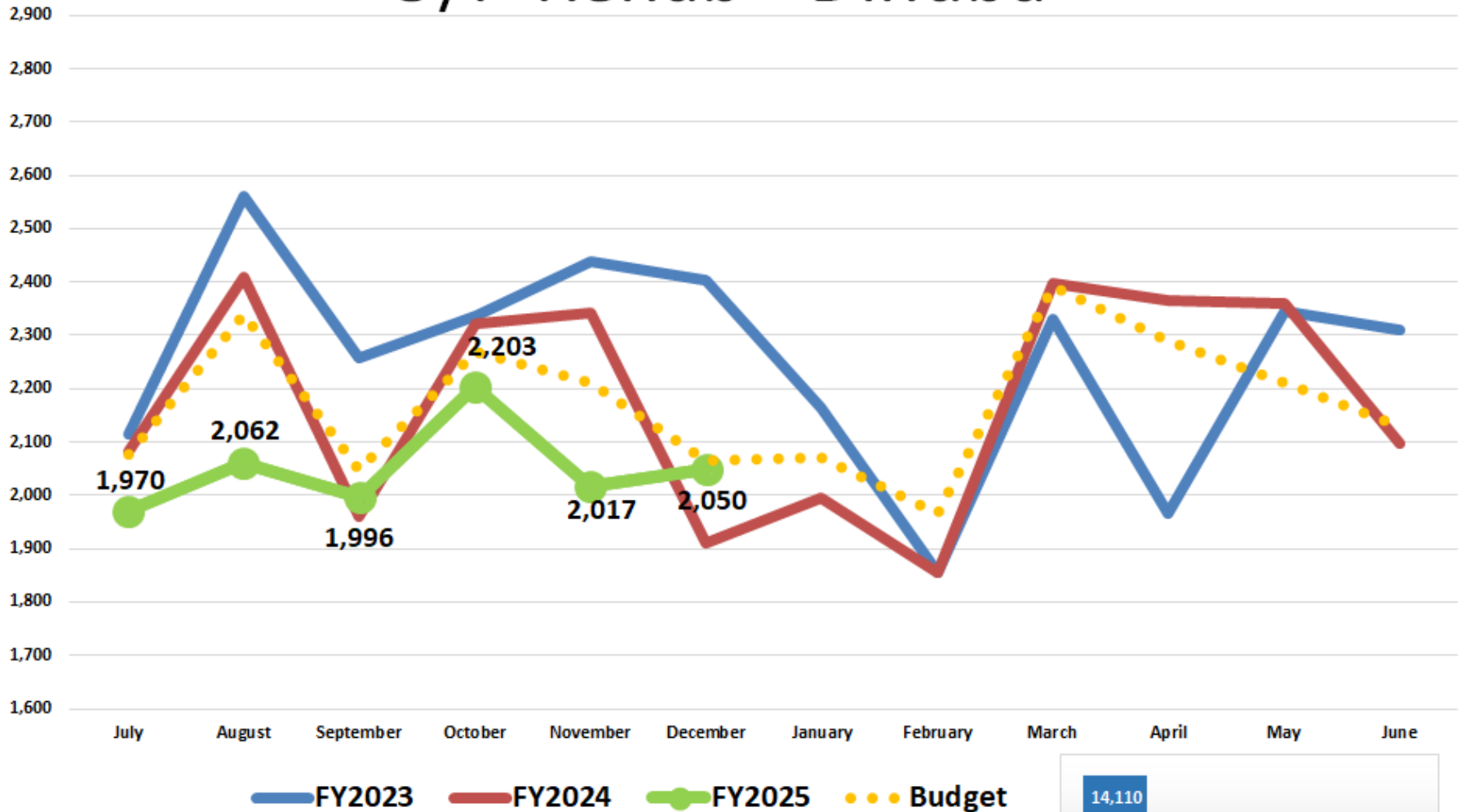
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



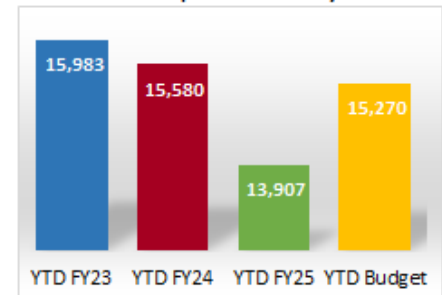
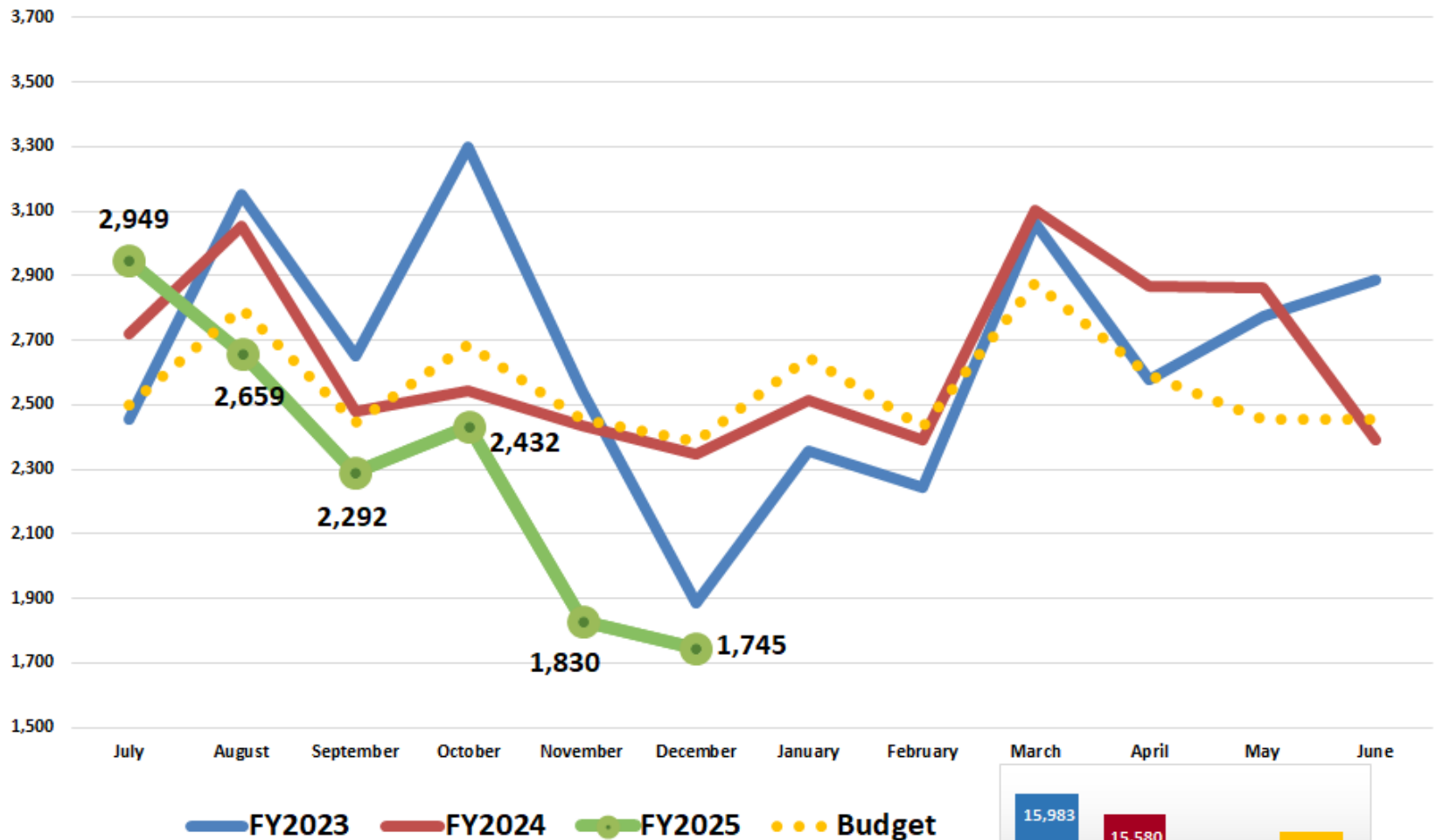
# O/P Rehab - LLOPT



# O/P Rehab - Dinuba

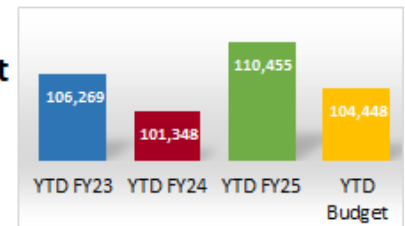
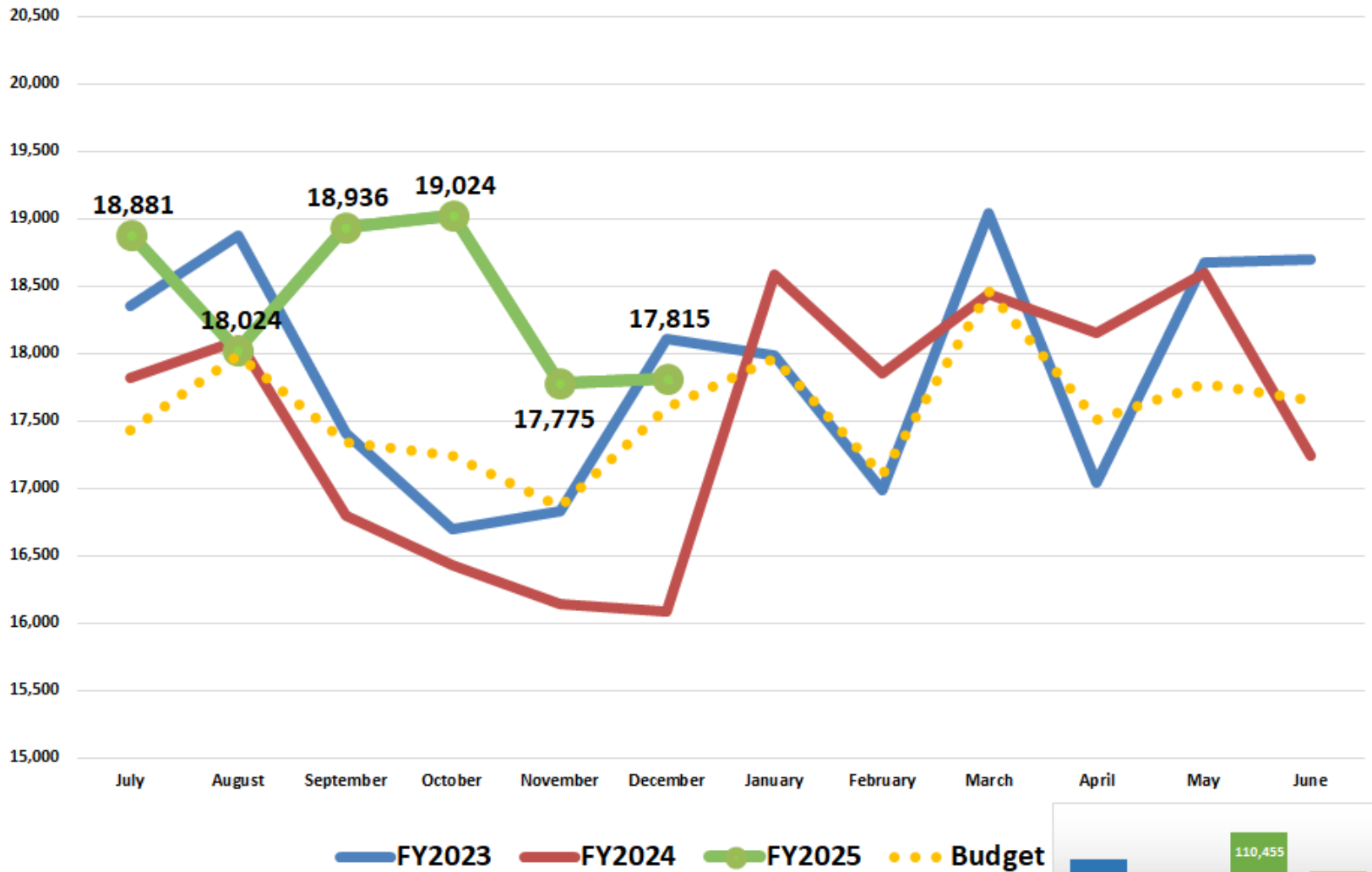


# Therapy - Cypress Hand Center

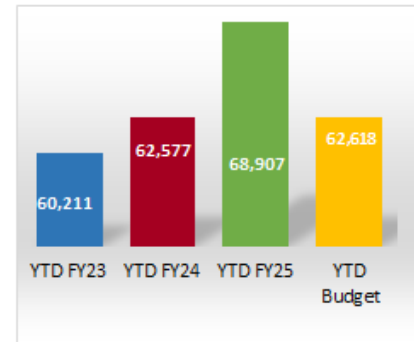
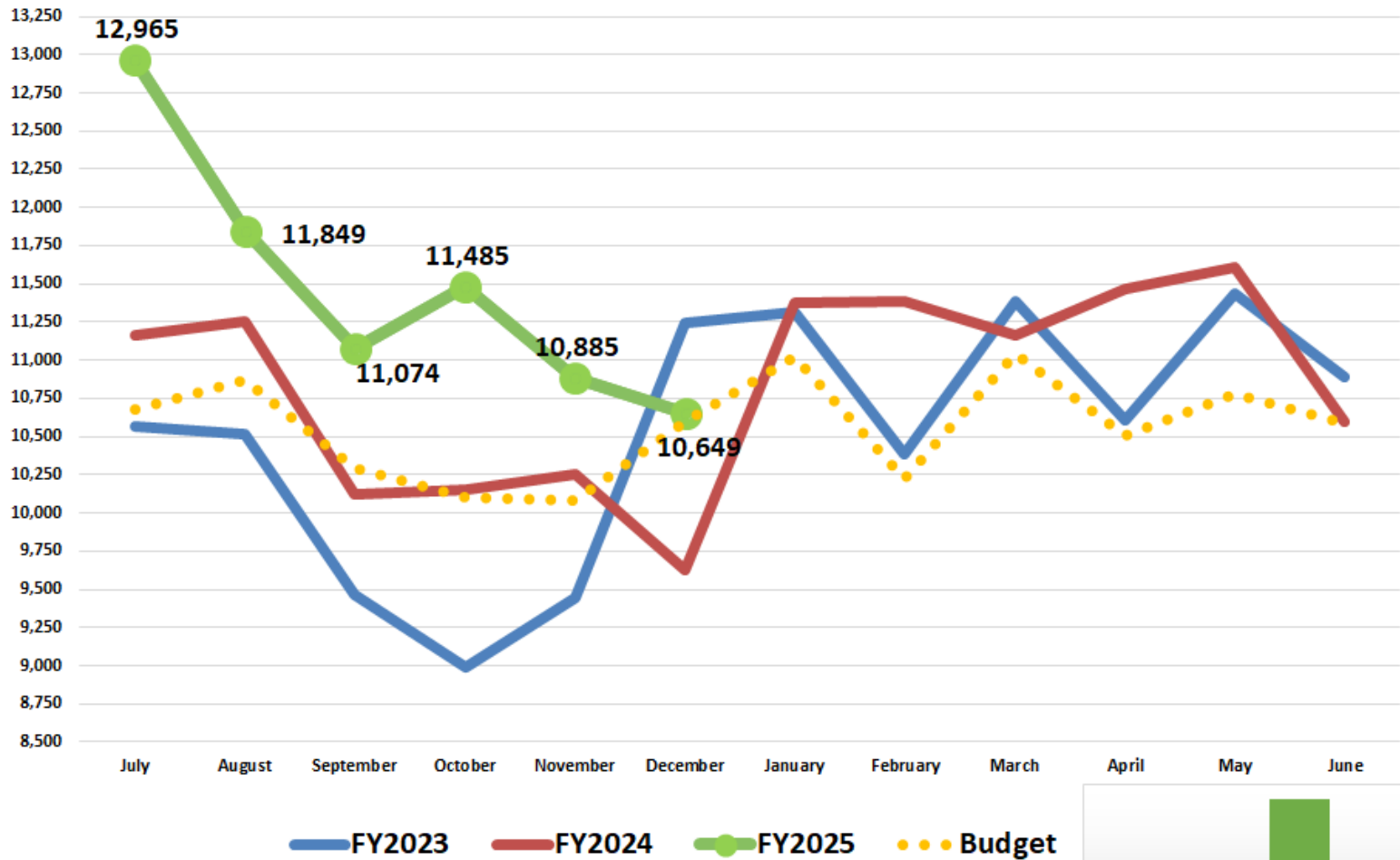




