

Kaweah Delta Health Care District Board Of Directors Committee Meeting

Health is our Passion. Excellence is our Focus. Compassion is our Promise.

NOTICE

The Finance Property Services Acquisition Board Committee of the Kaweah Delta Health Care District will meet at the Executive Office Conference Room {305 W Acequia Avenue, Visalia, CA} on Wednesday, January 15, 2025:

- 10:00AM Open meeting
- Immediately following the open meeting closed session will happen pursuant to Health and Safety Code 32106.

In compliance with the Americans with Disabilities Act, if you need special assistance to participate at this meeting, please contact the Board Clerk (559) 624-2330. Notification 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to the Kaweah Delta Health Care District Board of Directors meeting.

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings (special meetings are posted 24 hours prior to meetings) in the Kaweah Health Medical Center, Mineral King Wing near the Mineral King entrance.

The disclosable public records related to agendas can be obtained by contacting the Board Clerk at Kaweah Health Medical Center - Acequia Wing, Executive Offices (Administration Department/Executive Offices) {1st floor}, 400 West Mineral King Avenue, Visalia, CA via phone 559-624-2330 or email: kedavis@kaweahhealth.org, or on the Kaweah Delta Health Care District web page http://www.kaweahhealth.org.

KAWEAH DELTA HEALTH CARE DISTRICT

David Francis, Secretary/Treasurer

Kelsie Davis Board Clerk / Executive Assistant to CEO

DISTRIBUTION:

Governing Board, Legal Counsel, Executive Team, Chief of Staff, www.kaweahhealth.org

President

Vice President

Mike Olmos • Zone 1 Lynn Havard Mirviss • Zone 2 Dean Levitan, MD • Zone 3 **Board Member**

David Francis • Zone 4 Secretary/Treasurer

Amando Murrieta • Zone 5 **Board Member**



Kaweah Delta Health Care District Board Of Directors Committee Meeting

Health is our Passion. *Excellence* is our Focus. *Compassion* is our Promise.

KAWEAH DELTA HEALTH CARE DISTRICT BOARD OF DIRECTORS FINANCE, PROPERTY, SERVICES & ACQUISITION COMMITTEE

Kaweah Health Medical Center 305 W. Acequia Avenue, Executive Office Conference Room (1st Floor)

Wednesday January 15, 2024

ATTENDING: Directors: David Francis (Chair) & Dean Levitan; Gary Herbst, Chief Executive Officer; Malinda Tupper, Chief Financial Officer; Marc Mertz, Chief Strategy Officer; Jennifer Stockton, Director of Finance, Jag Batth, Chief Operating Officer, Ryan Gates, Chief Population Health Office; Kelsie Davis, Board Clerk Recording

OPEN MEETING – 10:00AM

- 1. CALL TO ORDER David Francis, Board Secretary/Treasurer
- 2. PUBLIC PARTICIPATION Members of the public may comment on agenda items before action is taken and after it is discussed by the Board. Each speaker will be allowed five minutes. Members of the public wishing to address the Board concerning items not on the agenda and within the jurisdictions of the Board are requested to identify themselves at this time.
- **3.** <u>MINUTES</u>- Review of the open minutes from December 18, 2024.
- **4.** <u>FINANCIALS</u>- Review of the most current fiscal year financial results and budget. *Malinda Tupper, Chief Financial Officer*
- 5. APPROVAL OF CLOSED PROPERTY, SERVICES, AND ACQUISITION AGENDA: Closed Agenda immediately following the 10:00AM open meeting
 - 5.1. Report involving trade secrets {Health and Safety Code 32106} Discussion will concern a proposed new services/programs estimated date of disclosure is September 2025 Ryan Gates, Chief Population Health Officer and Gary Herbst, Chief Executive Officer
- 6. ADJOURN David Francis, Board Secretary/Treasurer



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CLOSED MEETING – following the 10:00AM Open Meeting

- 1. CALL TO ORDER David Francis, Board Secretary/Treasurer
- <u>REPORT INVOLVING TRADE SECRETS {HEALTH AND SAFETY CODE 32106}</u> Discussion will concern a proposed new services/programs – estimated date of disclosure is September 2025. Ryan Gates, Chief Population Health Officer and Gary Herbst, Chief Executive Officer
- 3. ADJOURN David Francis, Board Secretary/Treasurer

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Amando Murrieta • Zone 5 Board Member

Finance, Property, Services, and Acquisition Committee – OPEN MEETING Wednesday December 18, 2024 Kaweah Health Medical Center – Executive Office Conference Room

ATTENDING: Directors: David Francis & Dean Levitan, M.D.; Gary Herbst, Chief Executive Officer; Malinda Tupper, Chief Financial Officer; Marc Mertz, Chief Strategy Officer; Jennifer Stockton, Director of Finance; Jag Batth, Chief Operating Officer; Ryan Gates, Chief Population Health Officer; Kelsie Davis Board Clerk Recording

Called to order at 10:00AM

Public Participation- None.

APPROVAL OF AGENDA- Approval of the FPSA Agenda.

MINUTES- Approval of the minutes from November 20, 2024.

FINANCIALS – Review of the most current fiscal year financial results and budget and a progress review and projections relative to the Kaweah Health initiatives to decrease costs and improve cost efficiencies (copy attached to the original of these minutes and considered a part thereof) - *Malinda Tupper – Chief Financial Officer*

The FEMA funds have not yet been received but they have been obligated. We will record the FEMA Funds in December. The question of the 401k match will go to approval to the Board of Directors this afternoon December 18, 2024.

Adjourned at 11:00AM

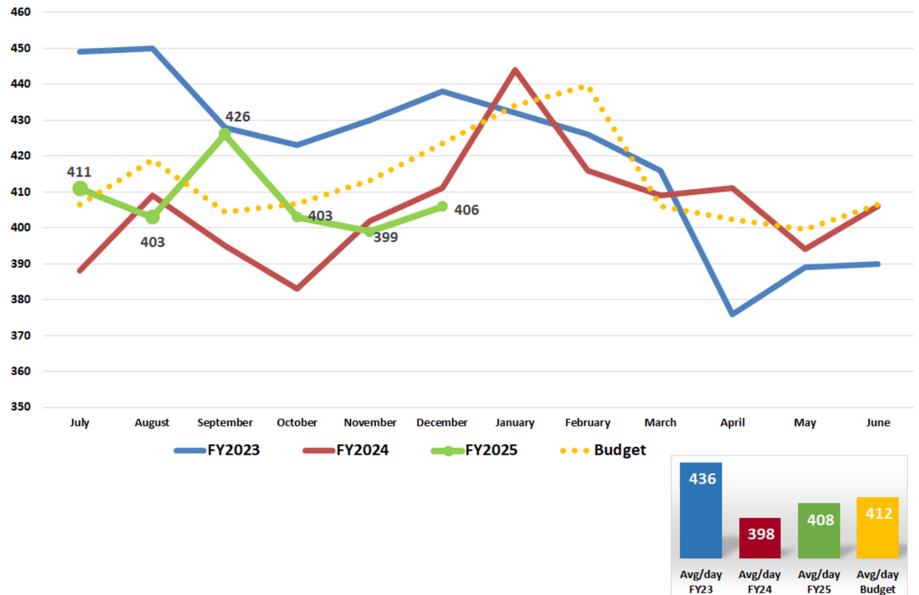
CFO Financial Report

Month Ending December 2024

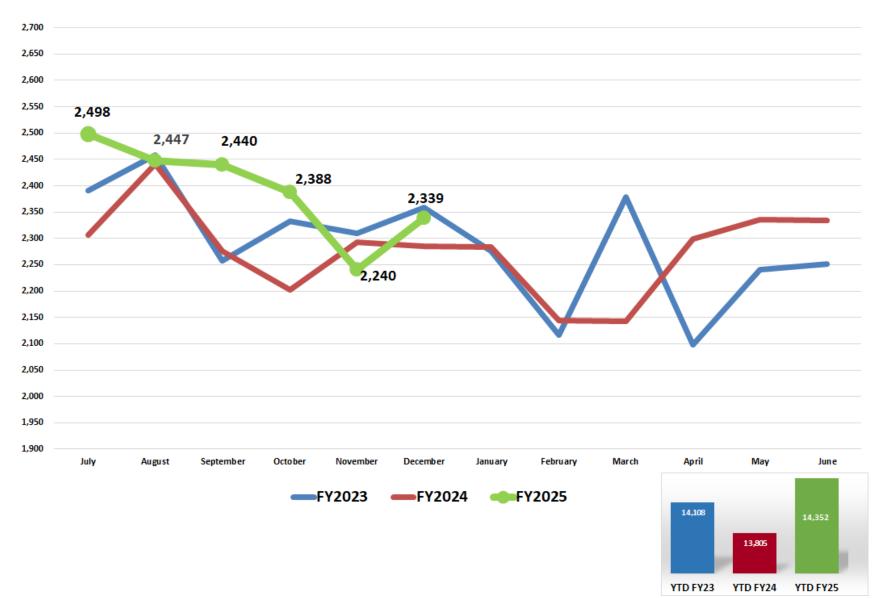




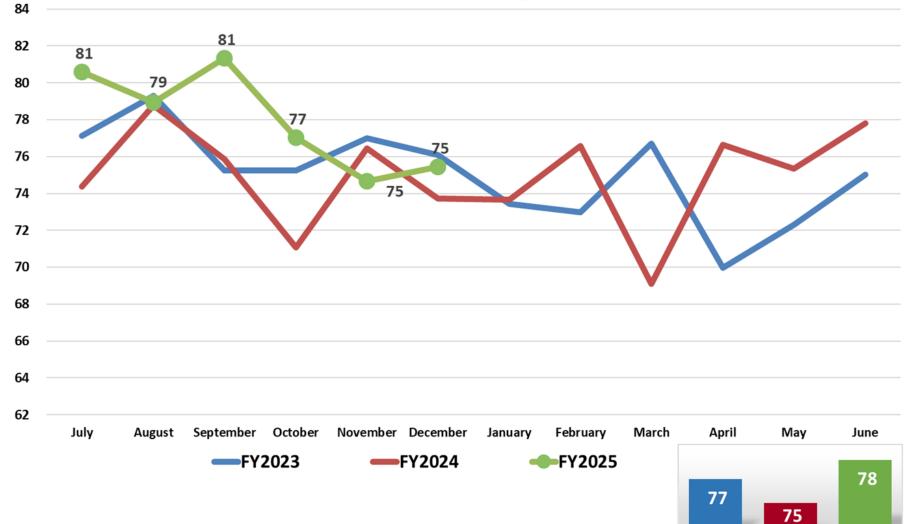
Average Daily Census



Discharges



Average Discharges per day



Avg/day

FY24

Avg/day

FY22

Avg/day

FY23

Statistical Results – Fiscal Year Comparison (Dec)

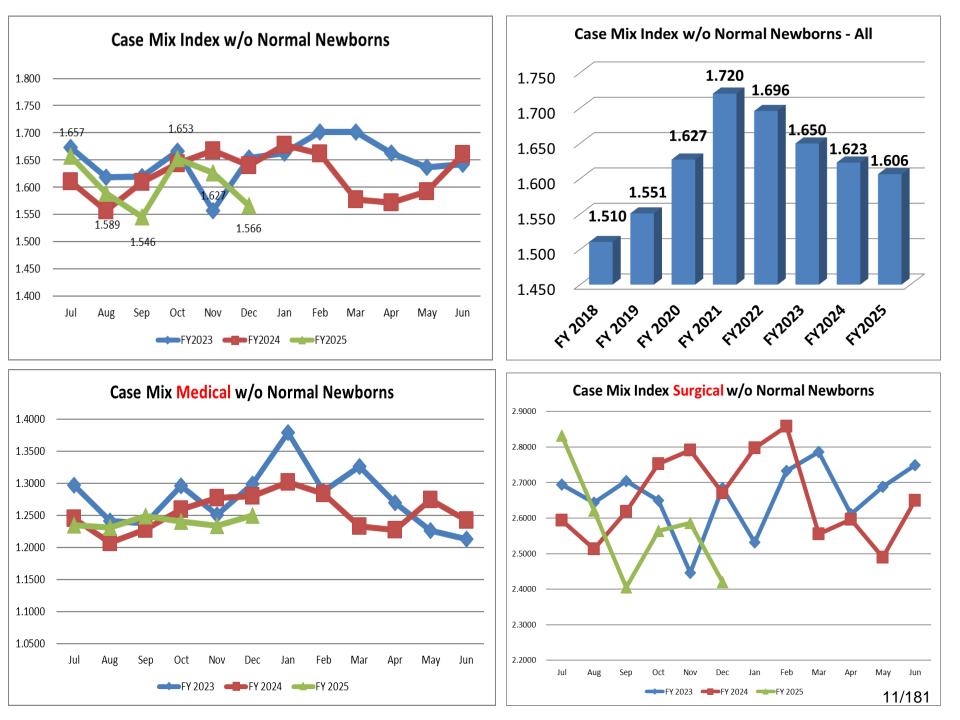
	Actual Results			Budget	et Budget Varian	
	Dec 2023	Dec 2024	% Change	Dec 2024	Change	% Change
Average Daily Census	411	406	(1.2%)	423	(17)	(4.1%)
KDHCD Patient Days:						
Medical Center	8,776	8,594	(2.1%)	8,845	(251)	(2.8%)
Acute I/P Psych	1,213	1,085	(10.6%)	1,403	(318)	(22.7%)
Sub-Acute	960	907	(5.5%)	930	(23)	(2.5%)
Rehab	590	622	5.4%	562	60	10.7%
TCS-Ortho	295	432	46.4%	442	(10)	(2.3%)
NICU	433	423	(2.3%)	445	(22)	(4.9%)
Nursery	478	522	9.2%	500	22	4.4%
Total KDHCD Patient Days	12,745	12,585	(1.3%)	13,127	(542)	(4.1%)
Total Outpatient Volume	55,552	56,296	1.3%	61,660	(5,364)	(8.7%)

Statistical Results – Fiscal Year Comparison (Jul-Dec)

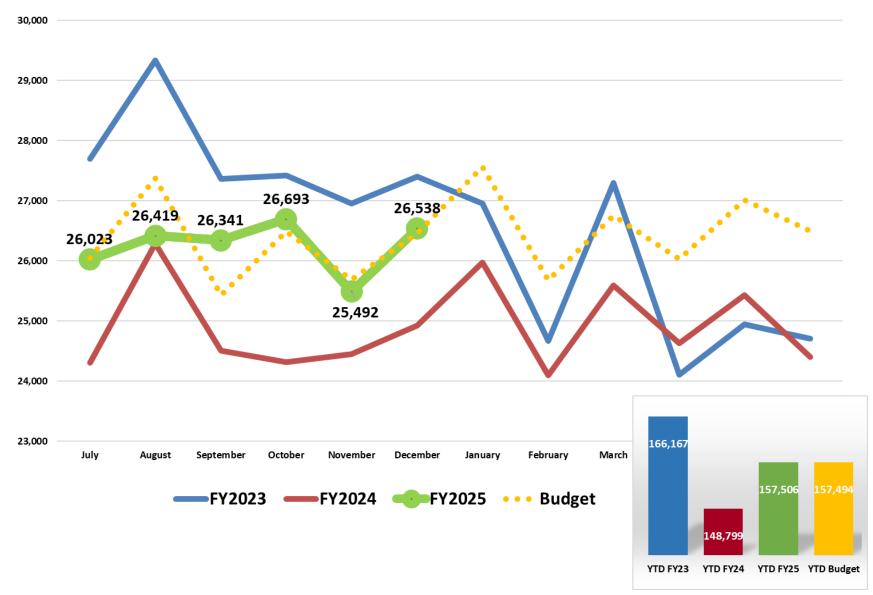
	A	Actual Results			Budget Variance		
	FYTD 2024	FYTD 2024 FYTD 2025 % Change		FYTD 2025	Change	% Change	
Average Daily Census	398	408	2.5%	412	(4)	(1.1%)	
KDHCD Patient Days:							
Medical Center	48,960	51,443	5.1%	50,751	692	1.4%	

	,	,		,		
Acute I/P Psych	7,834	6,726	(14.1%)	8,326	(1,600)	(19.2%)
Sub-Acute	5,608	5,525	(1.5%)	5,550	(25)	(0.5%)
Rehab	3,140	3,476	10.7%	3,310	166	5.0%
TCS-Ortho	2,086	2,168	3.9%	2,305	(137)	(5.9%)
NICU	2,568	2,610	1.6%	2,620	(10)	(0.4%)
Nursery	3,056	3,109	1.7%	3,000	109	3.6%

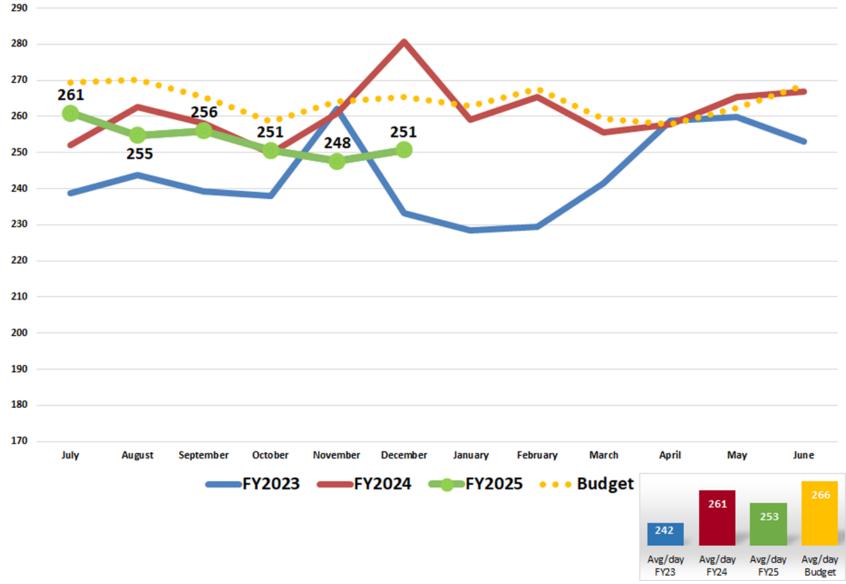
Total KDHCD Patient Days	73,252	75,057	2.5%	75,862	(805)	(1.1%)
Total Outpatient Volume	345,265	355,202	2.9%	365,984	(10,782)	(2.9%)



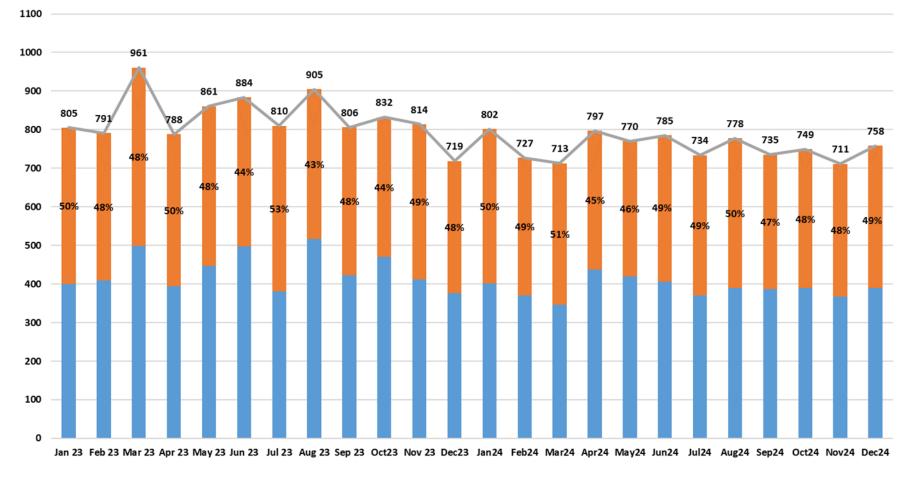
Adjusted Patient Days



ED - Avg Treated Per Day



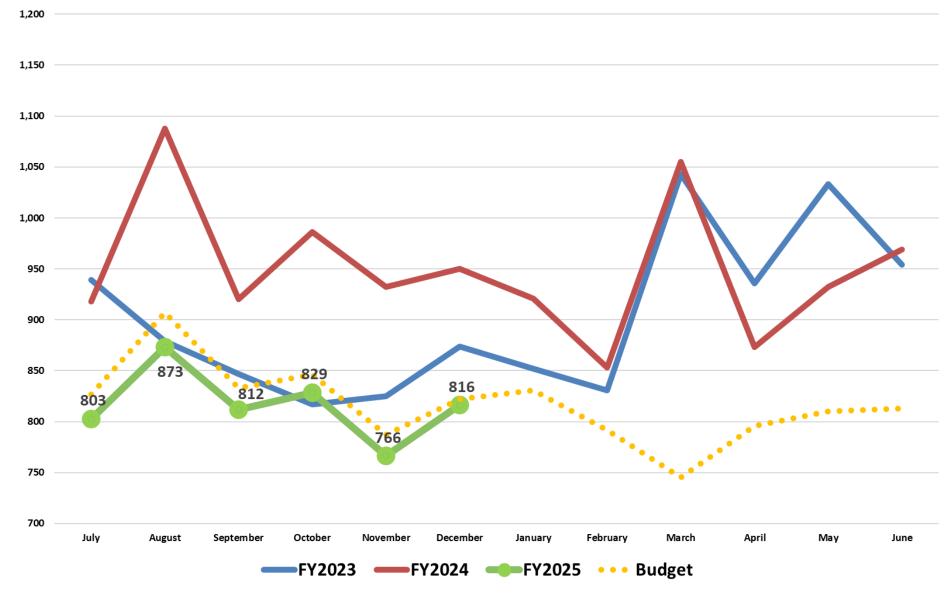
Surgery Cases (IP & OP)



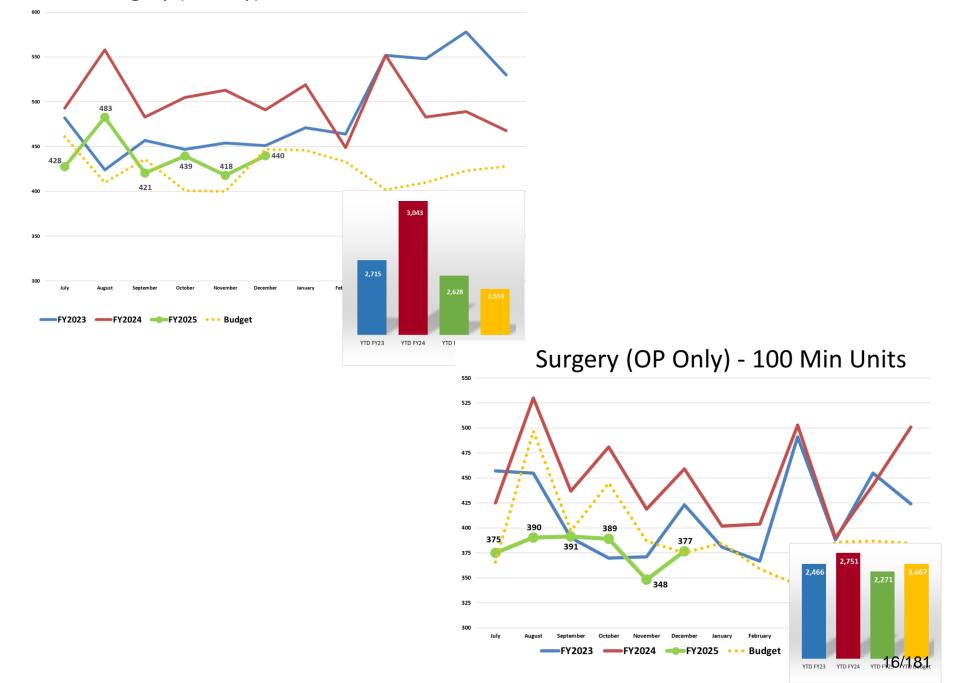
💻 Outpatient Cases 🛛 💻 Inpat

Inpatient Cases ——

Surgery (IP & OP) – 100 Min Units



Surgery (IP Only) - 100 Min Unit



July- December 2024-Surgery* -100 Min. Units Compared to Budget

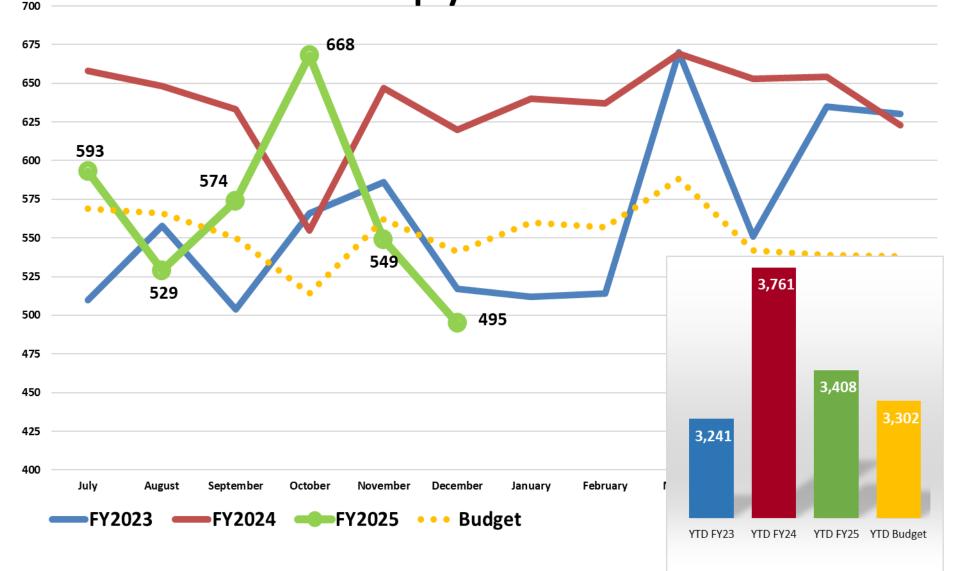
Patient Type	Budget	Actual	Variance	%
IP	2,683	2,726	43	2%
OP	2,701	2,453	(248)	-9%
Grand Total	5,384	5,180		-4%

Specialty	Budget	Actual	Variance
■IP	2,683.0	2,726.4	43.4
General	1,144.0	1,047.1	(96.9)
Orthopedic	651.0	836.7	185.7
Vascular	276.0	282.6	6.5
Neurosurgery	172.0	97.7	(74.3)
Podiatry	122.0	146.7	24.7
Urology	79.0	83.9	4.9
Gynecology and Oł	81.0	81.0	0.0
General Robotic	75.3	84.8	9.6
Urology Robotic	52.7	50.1	(2.6)
Hand	19.0	1.8	(17.2)
Donor	7.0	4.1	(2.9)
Plastics	1.0	3.6	2.6
Gynecology and Oł	0.0	3.3	3.3
Ophthalmology	1.0	1.6	0.6
Interventional Radio	2.0		(2.0)
ENT		1.2	1.2