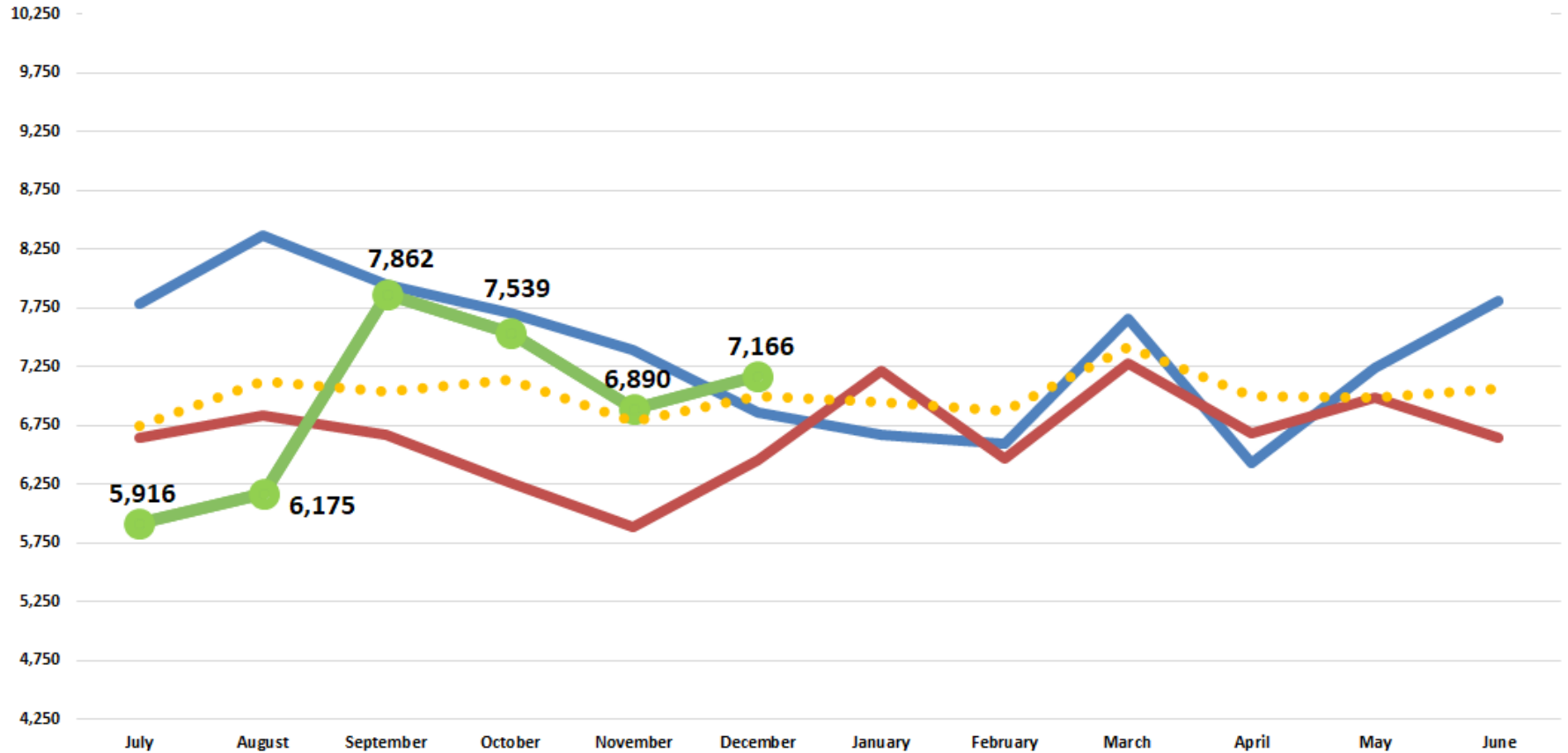
# Physical & Other Therapy Units (I/P & O/P)



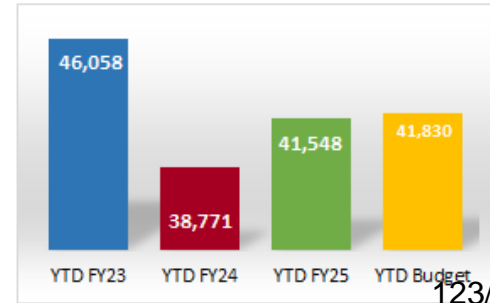
# Physical & Other Therapy Units (I/P & O/P)-Main Campus



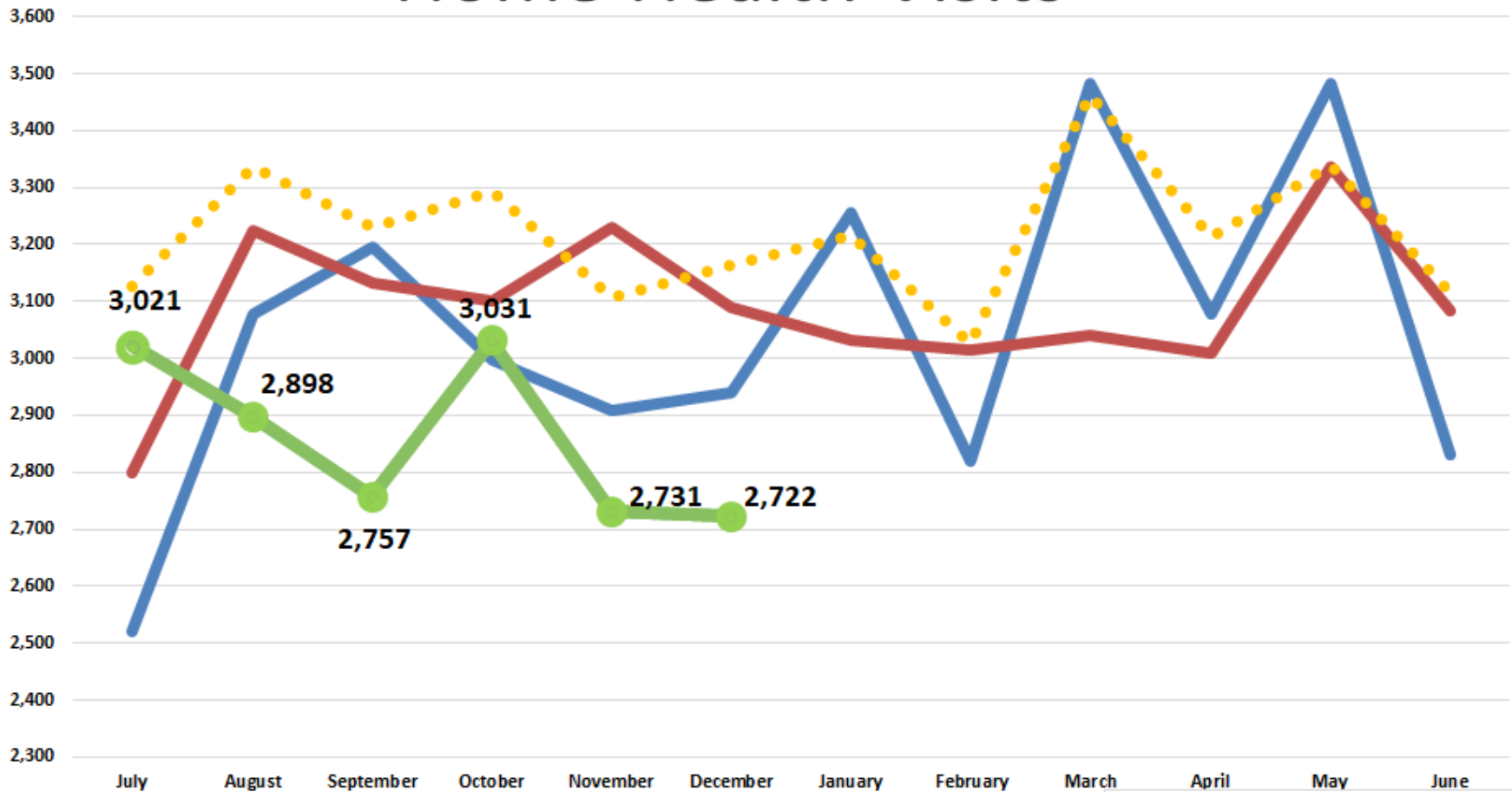
# Physical & Other Therapy Units (I/P & O/P)-KDRH & South Campus



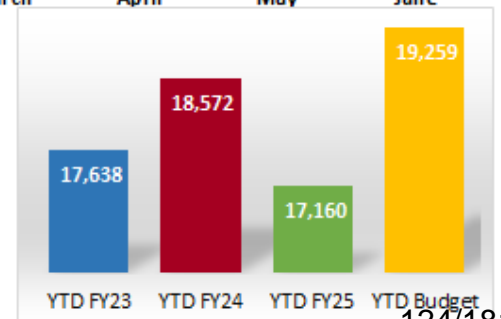
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 ●●● Budget



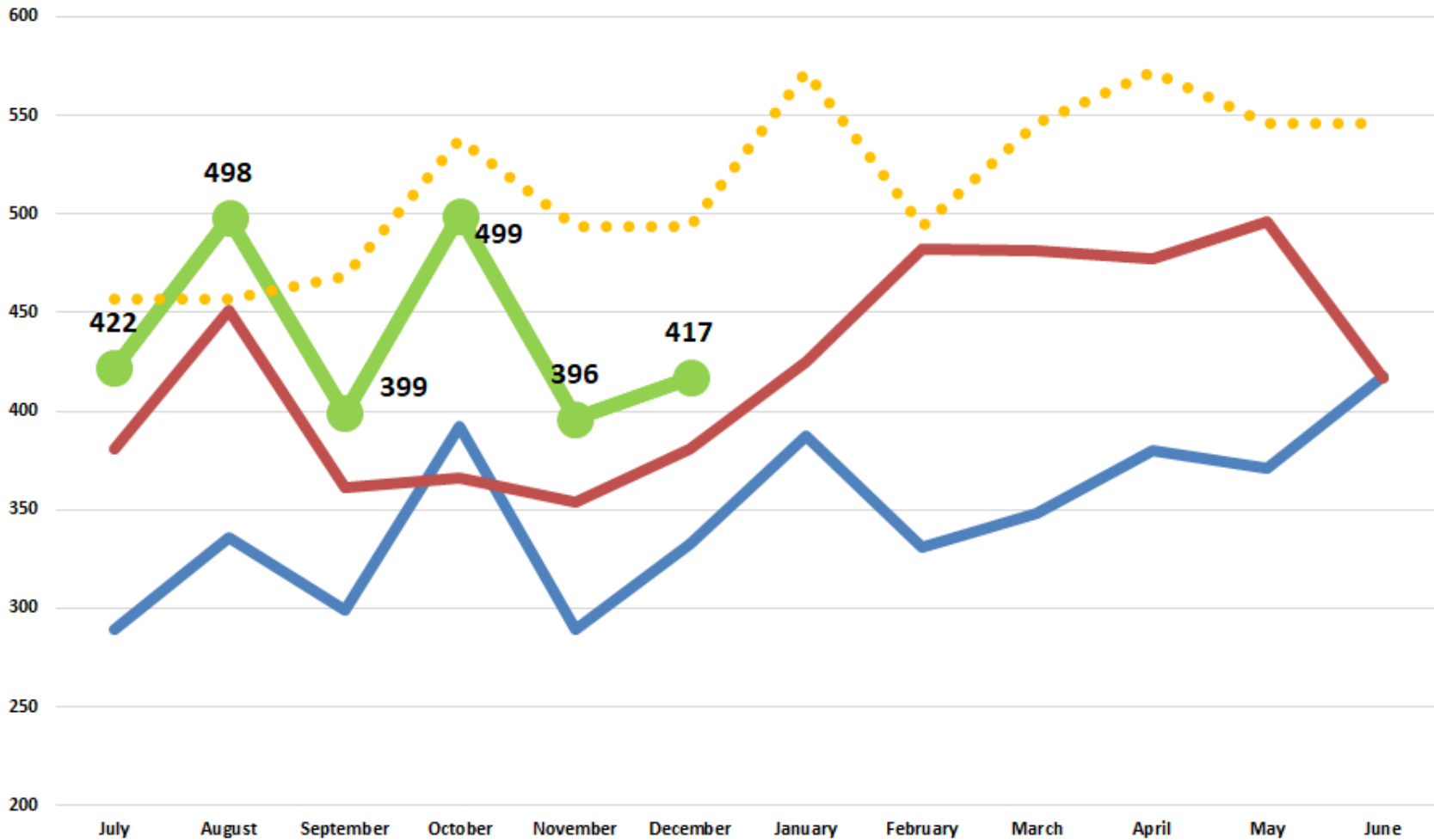
# Home Health Visits



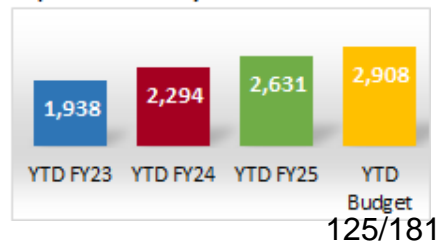
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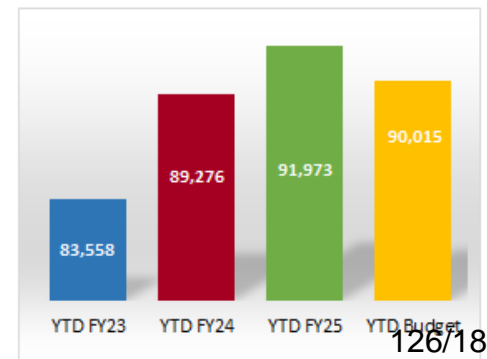
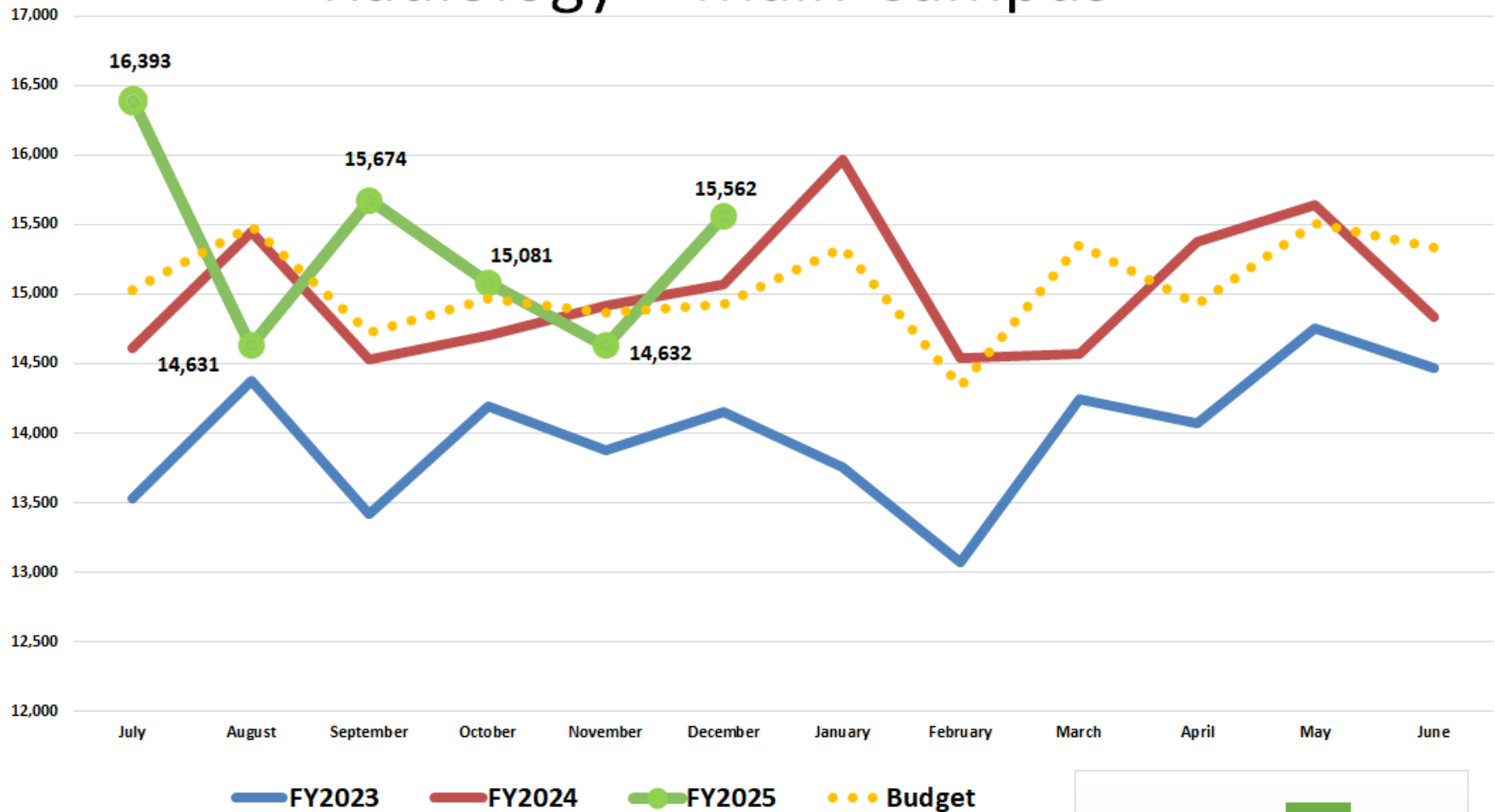
# Infusion Center - Outpatient Visits



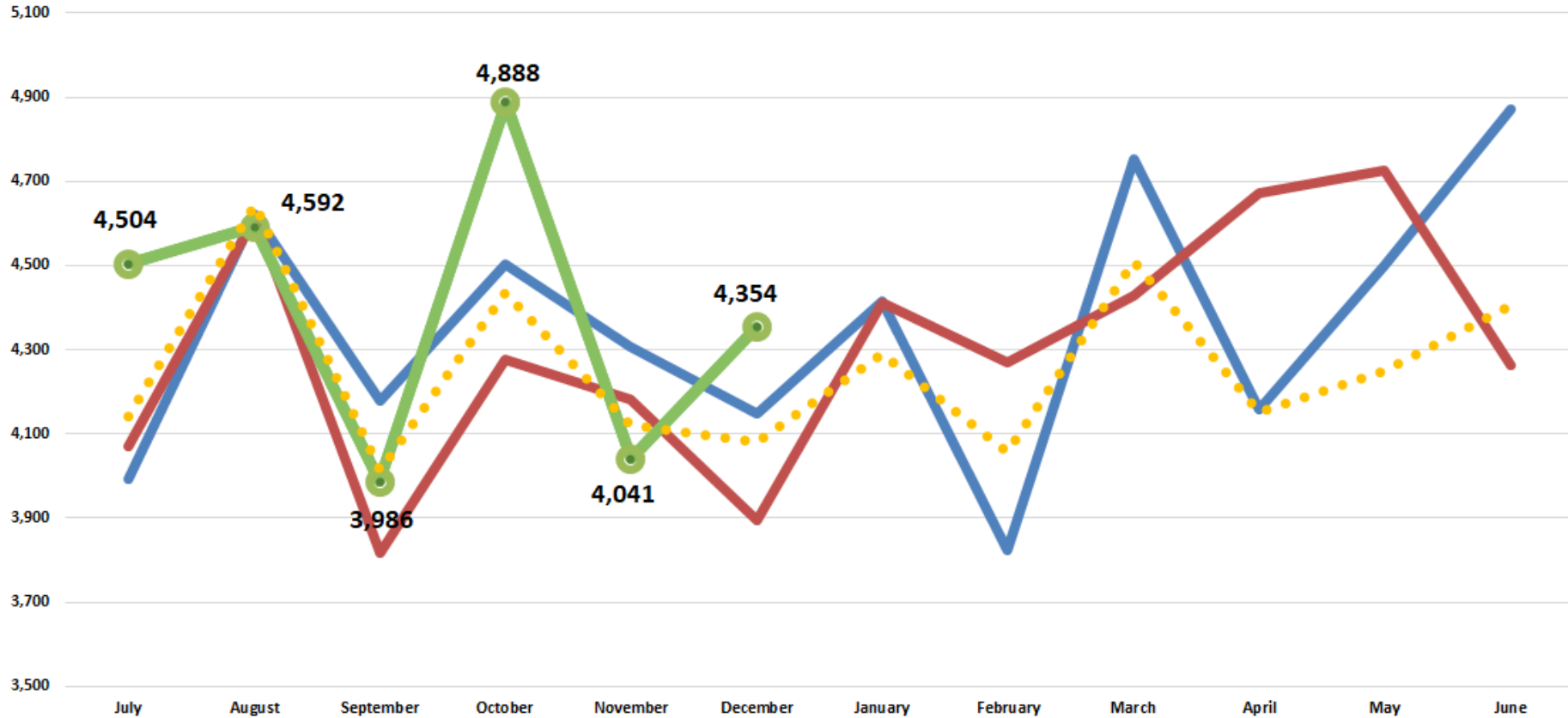
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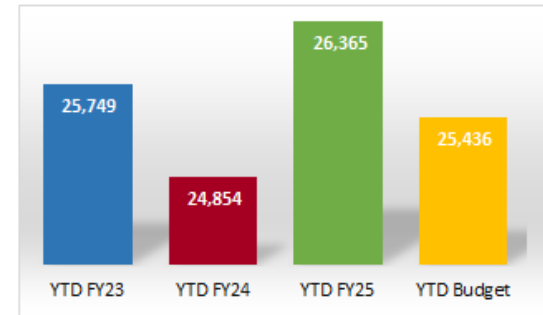
# Radiology – Main Campus