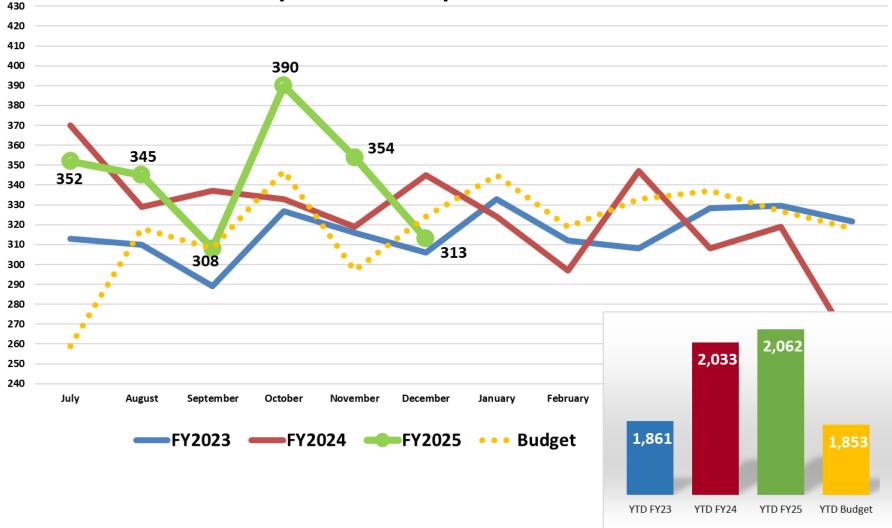
Budget	Actual	Variance
2,700.7	2,453.2	(247.5)
864.0	841.5	(22.5)
596.0	569.7	(26.3)
285.0	243.5	(41.5)
283.0	199.0	(84.0)
156.0	129.7	(26.3)
145.0	115.8	(29.2)
95.5	100.5	4.9
88.0	88.4	0.4
85.9	65.0	(20.9)
52.3	36.9	(15.3)
29.0	34.6	5.6
8.0	19.3	11.3
2.0	7.7	5.7
5.0	1.6	(3.4)
6.0		(6.0)
	2,700.7 864.0 596.0 285.0 285.0 156.0 145.0 95.5 88.0 85.9 52.3 29.0 8.0 2.0 5.0	2,700.72,453.2864.0841.5596.0569.7285.0243.5283.0199.0156.0129.7145.0115.895.5100.588.088.485.965.052.336.929.034.68.019.32.07.75.01.6

* Main OR and Robotics

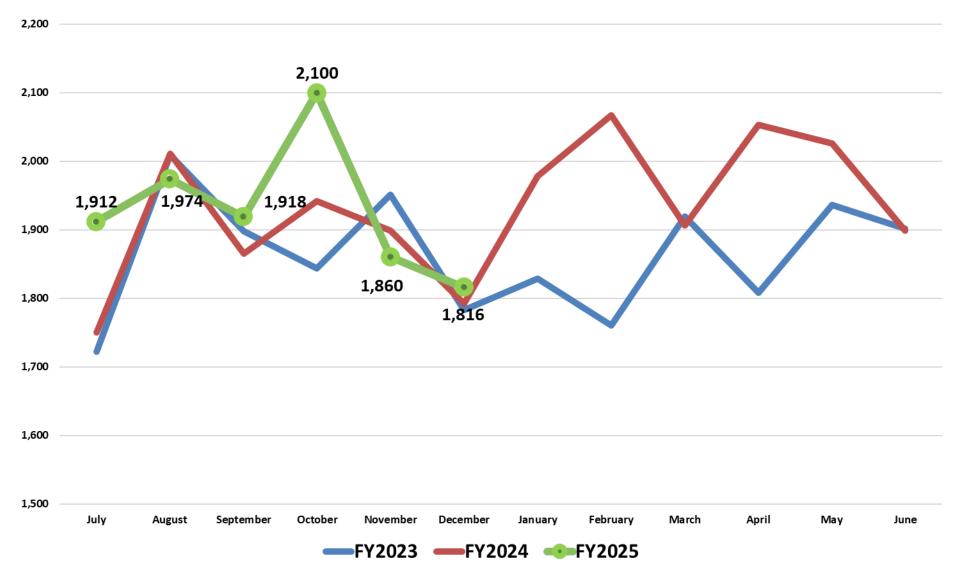
Endoscopy Procedures



Cath Lab (IP & OP) – 100 Min Units



Outpatient Registrations Per Day



Other Statistical Results – Fiscal Year Comparison (Dec)

		Actual	Results		Budget	Budget \	/ariance
	Dec 23	Dec 24	Change	% Change	Dec 24	Change	% Change
Rural Health Clinics Registrations	11,149	12,109	960	8.6%	12,265	(156)	(1.3%)
RHC Exeter - Registrations	5,249	5,746	497	9.5%	5,700	46	0.8%
RHC Lindsay - Registrations	1,637	1,594	(43)	(2.6%)	1,981	(387)	(19.6%)
RHC Woodlake - Registrations	1,362	1,331	(31)	(2.3%)	1,300	31	2.4%
RHC Dinuba - Registrations	1,168	1,255	87	7.4%	1,484	(229)	(15.4%)
RHC Tulare - Registrations	1,733	2,183	450	26.0%	1,800	383	21.3%
Urgent Care – Court Total Visits	3,781	2,629	(1,152)	(30.5%)	3,800	(1,171)	(30.8%)
Urgent Care – Demaree Total Visits	2,583	1,674	(909)	(35.2%)	2,766	(1,092)	(39.5%)
KH Medical Clinic - Ben Maddox Visits	735	919	184	25.0%	1,100	(181)	(16.5%)
KH Medical Clinic - Plaza Visits	213	271	58	27.2%	629	(358)	(56.9%)
KH Medical Willow Clinic Visits	0	525	525	0.0%	567	(42)	(7.4%)
KH Cardiology Center Visalia Registrations	1,310	1,379	69	5.3%	1,324	55	4.1%
KH Mental Wellness Clinic Visits	271	234	(37)	(13.7%)	380	(146)	(38.4%)
Urology Clinic Visits	156	234	78	50.0%	497	(263)	(52.9%)
Wound Care Visits	804	1,124	320	39.9%	1,800	(676)	<mark>(37.6%)</mark> 21/181

Other Statistical Results – Fiscal Year Comparison (Jul-Dec)

riance
% hange
8.0%
2.6%
5.8%
13.8%
9.4%
23.0%
27.2%)
34.3%)
23.2%)
52.4%)
54.6%)
3.5%
16.8%)
41.7%)
52.4%)

Other Statistical Results – Fiscal Year Comparison (Dec)

		Actual	Results		Budget Budget V		/ariance
	Dec 23	Dec 24	Change	% Change	Dec 24	Change	% Change
All O/P Rehab Svcs Across District	16,845	19,391	2,546	15.1%	19,313	78	0.4%
Physical & Other Therapy Units (I/P & O/P)	16,083	17,815	1,732	10.8%	17,592	223	1.3%
Radiology - CT - All Areas	4,240	4,573	333	7.9%	4,288	285	6.6%
Radiology - MRI - All Areas	770	860	90	11.7%	836	24	2.8%
Radiology - Ultrasound - All Areas	2,504	2,965	461	18.4%	2,535	430	17.0%
Radiology - Diagnostic Radiology	9,729	9,833	104	1.1%	9,649	184	1.9%
Radiology – Main Campus	15,068	15,562	494	3.3%	14,927	635	4.3%
Radiology - Ultrasound - Main Campus	1,971	2,324	353	17.9%	1,970	354	17.9%
West Campus - Diagnostic Radiology	938	1,114	176	18.8%	990	124	12.6%
West Campus - CT Scan	398	506	108	27.1%	441	65	14.8%
West Campus - MRI	306	408	102	33.3%	387	21	5.4%
West Campus - Ultrasound	533	641	108	20.3%	564	77	13.6%
West Campus - Breast Center	1,719	1,685	(34)	(2.0%)	1,697	(12)	(0.7%)
Med Onc Visalia Treatments	1,134	920	(214)	(18.9%)	1,168	(248)	(21.2%)
Rad Onc Visalia Treatments	1,617	1,261	(356)	(22.0%)	1,472	(211)	(14.3%)
Rad Onc Hanford Treatments	67	178	111	165.7%	235	(57)	(24.23/)181

Other Statistical Results – Fiscal Year Comparison (Jul-Dec)

		YTD Act	ual Results	;	Budget Budget Varian		
	YTD Dec 23	YTD Dec 24	Change	% Change	YTD Dec 24	Change	% Change
All O/P Rehab Svcs Across District	117,593	123,141	5,548	4.7%	126,006	(2,865)	(2.3%)
Physical & Other Therapy Units (I/P & O/P)	101,348	110,455	9,107	9.0%	104,448	6,007	5.8%
Radiology - CT - All Areas	26,966	27,624	658	2.4%	27,187	437	1.6%
Radiology - MRI - All Areas	4,947	5,245	298	6.0%	5,182	63	1.2%
Radiology - Ultrasound - All Areas	15,551	18,109	2,558	16.4%	15,729	2,380	15.1%
Radiology - Diagnostic Radiology	56,506	57,131	625	1.1%	57,110	21	0.0%
Radiology – Main Campus	89,276	91,973	2,697	3.0%	90,015	1,958	2.2%
Radiology - Ultrasound - Main Campus	12,105	14,147	2,042	16.9%	12,224	1,923	15.7%
West Campus - Diagnostic Radiology	6,352	6,720	368	5.8%	6,441	279	4.3%
West Campus - CT Scan	2,756	2,886	130	4.7%	2,847	39	1.4%
West Campus - MRI	2,140	2,497	357	16.7%	2,400	97	4.0%
West Campus - Ultrasound	3,446	3,962	516	15.0%	3,505	457	13.0%
West Campus - Breast Center	10,160	10,229	69	0.7%	10,244	(15)	(0.1%)
Med Onc Visalia Treatments	7,767	6,257	(1,510)	(19.4%)	7,999	(1,742)	(21.8%)
Rad Onc Visalia Treatments	8,774	8,986	212	2.4%	8,747	239	2.7%
Rad Onc Hanford Treatments	1,465	1,520	55	3.8%	1,466	54	243178%

Other Statistical Results – Fiscal Year Comparison (Dec)

		Actual	Results		Budget	Budget \	/ariance
	Dec 23	Dec 24	Change	% Change	Dec 24	Change	% Change
ED - Avg Treated Per Day	281	251	(30)	(10.7%)	265	(15)	(5.5%)
Surgery (IP & OP) – 100 Min Units	950	816	(134)	(14.1%)	822	(6)	(0.7%)
Endoscopy Procedures	620	495	(125)	(20.2%)	541	(46)	(8.5%)
Cath Lab (IP & OP) - 100 Min Units	345	313	(32)	(9.3%)	324	(11)	(3.4%)
Cardiac Surgery Cases	37	31	(6)	(16.2%)	32	(1)	(3.1%)
Deliveries	377	426	49	13.0%	380	46	12.0%
						[
Clinical Lab	239,739	250,067	10,328	4.3%	242,854	7,213	3.0%
Reference Lab	5,359	5,725	366	6.8%	4,829	896	18.5%
Dialysis Center - Visalia Visits	1,556	1,497	(59)	(3.8%)	1,757	(260)	(14.8%)
Infusion Center - Outpatient Visits	381	417	36	9.4%	494	(77)	(15.6%)
Hospice Days	3,604	3,600	(4)	(0.1%)	3,837	(237)	(6.2%)
Home Health Visits	3,088	2,722	(366)	(11.9%)	3,164	(442)	(14.0%)
Home Infusion Days	21,334	20,299	(1,035)	(4.9%)	20,130	169	0.8%

Other Statistical Results – Fiscal Year Comparison (Jul-Dec)

		YTD Act	ual Results	3	Budget	Budget \	/ariance
	YTD Dec 23	YTD Dec 24	Change	% Change	YTD Dec 24	Change	% Change
ED - Avg Treated Per Day	261	253	(7)	(2.8%)	266	(12)	(4.5%)
Surgery (IP & OP) – 100 Min Units	5,794	4,899	(895)	(15.4%)	5,022	(123)	(2.4%)
Endoscopy Procedures	3,761	3,408	(353)	(9.4%)	3,302	106	3.2%
Cath Lab (IP & OP) - 100 Min Units	2,033	2,062	29	1.4%	1,853	209	11.3%
Cardiac Surgery Cases	172	155	(17)	(9.9%)	207	(52)	(25.1%)
Deliveries	2,406	2,518	112	4.7%	2,433	85	3.5%
	1						
Clinical Lab	1,399,977	1,464,114	64,137	4.6%	1,461,273	2,841	0.2%
Reference Lab	33,774	39,798	6,024	17.8%	34,369	5,429	15.8%
Dialysis Center - Visalia Visits	9,044	9,049	5	0.1%	10,542	(1,493)	(14.2%)
Infusion Center - Units of Service	2,294	2,631	337	14.7%	2,908	(277)	(9.5%)
Hospice Days	22,387	21,031	(1,356)	(6.1%)	22,716	(1,685)	(7.4%)
Home Health Visits	18,572	17,160	(1,412)	(7.6%)	19,259	(2,099)	(10.9%)
Home Infusion Days	137,432	133,305	(4,127)	(3.0%)	134,554	(1,249)	(0.9%)

	Comparison to Budget - Month of December						
	Budget Dec-2024	Actual Dec-2024	\$ Change	% Change			
Operating Revenue							
Net Patient Service Revenue	\$53,358	\$53,026	(\$332)	-0.6%			
Other Operating Revenue	\$20,253	\$19,778	(\$475)	-2.4%			
Total Operating Revenue	\$73,611	\$72,804	(\$807)	-1.1%			
Operating Expenses							
Employment Expenses	\$38,711	\$43,219	\$4,507	10.4%			
Other Expenses	\$37,299	\$35,868	(\$1,431)	-4.0%			
Total Operating Expenses	\$76,011	\$79,087	\$3,076	3.9%			
Operating Margin	(\$2,400)	(\$6,283)	(\$3,884)				
Stimulus/FEMA	\$0	\$47,722	\$47,722				
Operating Margin after Stimulus/FEMA	(\$2,400)	\$41,439	\$43,838				
Nonoperating Revenue (Loss)	\$658	(\$101)	(\$758)				
Excess Margin	(\$1,742)	\$41,338	\$43,080				

	Comparison to Budget - YTD December						
	Budget YTD Dec-2024	Actual YTD Dec-2024	\$ Change	% Change			
Operating Revenue							
Net Patient Service Revenue	\$317,394	\$319,643	\$2,249	0.7%			
Other Operating Revenue	\$121,130	\$118,539	(\$2,590)	-2.2%			
Total Operating Revenue	\$438,524	\$438,183	(\$341)	-0.1%			
Operating Expenses							
Employment Expenses	\$231,306	\$240,757	\$9,450	3.9%			
Other Expenses	\$225,640	\$217,231	(\$8,410)	-3.9%			
Total Operating Expenses	\$456,947	\$457,987	\$1,040	0.2%			
Operating Margin	(\$18,423)	(\$19,805)	(\$1,381)				
Stimulus/FEMA	\$0	\$47,722	\$47,722				
Operating Margin after Stimulus/FEMA	(\$18,423)	\$27,917	\$46,341				
Nonoperating Revenue (Loss)	\$3,953	\$8,981	\$5,028				
Excess Margin	(\$14,471)	\$36,898	\$51,369				

December Financial Comparison (000's)

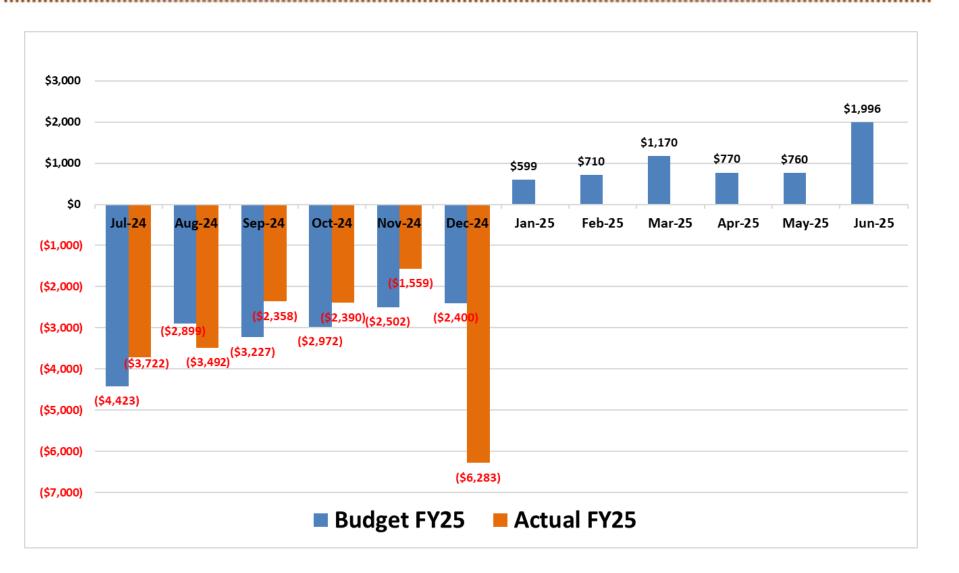
	Comparis	son to Budge	t - Month of D	December	Comp	ariso	n to Prior Ye	ar - Month of	December
	Budget Dec-2024	Actual Dec-2024	\$ Change	% Change	Actu Dec-20		Actual Dec-2024	\$ Change	% Change
Operating Revenue									
Net Patient Service Revenue	\$53,358	\$53,026	(\$332)	- 0.6%	\$48,	629	\$53,026	\$4,397	8.3%
Supplemental Gov't Programs	\$7,505	\$7,476	(\$28)	-0.4%	\$6 <i>,</i>	388	\$7,476	\$1,088	14.6%
Prime Program	\$792	\$792	\$0	0.0%	\$	822	\$792	(\$30)	-3.8%
Premium Revenue	\$7,547	\$6,707	(\$840)	-12.5%	\$7 <i>,</i>	032	\$6,707	(\$325)	-4.8%
Management Services Revenue	\$0	\$0	\$0	0.0%	\$2,	907	\$0	(\$2,907)	0.0%
Other Revenue	\$4,409	\$4,803	\$394	8.2%	\$3,	831	\$4,803	\$971	20.2%
Other Operating Revenue	\$20,253	\$19,778	(\$475)	-2.4%	\$20,	979	\$19,778	(\$1,201)	-6.1%
Total Operating Revenue	\$73,611	\$72,804	(\$807)	-1.1%	\$69,	608	\$72,804	\$3,196	4.4%
Operating Expenses									
Salaries & Wages	\$31,914	\$32,547	\$633	1.9%	\$28,	952	\$32,547	\$3,595	11.0%
Contract Labor	\$1,242	\$1,797	\$556	30.9%	\$2,	038	\$1,797	(\$241)	-13.4%
Employee Benefits	\$5,556	\$8,875	\$3,318	37.4%	\$6,	278	\$8,875	\$2,597	29.3%
Total Employment Expenses	\$38,711	\$43,219	\$4,507	10.4%	\$37,	268	\$43,219	\$5,951	13.8%
Medical & Other Supplies	\$15,262	\$12,992	(\$2,270)	-17.5%	\$12,	655	\$12,992	\$337	2.6%
Physician Fees	\$7,185	\$7,453	\$268	3.6%	\$6,	987	\$7,453	\$466	6.3%
Purchased Services	\$1,817	\$1,991	\$175	8.8%	\$1,	499	\$1,991	\$492	24.7%
Repairs & Maintenance	\$2,082	\$2,129	\$47	2.2%	\$2,	627	\$2,129	(\$498)	-23.4%
Utilities	\$840	\$943	\$103	10.9%	\$	837	\$943	\$106	11.2%
Rents & Leases	\$154	\$145	(\$8)	-5.8%	\$	161	\$145	(\$16)	-10.7%
Depreciation & Amortization	\$3,302	\$3,152	(\$150)	-4.7%	\$2,	769	\$3,152	\$383	12.2%
Interest Expense	\$608	\$586	(\$23)	-3.9%		603	\$586	(\$18)	-3.1%
Other Expense	\$2,284	\$2,067	(\$217)	-10.5%		919	\$2,067	\$148	7.2%
Humana Cap Plan Expenses	\$3,766	\$4,411	\$644	14.6%		924	\$4,411	\$1,487	33.7%
Total Other Expenses	\$37,299	\$35,868	(\$1,431)	- 4.0 %	\$32,	981	\$35,868	\$2,888	8.1%
Total Operating Expenses	\$76,011	\$79,087	\$3,076	3.9%	\$70,	249	\$79,087	\$8,838	11.2%
Operating Margin	(\$2,400)	(\$6,283)	(\$3,884)		(\$	641)	(\$6,283)	(\$5,642)	
Stimulus/FEMA	\$0	\$47,722	\$47,722			\$0	\$47,722	\$47,722	
Operating Margin after Stimulus/FEMA	(\$2,400)	\$41,439	\$43,838		(\$	641)	\$41,439	\$42,080	
Nonoperating Revenue (Loss)	\$658	(\$101)	(\$758)		\$5 <i>,</i>	057	(\$101)	(\$5,158)	
Excess Margin	(\$1,742)	\$41,338	\$43,080		\$4,	416	\$41,338	\$36,921	

Year to Date: July through December Financial Comparison (000's)

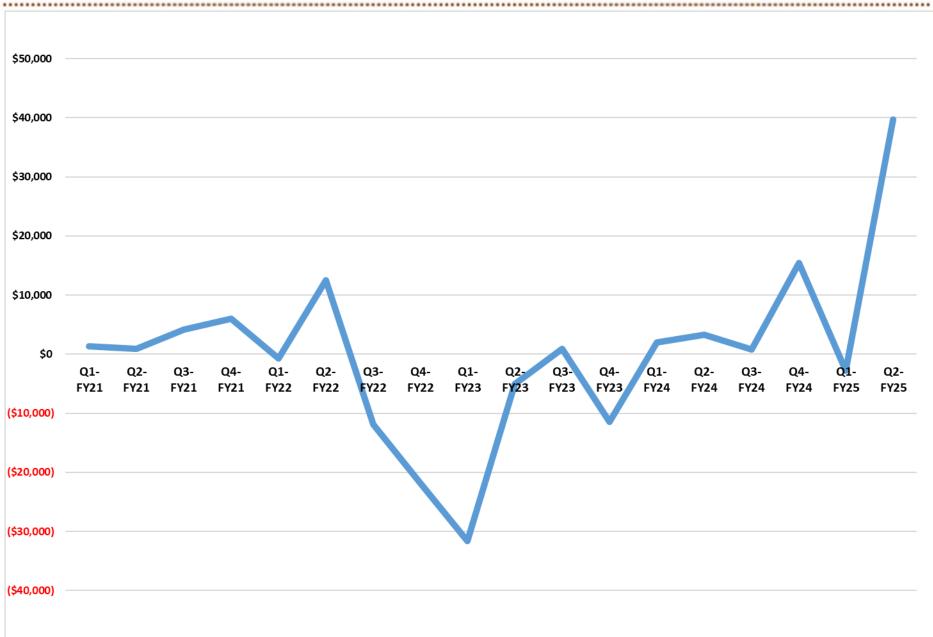
	Compari	son to Budge	t - YTD Dece	ember		Comparison to Prior Year - YTD December				
	Budget YTD Dec-2024	Actual YTD Dec-2024	\$ Change	% Change		Actual YTD Dec-2023	Actual YTD Dec-2024	\$ Change	% Change	
Operating Revenue					-					
Net Patient Service Revenue	\$317,394	\$319,643	\$2,249	0.7%		\$286,561	\$319,643	\$33,082	10.3%	
Supplemental Gov't Programs	\$44,642	\$45,855	\$1,213	2.6%		\$39,118	\$45,855	\$6,737	14.7%	
Prime Program	\$4,751	\$4,751	\$0	0.0%		\$4,930	\$4,751	(\$178)	-3.8%	
Premium Revenue	\$45,283	\$43,521	(\$1,762)	-4.0%		\$45,214	\$43,521	(\$1,693)	-3.9%	
Management Services Revenue	\$0	\$0	\$0	0.0%		\$19,357	\$0	(\$19,357)	0.0%	
Other Revenue	\$26,453	\$24,412	(\$2,041)	-8.4%	_	\$20,208	\$24,412	\$4,205	17.2%	
Other Operating Revenue	\$121,130	\$118,539	(\$2,590)	-2.2%		\$128,826	\$118,539	(\$10,287)	-8.7%	
Total Operating Revenue	\$438,524	\$438,183	(\$341)	- 0.1%	-	\$415,387	\$438,183	\$22,796	5.2%	
Operating Expenses										
Salaries & Wages	\$189,076	\$191,573	\$2,496	1.3%		\$169,926	\$191,573	\$21,646	11.3%	
Contract Labor	\$8,163	\$8,711	\$547	6.3%		\$11,499	\$8,711	(\$2,789)	-32.0%	
Employee Benefits	\$34,067	\$40,474	\$6,406	15.8%		\$40,775	\$40,474	(\$301)	-0.7%	
Total Employment Expenses	\$231,306	\$240,757	\$9,450	3.9%	_	\$222,200	\$240,757	\$18,557	7.7%	
Medical & Other Supplies	\$93,129	\$83,423	(\$9,706)	-11.6%		\$77,427	\$83,423	\$5,995	7.2%	
Physician Fees	\$43,109	\$43,877	\$768	1.8%		\$38,880	\$43,877	\$4,997	11.4%	
Purchased Services	\$10,783	\$9,954	(\$828)	-8.3%		\$9,504	\$9,954	\$451	4.5%	
Repairs & Maintenance	\$12,467	\$12,710	\$243	1.9%		\$13,313	\$12,710	(\$603)	-4.7%	
Utilities	\$5,919	\$5,662	(\$257)	-4.5%		\$5,463	\$5,662	\$199	3.5%	
Rents & Leases	\$922	\$808	(\$114)	-14.2%		\$921	\$808	(\$113)	-14.0%	
Depreciation & Amortization	\$19,811	\$19,101	(\$710)	-3.7%		\$16,869	\$19,101	\$2,231	11.7%	
Interest Expense	\$3,611	\$3,541	(\$70)	-2.0%		\$3,605	\$3,541	(\$64)	-1.8%	
Other Expense	\$13,535	\$12,360	(\$1,175)	-9.5%		\$11,986	\$12,360	\$374	3.0%	
Humana Cap Plan Expenses	\$22,355	\$25,795	\$3,440	13.3%		\$21,356	\$25,795	\$4,438	17.2%	
Total Other Expenses	\$225,640	\$217,231	(\$8,410)	-3.9%	-	\$199,326	\$217,231	\$17,905	8.2%	
Total Operating Expenses	\$456,947	\$457,987	\$1,040	0.2%		\$421,526	\$457,987	\$36,461	8.0%	
Operating Margin	(\$18,423)	(\$19,805)	(\$1,381)			(\$6,139)	(\$19,805)	(\$13,666)		
Stimulus/FEMA	\$0	\$47,722	\$47,722	. –		\$3,220	\$47,722	\$44,502		
Operating Margin after Stimulus/FEM	(\$18,423)	\$27,917	\$46,341		_	(\$2,919)	\$27,917	\$30,836	_	
Nonoperating Revenue (Loss)	\$3,953	\$8,981	\$5,028		_	\$8,146	\$8,981	\$835	-	
- Excess Margin	(\$14,471)	\$36,898	\$51,369		-	\$5,227	\$36,898	\$31,671	-	