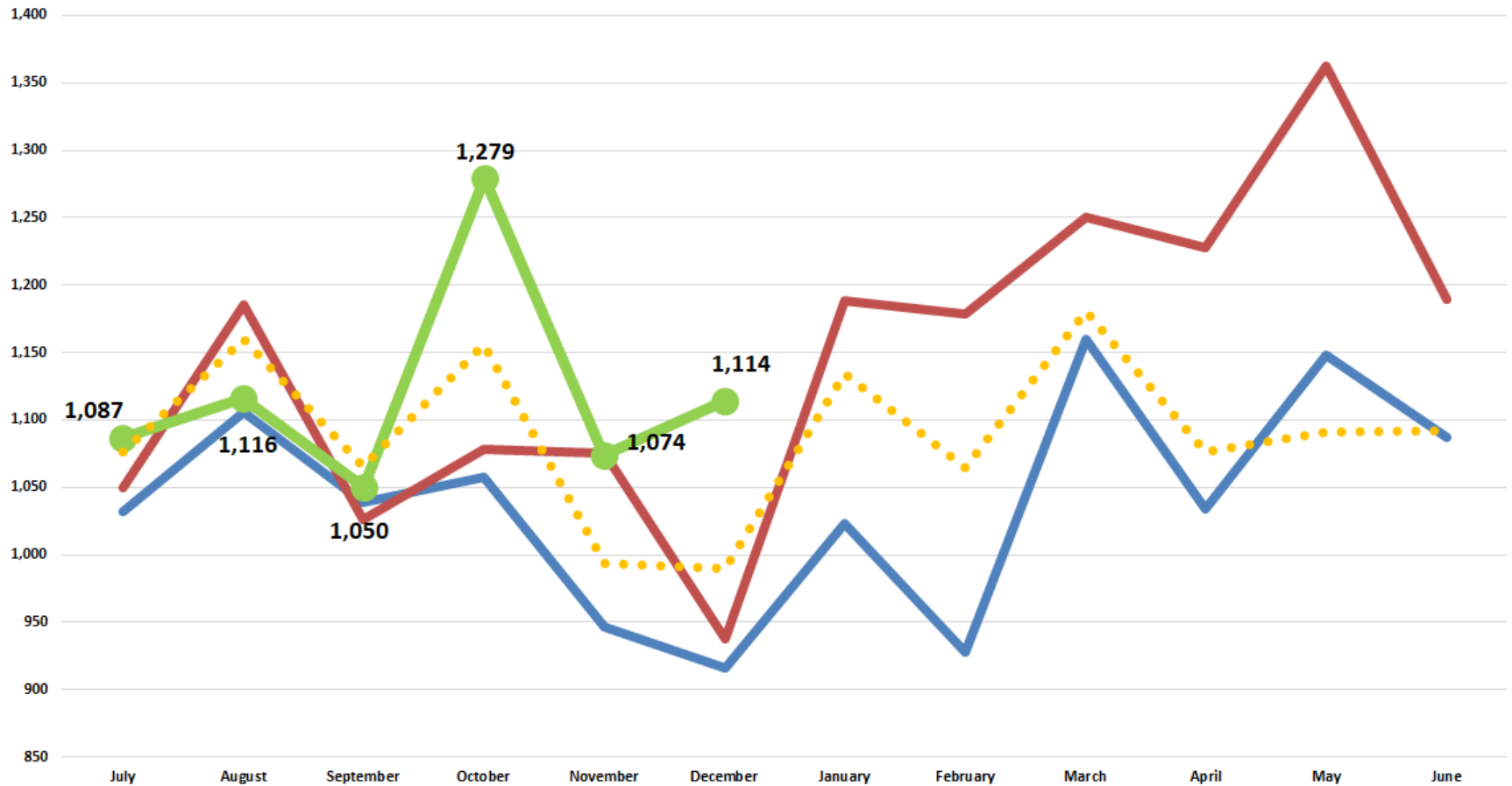
# Radiology - West Campus Imaging



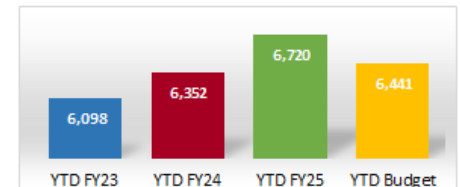
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 ●●● Budget



# West Campus - Diagnostic Radiology

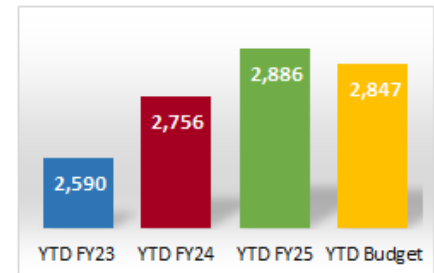
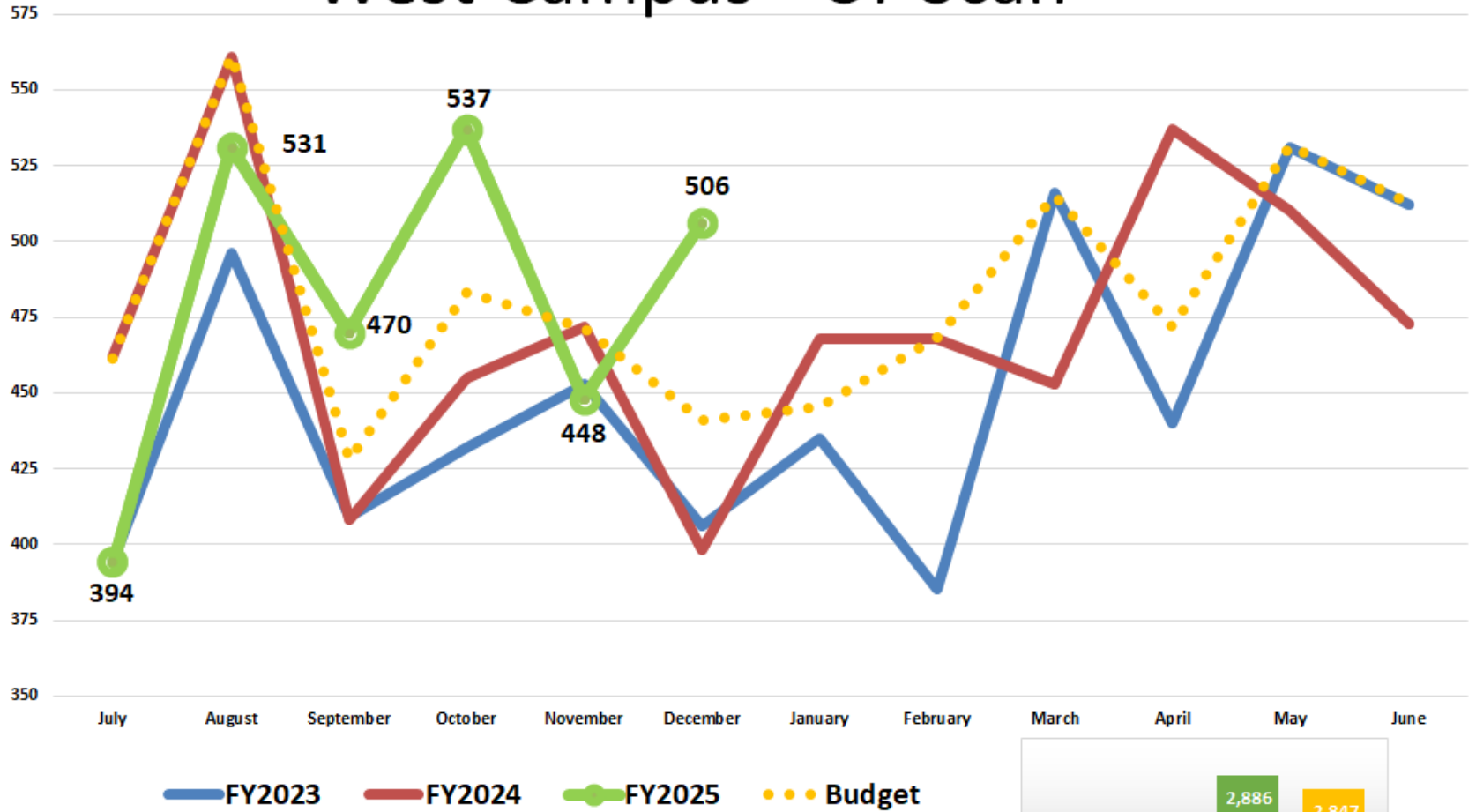


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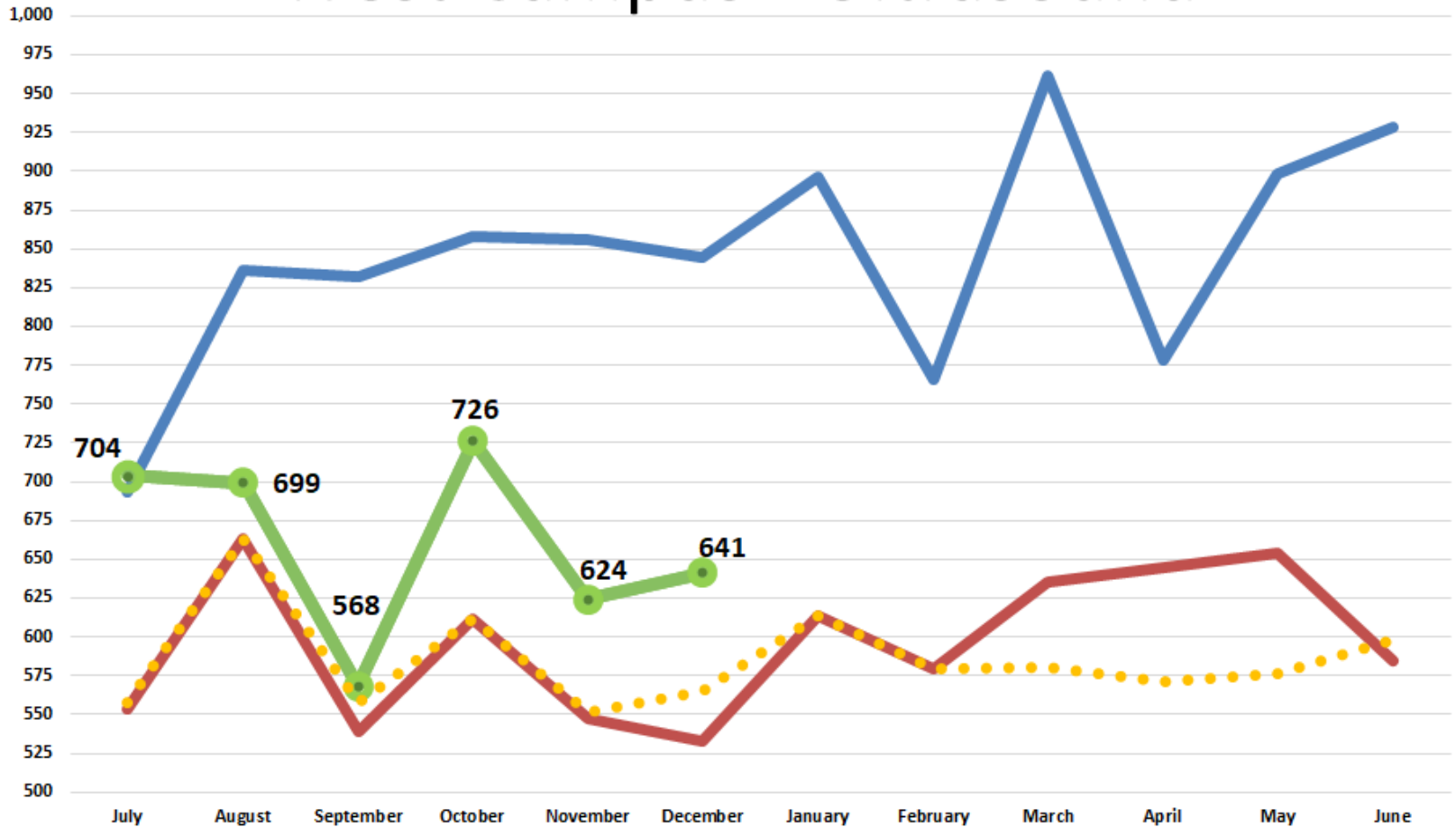




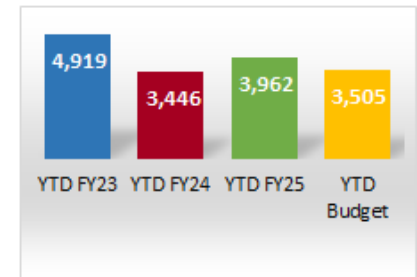
# West Campus - CT Scan



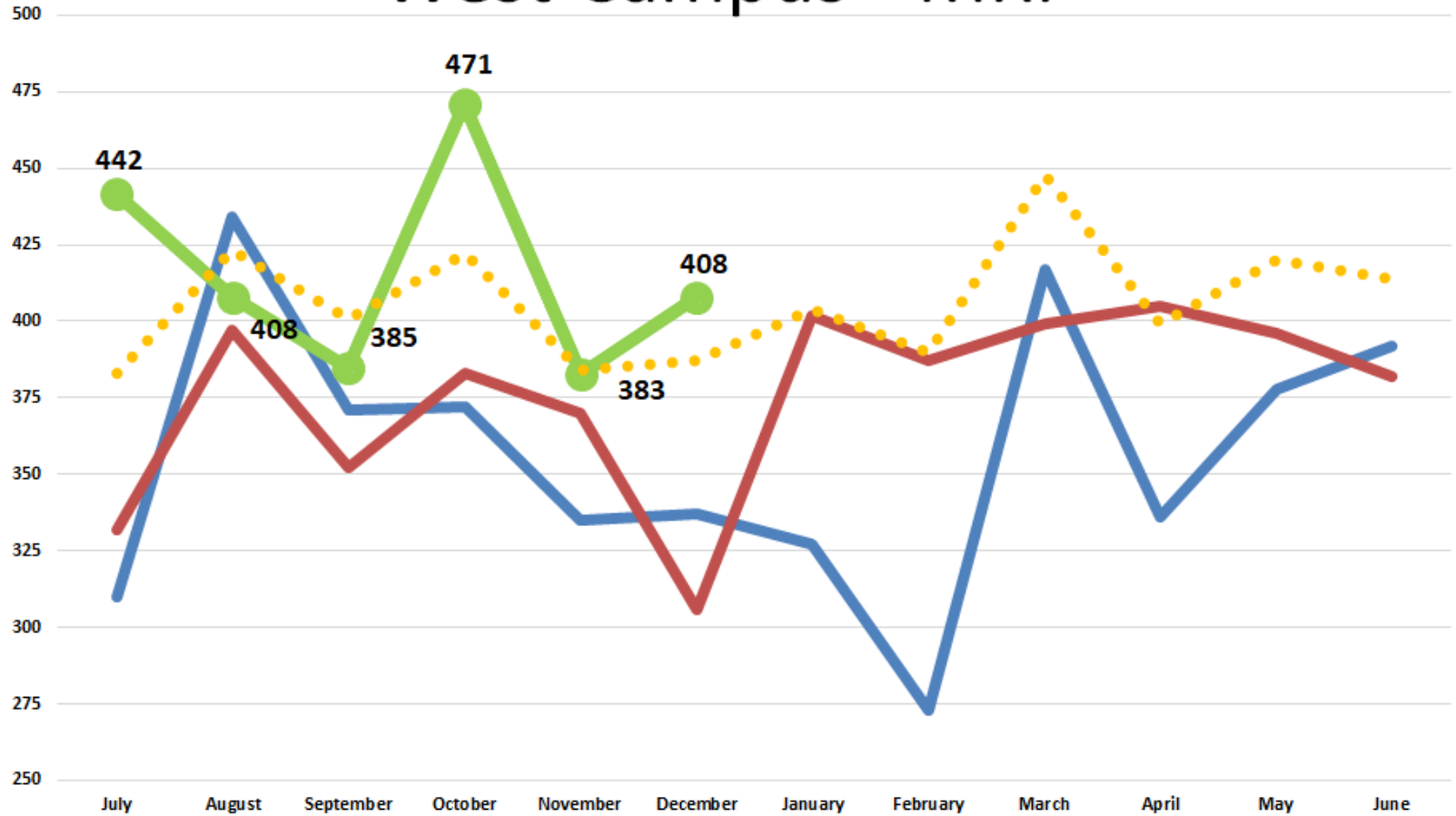
# West Campus - Ultrasound



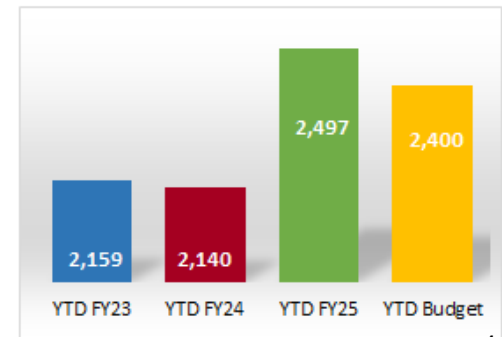
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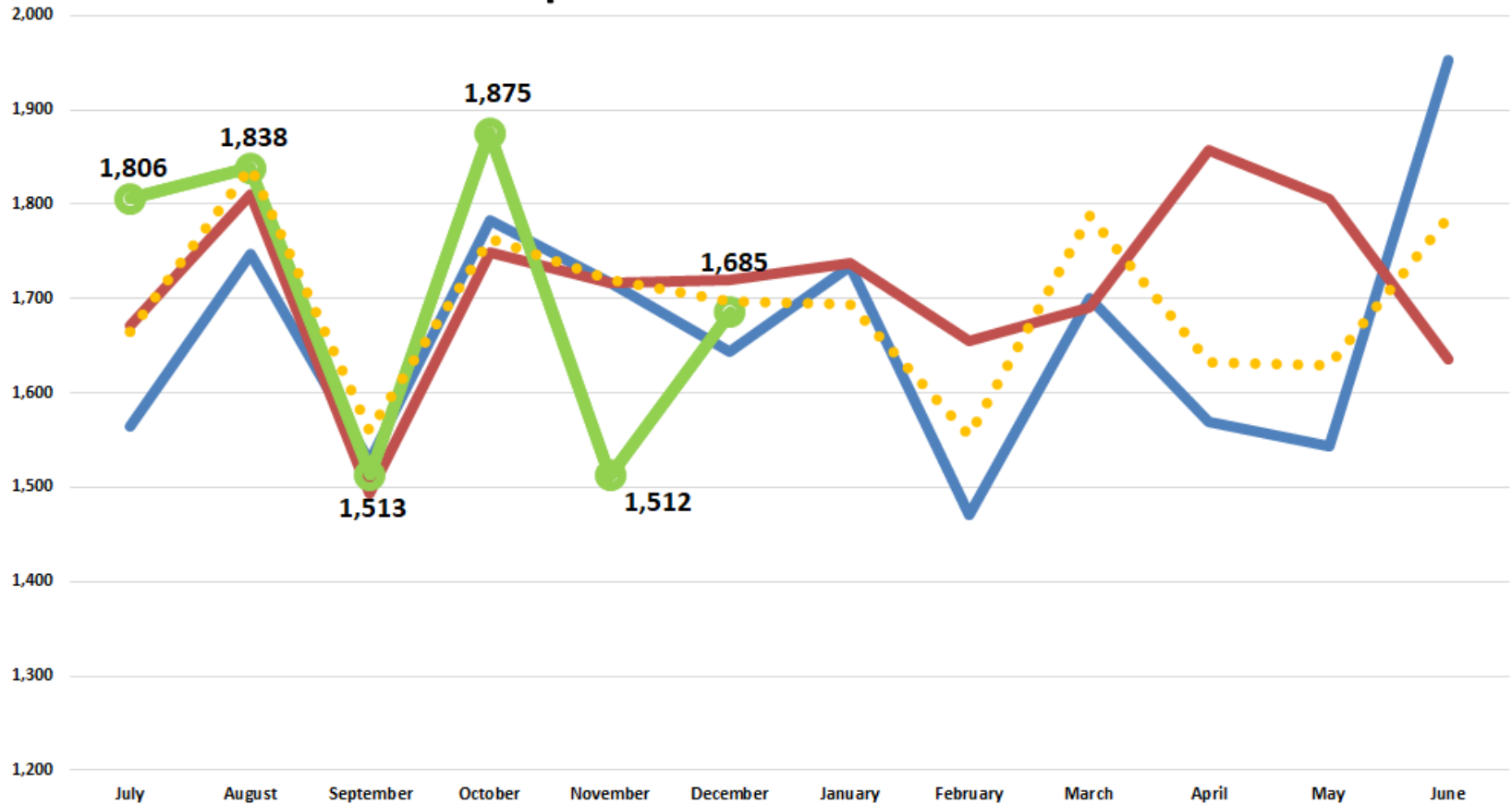
# West Campus - MRI



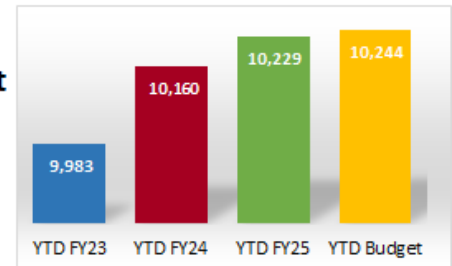
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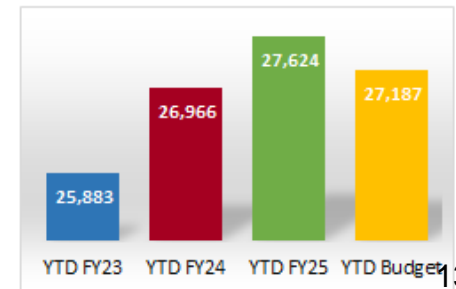
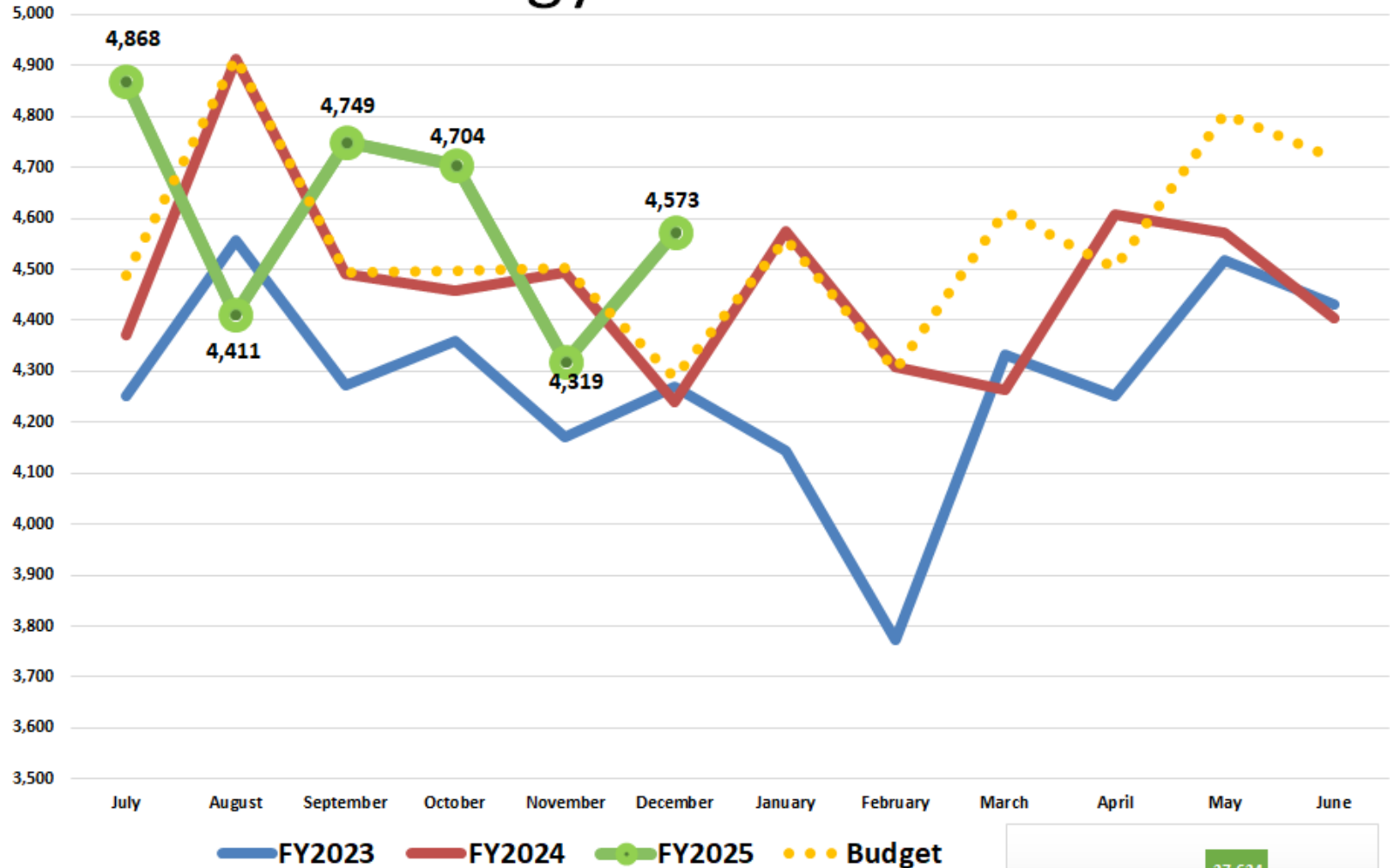
# West Campus - Breast Center



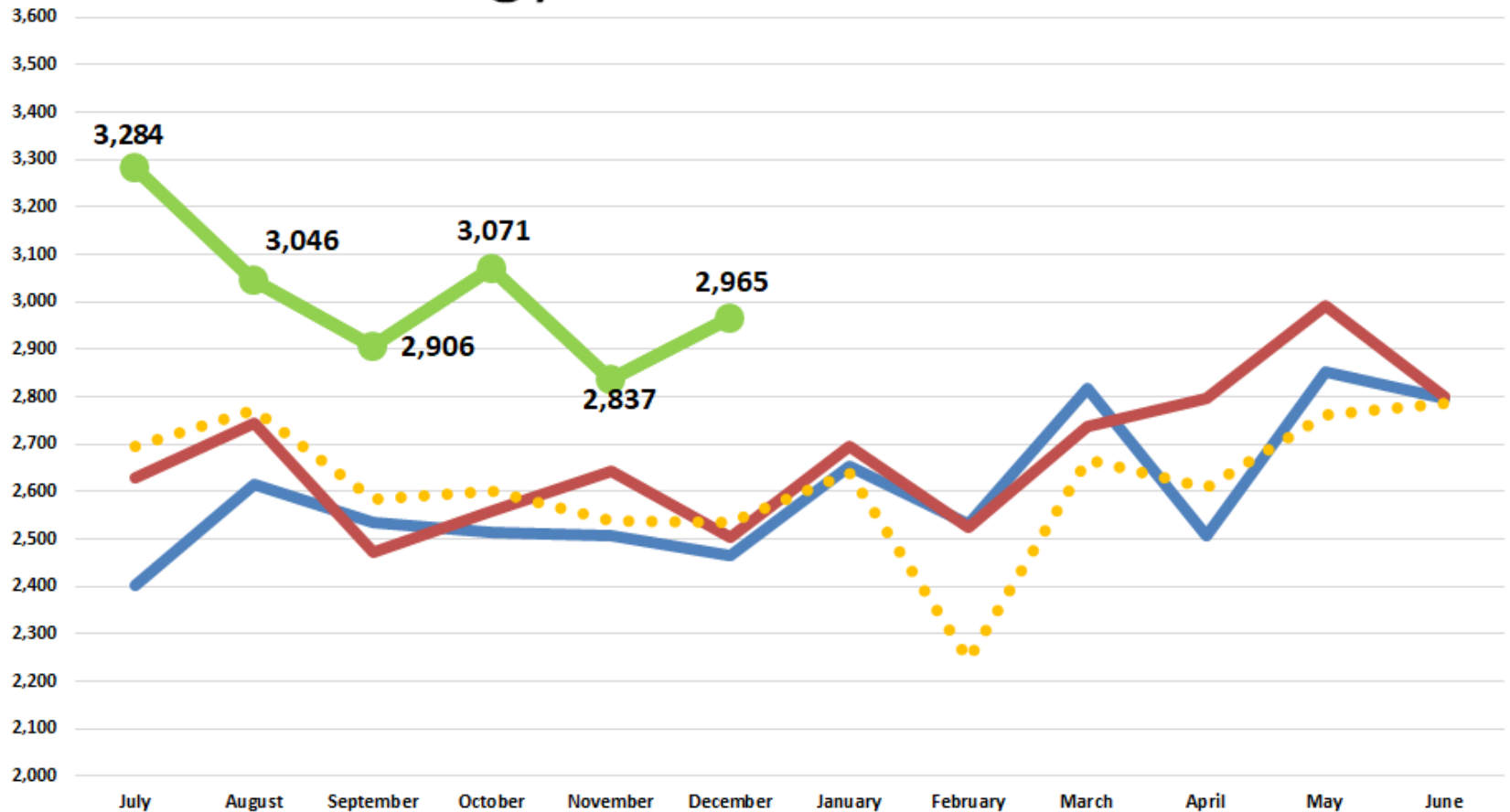
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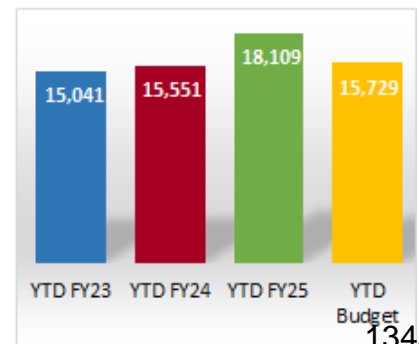
# Radiology - CT - All Areas