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	July-December	July-December	Cł	%	
	2023	2024	F	Prior Year	70
Employee Wages	\$ 169,926,264	\$ 191,572,595		\$21,646,331	12.7%
Increase in Hours				148,501	3.4%
Average Wage Rate Change				\$3.50	9.1%
		Impact due to Rate	\$	15,901,542	73%
		Impact due to Volume	\$	5,744,789	27%
		Change in Wages		21,646,331	
Contract Labor Expense	\$11,499,344	\$8,710,531		(\$2,788,813)	-24%
Decrease in Hours				(13,652)	-16%
Average Contracted Rate Chan	ge			(\$13.02)	-9%
COMBINED	• • • • • • • • • • • • • •	• • • • • • • • • • • •		• • • • • •	
Wages & Contract Expense	\$181,425,609	\$200,283,126		\$18,857,518	10.4%
Change in Hours				134,849	3.0%
Combined Rate Change				\$3.51	7.2%
		Impact due to Rate	\$	13,391,838	71%
		Impact due to Volume	\$	5,465,679	29%
		Combined Change		18,857,518	



Trended Quarterly Results: Bottom Line / Excess Margin (000's)



December 2023-2024 : Trended Financial Information (000's)

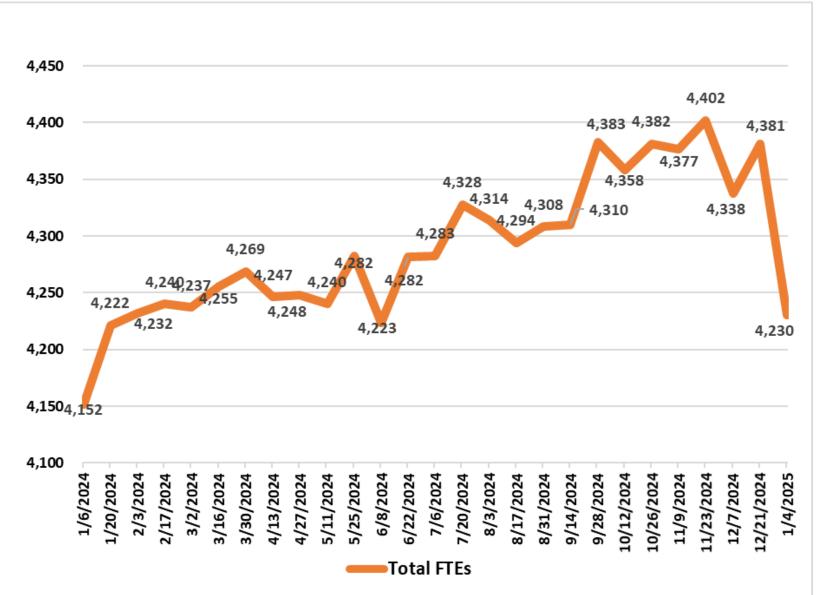
	Dec-23	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	FY 2025
Patient Service Revenue	\$48,629	\$50,866	\$53,450	\$51,648	\$56,157	\$54,496	\$53,026	\$319,643
Other Revenue	\$20,979	\$19,487	\$20,024	\$19,142	\$20,242	\$19,868	\$19,778	\$118,539
Total Operating Revenue	\$69,608	\$70,353	\$73,474	\$70,790	\$76,398	\$74,364	\$72,804	\$438,183
Employee Expense	\$37,268	\$38,264	\$39,058	\$37,671	\$41,494	\$41,051	\$43,219	\$240,757
Other Operating Expense	\$32,981	\$35,811	\$37,908	\$35,477	\$37,294	\$34,872	\$35,868	\$217,231
Total Operating Expenses	\$70,249	\$74,075	\$76,965	\$73,148	\$78,788	\$75,923	\$79,087	\$457,987
Net Operating Margin	(\$641)	(\$3,722)	(\$3,492)	(\$2,358)	(\$2,390)	(\$1,559)	(\$6,283)	(\$19,805)
Stimulus/FEMA	\$0	\$0	\$0	\$0	\$0	\$0	\$47,722	\$47,722
NonOperating Income	\$5,057	\$1,190	\$896	\$4,720	\$1,371	\$905	(\$101)	\$8,981
Excess Margin	\$4,416	(\$2,533)	(\$2,596)	\$2,362	(\$1,019)	(\$654)	\$41,338	\$36,898

Profitability								
Operating Margin %	(0.9%)	(5.3%)	(4.8%)	(3.3%)	(3.1%)	(2.1%)	(8.6%)	(4.5%)
Operating Margin %excl. Int	(0.1%)	(4.4%)	(4.0%)	(2.5%)	(2.4%)	(1.3%)	(7.8%)	(3.8%)
Operating EBIDA	\$2,732	\$46	\$239	\$1,457	\$1,348	\$2,293	(\$2,546)	(\$900)
Operating EBIDA Margin	3.9%	0.1%	0.3%	2.1%	1.8%	3.1%	(3.5%)	(0.2%)
Liquidity Indicators								
Day's Cash on Hand	83.5	97.4	89.8	91.9	88.4	78.9	74.6	74.6
Day's in Accounts Receiveable	77.6	64.0	68.5	71.0	68.3	66.9	65.8	65.8
Unrestricted Funds (000's)	\$183,624	\$220,767	\$209,641	\$214,303	\$207,507	\$187,057	\$177,933	\$177,933
Debt & Other Indicators								
Debt Service Coverage (MADS	2.67	0.70	0.50	1.40	1.80	1.50	3.20	3.20
Discharges (Monthly)	2,285	2,498	2,447	2,440	2,388	2,240	2,339	2,392
Adj Discharges (Case mix adj)	7,344	8,455	8,215	7,779	8,441	7,760	7,724	48,374
Adjusted patient Days (Mo.)	24,965	26,023	26,419	26,419	26,693	25,492	26,538	26,264
Cost/Adj Discharge	\$9.6	\$8.8	\$9.4	\$9.4	\$9.3	\$9.8	\$10.2	\$9.5
Compensation Ratio	77%	75%	73%	73%	74%	75%	82%	75%

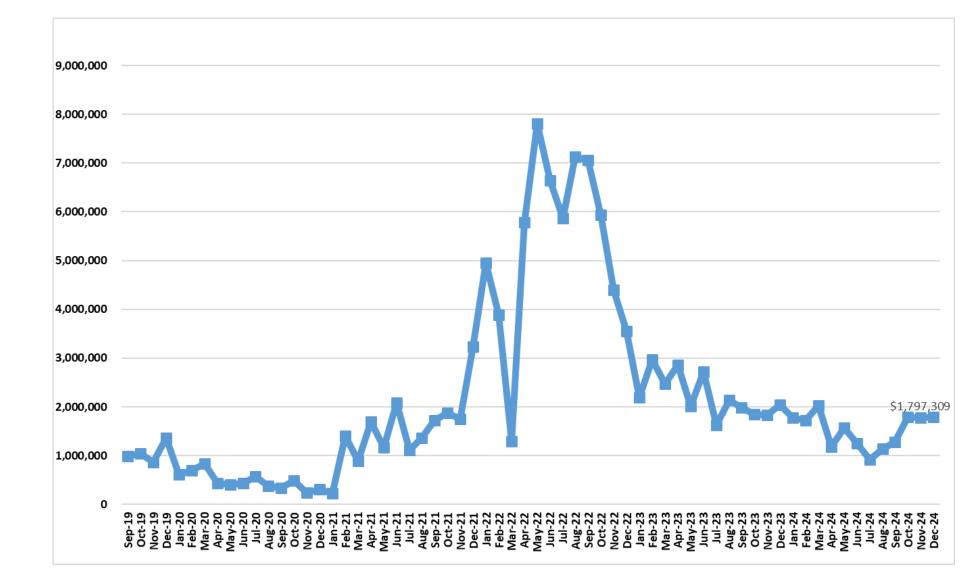
Month of December - Budget Variances

- **Contract Labor**: The unfavorable variance of \$556K is due to an unexpected increase in the need of contract labor primarily in ICCU and the ED.
- Employee Benefits: The higher than expected costs of \$3.3M is primarily due to the impact of recording 6 months of full match of our 401K plan of \$2.3M, as well as a timing issue in our Health Insurance expenses.
- Medical & Other Supply Expense: The favorable \$2.3M variance is due to pharmacy cost being lower than budget due to Medical Oncology infusion and retail pharmacy volume being lower than anticipated.
- **Humana Cap Expenses:** The unfavorable variance of \$644K is due to higher than anticipated third party expenses.

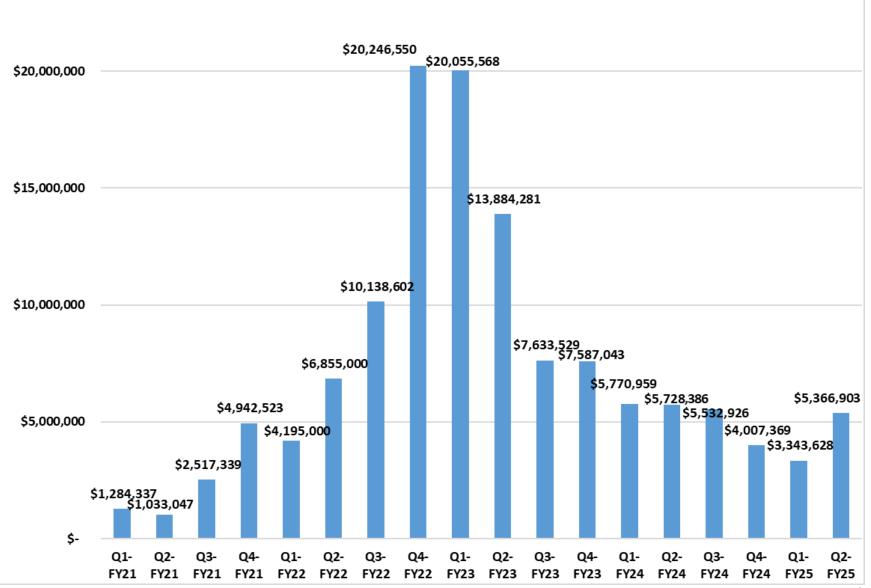
Total FTEs (includes Contract Labor)



Contract Labor Expense

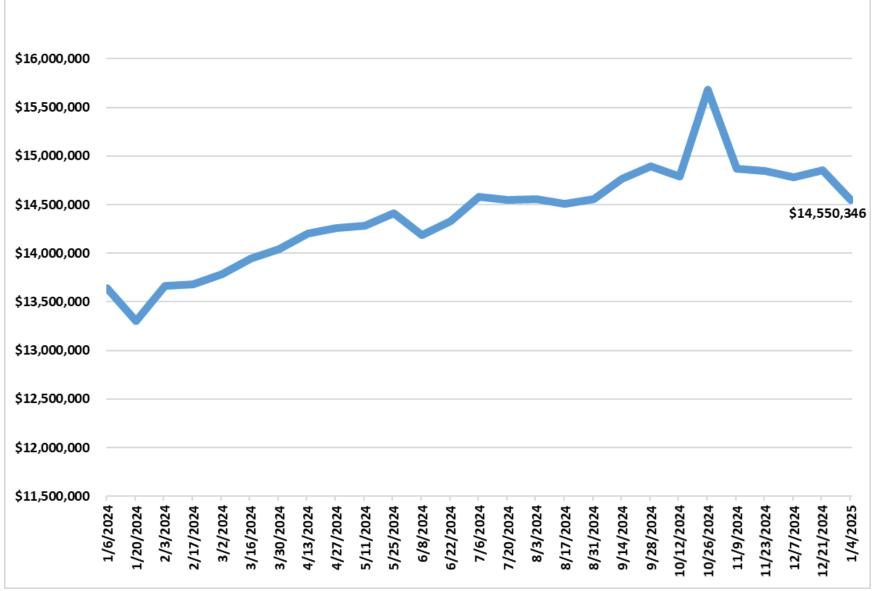


Contract Labor Expense by Quarter



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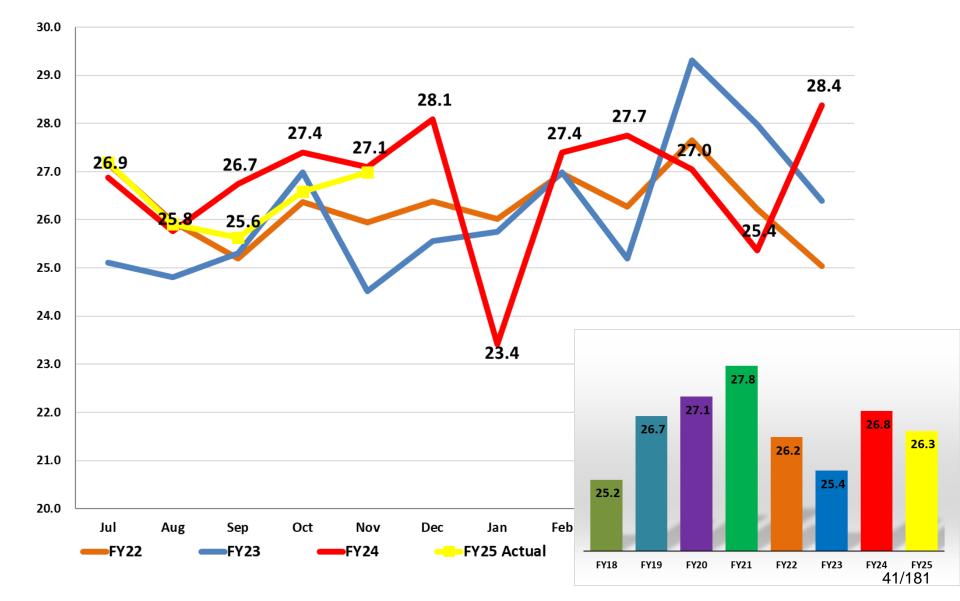
Total Payroll: excludes contract labor and PTO cash out



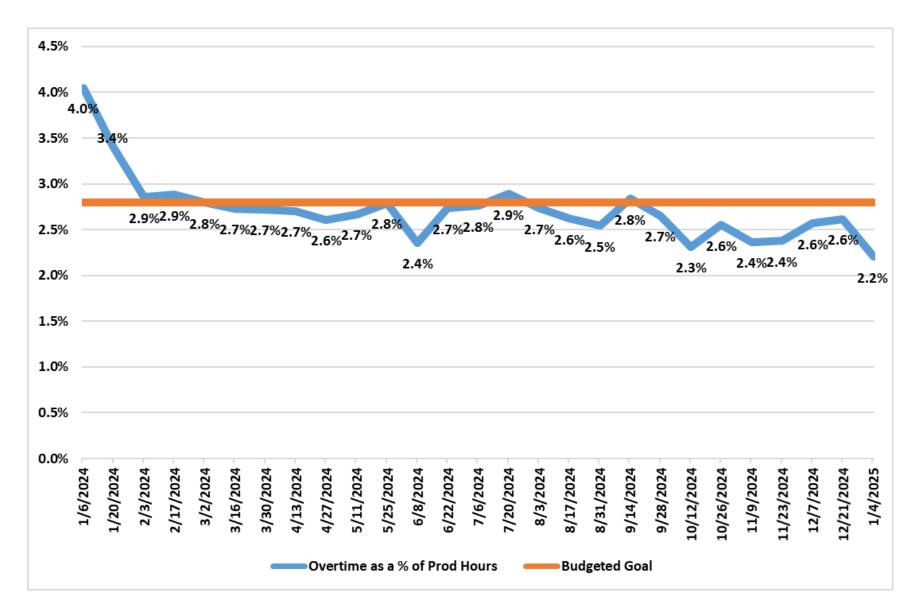
Contract Labor Full Time Equivalents (FTEs)



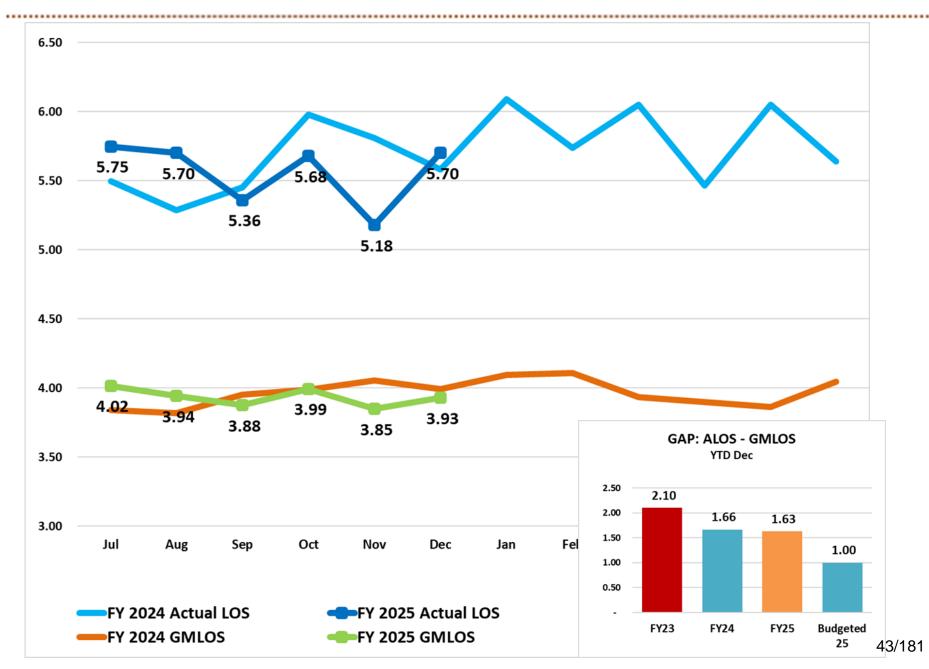
Productivity Measure : Worked Hours/ Adj. Patient Days



Overtime as a % of Productive Hours

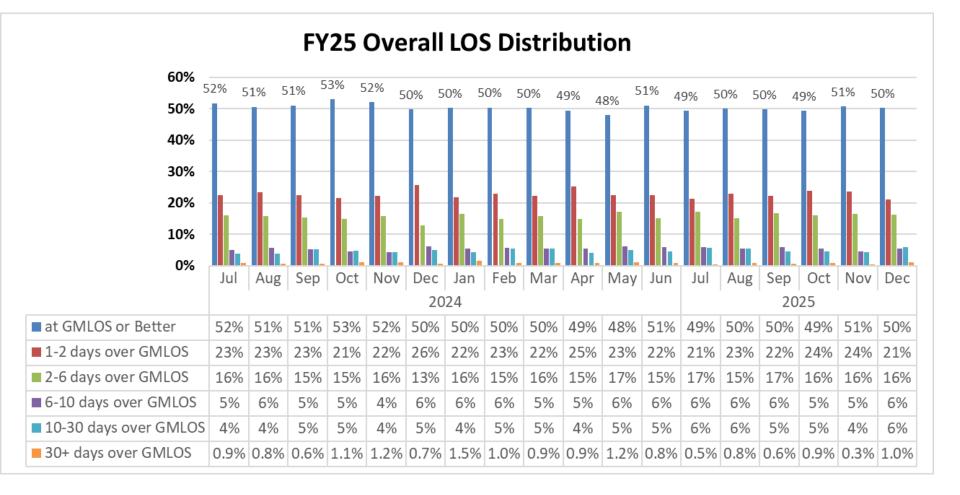


Average Length of Stay versus National Average (GMLOS)

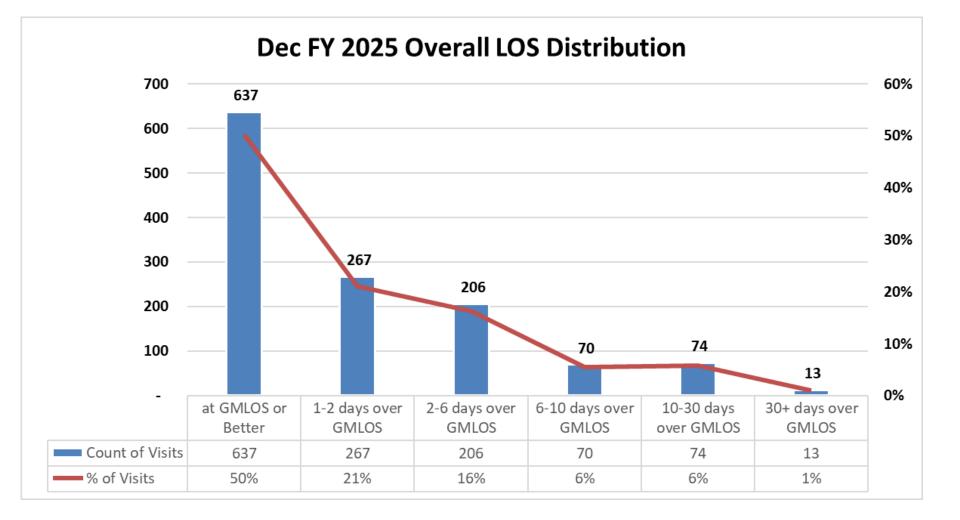


Average Length of Stay versus National Average (GMLOS)

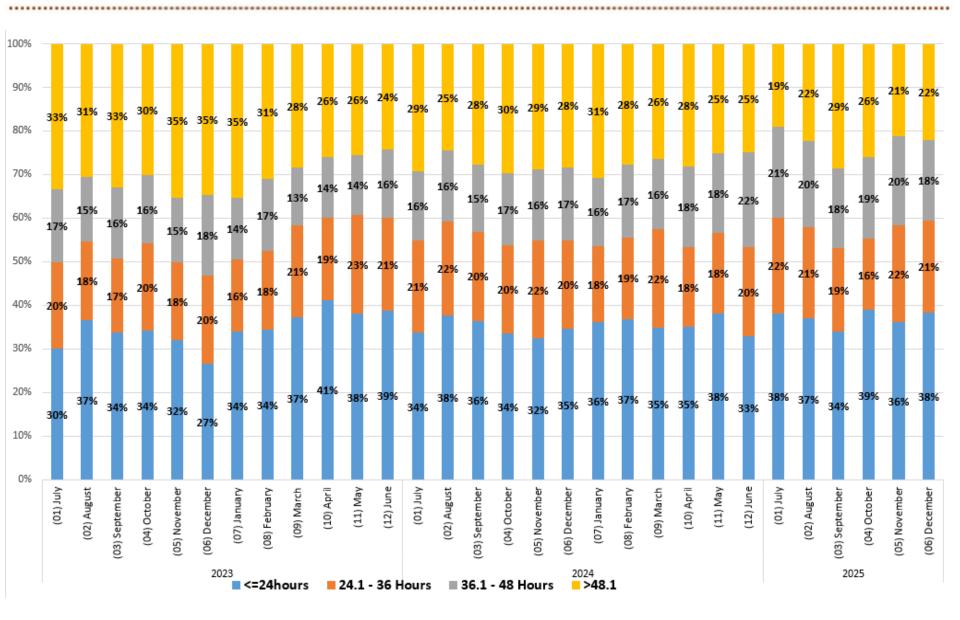
	Including COVID Patients			
	ALOS	GMLOS	GAP	
Dec-22	6.14	3.78	2.36	
Jan-23	6.82	4.02	2.80	
Feb-23	6.56	4.06	2.50	
Mar-23	5.69	4.09	1.60	
Apr-23	5.35	3.99	1.36	
May-23	5.37	3.99	1.38	
Jun-23	5.39	3.94	1.45	
Jul-23	5.50	3.90	1.60	
Aug-23	5.29	3.84	1.45	
Sep-23	5.45	3.82	1.64	
Oct-23	5.98	3.95	2.03	
Nov-23	5.81	3.99	1.82	
Dec-23	5.58	4.05	1.53	
Jan-24	6.09	3.99	2.10	
Feb-24	5.74	4.10	1.64	
Mar-24	6.05	4.11	1.94	
Apr-24	5.47	3.94	1.53	
May-24	6.05	3.90	2.15	
Jun-24	5.63	3.86	1.76	
Jul-24	5.75	4.02	1.73	
Aug-24	5.70	3.94	1.76	
Sep-24	5.36	3.88	1.48	
Oct-24	5.68	3.99	1.68	
Nov-24	5.18	3.85	1.33	
Dec-24	5.70	3.93	1.77	
	5.52	3.92	1.61	