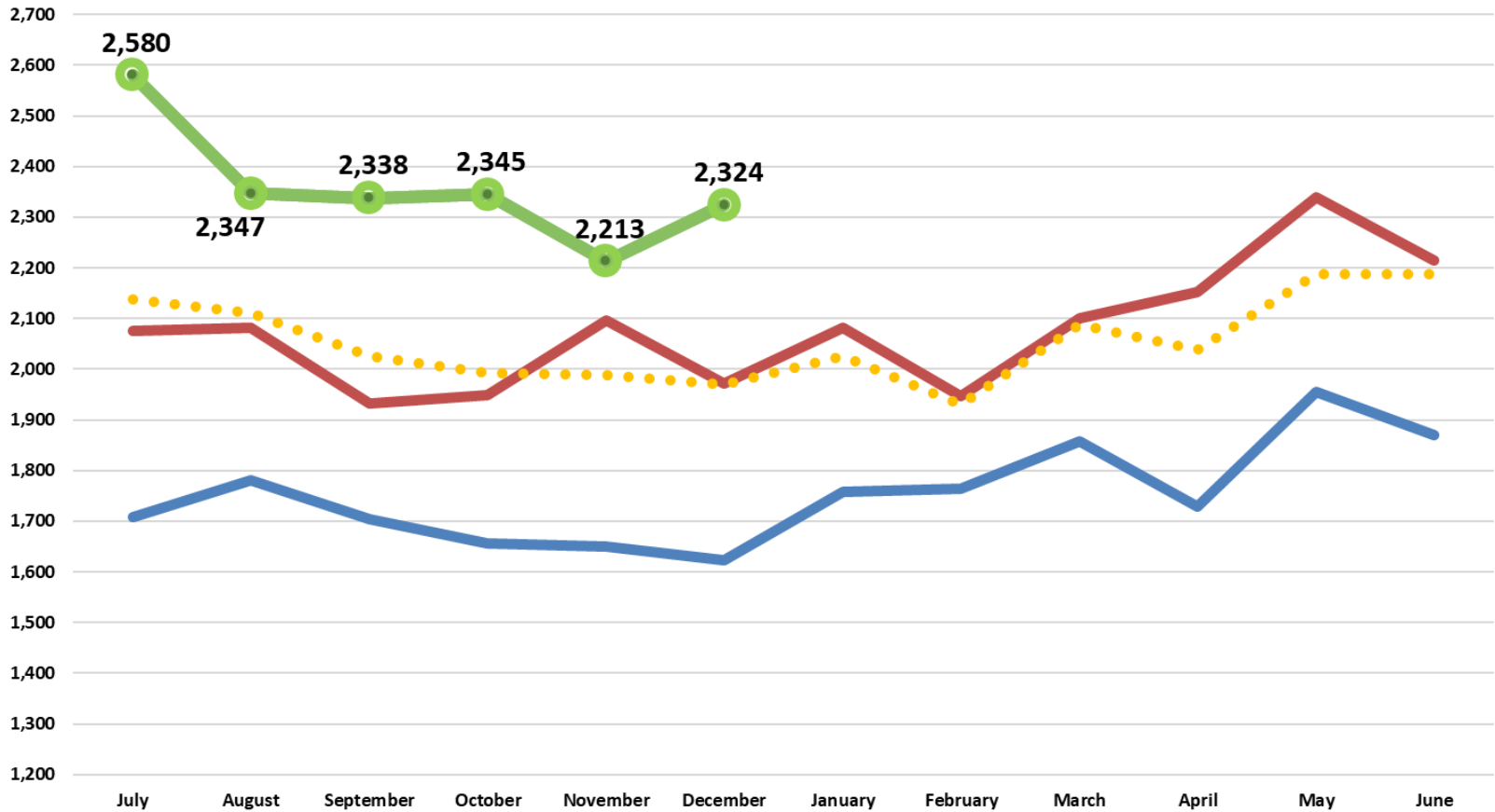
# Radiology - Ultrasound - All Areas



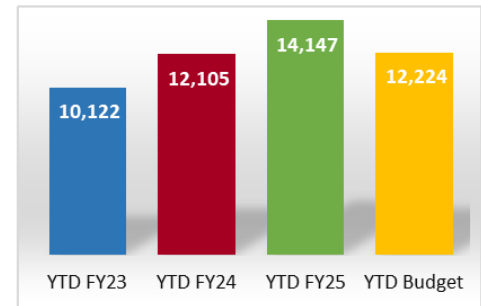
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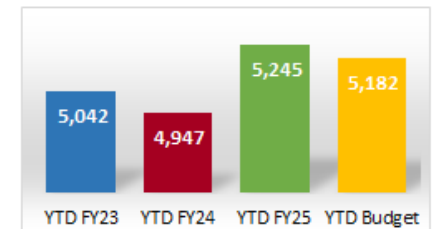
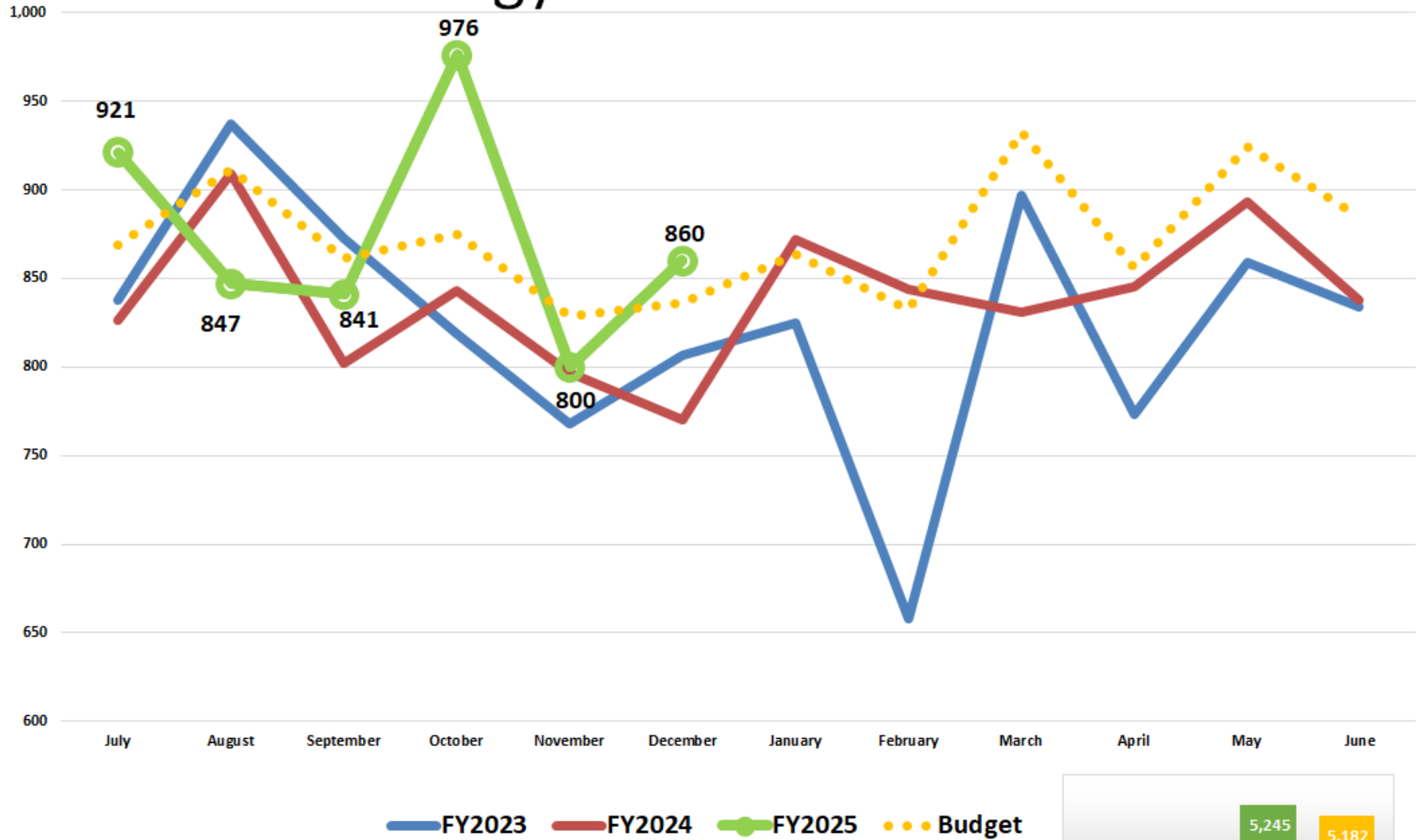
# Radiology - Ultrasound - Main Campus



—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget

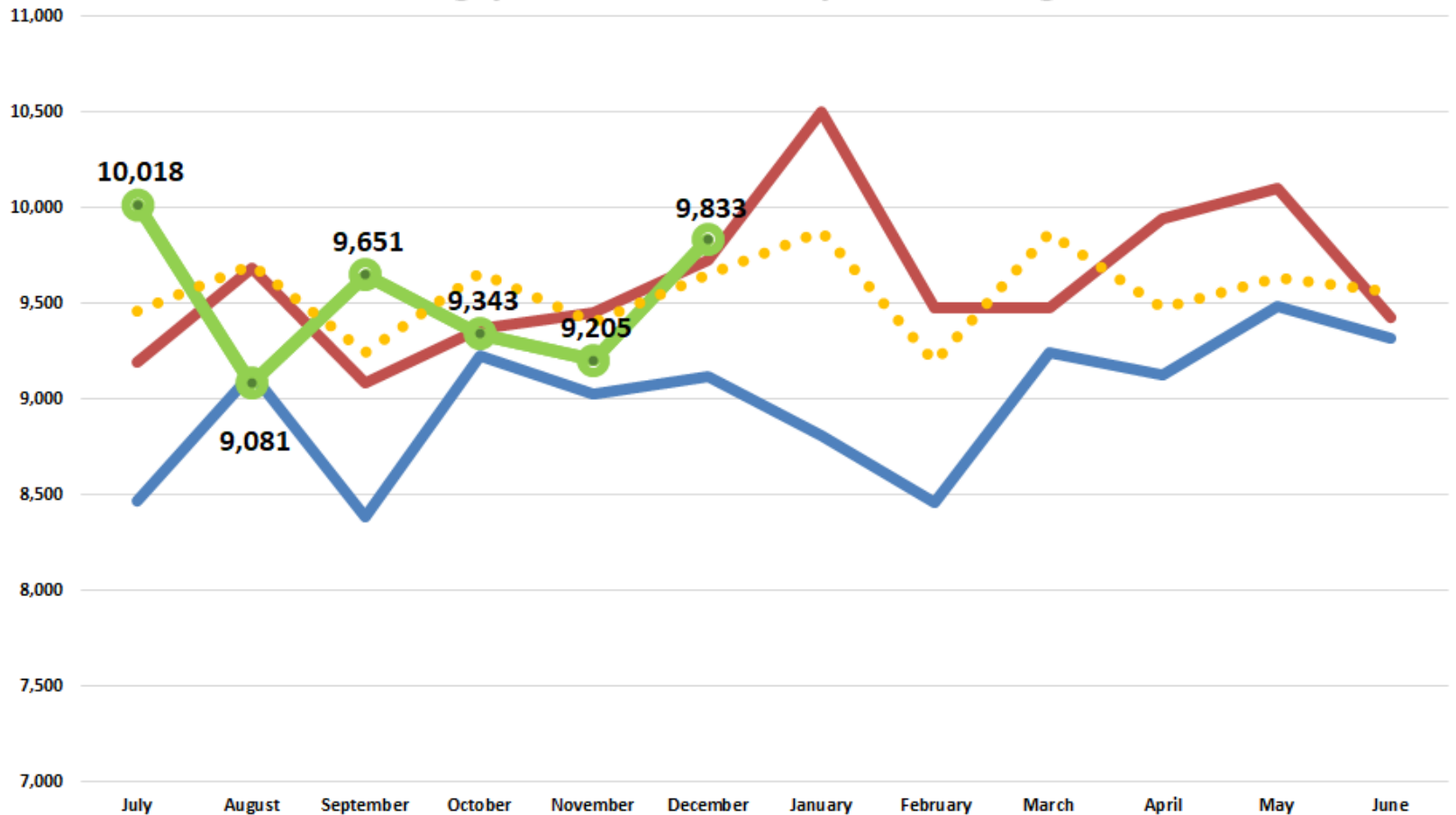


# Radiology - MRI - All Areas

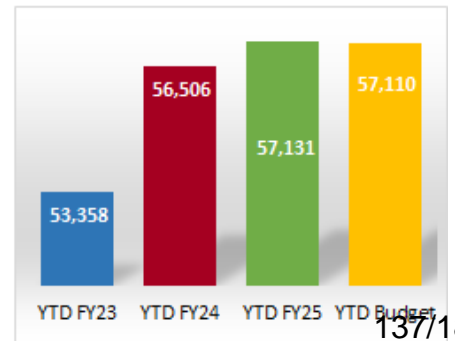




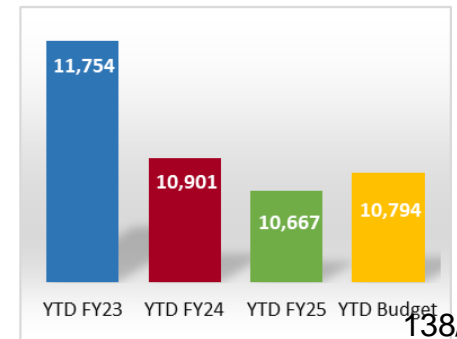
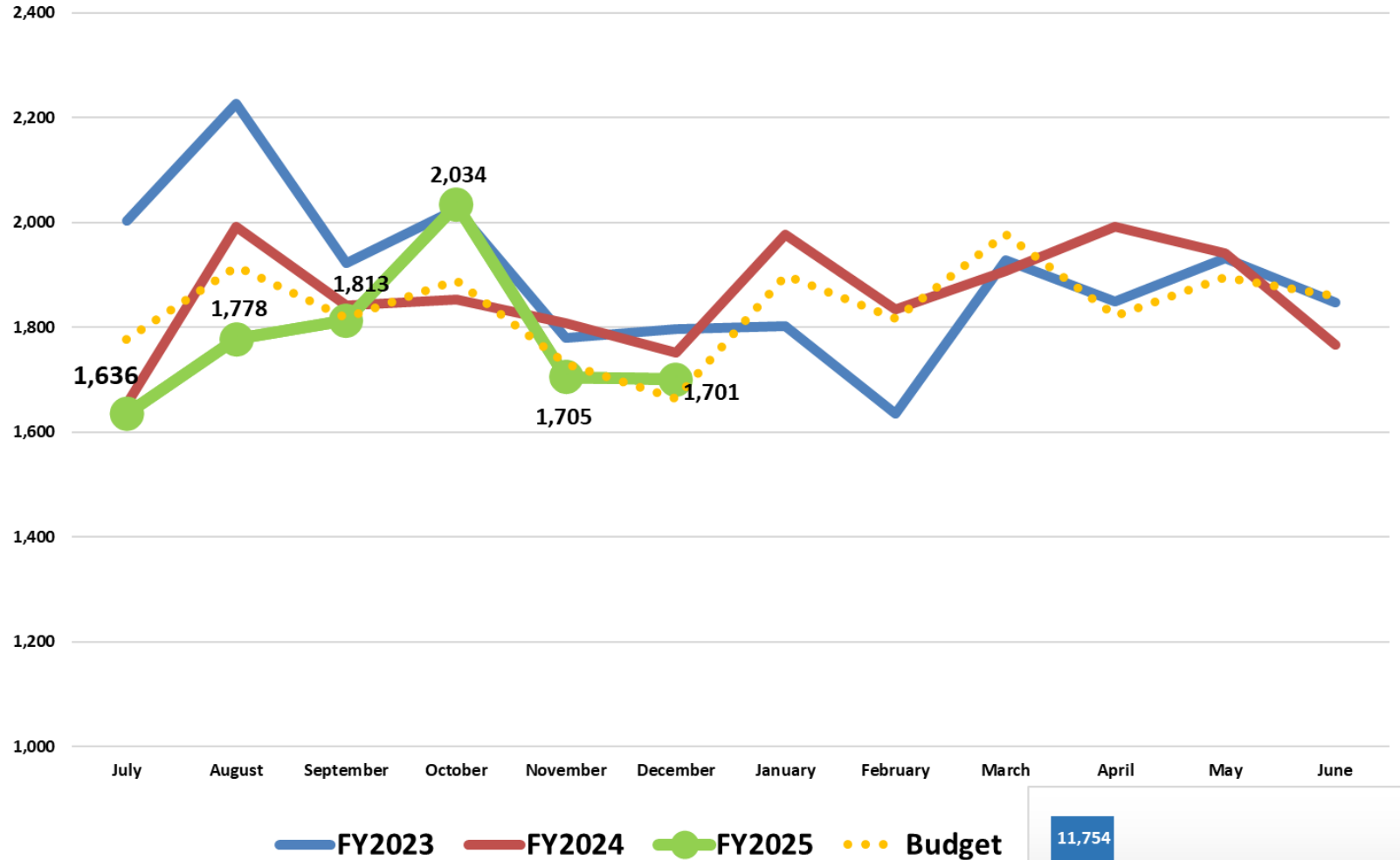
# Radiology Modality - Diagnostic



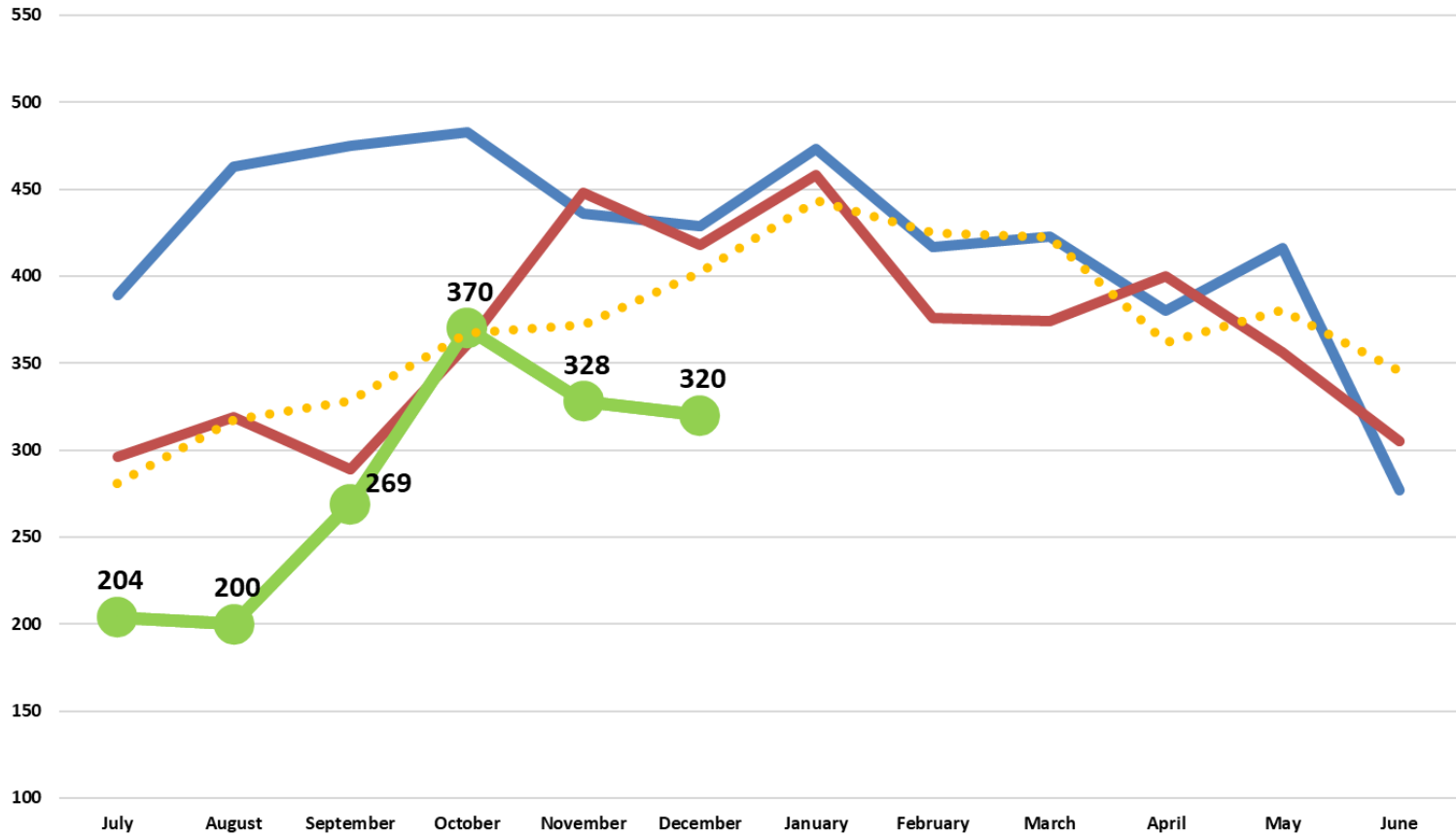
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 ●●● Budget