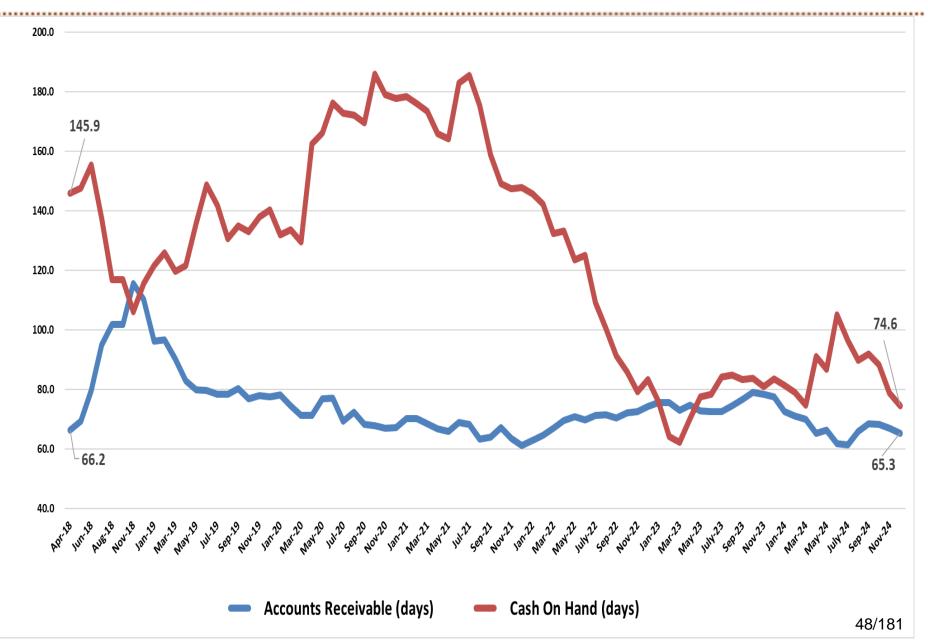
Length of Stay Distribution



Monthly Discharges of Observation Patients by their Length of Stay



Trended Liquidity Ratios



Ratio Analysis Report

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	Current Month	Prior Month	June 30, 2024 Audited		23 Moody an Bench	
	Value	Value	Value	Aa	Α	Baa
LIQUIDITY RATIOS						
Current Ratio (x)	3.3	2.6	2.3	1.7	1.8	1.7
Accounts Receivable (days)	65.3	66.9	61.9	47.8	47.7	47.8
Cash On Hand (days)	74.6	78.9	105.1	273.9	188.4	134.1
Cushion Ratio (x)	8.3	8.5	10.7	44.7	24.2	16.6
Average Payment Period (days)	48.0	52.8	58.6	70.9	62.7	64.0
CAPITAL STRUCTURE RATIOS						
Cash-to-Debt	83.4%	83.8%	106.3%	271.7%	164.5%	131.0%
Debt-To-Capitalization	32.1%	35.3%	34.5%	22.5%	31.1%	35.0%
Debt-to-Cash Flow (x)	3.1	6.9	3.4	2.4	3.6	6.9
Debt Service Coverage	4.1	1.8	3.7	6.7	4.5	2.1
Maximum Annual Debt Service Coverage (x)	3.2	1.5	2.9	6.8	3.8	1.9
Age Of Plant (years)	13.9	13.8	13.3	11.1	12.8	13.9
PROFITABILITY RATIOS						
Operating Margin	(4.5%)	(3.7%)	0.8%	2.1%	0.5%	(2.3%)
Excess Margin	7.5%	(1.2%)	2.4%	5.5%	2.7%	(.9%)
Operating Cash Flow Margin	0.6%	1.5%	6.1%	6.7%	5.5%	3.0%
Return on Assets	8.2%	(1.2%)	2.4%	3.9%	2.4%	(.7%)

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Consolidated Statements of Net Position (000's)

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	Dec-24	Jun-24
		(Audited)
ASSETS AND DEFERRED OUTFLOWS		
CURRENT ASSETS		
Cash and cash equivalents	\$ 14,3	02 \$ 19,412
Current Portion of Board designated and trusted		
assets	19,1	72 14,944
Accounts receivable:		
Net patient accounts	132,6	133,806
Other receivables	92,7	78 25,023
	225,4	16 158,829
Inventories	14,3	74 13,738
Medicare and Medi-Cal settlements	98,5	30 82,755
Prepaid expenses	8,6	58 8,403
Total current assets	380,4	53 298,082
NON-CURRENT CASH AND INVESTMENTS -		
less current portion		
Board designated cash and assets	156,3	15 210,518
Revenue bond assets held in trust	22,8	
Assets in self-insurance trust fund	7	04 827
Total non-current cash and investments	179,8	30 230,671
INTANGIBLE RIGHT TO USE LEASE,	13,3	04 10,464
net of accumulated amortization		,
INTANGIBLE RIGHT TO USE SBITA,	10,2	46 12,153
net of accumulated amortization	,	,
CAPITAL ASSETS		
Land	17,5	42 17,542
Buildings and improvements	428,7	
Equipment	335,7	
Construction in progress	25,2	
	807,2	
Less accumulated depreciation	525,6	512,148
·	281,6	67 290,676
OTHER ASSETS	,	,
Property not used in operations	4,4	67 4,487
Health-related investments	2,4	
Other	17,1	
Total other assets	24,1	
Total assets	889,6	
DEFERRED OUTFLOWS	14,6	
Total assets and deferred outflows	\$ 904,24	49 \$ 881,611

Consolidated Statements of Net Position (000's)

	Dec-24	Jun-24
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts payable and accrued expenses	\$ 31,754	\$ 41,096
Accrued payroll and related liabilities	63,693	62,382
SBITA liability, current portion	4,146	4,146
Lease liability, current portion	2,248	2,248
Bonds payable, current portion	12,754	12,585
Notes payable, current portion	(0)	9,850
Total current liabilities	114,596	132,306
LEASE LIABILITY, net of current portion	11,346	8,477
SBITA LIABILITY, net of current portion	4,954	5,846
LONG-TERM DEBT, less current portion		
Bonds payable	212,293	214,713
Notes payable	20,750	20,750
Total long-term debt	233,043	235,463
NET PENSION LIABILITY	21,490	21,226
OTHER LONG-TERM LIABILITIES	38,336	36,256
Total liabilities	423,766	439,574
NET ASSETS		
Invested in capital assets, net of related debt	59,156	66,112
Restricted	61,791	52,733
Unrestricted	359,536	323,192
Total net position	480,483	442,037
Total liabilities and net position	\$ 904,249	\$ 881,611

KAWEAH DELTA HEALTH CARE DISTRICT SUMMARY OF FUNDS December 31, 2024

Basil Schwart Date View Top Actory Actory Actory Actory Construction Construction - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - <th></th> <th>Maturity</th> <th></th> <th>Investment</th> <th>G/L</th> <th></th>		Maturity		Investment	G/L	
CAMP11111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111111<	Board designated funds	Date	Yield	Туре	Accour	
Abs. 1 More material 1,756.05 Abs. 1 1.50.05 1.50.05 Abs. 1.50.05 1.50.05 1.50.05 Commander abs. 2.50.05 1.50.05 1.50.05 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Alexis Alexis Solit Min-Ca Alexis Solit Alexis 1.26 Min-Ca						
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Carbons bars 20.4622 4.30 CD CD Carbons bars 20.000 Carbons bars 20.4623 4.30 CD Control bars 20.000 Earl Verif Stat 20.4623 4.30 CD Control bars 20.000 Earl Verif Stat 20.4623 4.30 CD Person bars 20.000 Fact Verif Stat 20.4623 4.30 CD Person bars 20.000 Cheb Stat 20.002 4.30 CD Person bars 20.000 Cheb Stat 20.002 CD Person bars 20.000 20.000 St. Loot Bars CARS 20.000 CD Person bars 20.000 20.000 St. Loot Bars CARS 20.000 CD CD </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
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Chan Bark Sol Marces 4.50 C.D. Cost Bark (Hild) Day Bark Sol Marces 4.50 CO Party Bark Sol Sol BL Lots Bark Sol Marces 4.50 CO Number Sol Marces Sol Sol BL Lots Bark Sol Marces 4.50 CO Wellers Marces Sol Sol Sol Marces BL Lots Bark Sol Marces Sol Marces Sol Sol Marces Sol Sol Marces Wellers Marces CARS Sol Marces Barkes Sol Sol Sol Marces Wellers Marces CARS Sol Marces Unrest Carl Carl Sol Sol Marces Marces CARS Sol Marces Unrest Carl Carl Sol Sol Marces Marces Sol Marces Unrest Carl Carl Sol Sol Marces Sol Sol Marces Marces Sol Marces Unrest Carl Carl Sol Sol Marces Sol Sol Marces Marces Sol Marces Unrest Carl Carl Sol Sol Marces Sol Sol Marces Marces Sol Sol Marces Sol Sol Marces Sol Sol Marces Sol Sol Marces <tr< td=""><td></td><td></td><td></td><td></td><td></td><td></td></tr<>						
Beziets Each 20 Mars 2 4.50 CO Paylish Each 202-30 Class Each State State	Optus Bank	20-Mar-25	4.50	CD	Optus Bank	198,863
Si Loss Bers Sh Loss Bers Si Loss Bers Si Sol Winsterts Markets Si Loss Bers 22500 Winsterts Markets CAMPS 4.00 CO Winsterts 22500 Winsterts Markets 2.00 CO Winsterts 22500 Winsterts Markets 2.00 Co Markets 22500 Markets Si Markets 2.00 Markets 22500 Markets CAMPS 2.00 Markets 22500 Markets CAMPS 0.00 Markets 28000 Markets CAMPS 0.00 Markets 28000 Markets 1.00 S.00 Approxy PEAA 28000 Markets 1.40 S.00 Approxy PEAA 28000 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
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Aberning 1.146-26 2.7.4 Manipale Soil Dage Contryl 300.00 Aberning 1.4.02-20 1.0.3 Control U.S.	Western Alliance - CDARS	31-Mar-25	4.50	CD	Western Alliance	250,000
Alegring 154.May 20 27.5 U.S. Con Algebray U.S. Tessery Bill B80.000 Alegring 17.Var.20 0.5 U.S. Con Algebray U.S. Treshy Bill 200.000 Alegring 17.Var.20 0.5 U.S. Con Algebray U.S. Treshy Bill 200.000 Alegring 1.4.02,30 0.5 U.S. Con Algebray U.S. Treshy Bill 200.000 Alegring 1.4.02,30 0.5 U.S. Con Algebray U.S. Treshy Bill 200.000 Alegring 1.4.02,30 0.5 U.S. Con Algebray FILM 400.000 Alegring 1.4.02,30 0.5 Con Algebray FILM 20.5 0.0 Alegring 2.5.46,20 0.0 U.S. Con Algebray FILM 20.5 0.0 1.0 0.0 1.0 0.0 0.0 1.0 0.0 1.0 0.0 1.0 0.0 1.0 0.0 0.0 1.0 0.0 0.0 1.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.						
Akprog 1-Ju-20 0.02 Marcipal Convertice ST 400.00 Akprog 11-Ju-20 0.02 U.S. Gor Akproy PRAM 20.000 Akprog 21-Ju-20 0.03 U.S. Gor Akproy PRAM 1500.000 Akprog 1-Aug-20 0.03 U.S. Gor Akproy PRAM 1500.000 PM 1-Aug-20 0.03 U.S. Gor Akproy PRAM 1500.000 PM 2-Aug-20 0.03 U.S. Gor Akproy PRAM 1500.000 Akprog 3-10-0.23 U.S. Gor Akproy PRAM 1500.000 Akprog 3-10-0.23 U.S. Gor Akproy PRAM 1600.000 Akprog 3-10-0.23 U.S. Gor Akproy PRAM 1600.000 PM 3-10-0.23 U.S. Gor Akproy U.S. Tessary Bill 1600.000 PM 3-10-0.23 U.S. Gor Akproy U.S. Tessary Bill 1600.000 PM 3-10-0.23 U.S. Gor Akproy U.S. Tessary Bill 1600.000 PMA 3-10-0.20 U.S. Gor Akproy	Allspring	15-May-25	2.75	U.S. Govt Agency	US Treasury Bill	980,000
Akprong 17-Jub 20 0.50 U.S. Gori Agency Handrag 400.00 Alspring 12-Alg.20 0.38 U.S. Gori Agency PRA 150.000 Alspring 22-Alg.20 0.38 U.S. Gori Agency PRA 150.000 Alspring 22-Alg.20 0.09 U.S. Gori Agency PrA 150.000 Alspring 22-Alg.20 0.09 U.S. Gori Agency PrA 150.000 Alspring 22-Alg.20 0.09 U.S. Gori Agency U.S. Toward Comp U.G. 150.000 PFM 17-Also.20 0.68 Also Comp U.G. 150.000 160.000 PFM 17-Also.20 0.58 U.S. Gori Agency U.S. Toward Comp U.G. 150.000 PFM 17-Also.20 0.58 U.S. Gori Agency U.S. Toward Comp U.G. 150.000 PFM						
Algering 21.4.20 0.3 U.S. Cerk Ágreréy FILLIC 1500.000 Algering 1.4.4.20 2.7 Marilogia Sind Grace 4500.000 PIMOR 2.5.4.4.20 0.3 M.S. Gord Agrery FILLING 2.55.4.20 Algering 2.5.4.4.20 0.3 U.S. Gord Agrery FILLING 2.55.0.00 Algering 4.48.2.2 0.3 U.S. Gord Agrery FILLING 2.55.0.00 Algering 3.5.0.0.2 U.S. Gord Agrery FILLING 2.50.00 2.50.00 Algering 3.5.0.0.2 U.S. Gord Agrery U.S. Torsasy Bill 7.0.000 PIM reg 3.5.0.0.2 U.S. Gord Agrery U.S. Torsasy Bill 1.00.000 PIM reg 3.5.0.0.2 U.S. Gord Agrery U.S. Torsasy Bill 1.00.000 PIM reg 3.5.4.2.0 U.S. Gord Agrery U.S. Torsasy Bill 1.50.000 PIM reg 3.5.4.2.0 U.S. Gord Agrery U.S. Torsasy Bill 1.50.000 PIM reg 3.5.4.2.0 U.S. Gord Agrery U.S. Torsasy Bill 1.50.00	Allspring	17-Jun-25	0.50	U.S. Govt Agency	FNMA	2,000,000
Algoring 1-4-422 2.17 Municular Statis Criz Ca 400.00 APPI M 1-2-422 0.50 Marcipal Statis Criz Ca 400.00 APPI M 25-54.92 0.50 Marcipal PNLAC 120.000 APPI M 25-54.92 0.00 U.S. Gord Agency PNLAC 700.00 Algering 23-55.92 0.00 U.S. Gord Agency PNLAC 700.00 Algering 23-55.02 0.00 U.S. Gord Agency U.S. Gord Agency 100.00 PFM 17-0-02 0.56 AdS Kuota Codel 0.50.00 Algering 16-6-24 1.70 Min C State State Crip 1.00.000 PFM 16-6-24 1.70 U.S. Gord Agency U.S. Tersaury Bit 1.00.000 PFM 16-6-24 1.70 U.S. Gord Agency U.S. Tersaury Bit 1.00.000 PFM 15-6-26 1.70 U.S. Gord Agency U.S. Tersaury Bit 1.00.000 PFM 15-6-26 1.70 U.S. Gord Agency						
Alspring PIAL PIAL 1.500.00 PPIAL PIAL PIAL 1.500.00 Alspring 2.580.42 0.30 U.S. Cork Agency PIAL 7750.00 Alspring 2.580.42 0.30 U.S. Cork Agency PIAL 7750.00 Alspring 3.100.42 0.25 U.S. Cork Agency U.S. Treator Carutel Cork 1.000.00 Alspring 1.1040.25 0.35 ASS Cork Carutel Cork 1.000.00 PIM 1.1040.25 0.38 ASS Cork Carutel Cork 1.000.00 PIM 3.1040.25 0.38 U.S. Cork Agency U.S. Treasony Bill 1.000.00 PIM 3.1040.26 0.38 U.S. Cork Agency U.S. Treasony Bill 1.000.00 PIM 1.544.62 0.30 U.S. Cork Agency U.S. Treasony Bill 1.000.00 PIM 1.544.62 0.30 U.S. Cork Agency U.S. Treasony Bill 1.000.00 PIM 1.544.62 0.30 U.S. Cork Agency U.S. Cork Agency 1.000.00 <t< td=""><td>Allspring</td><td>1-Aug-25</td><td>2.17</td><td>Municipal</td><td>Santa Cruz Ca</td><td>400,000</td></t<>	Allspring	1-Aug-25	2.17	Municipal	Santa Cruz Ca	400,000
PriM 25-big 25 3.75 U.S. Gork Agency FH.LRC 280,70 Allspring 4.26-25 0.55 MIN-G Produc Gampio Go 1.300,000 Allspring 22-0-125 0.55 MIN-G Produc Gampio Go 1.300,000 Allspring 22-0-125 0.55 MIN-G Produc Gampio Go 1.300,000 PM 17-0x-25 0.51 MIN-G Produc Gampio Go 0.550,000 PM 17-0x-25 0.51 MIN-G Produc Gampio Go 0.500,000 PM 17-0x-26 0.51 U.S. Gork Agency U.S. Tensany Bill 0.000,000 Allspring 6-67-62 0.50 U.S. Gork Agency U.S. Tensany Bill 1.500,000 PM 22-67-62 0.50 U.S. Gork Agency U.S. Tensany Bill 1.500,000 PM 22-67-62 0.50 U.S. Gork Agency U.S. Tensany Bill 1.500,000 PM 3-Ma-62 0.50 U.S. Gork Agency U.S. Tensany Bill 1.500,000 PM 3-Malop.26 0.50 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Alspring 2.3.Bey 35 0.00 U.S. Govi Agency FHLMC 750,00 Marping 2.4-04:55 0.00 MAR 70000r Gambio Color 70000r Gambio Color MPR 17-000-25 0.00 ABS Kubta Condit 6.585 Alspring 31-Jan.26 0.38 U.S. Govi Agency U.S. Treasury Bit 1.000.000 PFM 31-Jan.26 0.38 U.S. Govi Agency U.S. Treasury Bit 1.000.000 PFM 2.4-Pro-28 2.50 U.S. Govi Agency U.S. Treasury Bit 1.000.000 PFM 2.4-Pro-28 2.50 U.S. Govi Agency U.S. Treasury Bit 1.000.000 Alspring 31-Jan.26 0.74 Agency U.S. Treasury Bit 1.000.000 PFM 2.4-Pro-28 3.00 MTN-C Bark of America 2.550.00 Alspring 1.4-Jan.28 3.00 MTN-C Bark of America 2.550.00 PFM 1.4-Jan.28 3.00 MTN-C Bark of America 2.500.00 PFM 1.4-Jan.28 <td< td=""><td></td><td>25-Aug-25</td><td>3.75</td><td></td><td>FHLMC</td><td>259,799</td></td<>		25-Aug-25	3.75		FHLMC	259,799
Alsping 21-0-62-5 0.55 NTA-C Proofer Campib Co 1.300.000 PM 11-0-62-5 0.55 U.S. Gord Agency U.S. Treasury Bill 7.70.000 PM 11-0-62-5 0.55 U.S. Gord Agency U.S. Treasury Bill 1.000.000 Alsping 6-Feb-28 1.75 M.NC State Street Cop 1.000.000 Alsping 6-Feb-28 1.75 M.S. Gord Agency U.S. Treasury Bill 1.000.000 PFM 25-Feb-28 0.00 U.S. Gord Agency U.S. Treasury Bill 1.000.000 PFM 25-Feb-28 0.03 U.S. Gord Agency U.S. Treasury Bill 1.000.000 PFM 31-Mar-28 0.38 MTN-C Wells Frage co 3.000.000 PFM 31-Mar-28 0.38 MTN-C Mells Frage co 3.000.000 PFM 31-Mar-28 0.38 MTN-C Mells Frage co 3.000.000 Alsping 21-Agr-28 3.14 MTN-C Mells Frage co 3.000.000 PFM 31-Agr-28 0.31						
Akspring 31-02-25 0.25 U.S. Gork Agency U.S. Treakury Bill 77.000 Aksang 33-06-25 0.38 U.S. Gork Agency U.S. Testury Bill 2.000.00 Aksang 15-86-26 1.35 U.S. Gork Agency U.S. Testury Bill 1.000.00 PFM 15-86-26 1.35 U.S. Gork Agency U.S. Testury Bill 1.000.00 PFM 15-86-26 1.35 U.S. Gork Agency U.S. Testury Bill 1.000.00 PFM 15-86-26 0.35 U.S. Gork Agency U.S. Testury Bill 1.000.00 PFM 2-46-62 0.35 U.S. Gork Agency U.S. Testury Bill 1.000.00 PFM 2-46-72 0.38 W.N.C. Bark of America 2.000.00 PFM 2-46-72 0.34 W.N.C. Weils Tespo o 1.000.000 PFM 2-46-72 0.34 W.N.C. East of America 2.05.000 PFM 2-46-72 0.34 W.N.C. East of America 2.05.000 PFM 1-44-72 M.N.C. </td <td></td> <td></td> <td>0.55</td> <td></td> <td>Procter Gamble Co</td> <td></td>			0.55		Procter Gamble Co	
Alspring 30.1407-25 0.38 U.S. Gork Agency U.S. Treasury Bill 2.550.00 Alspring 5-Feb.28 1.30 U.S. Gork Agency U.S. Treasury Bill 1.000.00 PFN 2.5Feb.28 0.50 U.S. Gork Agency U.S. Treasury Bill 1.500.00 PFN 2.5Feb.28 0.50 U.S. Gork Agency U.S. Treasury Bill 1.500.00 PFN 2.5Feb.28 0.50 U.S. Gork Agency U.S. Treasury Bill 1.500.00 PFN 3.140.26 0.53 U.S. Gork Agency U.S. Treasury Bill 1.500.00 Alspring 3.140.26 0.53 U.S. Gork Agency U.S. Treasury Bill 1.500.00 Alspring 2.140.26 3.53 U.TN.C. Bask of Armenca 2.500.00 Alspring 2.140.28 3.53 U.TN.C. Hong Sankor / Armenca 2.500.00 PFN 1.540.97 3.33 UTN.C. Hong Sankor / Armenca 2.500.00 PFN 1.540.97 3.33 UTN.C. Hong Sankor / Armenca 1.600.00 P	Allspring					
PrM 31.J.a20 0.38 U.S. Cord Agency U.S. Treasary Bill 1.00.000 PRM 16.76-20 1.50 U.S. Cord Agency U.S. Treasary Bill 1.000.000 PRM 16.76-20 1.50 U.S. Cord Agency U.S. Treasary Bill 1.000.000 PRM 25.67-20 U.S. Cord Agency U.S. Treasary Bill 1.000.000 Alspring 31.4M-26 0.30 U.S. Cord Agency U.S. Treasary Bill 1.000.000 PRM 2.4Ap-26 3.38 MTN-C Bain Agencia 2.500.00 PRM 2.4Ap-26 3.38 MTN-C More Agencia 2.500.00 Alspring 2.4Ap-26 3.38 MTN-C More Agencia 2.500.00 PRM 2.4Ap-26 3.38 MTN-C More Agencia 1.500.00 PRM 2.4Ap-26 3.38 MTN-C More Agencia 1.500.00 PRM 3.4Ap-27 3.38 MTN-C More Agencia 1.500.00 PRM 3.4Ap-26 3.50 MTN-C More Agencia </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
PFM 15-B-20 1.63 U.S. Cork Agency U.S. Tensauy, Bit 1.000,000 PFM 28-Feb.20 0.50 U.S. Cork Agency U.S. Tensauy, Bit 1.500,000 PFM 28-Feb.20 0.50 U.S. Cork Agency U.S. Tensauy, Bit 1.500,000 PFM 2.Apr.20 3.38 U.S. Cork Agency U.S. Tensauy, Bit 1.500,000 PFM 1.2Apr.20 3.38 U.S. Cork Agency U.S. Tensauy, Bit 1.500,000 PFM 1.2Apr.20 3.50 MTN-C Bark of America 2.50,000 Alspring 2.2Apr.20 3.50 MTN-C Monterica 1.600,000 PFM 2.5Apr.20 3.50 MTN-C Markerica 2.50,000 PFM 3.5Amr.20 3.70 MTN-C Markerica 2.50,000 PFM 3.5Amr.20 3.70 U.S. Cork Agency U.S. Tensauy, Bit 1.200,000 PFM 3.5Amr.20 0.75 U.S. Cork Agency U.S. Tensauy, Bit 1.200,000 PFM 3.5Amr.20 0.88						
PFM 28-Feb-28 2.50 U.S. Cork Agency U.S. Trassury Bill 500,000 Alapring 31-Mar-28 0.75 U.S. Cork Agency U.S. Trassury Bill 150,000 PFM 3-Apr-28 3.38 MTN-C Bark America 205,000 PFM 3-Apr-28 3.59 MTN-C Bark America 205,000 PFM 12-Apr-28 3.91 MTN-C Welle Fargo co 800,000 Alspring 25-Apr-28 3.91 MTN-C Welle Fargo co 800,000 PFM 12-Apr-28 3.91 MTN-C Welle Fargo co 800,000 PFM 13-Abr-28 3.91 MTN-C Welle Fargo co 800,000 PFM 13-Abr-28 3.00 ABs 1100,000 100,000 PFM 13-Abr-28 0.00 ABs Carma At DO Amer 79,447 Alapring 13-Abr-28 1.18 U.S. Cork Agency U.S Trassury Bill 1.00,000 PFM 13-Abr-28 1.08 Minrica Adr-20,000						
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PFM 31-Mar-26 0.33 U.S. Gord Agency U.S. Transury Bill 1,000,000 PFM 1.9.Apr.23 3.50 MTN-C Bank of America 226,000 PFM 1.9.Apr.23 3.50 MTN-C Bank of America 226,000 PFM 21-Apr.23 3.50 MTN-C Mark of America 226,000 PFM 23-Apr.28 1.75 U.S. Gord Agency U.S. Transury Bill 1,000,000 PFM 2.8-May-26 1.72 U.S. Gord Agency U.S. Transury Bill 1,000,000 PFM 31-May-26 1.75 U.S. Gord Agency U.S. Transury Bill 1,000,000 PFM 31-May-26 1.83 U.S. Gord Agency U.S. Transury Bill 1,000,000 Alspring 1.64,100 1.85 0.85 U.S. Gord Agency U.S. Transury Bill 1,000,000 Alspring 1.64,100 1.85 0.85 U.S. Transury Bill 1,000,000 Alspring 1.64,102 0.80 0.85 Orden Auto Face Oman 67,465 PFM						
PFM 19-Apr-28 3.50 MTN-C Bank of Amenica 250,000 Alspring 21.4.pr.28 3.10 MTN-C Weils Fargo on 680,000 Alspring 25.4.pr.28 3.10 MTN-C Weils Fargo on 680,000 PFM 13.4.hay-38 3.00 VTN-C US Trassury Bill 100,000 PFM 13.4.hay-38 0.75 U.S. Cork Agency US Trassury Bill 100,000 PFM 31.4.hay-38 0.76 U.S. Cork Agency US Trassury Bill 1200,000 PFM 31.4.hay-28 0.78 U.S. Cork Agency US Trassury Bill 1400,000 PFM 15.Jur.28 0.88 U.S. Cork Agency US Trassury Bill 1400,000 PFM 1.4.Jur.28 0.88 U.S. Cork Agency US Trassury Bill 1400,000 PFM 1.4.Jur.28 0.88 U.S. Cork Agency US Trassury Bill 140,000 PFM 1.4.Jur.28 0.80 US Trassury Bill 140,000 PFM 1.4.Jur.28 0.80 US Tra	PFM			U.S. Govt Agency	US Treasury Bill	1,000,000
Alspiring 21.Agr.26 4.75 MTN-C Wale Stanley 1.000.000 PFM 30.Agr.26 3.81 MTN-C Wale Stanley Op 1.000.000 PFM 3.00 MTN-C BM Coop LP 1.000.000 PFM 3.31 MTN-C BM Coop LP 1.000.000 PFM 31.May-26 2.75 U.S. Gord Agency U.S Teasury Bill 1.000.000 PFM 31.May-26 2.13 U.S. Gord Agency U.S Teasury Bill 1.000.000 PFM 31.May-26 2.13 U.S. Gord Agency U.S Teasury Bill 1.800.000 Alspiring 30.u-32 0.88 U.S. Gord Agency U.S Teasury Bill 1.800.000 PFM 30.u-32 0.88 U.S. Gord Agency U.S Teasury Bill 1.800.000 PFM 30.u-32 0.88 U.S. Gord Agency U.S Teasury Bill 1.800.000 PFM 3.0.u-32 0.88 MTN-C Compentione The Mange 1.800.000 PFM 7.u-1.u-26 5.85 MTN-C Compentione The Mange						
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PFM 28.May 26 0.7.0 MTN-C Astrazenica LP 286.000 PFM 31.May 26 0.7.5 U.S. Gork Agency U.S Treasury Bill 1.000.000 PFM 15.Jun 26 0.0.0 ABS Carmax Auto Dwner 79.487 Allspring 18.Jun 26 0.0.0 ABS Carmax Auto Dwner 1.000.000 Allspring 18.Jun 26 0.8 S.Gork Agency U.S Treasury Bill 1.600.000 Allspring 1.Jul 28 1.84 Municipal Anarheim Car Pub 1.000.000 PFM 1.Jul 28 1.84 Municipal Anarheim Car Pub 205.000 PFM 1.Jul 28 1.84 Municipal Anarheim Car Pub 205.000 PFM 1.Jul 28 0.60 MTN-C Comparative CD 400.000 PFM 3.Jul 28 0.60 U.Tro-C Carpetalex CD 400.000 PFM 3.Jul 28 0.60 U.Tro-C Nataria Na						
PFM 31-May.26 0.75 U.S. Gov Agency U.S. Treasury Bill 1,000,000 PFM 15-Jun-26 0.00 ABS Carmax Auto Owner 79,487 Alspring 18-Jun-26 0.10 ABS Carmax Auto Owner 19,407 Alspring 18-Jun-26 0.88 U.S. Gov Agency U.S Treasury Bill 1,800,000 APFM 3-Jun-26 0.88 U.S. Gov Agency U.S Treasury Bill 1,800,000 APFM 1-Jul-28 0.88 Mirkoch 0,800,000 1,000,000 APFM 1-Jul-28 1.84 Munopal As Angeles Ca 1,000,000 PFM 1-Jul-28 5.65 MTN-C Coperative CD 400,000 PFM 17-Jul-28 5.64 MTN-C Coperative CO 400,000 PFM 13-Jul-26 0.63 U.S. Govt Agency U.S Treasury Bill 880,000 PFM 13-Jul-26 0.56 MTN-C Comparison Ka 545,000 PFM 13-Jul-26 0.58 U.S. Govt Agency		15-May-26	3.30	MTN-C	IBM Corp	410,000
PFM 15-Jun 26 0.00 ABS Carmax Augo Numer 79.487 Alspring 30-Jun 26 0.88 U.S. Gord Agency U.S. Treasury Bill 1.850.000 PFM 30-Jun 26 0.88 U.S. Gord Agency U.S. Treasury Bill 1.900.000 Alspring 1-Jul 26 1.80 Municipal Anahein CaP Pub 1.000.000 PFM 1-Jul 26 1.46 Municipal Anahein CaP Pub 1.000.000 PFM 1-Jul 26 3.03 MTN-C Walmart INC 205.000 PFM 1-Jul 26 3.03 MTN-C Walmart INC 205.000 PFM 1-Jul 28 3.03 MTN-C Cooperative CD 400.000 PFM 2.3.Jul 26 0.00 ABS MTN-C Velial Fargue Dain Na 545.000 PFM 1.4.3.68 0.00 MTN-C Nale Status						
Alspring 18-Jun-26 1.13 MTN-C Toylat Motor 1.400.000 Alspring 30-Jun-26 0.88 U.S. Gork Agency U.S Treasury Bill 980.000 PFM 30-Jun-26 0.88 U.S. Gork Agency U.S Treasury Bill 990.000 PFM 1-Jul-26 1.48 Municipal LarAnabein Ca Pub 1.000.000 PFM 1-Jul-26 5.25 ABS American Honda Min 1.45.000 PFM 8-Jul-26 3.05 MTN-C Cooperative CD 400.000 PFM 17-Jul-26 1.08 MTN-C Walmari INC 205.000 PFM 17-Jul-26 0.00 ABS Honds Autor Rec Own 67.485 PFM 13-Jul-26 0.01 U.S. Gord Agency U.S Treasury Bill 800.000 PFM 14-Jul-26 0.81 U.S. Gord Agency U.S Treasury Bill 200.000 PFM 14-Jul-26 0.81 U.S. Gord Agency U.S Treasury Bill 200.000 PFM 18-Jul-26 0.81 U.S. G						
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Alspring 1-Jul-26 1.89 Municipal Anale in 2 Pub 1.000.000 PFM 7-Jul-26 5.25 ABS American Car Pub 120.000 PFM 8-Jul-26 5.25 ABS American Honda Min 145,000 PFM 17-Jul-26 5.08 MTN-C Cooperative CD 400,000 PFM 20-Jul-26 0.08 MTN-C Cooperative CD 400,000 PFM 31-Jul-26 0.63 U.S. Gort Agency U.S Teasury Bill 880,000 PFM 74.Jug-26 5.45 MTN-C Cateprilar Finl Min 220,000 PFM 74.Jug-26 5.61 MTN-C Cateprilar Finl Min 220,000 PFM 18-Sep-26 0.15 MTN-C Cateprilar Finl Min 220,000 PFM 10-Oct-28 2.95 MTN-C National YoN 405,000 PFM 1-Oct-28 2.95 MTN-C National YoN 120,000 PFM 1-Oct-28 2.95 MTN-C Cationais YuN 100,000<						
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PFM 14-Sep-26 1.15 MTN-C Caterpilar Fin Mtn 220,000 Allspring 30-Sep-26 0.88 U.S. Govt Agency US Treasury Bill 2,210,000 PFM 1-04-28 2.95 MTN-C JP Morgan 416,000 Allspring 31-04-26 2.95 MTN-C JP Morgan 416,000 Allspring 31-04-26 1.13 U.S. Govt Agency US Treasury Bill 600,000 PFM 4-Nov-26 0.02 MTN-C Nationial St Univ 125,000 PFM 4-Nov-26 5.60 MTN-C National Rural Mtn 160,000 Allspring 30-Nov-26 1.13 U.S. Govt Agency US Treasury Bill 2,000,000 Allspring 4-Dec-26 5.49 MTN-C Nationa NA 1,000,000 Allspring 15-Jan-27 1.70 MTN-C Cisco Sys 260,000 PFM 11-Jan-27 1.70 MTN-C State Street Corp 335,000 PFM 15-Jan-27 0.00 ABS Carm			5.45	MTN-C	Wells Fargo Bank Na	545,000
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PFM 1-Oct-26 2.95 MTN-C JP Morgan 415,000 Allspring 31-Oct-26 1.13 U.S. Govt Agency US Treasury Bill 800,000 PFM 1-Nov-26 4.76 Municipal California St Univ 125,000 PFM 13-Nov-26 5.60 MTN-C National Rural Mtn 160,000 Allspring 30-Nov-26 1.13 U.S. Govt Agency US Treasury Bill 2,000,000 Allspring 4-Dec-26 5.49 MTN-C Decre John Mtn 220,000 PFM 11-Jan-27 1.70 MTN-C Decre John Mtn 220,000 PFM 15-Jan-27 1.95 MTN-C Decre John Mtn 220,000 PFM 15-Jan-27 1.95 MTN-C Diamer Trucks 325,000 PFM 16-Mar-27 4.99 MTN-C State Street Corp 335,000 PFM 18-Mar-27 4.99 MTN-C Maraxito Worer 356,643 PFM 16-Apr-27 2.50 MTN-C Horee Food Corp <td>PFM</td> <td>30-Sep-26</td> <td>0.88</td> <td>U.S. Govt Agency</td> <td>US Treasury Bill</td> <td>1,000,000</td>	PFM	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM 1-Nov-26 4.76 Municipal California St Univ 125,000 PFM 4-Nov-26 0.02 MTN-C American Express Co 445,000 PFM 13-Nov-26 5.60 MTN-C National Rural Mtn 160,000 Allspring 30-Nov-26 5.49 MTN-C Cittbank N A 1,000,000 PFM 11-Jan-27 1.70 MTN-C Cittbank N A 1,000,000 Allspring 15-Jan-27 1.95 MTN-C Deere John Mtn 220,000 Allspring 15-Mar-27 6.03 MTN-C Cisco Sys 266,000 PFM 16-Mar-27 6.03 MTN-C Daimler Trucks 325,000 PFM 16-Mar-27 3.22 U.S. Govt Agency FILMC 575,000 PFM 16-Apr-27 0.0 ABS Carmax Auto Owner 365,643 PFM 16-Apr-27 0.50 WTN-C Hormel Food Corp 115,000 PFM 16-Apr-27 0.50 WTN-C Hormel Potol Corp 250,		1-Oct-26	2.95	MTN-C	JP Morgan	415,000
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Allspring 15-Jan-27 1.95 MTN-C Target Corp 900.000 PFM 26-Feb-27 4.80 MTN-C Cisco Sys 260.000 PFM 15-Mar-27 6.03 MTN-C Daimler Trucks 325.000 PFM 18-Mar-27 4.99 MTN-C State Street Corp 335.000 PFM 25-Mar-27 3.22 U.S. Govt Agency FHLMC 575.000 PFM 30-Mar-27 4.80 MTN-C Hornel Food Corp 115.000 PFM 15-Apr-27 0.00 ABS Carmax Auto Owner 385.643 PFM 15-Apr-27 2.50 MTN-C Home Depot Inc 220.000 Allspring 30-Apr-27 2.88 U.S. Govt Agency US Treasury Bill 970.000 PFM 30-Apr-27 2.88 U.S. Govt Agency US Treasury Bill 800.000 PFM 15-May-27 2.70 MTN-C Brecar Financial Mtn 95.000 PFM 15-May-27 2.78 U.S. Govt Agency US Treasury Bill<						
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PFM 15-Apr-27 0.00 ABS Carmax Auto Owner 385,643 PFM 15-Apr-27 2.50 MTN-C Home Depot Inc 220,000 Allspring 30-Apr-27 2.88 U.S. Govt Agency US Treasury Bill 970,000 PFM 30-Apr-27 0.50 U.S. Govt Agency US Treasury Bill 250,000 PFM 30-Apr-27 5.00 MTN-C Paccar Financial Mtn 95,000 PFM 13-May-27 5.00 MTN-C Paccar Financial Mtn 95,000 PFM 15-May-27 2.38 U.S. Govt Agency US Treasury Bill 925,000 PFM 15-May-27 2.70 MTN-C IBM Corp 230,000 PFM 15-May-27 3.70 MTN-C Unitedhealth Group 85,000 PFM 15-May-27 3.70 MTN-C Goldman Sacths 1,100,000 Allspring 15-May-27 5.41 MTN-C Blackrock Funding 185,000 PFM 15-Jul-27 3.68 Municipal Mas						
Allspring 30-Apr-27 2.88 U.S. Govt Agency U.S Treasury Bill 970.00 PFM 30-Apr-27 0.50 U.S. Govt Agency US Treasury Bill 250.000 PFM 30-Apr-27 2.88 U.S. Govt Agency US Treasury Bill 800.000 PFM 13-May-27 5.00 MTN-C Paccar Financial Mtn 95.000 PFM 15-May-27 2.38 U.S. Govt Agency US Treasury Bill 900.000 PFM 15-May-27 2.30 MTN-C Paccar Financial Mtn 95.000 PFM 15-May-27 3.70 MTN-C IBM Corp 230.000 PFM 17-May-27 4.14 ABS Capital One Prime 181.656 Allspring 17-May-27 5.41 MTN-C Goldman Sachs 1,100.000 Allspring 15-Jul-27 3.68 Municipal Massachusetts St 1,000.000 PFM 26-Jul-27 3.66 MTN-C Backrock Funding 185.000 PFM 30-Jul-27 4.65 MTN-C <td>PFM</td> <td>15-Apr-27</td> <td>0.00</td> <td>ABS</td> <td>Carmax Auto Owner</td> <td>365,643</td>	PFM	15-Apr-27	0.00	ABS	Carmax Auto Owner	365,643
PFM 30-Apr-27 0.50 U.S. Govt Agency U.S Treasury Bill 250,000 PFM 30-Apr-27 2.88 U.S. Govt Agency US Treasury Bill 800,000 PFM 13-May-27 5.00 MTN-C Paccar Financial Mtn 95,000 PFM 15-May-27 2.38 U.S. Govt Agency US Treasury Bill 925,000 PFM 15-May-27 2.30 U.S. Govt Agency US Treasury Bill 925,000 PFM 15-May-27 3.70 MTN-C IBM Corp 230,000 PFM 15-May-27 3.70 MTN-C Unitedheath Group 85,000 PFM 15-May-27 5.41 MTN-C Goldman Sachs 1,000,000 Allspring 15-Jul-27 3.68 Municipal Massachusetts St 1,000,000 PFM 26-Jul-27 4.65 MTN-C Blackrock Funding 185,000 PFM 30-Jul-27 4.65 MTN-C Blackrock Funding 185,000 PFM 30-Jul-27 4.65 MTN-C						
PFM 30-Apr-27 2.88 U.S. Govt Agency US Treasury Bill 800,000 PFM 13-May-27 5.00 MTN-C Paccar Financial Mtn 95,000 PFM 15-May-27 3.8 U.S. Govt Agency US Treasury Bill 925,000 PFM 15-May-27 1.70 MTN-C IBM Corp 230,000 PFM 15-May-27 3.70 MTN-C Unitedhealth Group 85,000 PFM 17-May-27 3.70 MTN-C Unitedhealth Group 85,000 PFM 17-May-27 5.41 MTN-C Goldman Sachs 1,100,000 Allspring 21-May-27 5.41 MTN-C Backrock Funding 155,000 PFM 15-Jul-27 3.68 Municipal Massachusetts St 1,000,000 PFM 20-Jul-27 4.65 MTN-C Backrock Funding 185,000 PFM 30-Jul-27 4.65 MTN-C Backrock Funding 185,000 PFM 30-Jul-27 4.65 MTN-C Honeywell						
PFM 15-May-27 2.38 U.S. Govt Agency US Treasury Bill 925,000 PFM 15-May-27 1.70 MTN-C IBM Corp 230,000 PFM 15-May-27 3.70 MTN-C Uitedhealth Group 85,000 PFM 17-May-27 4.14 ABS Capital One Prime 181,656 Allspring 21-May-27 5.41 MTN-C Goldman Sachs 1,100,000 PFM 15-Jul-27 4.68 Municipal Massachusetts St 1,000,000 PFM 26-Jul-27 4.60 MTN-C Blackrock Funding 185,000 PFM 30-Jul-27 4.65 MTN-C Blackrock Funding 185,000 PFM 30-Jul-27 4.65 MTN-C Honeywell 185,000 PFM 30-Jul-27 4.65 MTN-C Honeywell 185,000 PFM 15-Aug-27 2.25 U.S. Govt Agency US Treasury Bill 190,000	PFM	30-Apr-27	2.88	U.S. Govt Agency	US Treasury Bill	800,000
PFM 15-May-27 1.70 MTN-C IBM Corp 230,000 PFM 15-May-27 3.70 MTN-C Unitedhealth Group 85,000 PFM 17-May-27 3.70 MTN-C Unitedhealth Group 85,000 PFM 17-May-27 4.14 ABS Capital One Prime 181,656 Allspring 21-May-27 5.41 MTN-C Goldman Sachs 1,100,000 Allspring 15-Jul-27 3.68 Municipal Massachusetts St 1,000,000 PFM 26-Jul-27 4.65 MTN-C Backrock Funding 185,000 PFM 30-Jul-27 4.65 MTN-C Honeywell 185,000 PFM 30-Jul-27 3.64 Municipal Alameda Cnty Ca 500,000 PFM 15-Aug-27 3.25 U.S. Govt Agency US Treasury Bill 190,000						
PFM 17-May-27 4.14 ABS Capital One Prime 181,656 Allspring 21-May-27 5.41 MTN-C Goldman Sachs 1,100,000 Allspring 15-Jul-27 3.68 Municipal Masachusetts St 1,000,000 PFM 26-Jul-27 4.60 MTN-C Blackrock Funding 185,000 PFM 30-Jul-27 4.65 MTN-C Honeywell 185,000 Allspring 1-Aug-27 3.46 Municipal Alameda Cnty Ca 500,000 PFM 15-Aug-27 2.25 U.S Gotv Agency US Treasury Bill 190,000	PFM	15-May-27	1.70	MTN-C	IBM Corp	230,000
Allspring 21-May-27 5.41 MTN-C Goldman Sachs 1,100,000 Allspring 15-Jul-27 3.68 Municipal Massachusetts St 1,000,000 PFM 26-Jul-27 4.60 MTN-C Blackrock Funding 185,000 PFM 30-Jul-27 4.65 MTN-C Honeywell 185,000 Allspring 1-Aug-27 3.66 Municipal Alameda Cnty Ca 500,000 PFM 5-Aug-27 2.25 U.S. Govt Agency US Treasury Bill 190,000						
PFM 26-Jul-27 4.60 MTN-C Blackrock Funding 185,000 PFM 30-Jul-27 4.65 MTN-C Honeywell 185,000 Allspring 1-Aug-27 3.46 Municipal Alameda Cnty Ca 500,000 PFM 15-Aug-27 2.25 U.S. Govt Agency US Treasury Bill 190,000	Allspring	21-May-27	5.41	MTN-C	Goldman Sachs	1,100,000
PFM 30-Jul-27 4.65 MTN-C Honeywell 185,000 Allspring 1-Aug-27 3.46 Municipal Alameda Cnty Ca 500,000 PFM 15-Aug-27 2.25 U.S. Govt Agency US Treasury Bill 190,000						
PFM 15-Aug-27 2.25 U.S. Govt Agency US Treasury Bill 190,000	PFM	30-Jul-27	4.65	MTN-C	Honeywell	185,000