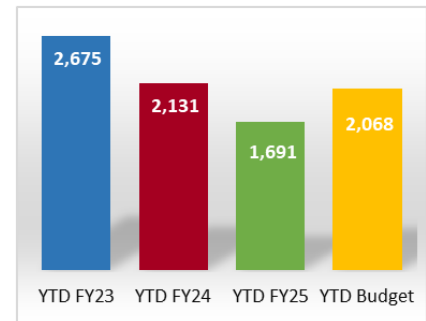
# Radiology - UC Court/South Campus



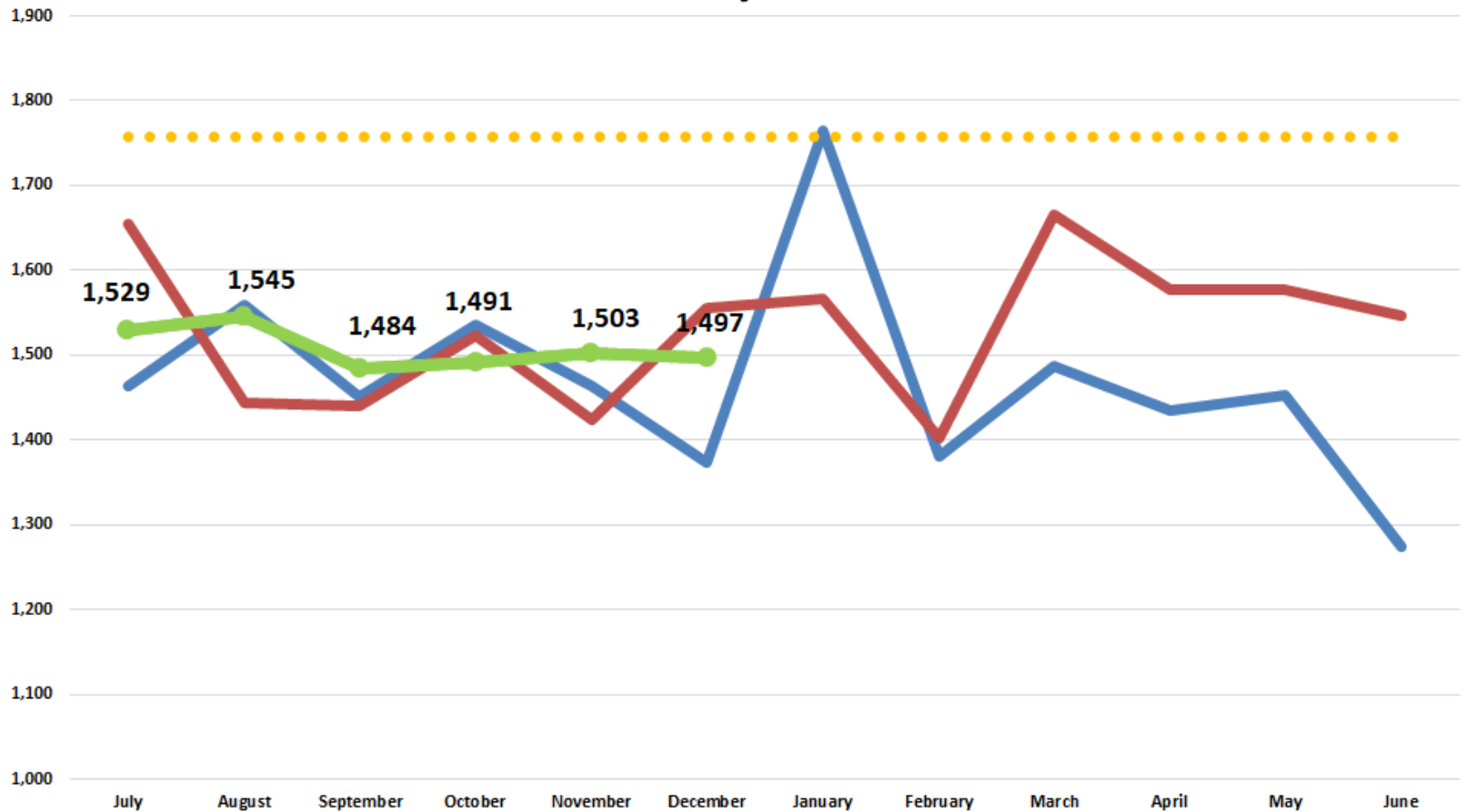
# Radiology - UC Demaree/North Campus



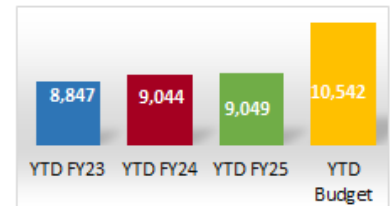
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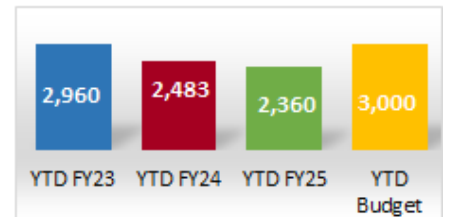
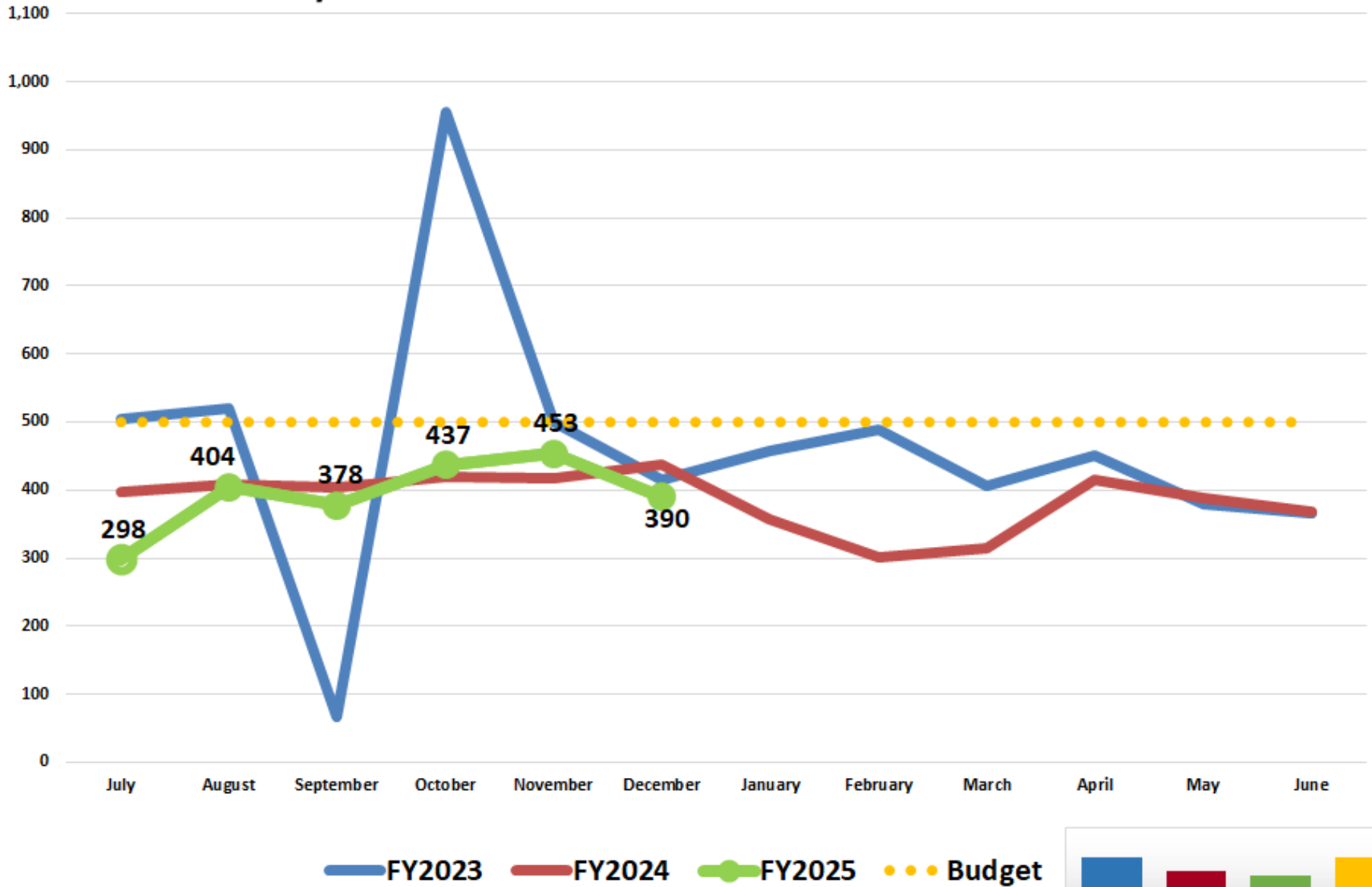
# Chronic Dialysis - Visalia



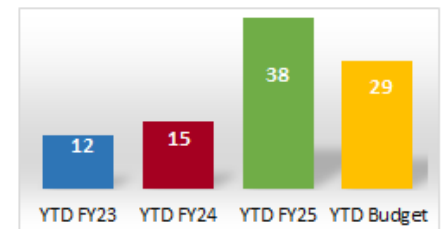
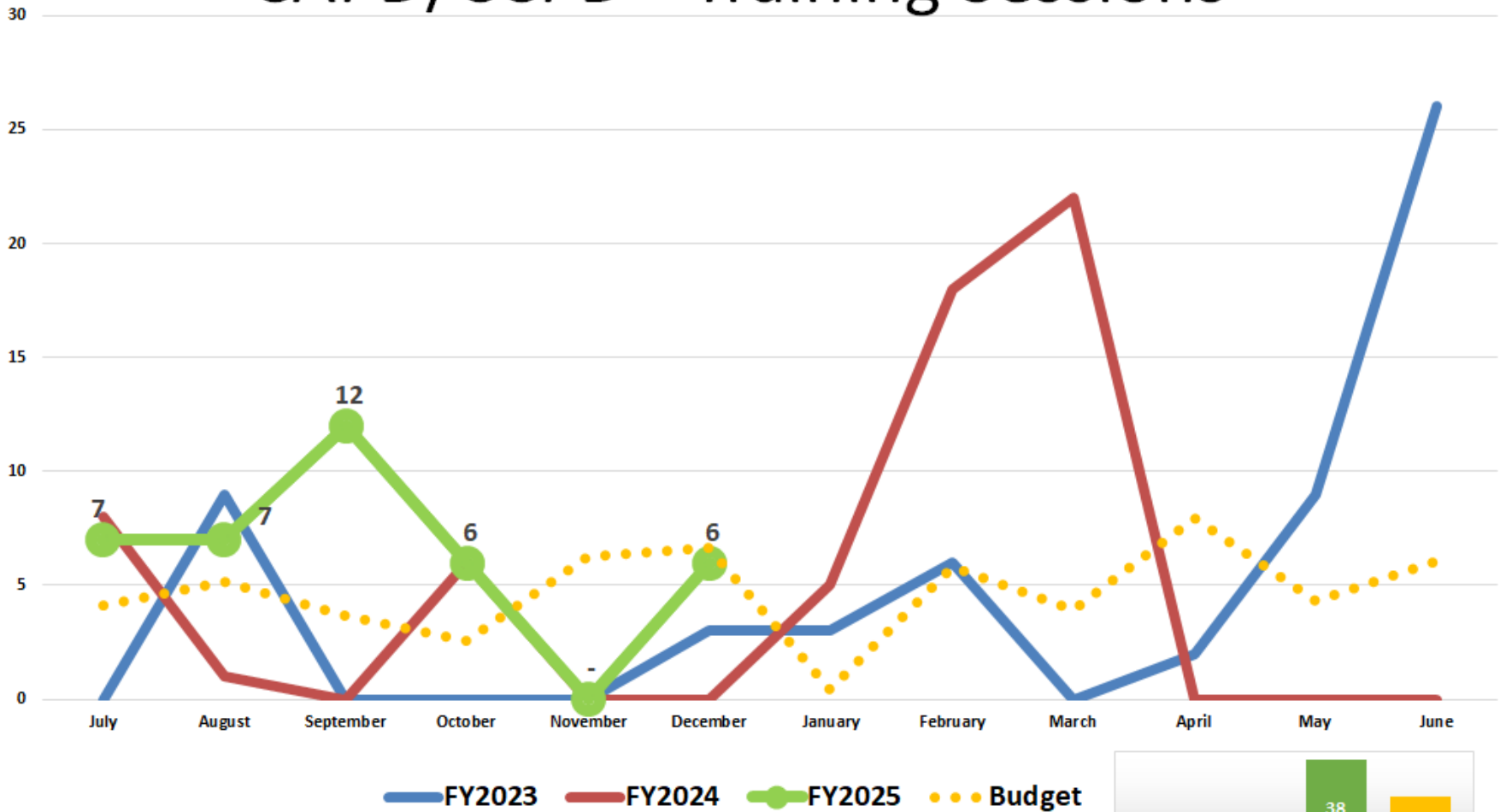
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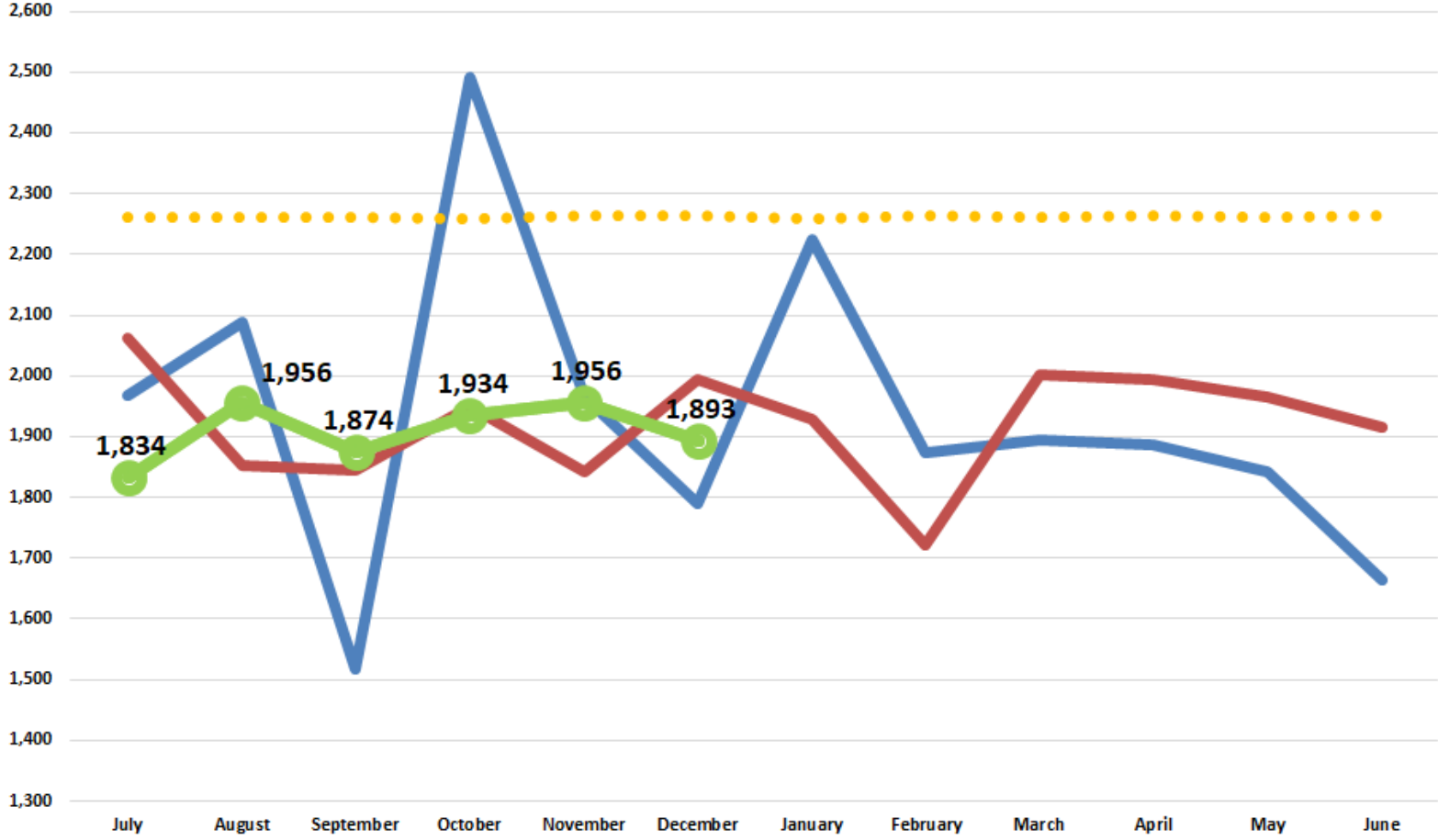
# CAPD/CCPD - Maintenance Sessions



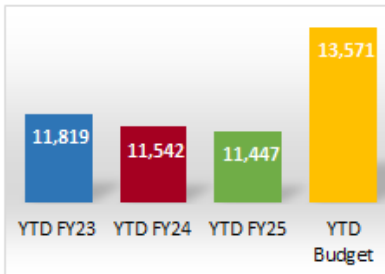
# CAPD/CCPD - Training Sessions



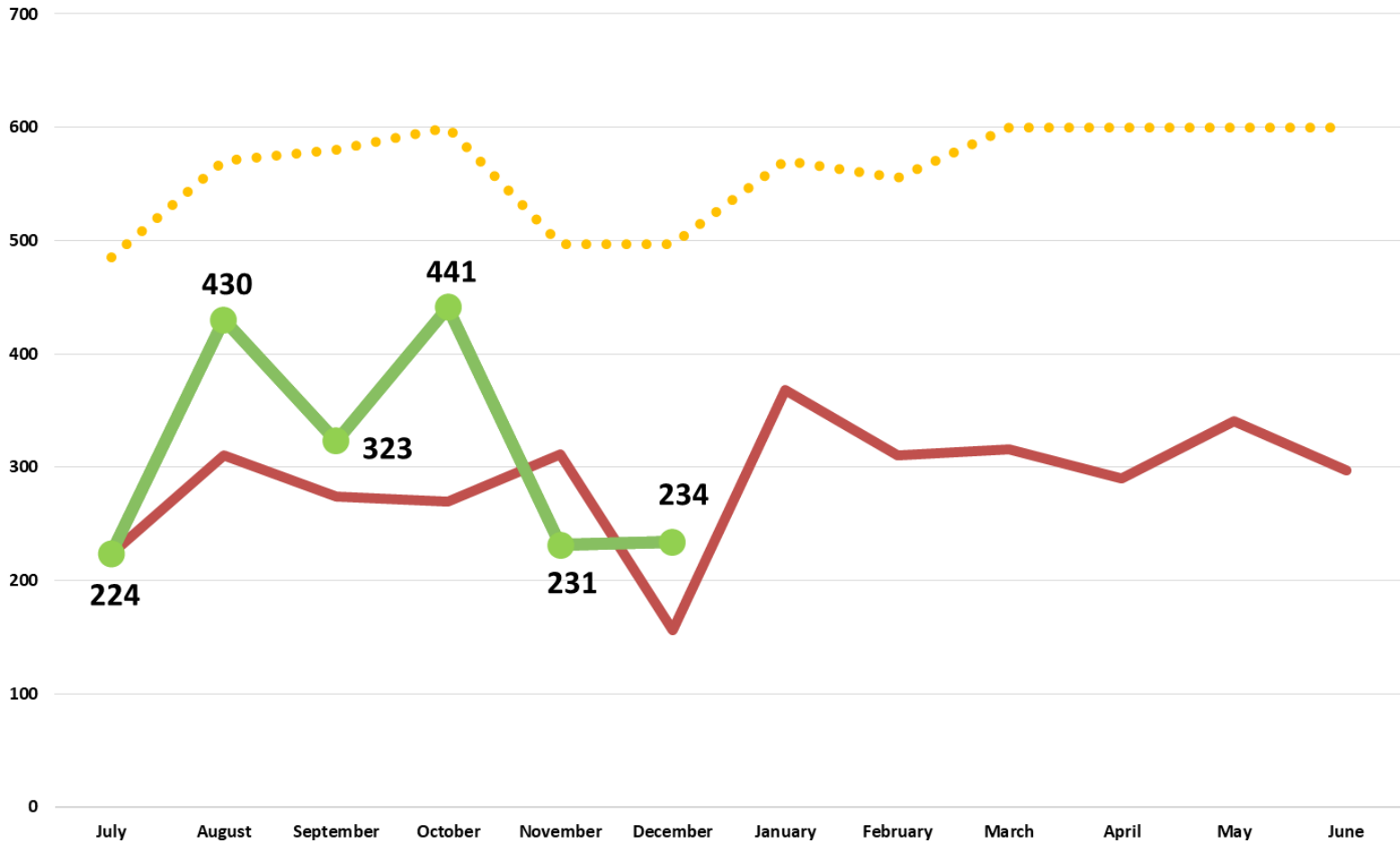
# All CAPD & CCPD



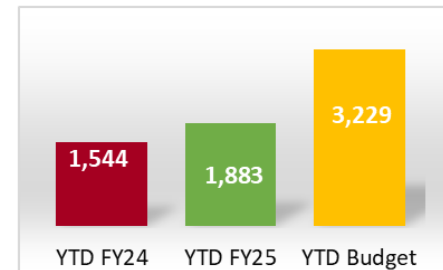
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# Urology Clinic Visits