			KAWEAH DELTA HEALTH SUMMARY OF December 31	FUNDS	
			December of	, 2027	
Allspring	15-Sep-27	5.93	MTN-C	Bank of America	1,100,000
Allspring PFM	1-Oct-27 8-Oct-27	4.66 4.35	Municipal MTN-C	San Francisco Ca Toyota Motor	1,000,000 130,000
PFM	31-Oct-27	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000
Allspring Allspring	15-Nov-27 15-Nov-27	4.60 5.49	MTN-C ABS	Caterpillar Finl Mtn Nissan Auto Lease	1,000,000 500,000
PFM	15-Nov-27	4.51	ABS	Mercedes Benz Auto	162,980
PFM	17-Nov-27	5.02	MTN-C	Bp Cap Mkts Amer	310,000
PFM Allspring	15-Jan-28 18-Jan-28	4.10 5.66	MTN-C ABS	Mastercard Mercedes Benz Auto	130,000 1,000,000
PFM	7-Feb-28	3.44	MTN-C	Bank New York Mellon Mtn	300,000
Allspring	16-Feb-28	4.47	MTN-C	GM Finl Consumer	1,000,000
PFM PFM	18-Feb-28 25-Feb-28	5.41 0.00	ABS ABS	Honda Auto BMW Vehicle Owner	350,000 95,000
PFM	29-Feb-28	1.13	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	17-Apr-28	0.00	ABS	Hyundai Auto JP Morgan	115,000
Allspring PFM	22-Apr-28 30-Apr-28	5.57 3.50	MTN-C U.S. Govt Agency	JP Morgan US Treasury Bill	1,100,000 750,000
PFM	30-Apr-28	1.25	U.S. Govt Agency	US Treasury Bill	600,000
PFM PFM	15-May-28	0.00 4.87	ABS MTN-C	Ally Auto Rec American Express Co	195,000 150,000
PEM	15-May-28 15-May-28	4.87	MTN-C	Bank of America	180,000
PFM	15-May-28	5.23	MTN-C	Ford CR Auto Owner	160,000
PFM	26-May-28	5.50	MTN-C	Morgan Stanley	280,000
PFM PFM	31-May-28 16-Jun-28	3.63 5.59	U.S. Govt Agency ABS	US Treasury Bill GM Finl con Auto Rec	1,500,000 110,000
PFM	25-Jun-28	0.00	U.S. Govt Agency	FHLMC	530,000
PFM	25-Jun-28	0.00	U.S. Govt Agency	FHLMC	435,464
PFM PFM	30-Jun-28 14-Jul-28	4.00 4.95	U.S. Govt Agency MTN-C	US Treasury Bill John Deere Mtn	1,500,000 120,000
PFM	25-Jul-28	4.19	U.S. Govt Agency	FNMA	515,992
PFM	15-Aug-28	5.69	MTN-C	Harley Davidson	500,000
PFM PFM	15-Aug-28 25-Aug-28	5.90 0.00	ABS U.S. Govt Agency	Fifth Third Auto FHLMC	385,000 545,000
PFM	25-Aug-28 25-Aug-28	0.00 4.65	U.S. Govt Agency U.S. Govt Agency	FHLMC	545,000
PFM	15-Sep-28	5.23	MTN-C	American Express	445,000
PFM PFM	15-Sep-28 25-Sep-28	5.16 4.85	MTN-C U.S. Govt Agency	Chase Issuance Trust FHLMC	435,000 410,000
PFM	25-Sep-28	4.65	U.S. Govt Agency	FHLMC	535,000
PFM	29-Sep-28	5.80	MTN-C	Citibank N A	535,000
PFM	30-Sep-28	4.63	U.S. Govt Agency	US Treasury Bill	500,000
Allspring PFM	25-Oct-28 25-Oct-28	5.80 0.00	MTN-C U.S. Govt Agency	Bank New York Mtn FHLMC	1,000,000 200,000
PFM	25-Oct-28	4.86	U.S. Govt Agency	FHLMC	300,000
PFM	31-Oct-28	1.38	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM Allspring	31-Oct-28 15-Nov-28	1.38 4.98	U.S. Govt Agency MTN-C	US Treasury Bill Bank of America	775,000 394,000
PFM	25-Nov-28	0.00	U.S. Govt Agency	FHLMC	280,000
PFM	25-Dec-28	4.57	U.S. Govt Agency	FHLMC	325,000
PFM PFM	25-Dec-28	0.00	U.S. Govt Agency	FHLMC	315,000
PFM	31-Dec-28 31-Dec-28	3.75 1.38	U.S. Govt Agency U.S. Govt Agency	US Treasury Bill US Treasury Bill	1,200,000 500,000
PFM	16-Jan-29	4.60	MTN-C	Chase Issuance Trust	490,000
PFM PFM	31-Jan-29	4.60	MTN-C MTN-C	Paccar Financial Mtn	160,000
PFM	8-Feb-29 8-Feb-29	4.60 4.60	MTN-C	Air products Texas Instrs	295,000 370,000
PFM	15-Feb-29	4.94	MTN-C	Wells Fargo Card	560,000
PFM	20-Feb-29	4.90	MTN-C	Cummins INC	195,000
PFM	22-Feb-29 26-Feb-29	4.90 5.18	MTN-C ABS	Bristol Myers Squibb BMW Vehicle Owner	200,000 1,100,000
PFM	26-Feb-29	4.85	MTN-C	Cisco Sys	225,000
PFM	26-Feb-29	4.85	MTN-C	Astrazeneca	165,000
PFM PFM	28-Feb-29 14-Mar-29	4.25 4.70	U.S. Govt Agency	US Treasury Bill Blackrock Funding	750,000 50,000
PFM	14-Mar-29 14-Mar-29	4.70 4.70	MTN-C MTN-C	Blackrock Funding Blackrock Funding	220,000
llspring	15-Mar-29	0.00	abs	John Deere Owner	1,000,000
ullspring PFM	15-Mar-29	5.38	ABS	Hyundai Auto Rec	1,000,000
'FM Ilspring	25-Mar-29 31-Mar-29	5.18 4.13	U.S. Govt Agency U.S. Govt Agency	FHLMC US Treasury Bill	315,000 1,000,000
FM	31-Mar-29	4.13	U.S. Govt Agency	US Treasury Bill	225,000
FM	4-Apr-29	4.80	MTN-C	Adobe Inc	225,000
Allspring	15-Apr-29	5.59	MTN-C	Ford CR Auto Owner	1,000,000
'FM 'FM	15-Apr-29 25-May-29	5.59 4.72	MTN-C U.S. Govt Agency	Ford CR Auto Owner FHLMC	415,000 460,000
llspring	31-May-29	4.50	U.S. Govt Agency	US Treasury Bill	1,000,000
llspring	20-Jun-29	5.98	MTN-C	Verizon Master Trust	1,000,000
Ilspring PFM	25-Jun-29 25-Jun-29	4.75 0.00	MTN-C U.S. Govt Agency	Home Depot Inc FHLMC	500,000 200,000
FM	25-Jun-29	4.75	MTN-C	Home Depot Inc	95,000
FM	30-Jun-29	3.25	U.S. Govt Agency	US Treasury Bill	2,030,000
'FM Ilspring	15-Jul-29 16-Jul-29	4.76 4.65	MTN-C MTN-C	Ford CR Auto Owner American Express	360,000 1.025.000
ispring FM	16-Jul-29 17-Jul-29	4.65	MTN-C MTN-C	Pepsico inc	280,000
FM	25-Jul-29	4.54	U.S. Govt Agency	FHLMC	515,000
PFM	25-Jul-29	4.62	U.S. Govt Agency	FHLMC	410,000
Allspring PFM	31-Jul-29 31-Jul-29	4.00 4.00	U.S. Govt Agency U.S. Govt Agency	US Treasury Bill US Treasury Bill	500,000 750,000
PFM	6-Aug-29	4.84	MTN-C	Citibank N A	295,000
PFM	9-Aug-29	4.55	MTN-C	Toyota Motor	195,000
PFM	14-Aug-29	4.20	MTN-C	Eli Lilly Co	65,000
'FM 'FM	16-Aug-29 31-Aug-29	4.27 3.63	ABS U.S. Govt Agency	GM FinI con Auto Rec US Treasury Bill	155,000 750,000
PFM	18-Sep-29	3.80	MTN-C	Novartis Capital	365,000
PFM	25-Sep-29	4.79	U.S. Govt Agency	FHLMC	345,000
Allspring PFM	30-Sep-29 4-Oct-29	3.50 4.05	U.S. Govt Agency MTN-C	US Treasury Bill	950,000 195,000
Allspring	4-Oct-29 30-Nov-29	4.05	U.S. Govt Agency	Accenture Capital US Treasury Bill	1,700,000
PFM	1-May-27	5.41	MTN-C	Goldman Sachs	220,000
PFM			ABS	Hyundai Auto Rec	195,000

\$ 143,885,709

KAWEAH DELTA HEALTH CARE DISTRICT SUMMARY OF FUNDS December 31, 2024

			In second		G/L		
	Maturity Date	Yield	Investment Type		G/L Account	Amount	Total
Self-insurance trust							
Wells Fargo Bank Wells Fargo Bank			Money market Fixed income - L/T		110900 152300	967,173 747,756	1,714,928
<u>2015A revenue bonds</u> US Bank			Principal/Interest payment fu	ind	142110	1,089,733	1,089,733
<u>2015B revenue bonds</u> US Bank			Principal/Interest payment fu	ind	142110	373,400	373,400
2017C revenue bonds US Bank			Principal/Interest payment fu	ind	142110	3,213,825	3,213,825
<u>2020 revenue bonds</u> US Bank			Principal/Interest payment fu	ind	142110	576,753	576,753
2022 revenue bonds US Bank			Principal/Interest payment fu	ind	142110	1,467,809	1,467,809
2014 general obligation bonds							
CAMP			Interest Payment fund		152440	4,167,573	4,167,573
<u>Master Reserve fund</u> US Bank US Bank					142102 142103	(368,772) 23,180,322	22,811,550
<u>Operations</u>							
Wells Fargo Bank Wells Fargo Bank		0.16 0.16	Checking Checking	100100 100500	100100 100500	(3,037,048) 16,194,633 13,157,585	
Payroll						., .,	
Wells Fargo Bank Wells Fargo Bank Wells Fargo Bank		0.16 0.16 0.16	Checking Checking Checking	Flexible Spending HSA	100200 100300 100300	(218,022) 1,060,482 15,905 858,365	

14,015,950

Total investments

\$ 193,317,231

KAWEAH DELTA HEALTH CARE DISTRICT SUMMARY OF FUNDS December 31, 2024						
-						
Kaweah Delta Medical Foundation						
Wells Fargo Bank		Checking		100100	\$	(931)
Prime Infusion Network						
Wells Fargo Bank		Checking		100500	\$	-
Sequoia Regional Cancer Center						
Wells Fargo Bank		Checking		100500	(97,402)	
Weis Faigo Dank		Checking		100300	(37,402)	(97,402)
Kaweah Delta Hospital Foundation						
Central Valley Community Checking Various		Investments S/T Investments		100100 142200	360,715 5,175,418	
Various		L/T Investments		142300	13,330,559	
Various		Unrealized G/L		142400	3,053,913 \$	21,920,604
Summary of board designated funds:						
Plant fund:						
Uncommitted plant funds Committed for capital		\$ 93,734,236 <u>16,812,250</u> <u>110,546,486</u>		142100 142100		
GO Bond reserve - L/T		1,992,658		142100		
401k Matching		10,168,270		142100		
Cost report settlement - current	2,135,384			142104		
Cost report settlement - L/T	1,312,727	3,448,111		142100		
Development fund/Memorial fund		104,184		112300		
Workers compensation - current	5,180,000			112900 113900		
Workers compensation - L/T	12,446,000	17,626,000		113900		
		\$ 143,885,709				
		Total		Trust	Surplus	
		Investments	%	Accounts	Funds	%
Investment summary by institution:						
CAMP Local Agency Investment Fund (LAIF)		13,135,910 9,773,060	6.8% 5.1%		13,135,910 9,773,060	8.3% 6.2%
CAMP - GOB Tax Rev		4,167,573	2.2%	4,167,573	-	0.0%
Allspring PFM		59,174,035	30.6%	1,714,928	57,459,107	36.4%
Western Alliance		58,802,682 250,000	30.4%		58,802,682 250,000	37.2% 0.2%
American Business Bank		235,500			235,500	0.1%
CalPrivate Bank		235,500			235,500	0.1%
Citizens National Bank of Texas		235,500			235,500	0.1%
Community Bank of the Day East West Bank		203,034 235,500			203,034 235,500	0.1% 0.1%
Farmers Bank and Trust Company		235,500			235,500	0.1%
Frontier Bank of Texas		235,500			235,500	0.1%
Optus Bank		221,247			221,247	0.1%
Poppy Bank Republic Bank		235,500 206,240			235,500 206,240	0.1% 0.1%
St. Louis Bank		200,240			235,500	0.1%
Willamette Valley Bank		235,500			235,500	0.1%
Wells Fargo Bank		15,730,878	8.1%	20 522 074	15,730,878	10.0%
US Bank		29,533,071	15.3%	29,533,071	-	0.0%

193,317,231

\$

100.0% \$ 35,415,573

157,901,658

100.0%

Total investments

KAWEAH DELTA HEALTH CARE DISTRICT SUMMARY OF FUNDS December 31, 2024

Investment summary of surplus funds by type:	
Negotiable and other certificates of deposit Checking accounts Local Agency Investment Fund (LAIF) CAMP Medium-term notes (corporate) (MTN-C) U.S. government agency Municipal securities Money market accounts Commercial paper Asset Backed Securities Supra-National Agency	\$ 3,000,021 14,015,950 9,773,060 13,135,910 35,654,000 67,401,254 5,620,000 2,092,627 - 7,208,836
	\$ 157,901,658
Return on investment:	
Current month	 4.31%
Year-to-date	 3.67%
Prospective	 2.79%
LAIF (year-to-date)	 4.52%
Budget	 2.82%

 Investment Limitations	
47,370,000	(30%)
75,000,000	
47,370,000	(30%)
31,580,000 39,475,000 31,580,000 47,370,000	(20%) (25%) (20%) (30%)

Fair market value disclosure for the quarter ended Dec 31, 2024 (District only):	Qua	rter-to-date	Year-to-date
Difference between fair value of investments and amortized cost (balance sheet effect)		N/A	(1,578,431)
Change in unrealized gain (loss) on investments (income statement effect)	\$	(686,000)	2,518,575

Investment commence of CDec		
Investment summary of CDs: American Business Bank	\$	235.500
CalPrivate Bank	Ψ	235,500
Citizens National Bank of Texas		235,500
Community Bank of the Day		203,034
East West Bank		235,500
Farmers Bank and Trust Company		235,500
Frontier Bank of Texas		235,500
Poppy Bank		235,500
Republic Bank		206,240
St. Louis Bank		235,500
Willamette Valley Bank		235,500
Optus Bank		221,247
Western Alliance		250,000
	\$	3,000,021
Investment summary of asset backed securities:		
Ally Auto Rec	\$	195,000
American Honda Mtn		145,000
BMW Vehicle Owner		1,195,000
Fifth Third Auto		385,000
Capital One Prime		181,656
Carmax Auto Owner		445,130
GM FinI con Auto Rec		265,000
Honda Auto		350,000
Honda Auto Rec Own		67,485
Hyundai Auto		115,000
Hyundai Auto Rec		1,195,000
John Deere Owner		1,000,000
Kubota Credit		6,585
Mercedes Benz Auto		1,162,980
Nissan Auto Lease		500,000
	\$	7,208,836

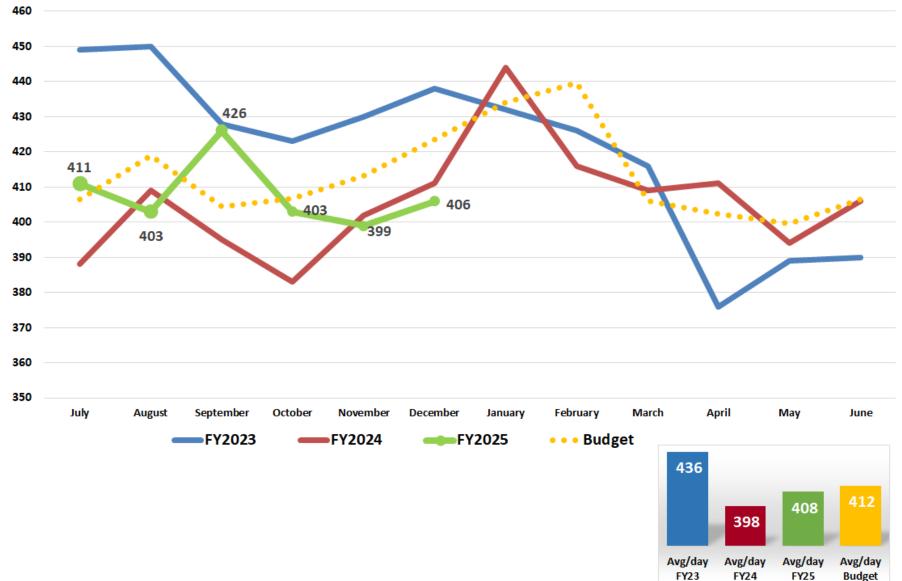
	KAWEAH DELTA HEALTH CARE DISTRICT SUMMARY OF FUNDS	
		December 31, 2024
nvestment summary of medium-term notes (corporate):		
Accenture Capital	\$	195,000
Adobe Inc		225,000
American Express		1,470,000
American Express Co		595,000
Air products		295,000
Astrazeneca		165,000
Astrazeneca LP		265,000
Bank of America		2,219,000
Bank New York Mellon Mtn		
		300,000
Bank New York Mtn		1,000,000
Blackrock Funding		455,000
Bp Cap Mkts Amer		310,000
Bristol Myers Squibb		200,000
Chase Issuance Trust		925,000
Caterpillar Finl Mtn		1,220,000
Cisco Sys		485,000
Citibank N A		1,830,000
Cooperatieve CD		400,000
Cummins INC		195,000
Daimler Trucks		
		325,000
Deere John Mtn		770,000
Eli Lilly Co		65,000
Ford CR Auto Owner		1,935,000
GM Finl Consumer		1,000,000
Goldman Sachs		1,320,000
Harley Davidson		500,000
Home Depot Inc		815,000
Honeywell		185,000
Hornel Food Corp		115,000
IBM Corp		640,000
John Deere Mtn		620,000
JP Morgan		1,515,000
Mastercard		130,000
Morgan Stanley		1,280,000
National Rural Mtn		160,000
Natixis Ny		405,000
Novartis Capital		365,000
Paccar Financial Mtn		255,000
Pepsico inc		280,000
Procter Gamble Co		1,300,000
State Street Corp		1,335,000
Target Corp		900,000
Texas Instrs		370,000
Toyota Motor		1,725,000
Unitedhealth Group		85,000
US Bank NA		
		1,400,000
Verizon Master Trust		1,000,000
Walmart INC		205,000
Wells Fargo Bank Na		545,000
Wells Fargo Card		560,000
Wells Fargo co		800,000
	\$	35,654,000
	φ	33,034,000
Investment summary of U.S. government agency:		
Federal National Mortgage Association (FNMA)	\$	4,015,992
Federal Home Loan Bank (FHLB)		525,000
Federal Home Loan Mortgage Corp (FHLMC)		9,750,263
US Treasury Bill		53,110,000
	\$	67,401,254
	φ	07,401,204
an and an and a second and an and a second at a second state of		
Investment summary of municipal securities:		
Alameda Cnty Ca	\$	500,000
Anaheim Ca Pub		1,000,000
Bay Area Toll		250,000
California St Univ		125,000
Connecticut ST		400,000
Los Angeles Ca		270,000
Massachusetts St		1,000,000
San Diego County		300,000
San Francisco Ca		1,000,000
San Juan Ca		190,000
Santa Cruz Ca		400,000
University Calf Ca		185,000
	\$	5,620,000

\$

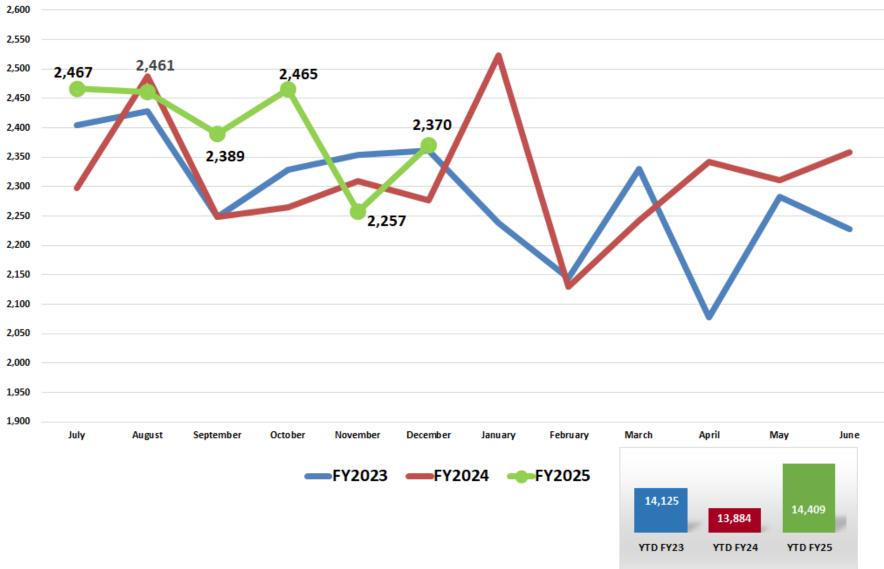
5,620,000

Statistical Report December 2024

Average Daily Census

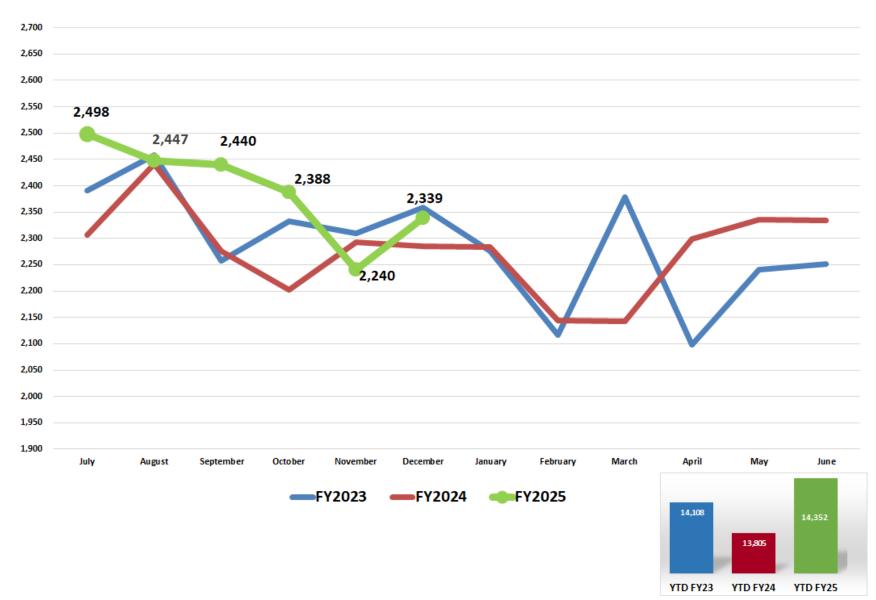


Admissions

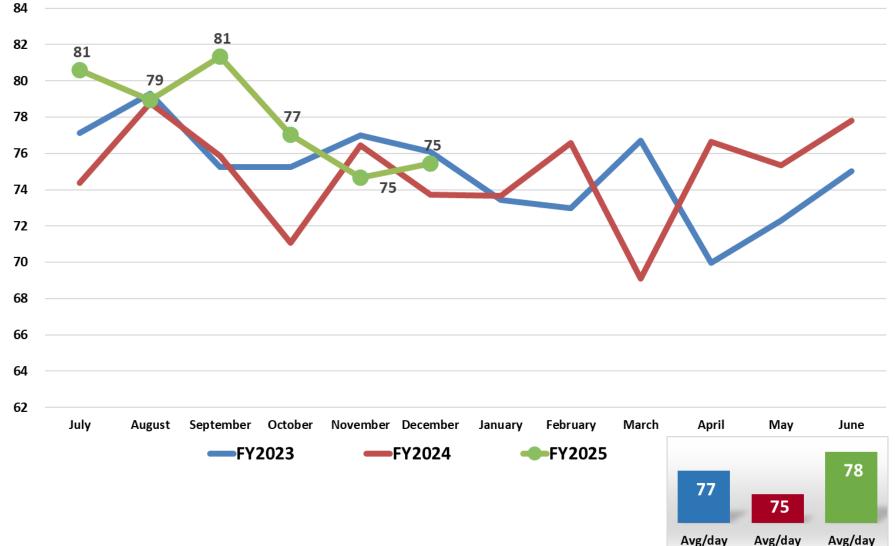


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Discharges



Average Discharges per day

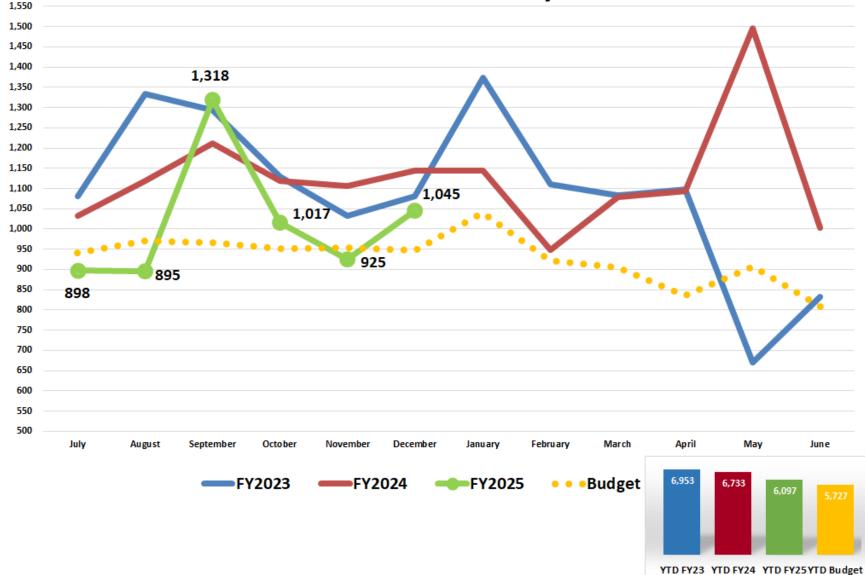


FY24

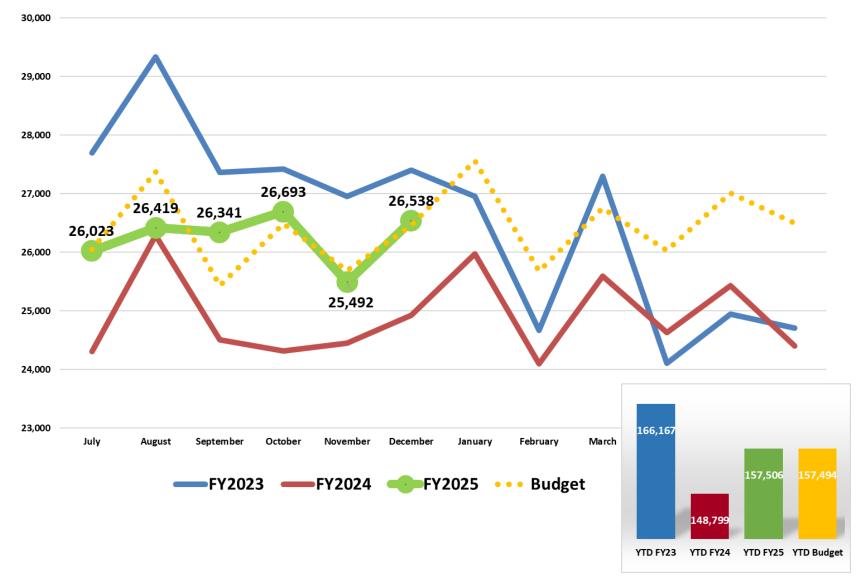
FY23

FY22

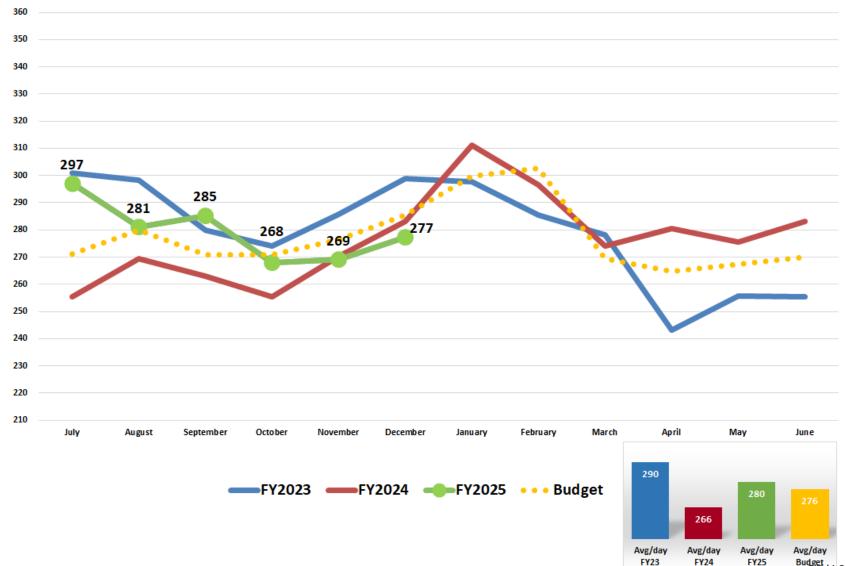
Observation Days



Adjusted Patient Days

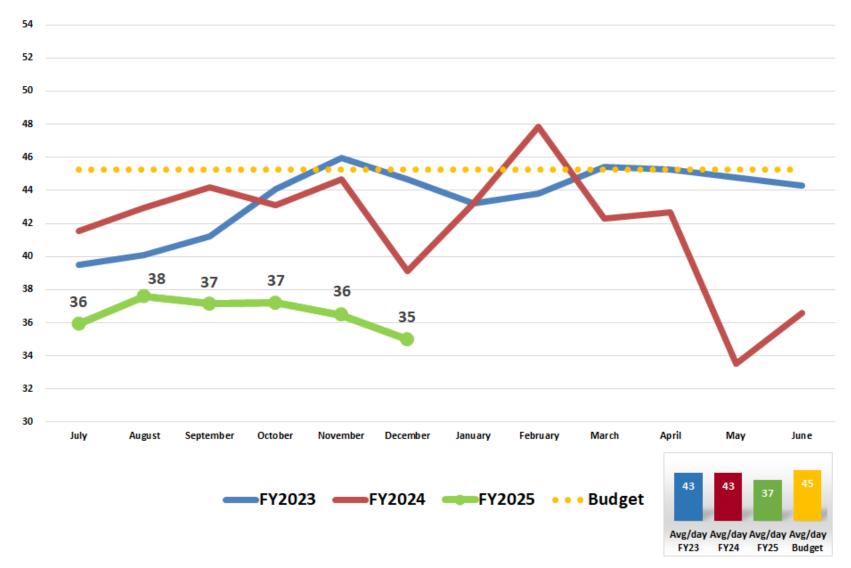


Medical Center (Avg Patients Per Day)

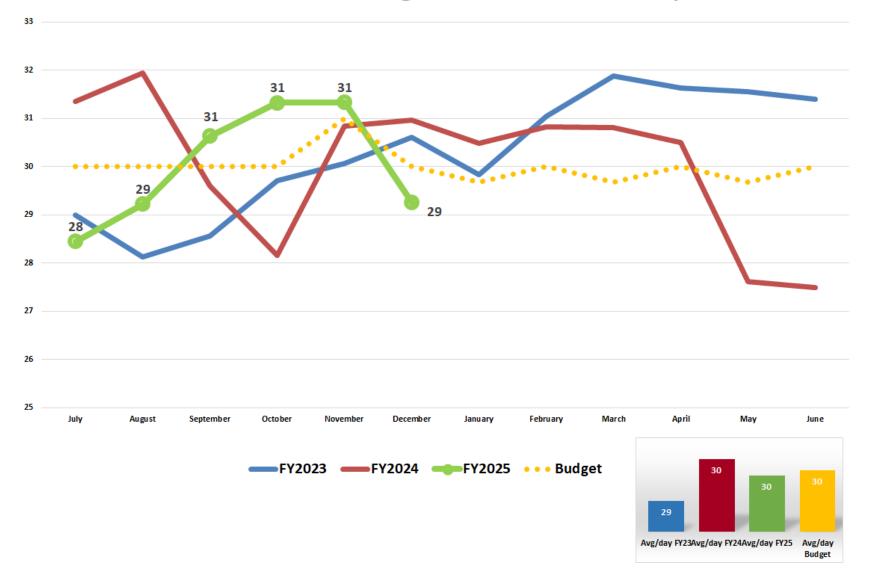


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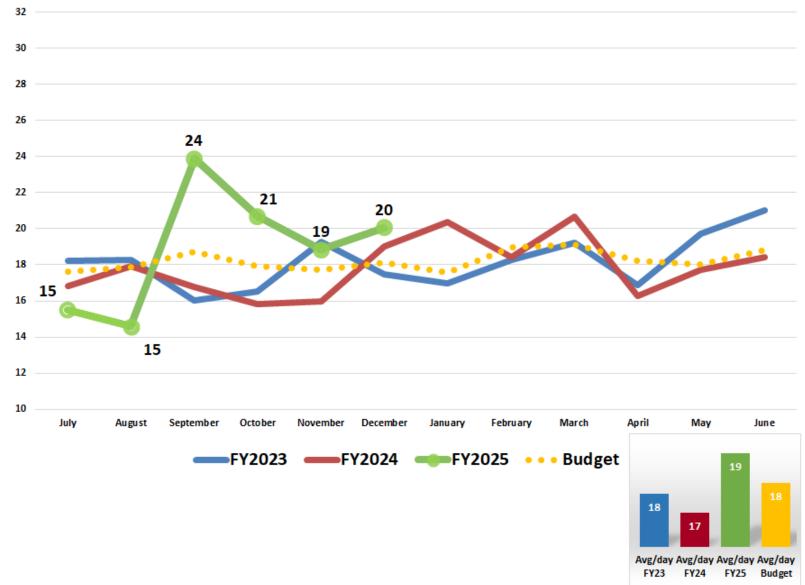
Acute I/P Psych (Avg Patients Per Day)