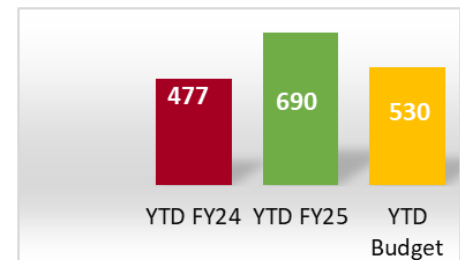
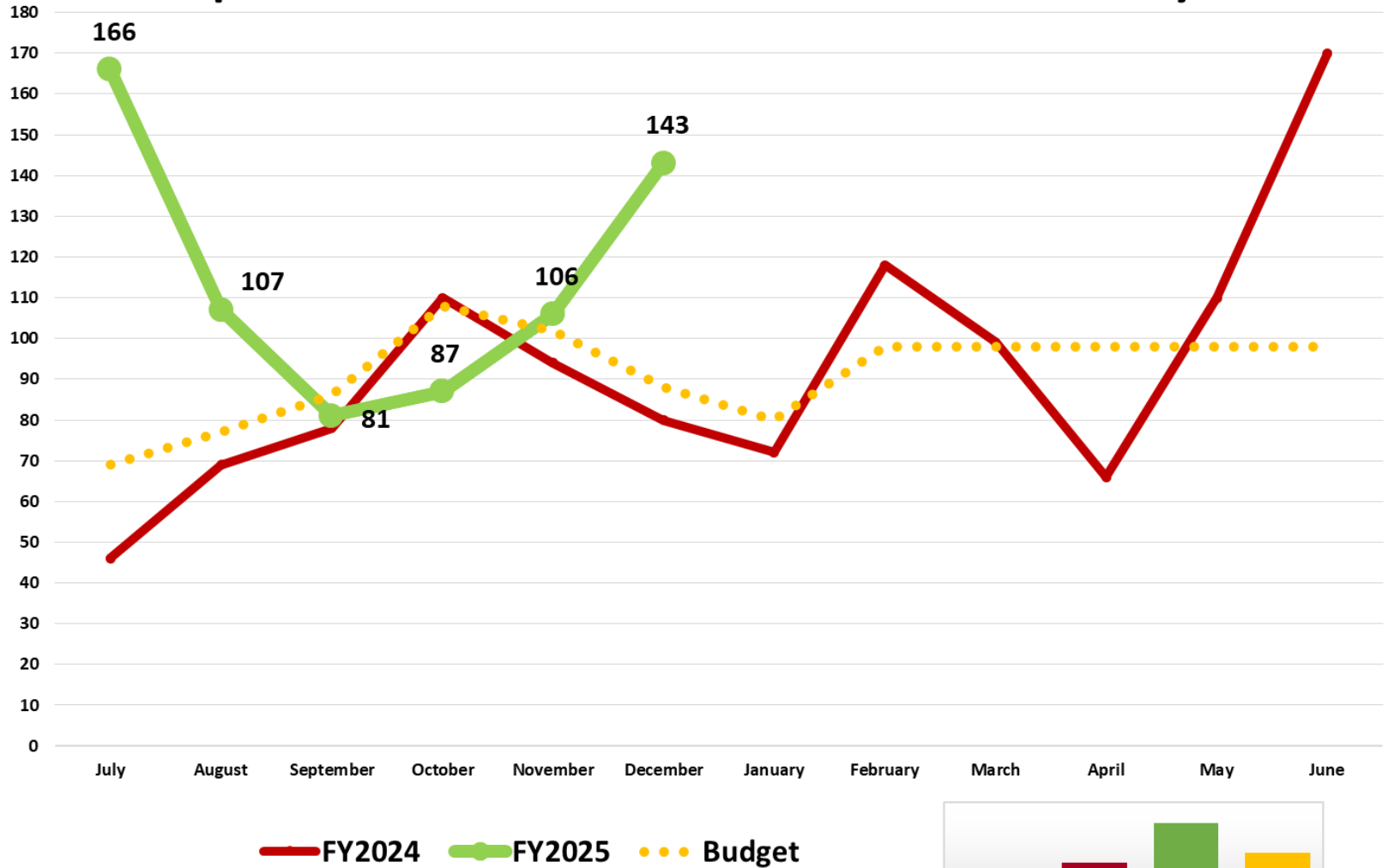


—●— FY2024    
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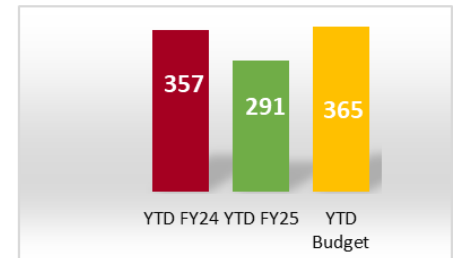
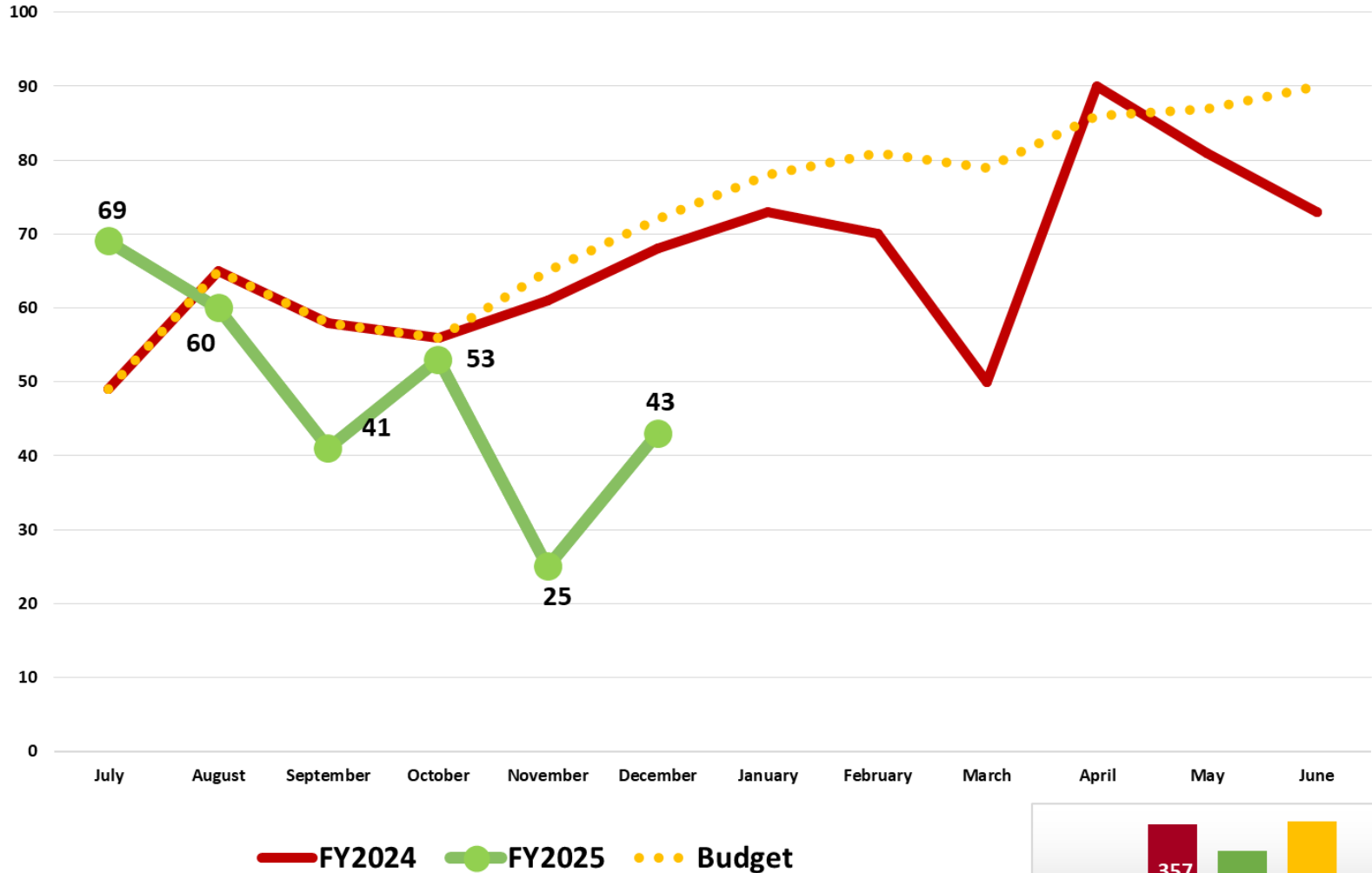




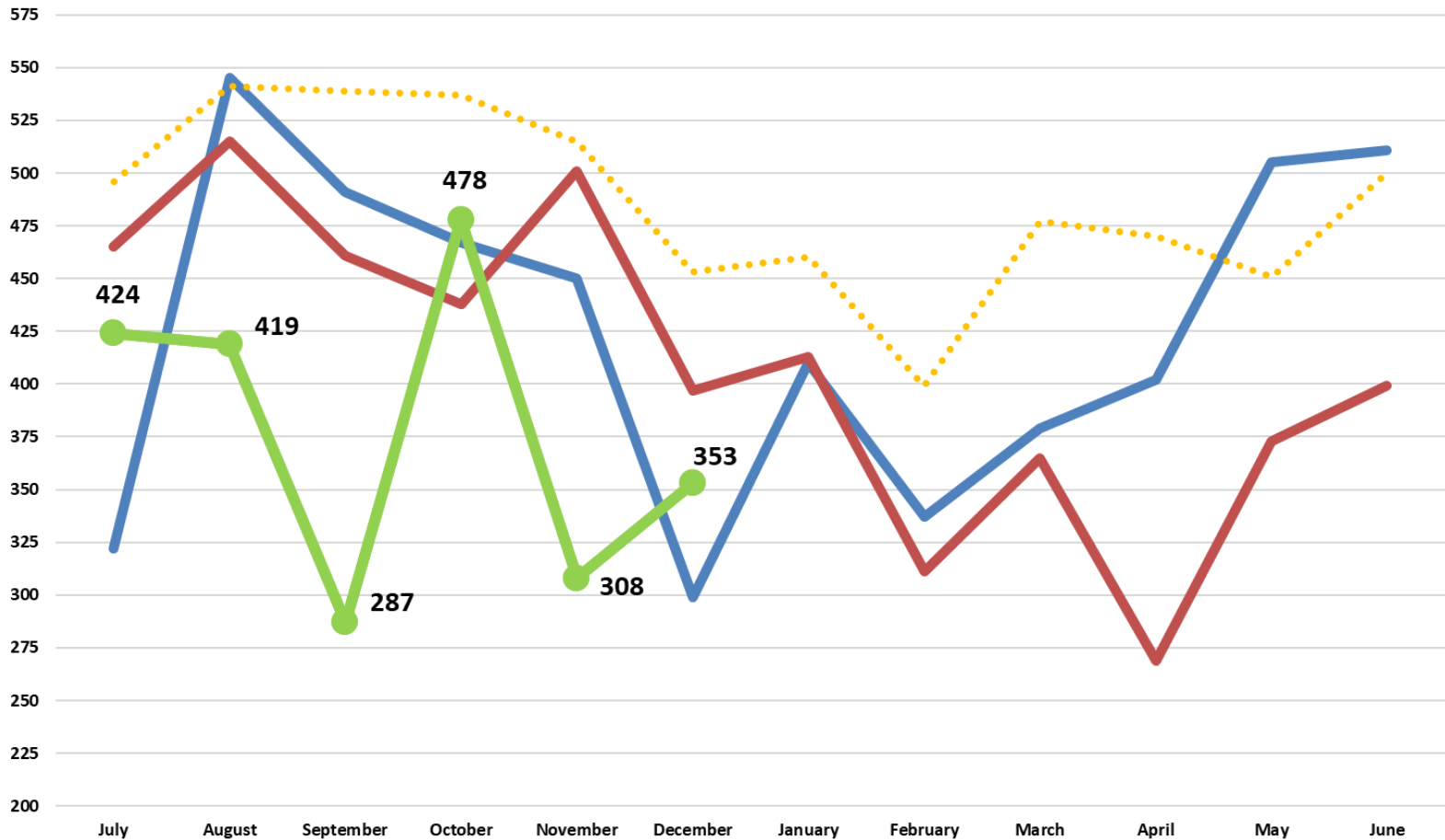
# Open Arms House - Patient Days



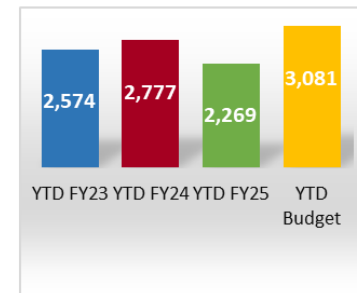
# Cardiothoracic Surgery Clinic - Visits



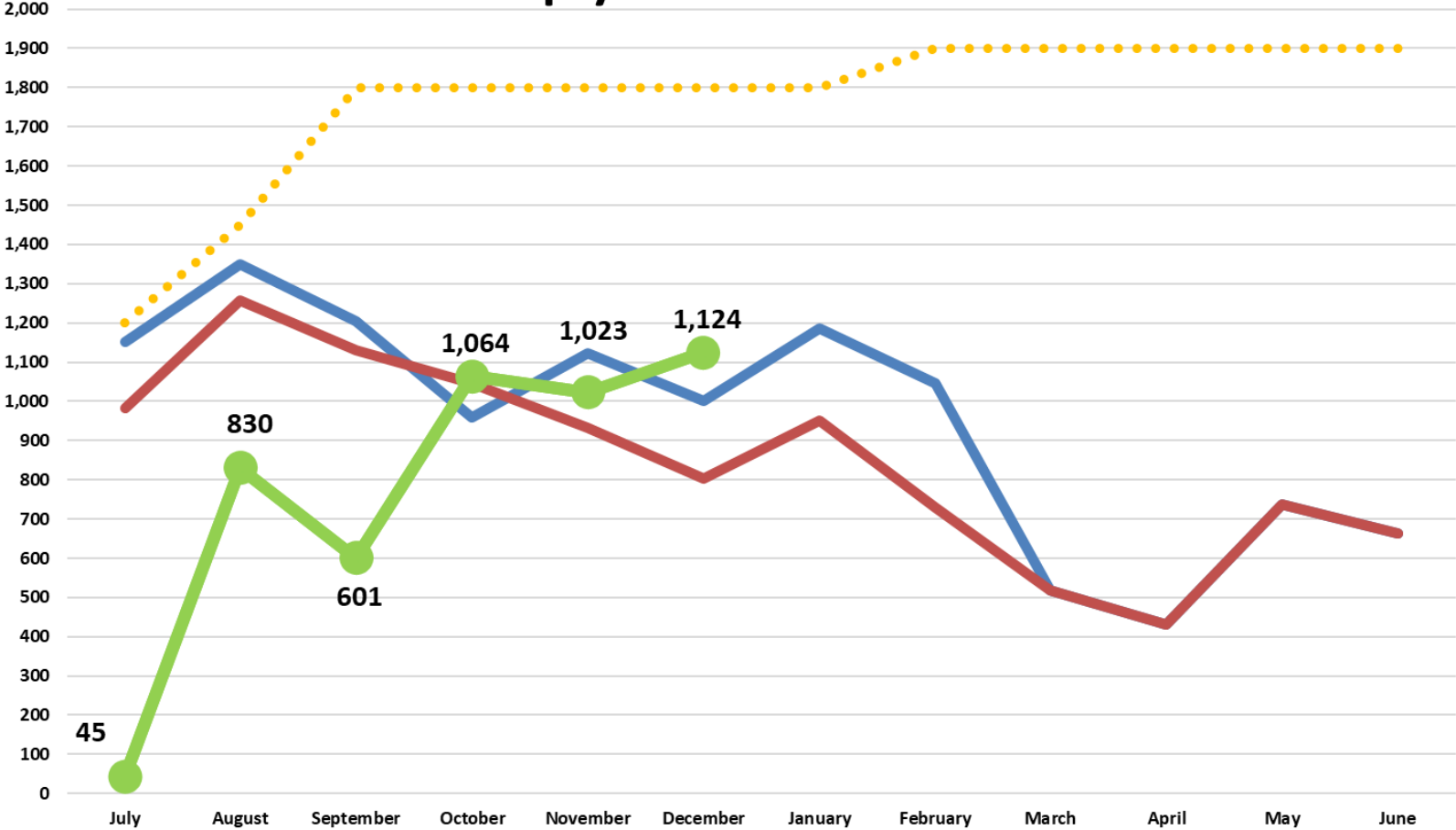
# Cardiac Rehabilitation



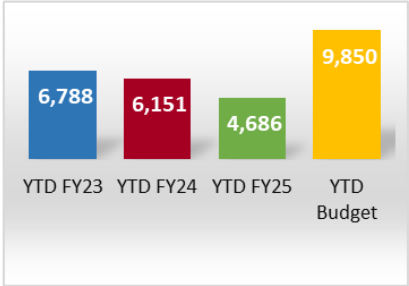
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 ⋯ Budget