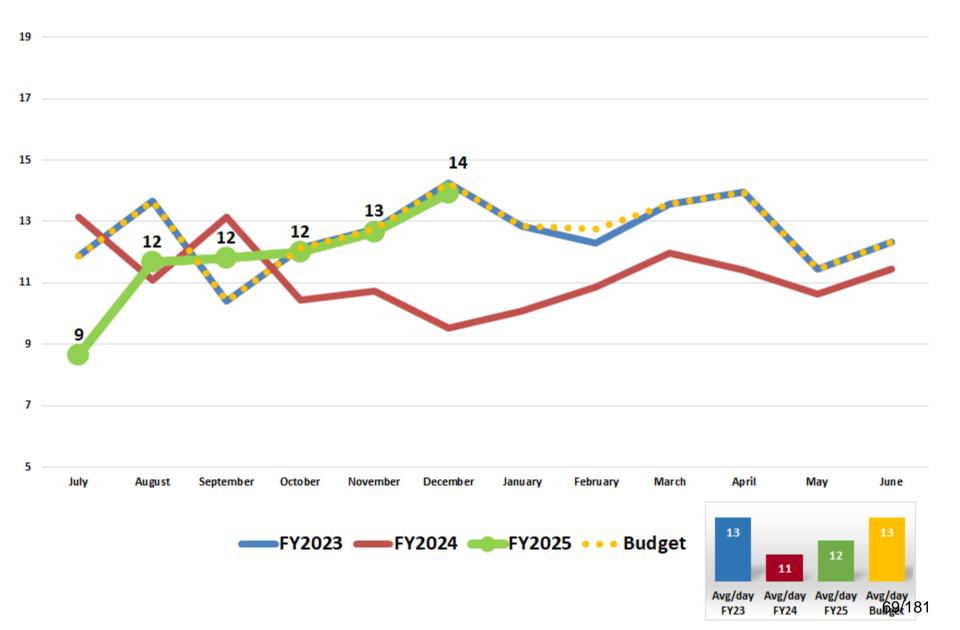
Sub-Acute - Avg Patients Per Day



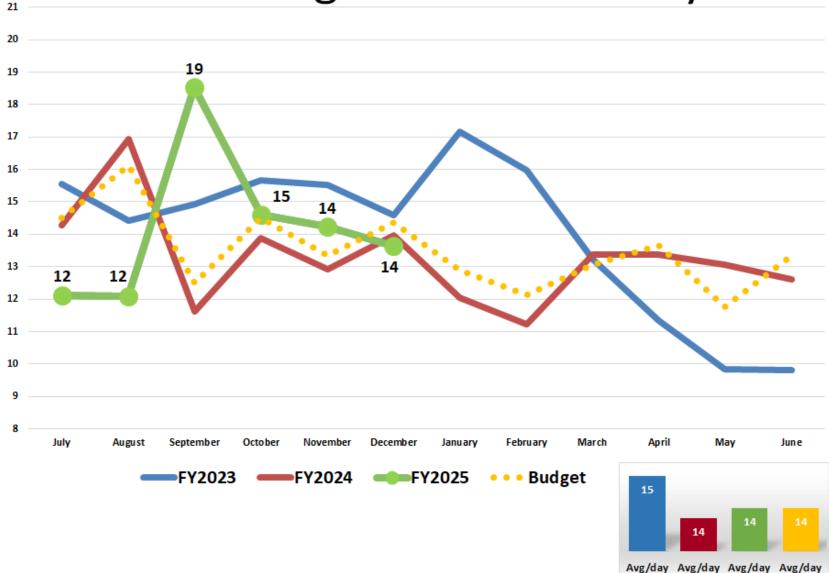
Rehabilitation Hospital - Avg Patients Per Day



TCS Ortho - Avg Patients Per Day



NICU - Avg Patients Per Day



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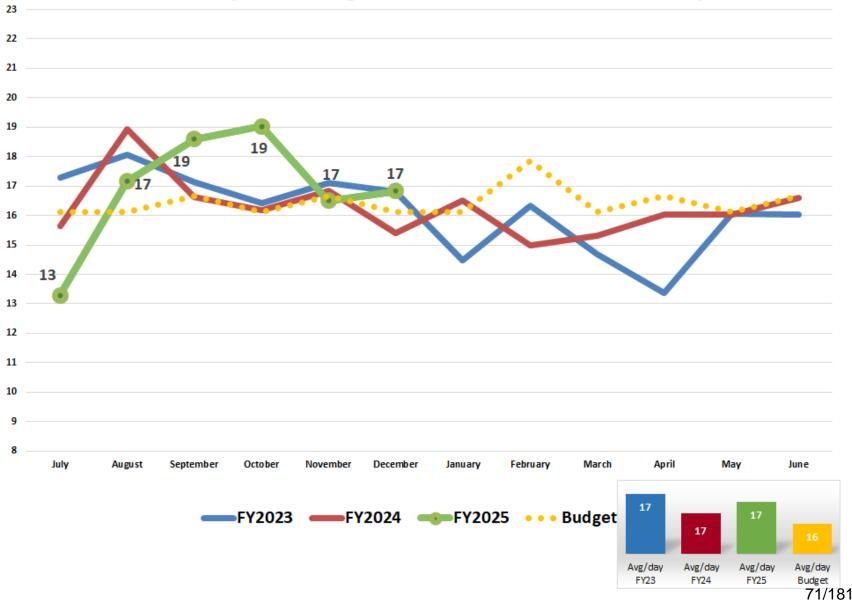
Budget

FY25

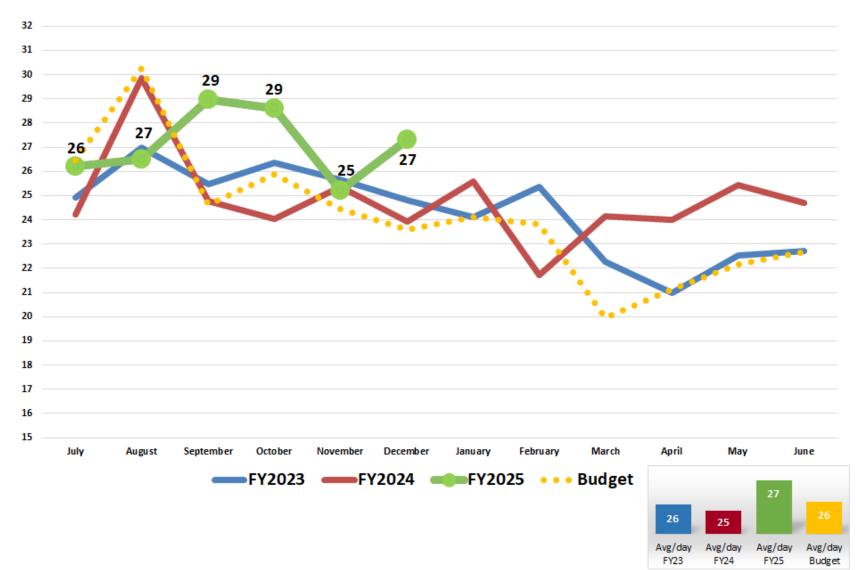
FY23

FY24

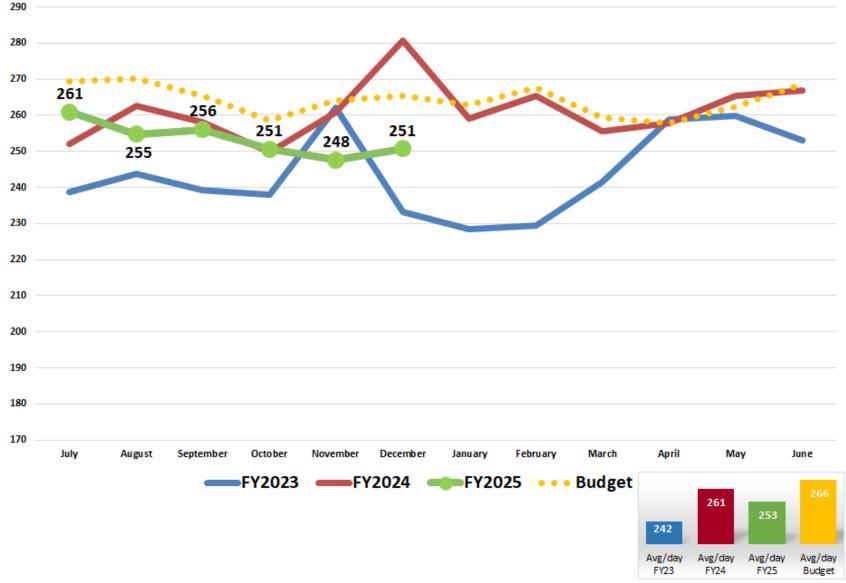
Nursery - Avg Patients Per Day



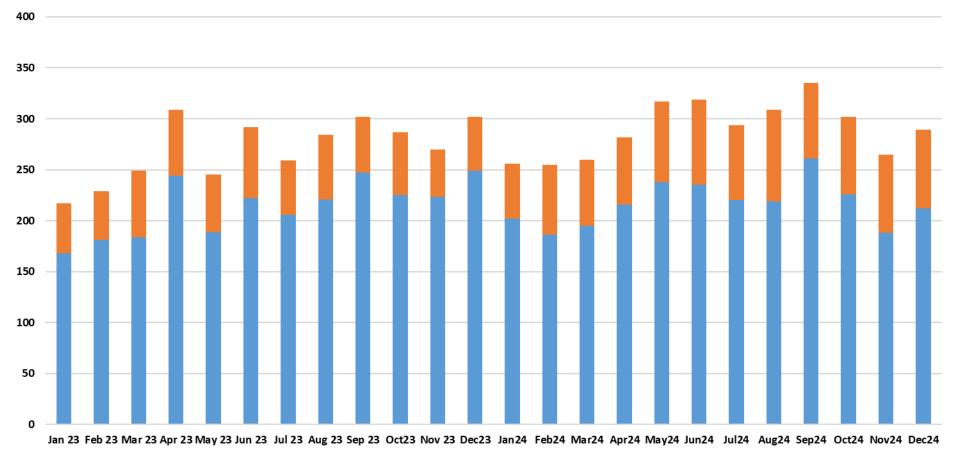
Obstetrics - Avg Patients Per Day



ED - Avg Treated Per Day



Trauma Activations & Non Activations



Activations Non Activations

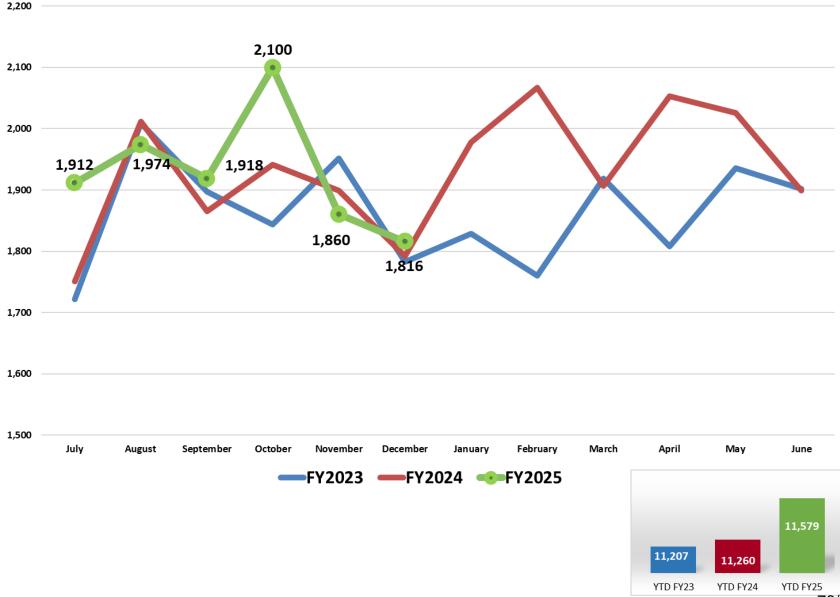
Outpatient Registrations



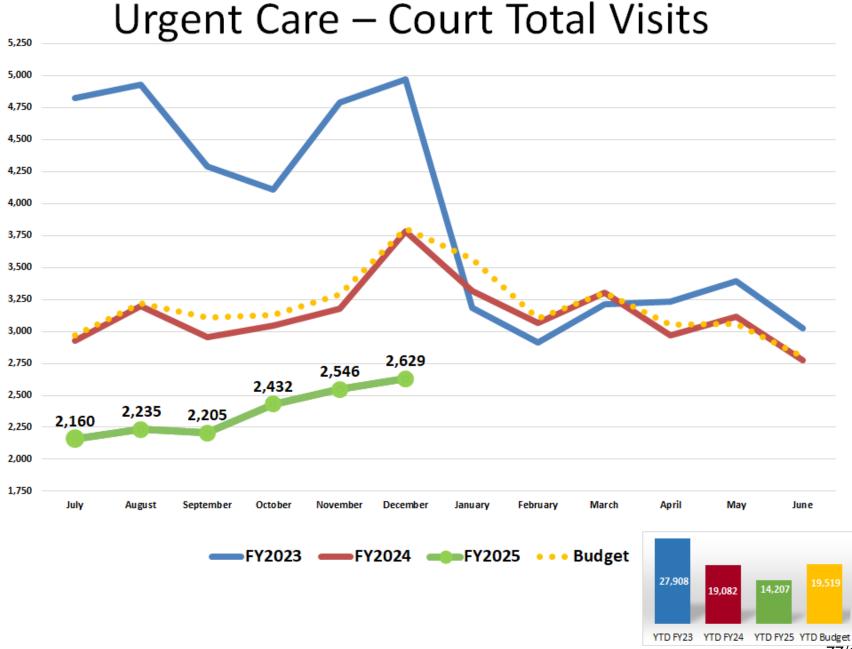
YTD FY23

YTD FY22

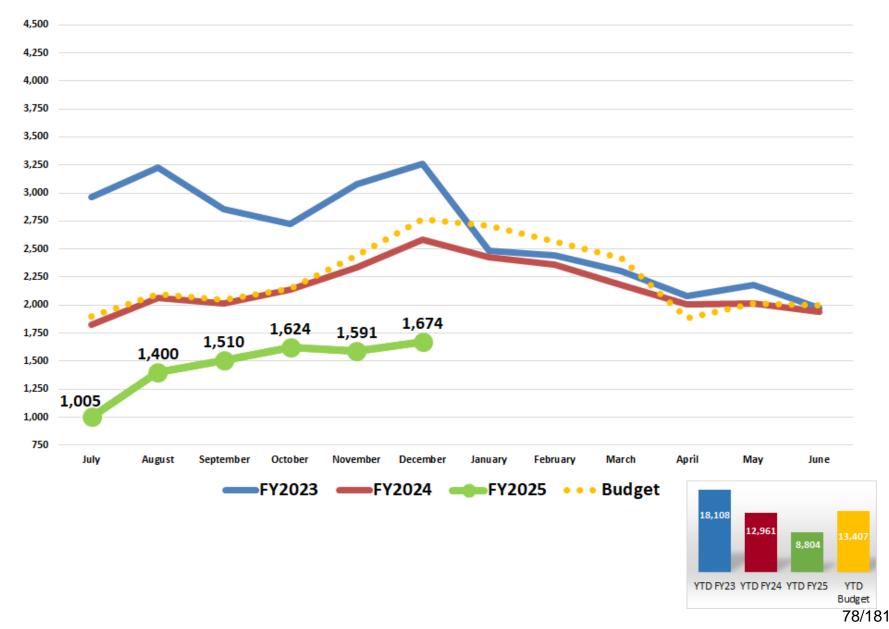
Outpatient Registrations Per Day



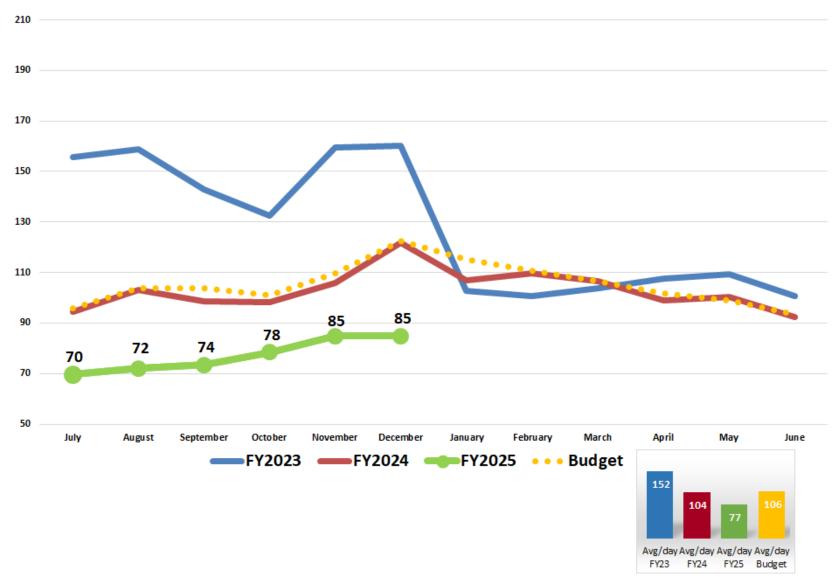
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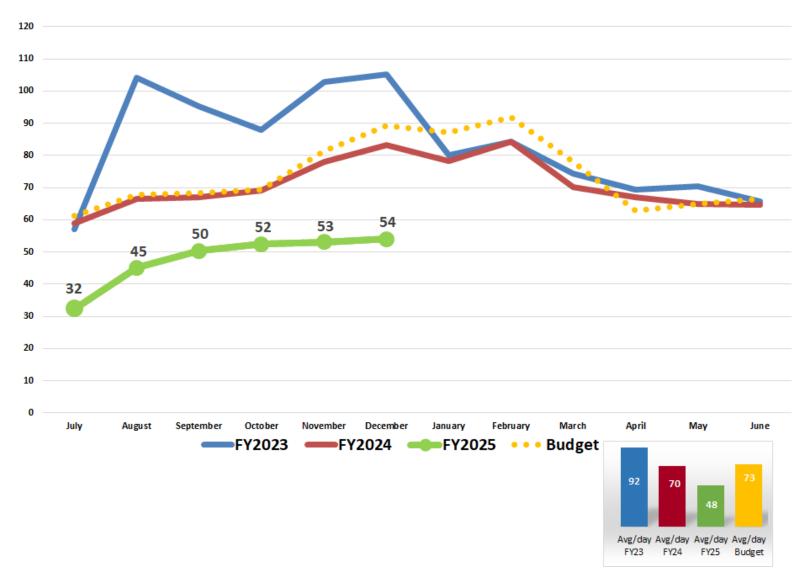
Urgent Care – Demaree Total Visits



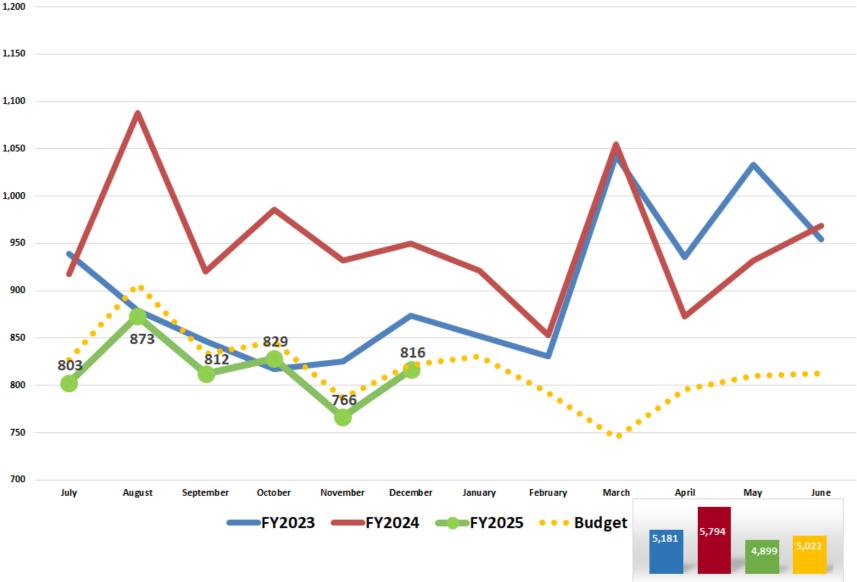
Urgent Care – Court Avg Visits Per Day



Urgent Care – Demaree Avg Visits Per Day

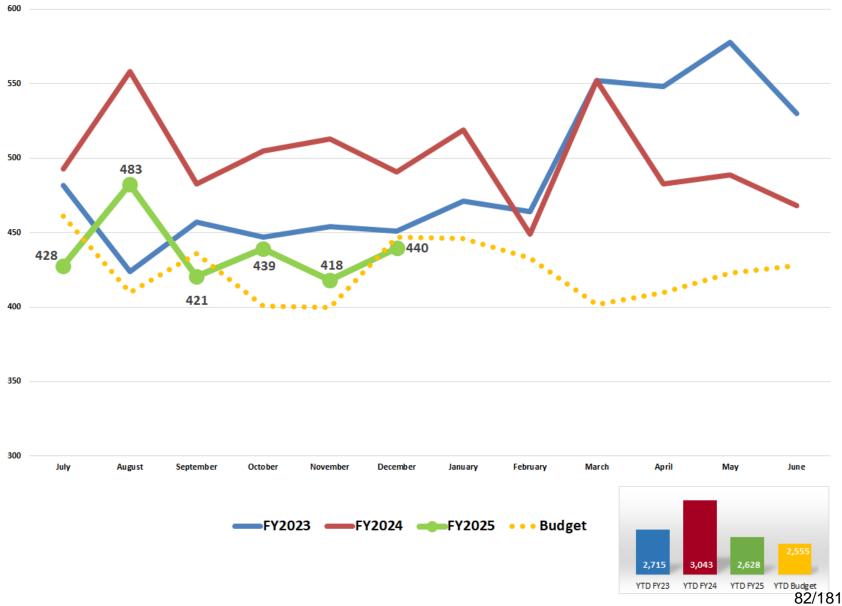


Surgery (IP & OP) – 100 Min Units

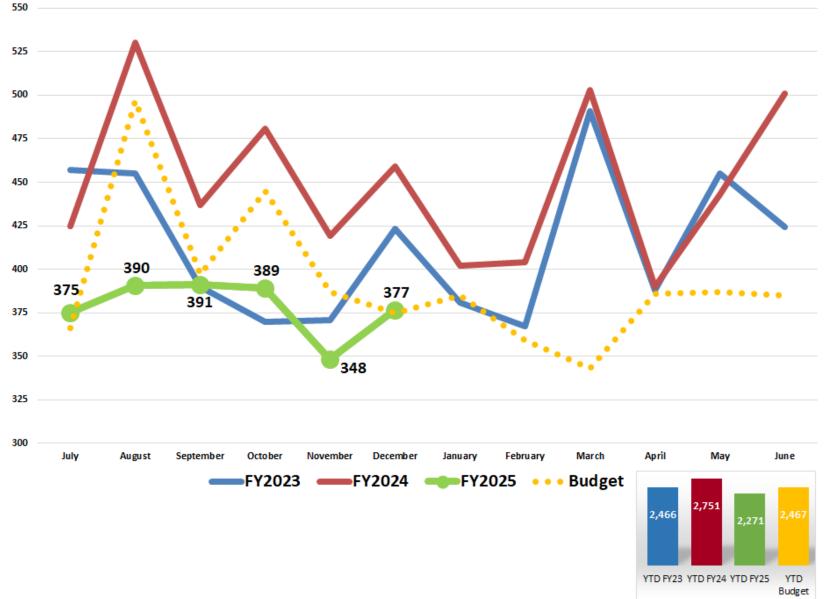


YTD FY23 YTD FY24 YTD FY25 YTD Budget 81/181

Surgery (IP Only) - 100 Min Unit

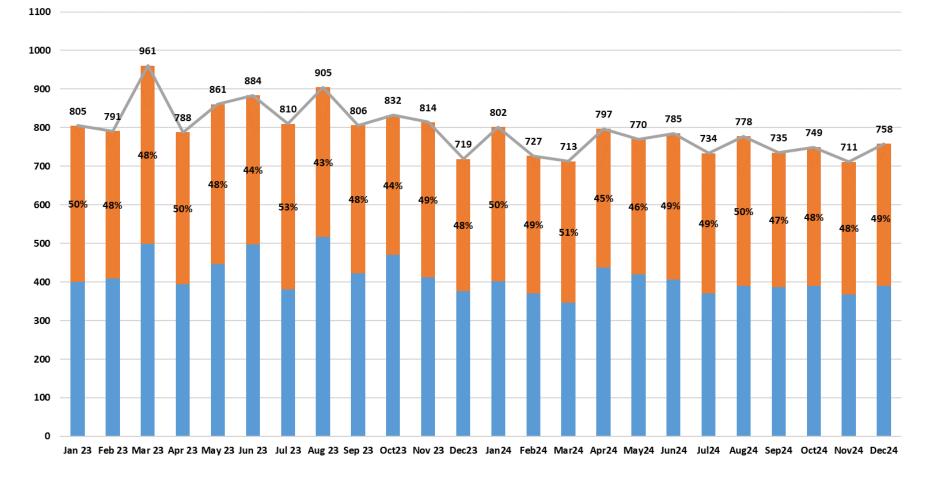


Surgery (OP Only) - 100 Min Units



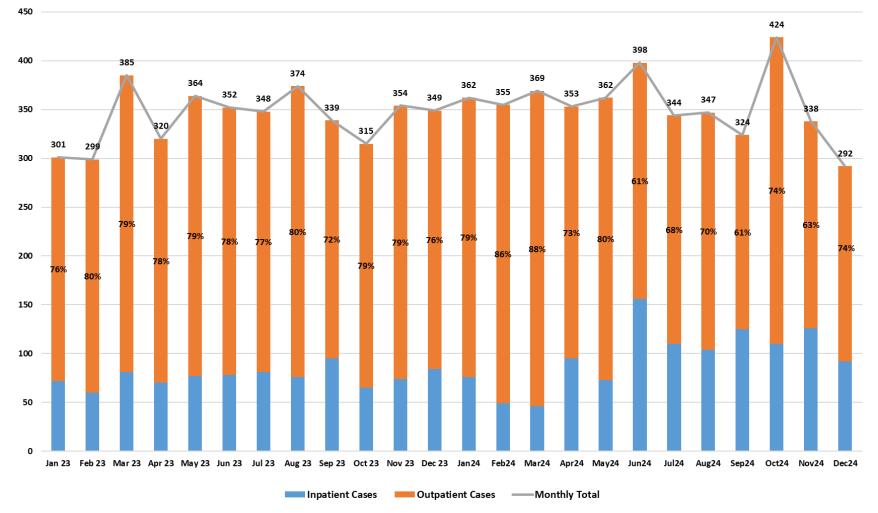
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Surgery Cases (IP & OP)