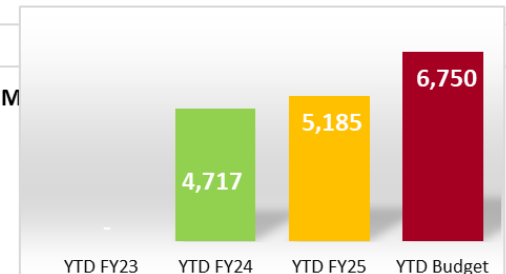
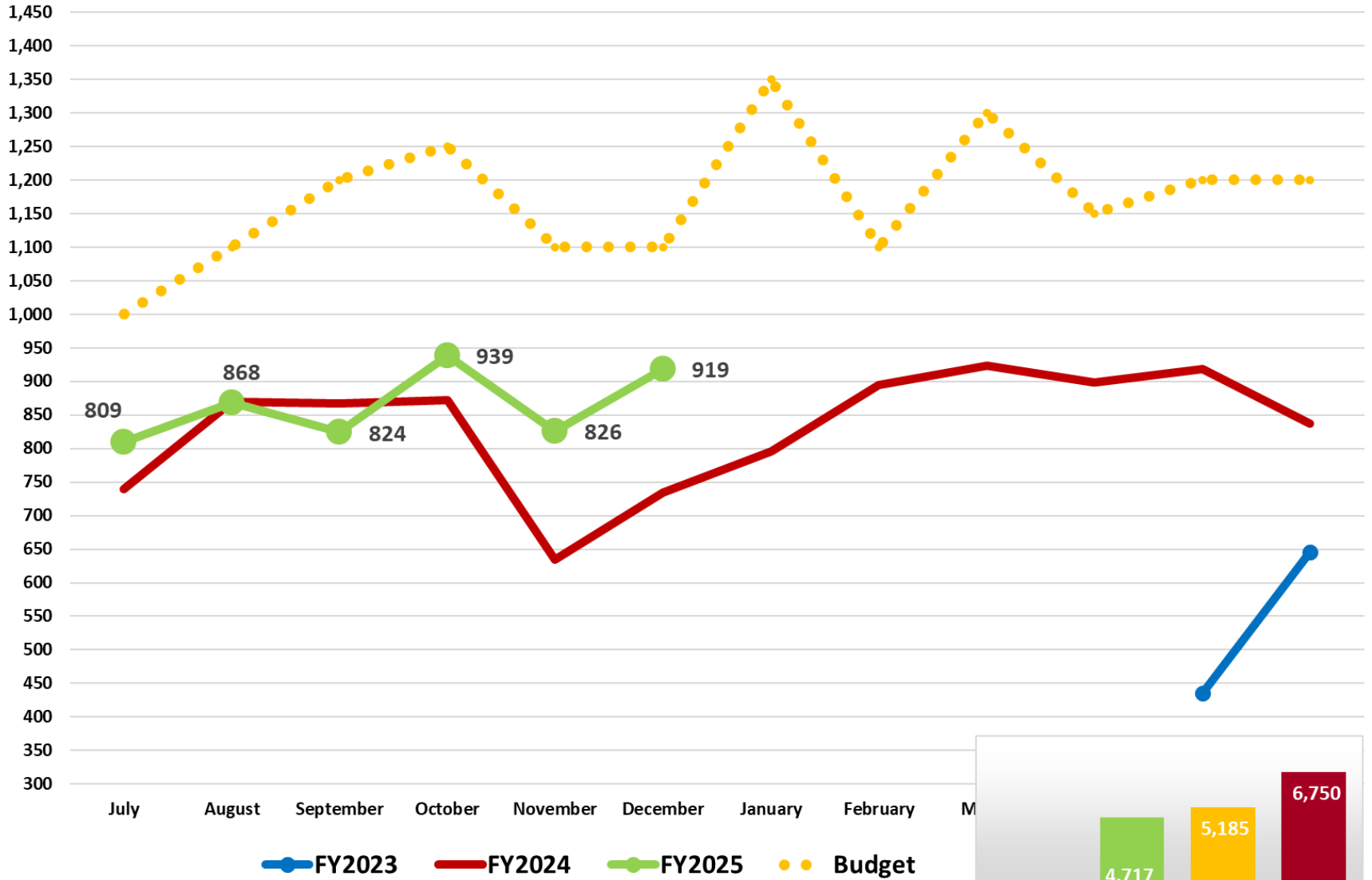
# Therapy-Wound Care



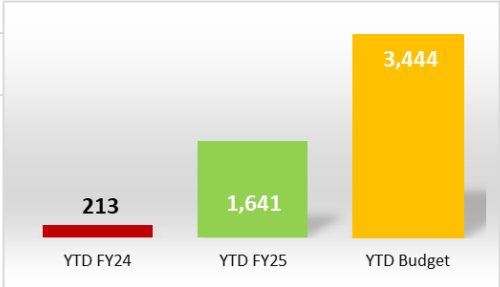
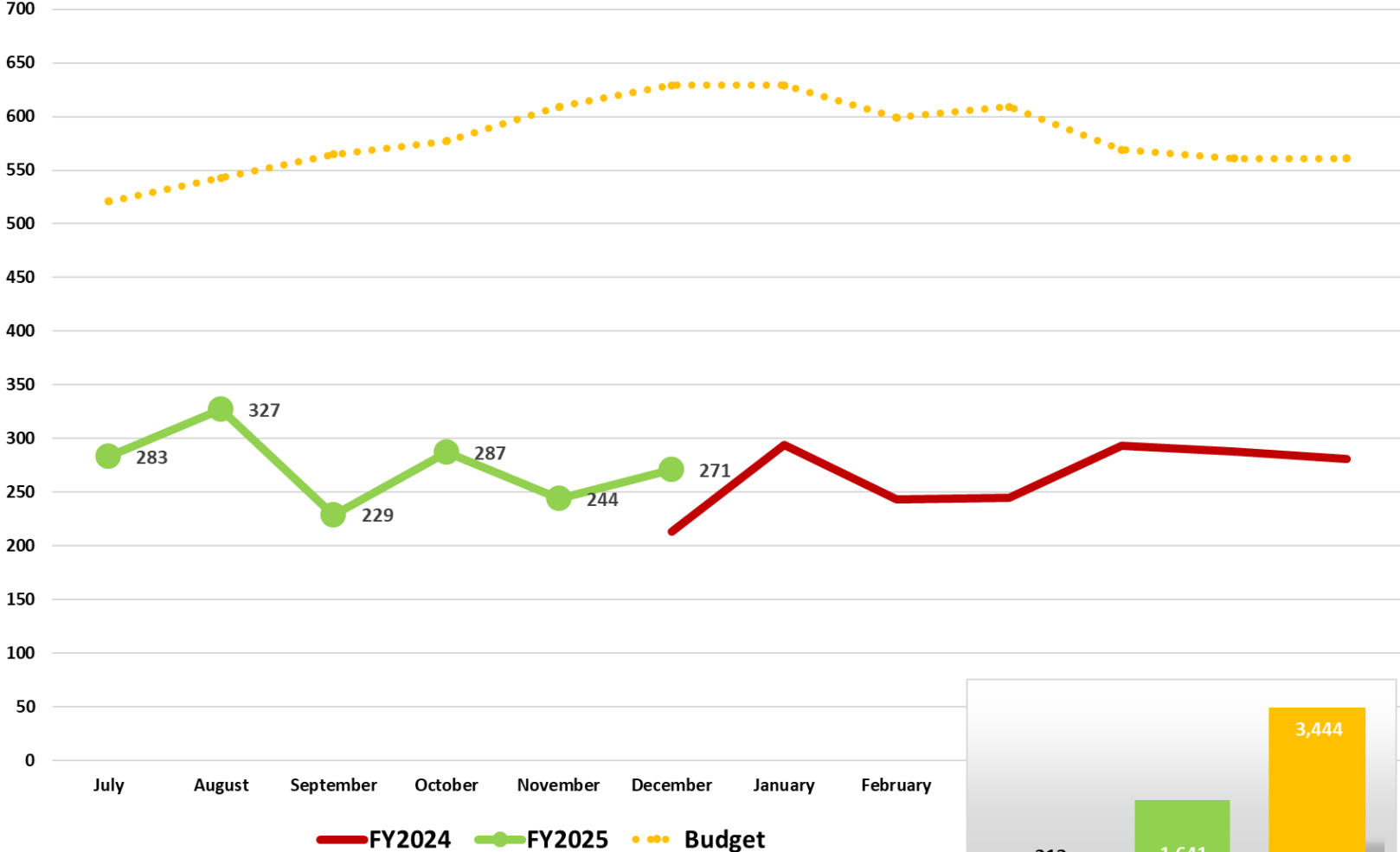
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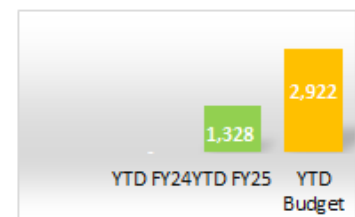
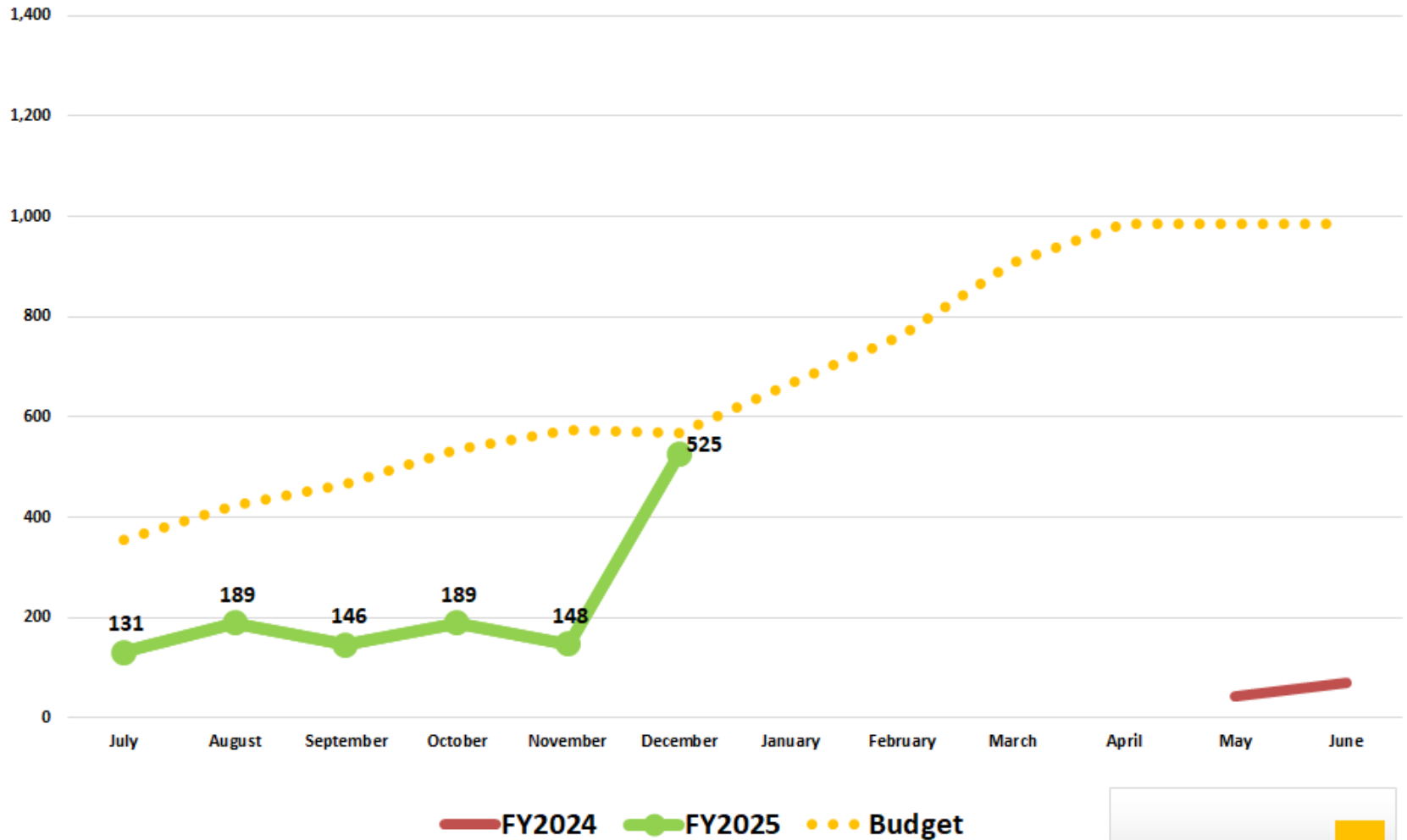
# KH Medical Clinic - Ben Maddox



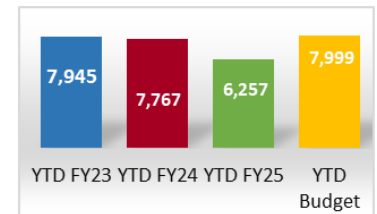
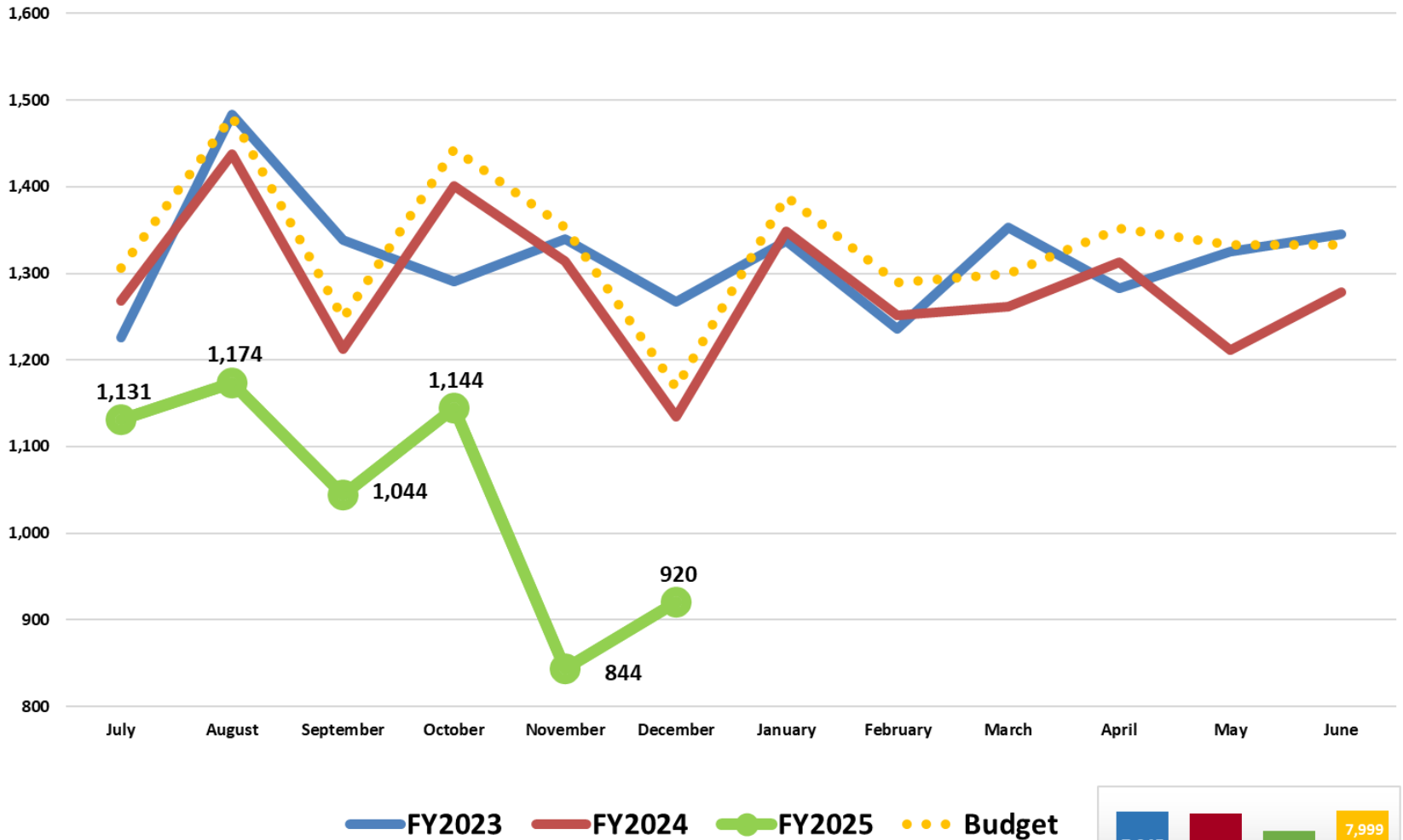
# KH Medical Clinic - Plaza



# KH Willow Clinic



# Medical Oncology





**Agenda item intentionally omitted**