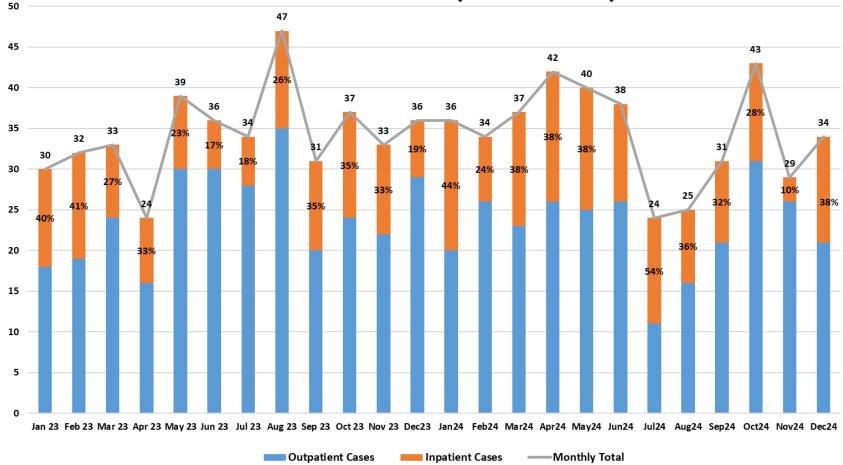


Outpatient Cases 🛛 🔲 Inpatient Cases —— Monthly Total

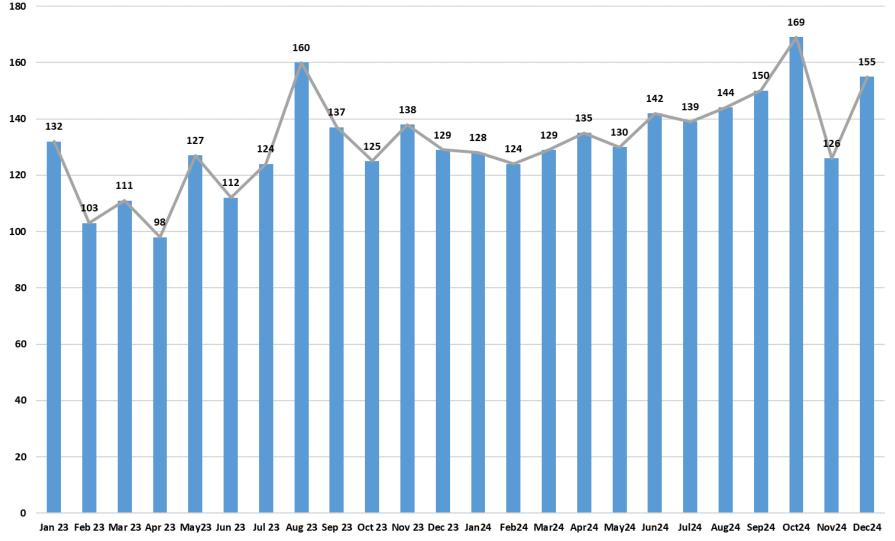
Endo Cases (Suites A & B and OR)



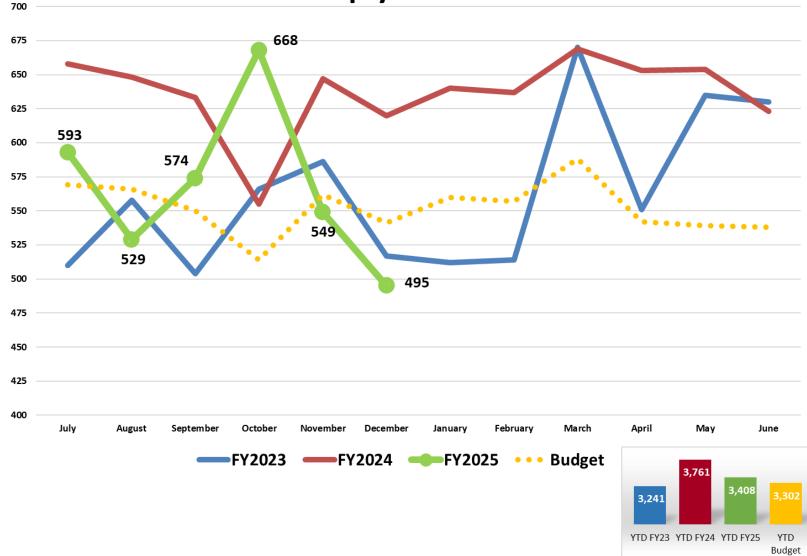
Robotic Cases (IP & OP)



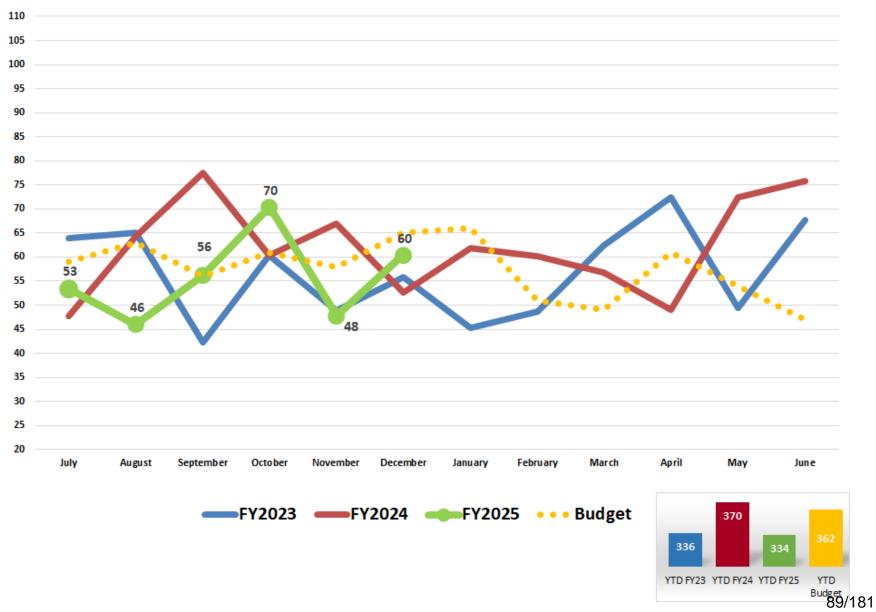
OB Cases



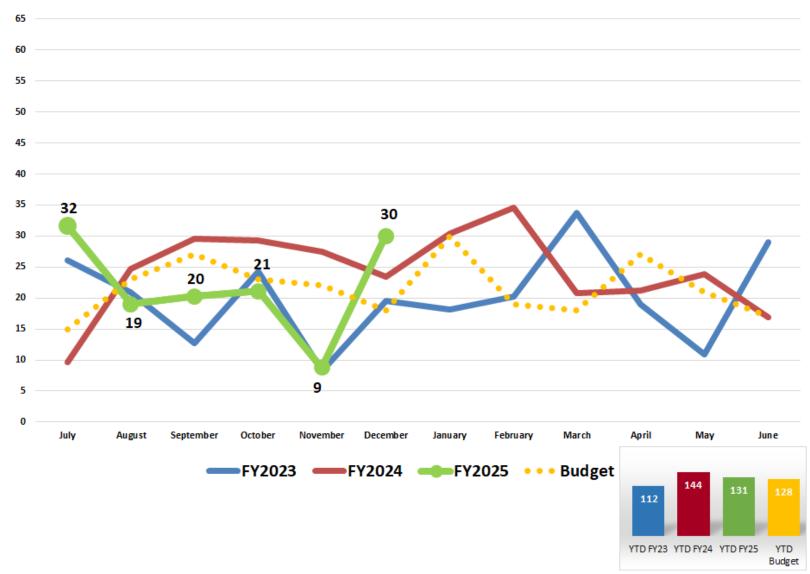
Endoscopy Procedures



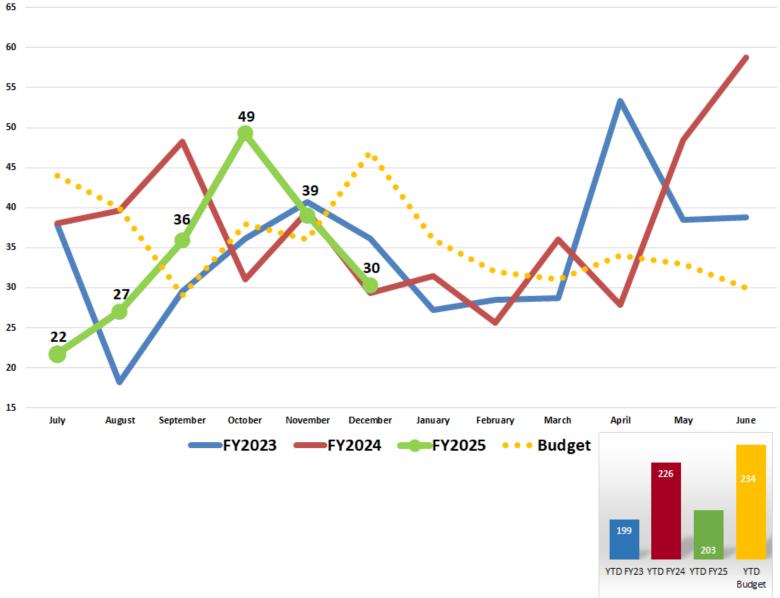
Robotic Surgery (IP & OP) - 100 Min Units

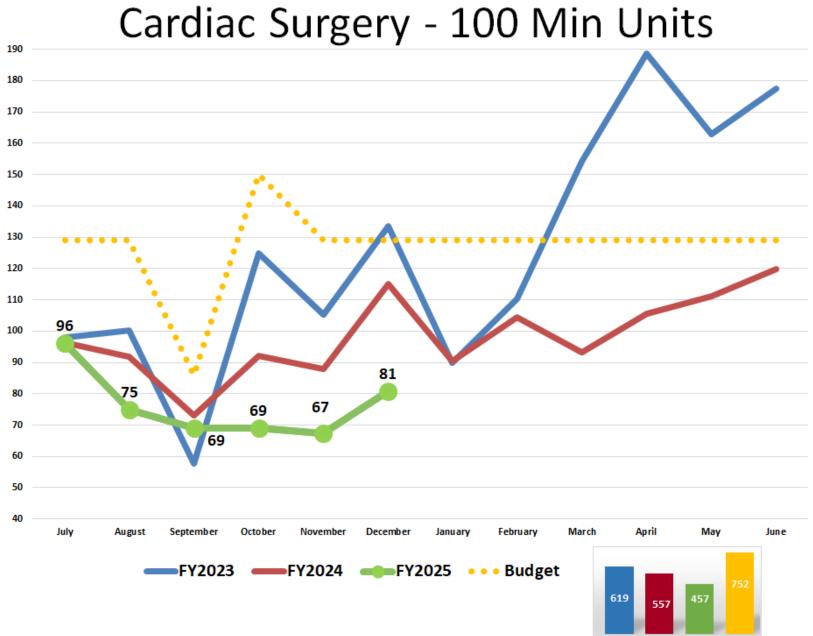


Robotic Surgery Minutes (IP Only)



Robotic Surgery Minutes (OP Only)

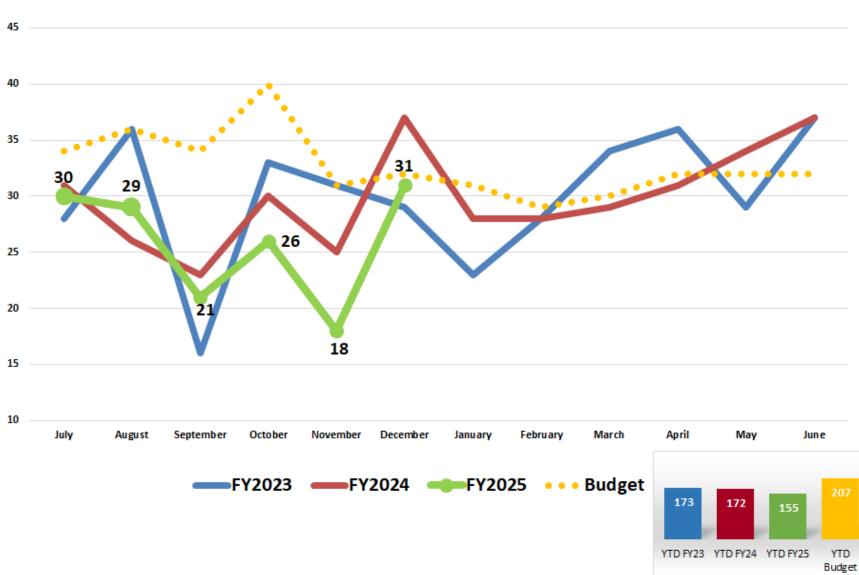




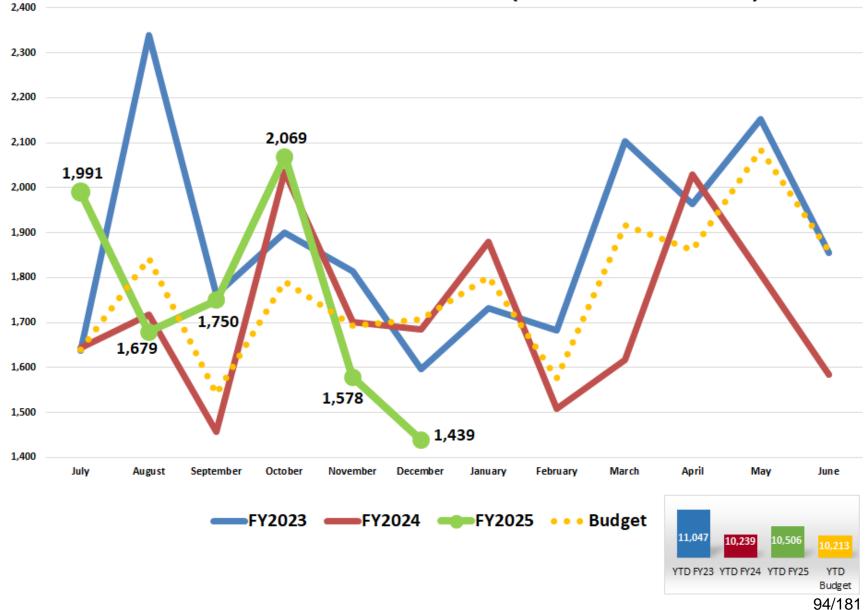
YTD FY23 YTD FY24 YTD FY25 YTD Budget

Cardiac Surgery Cases

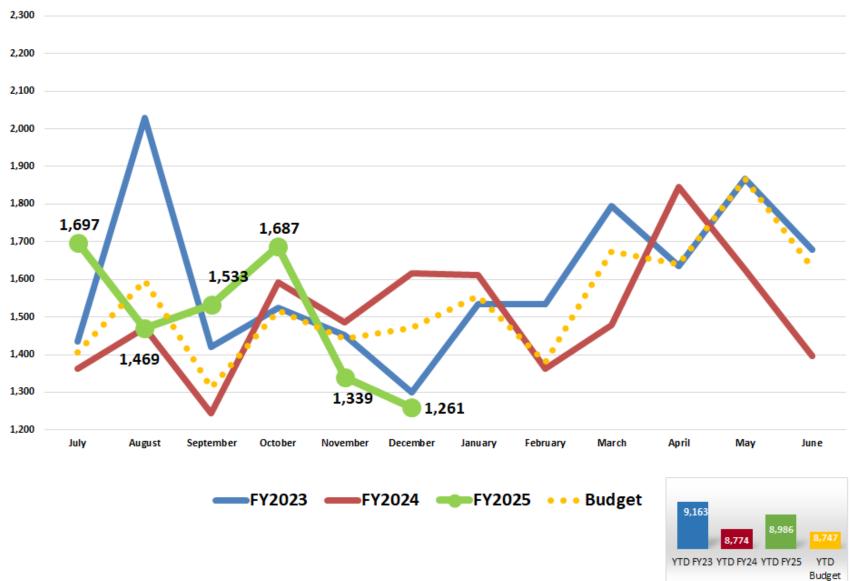
50



Rad Onc Treatments (Vis. & Hanf.)

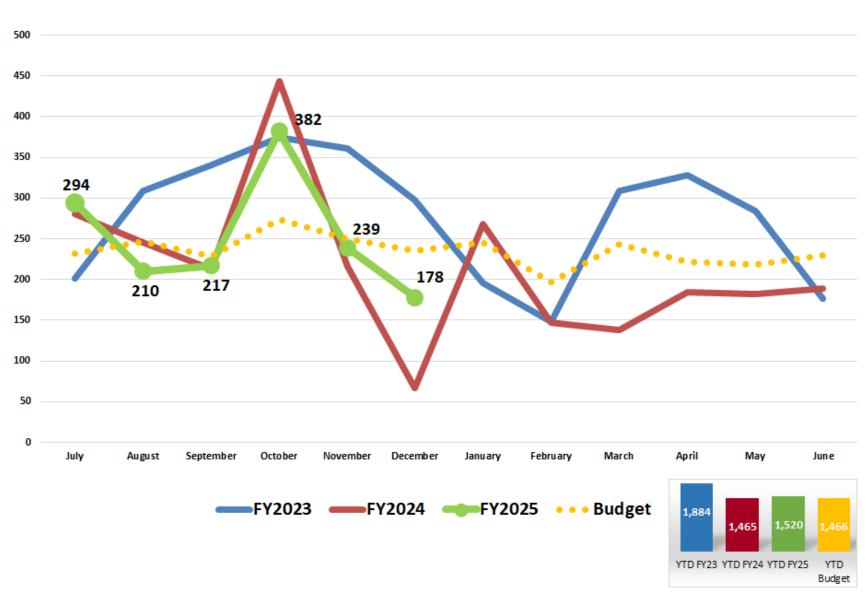


Rad Onc Visalia

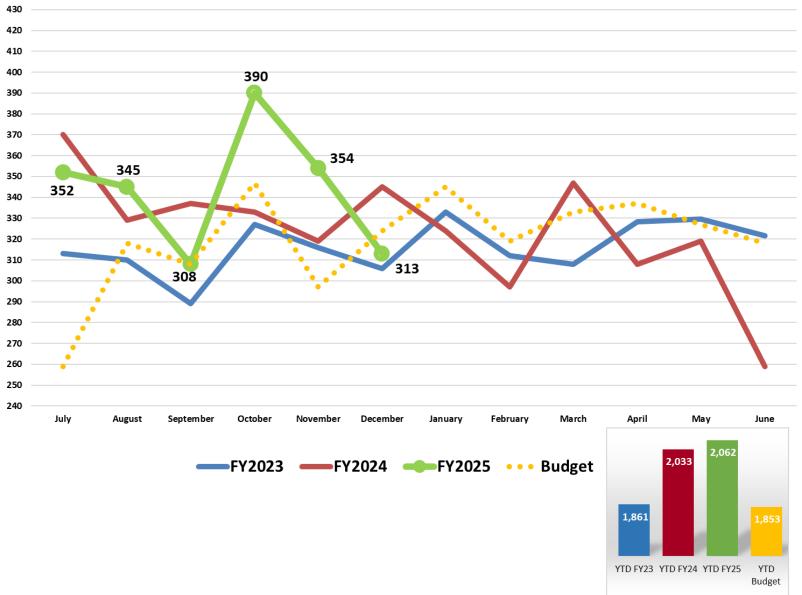


Rad Onc Hanford

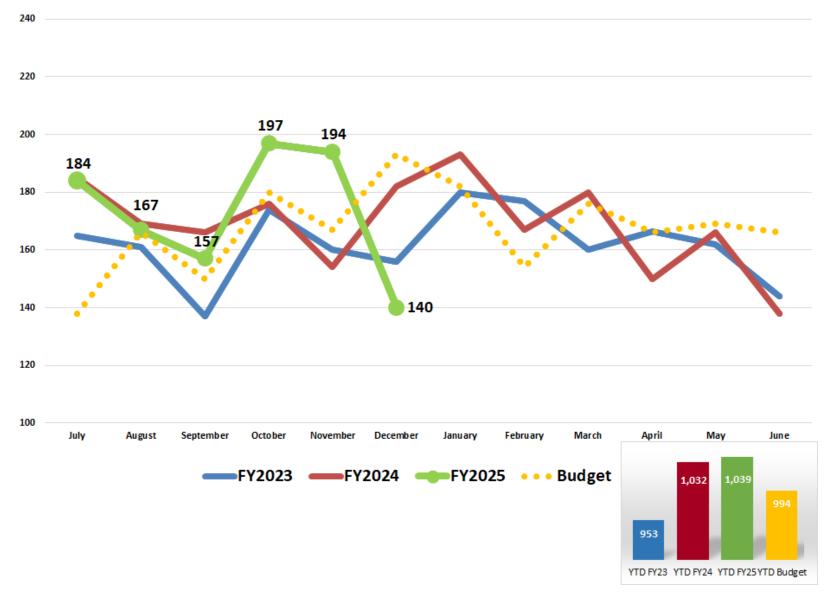
550



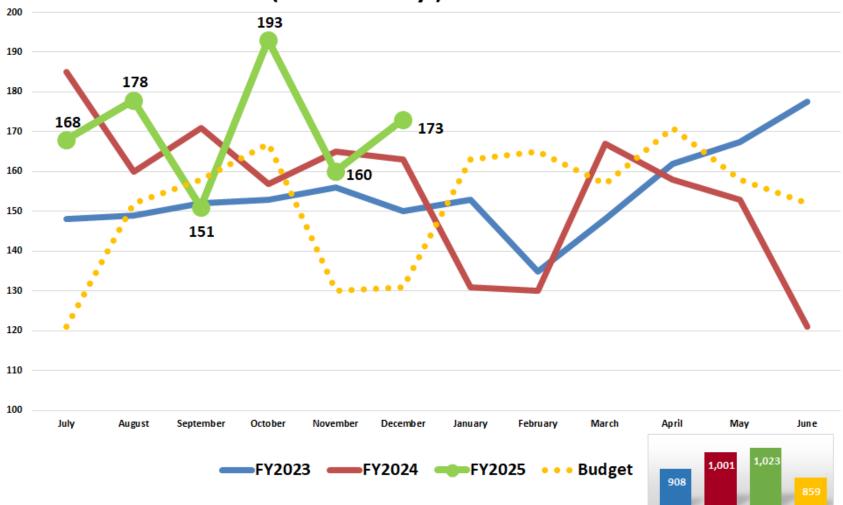
Cath Lab (IP & OP) – 100 Min Units



Cath Lab (IP Only) – 100 Min Units



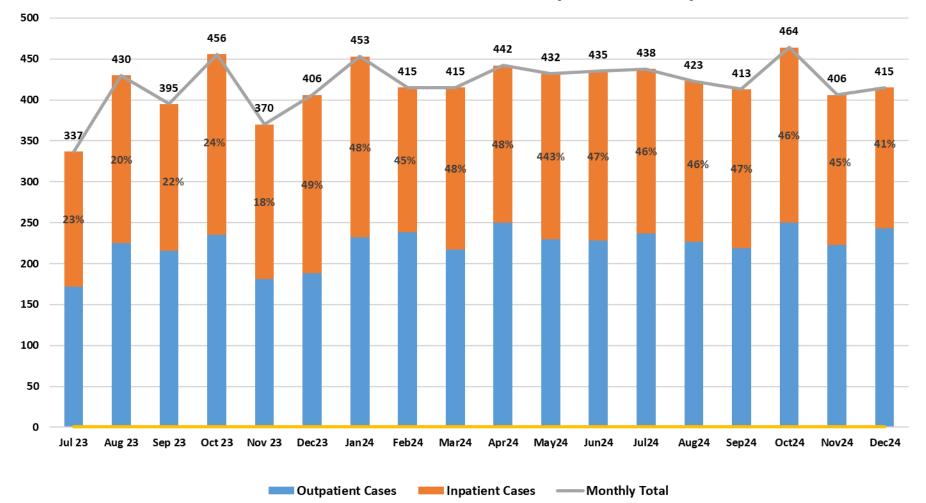
Cath Lab (OP Only) – 100 Min Units



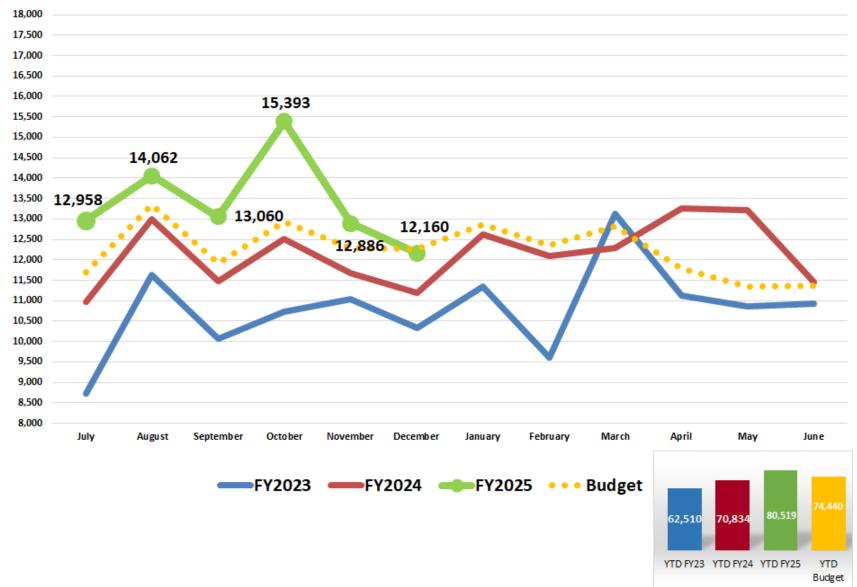
YTD Budget

YTD FY23 YTD FY24 YTD FY25

Cath Lab Patients (IP & OP)

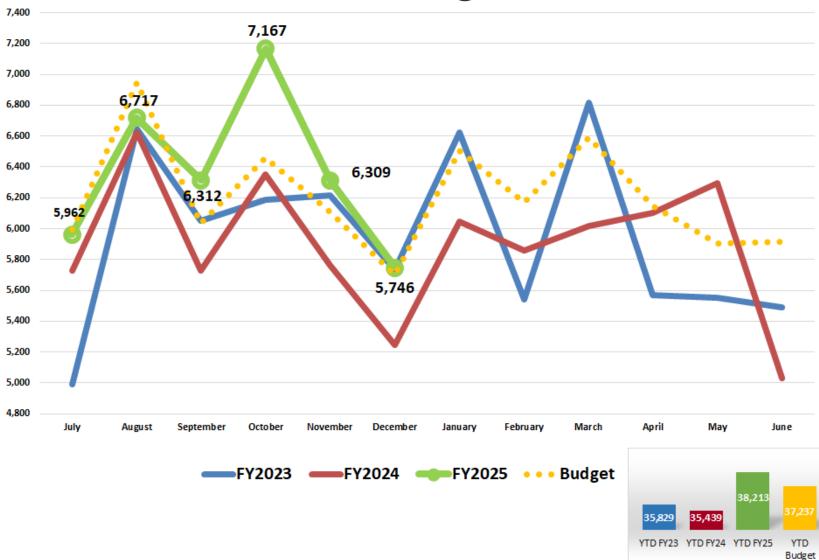


Rural Health Clinics Registrations

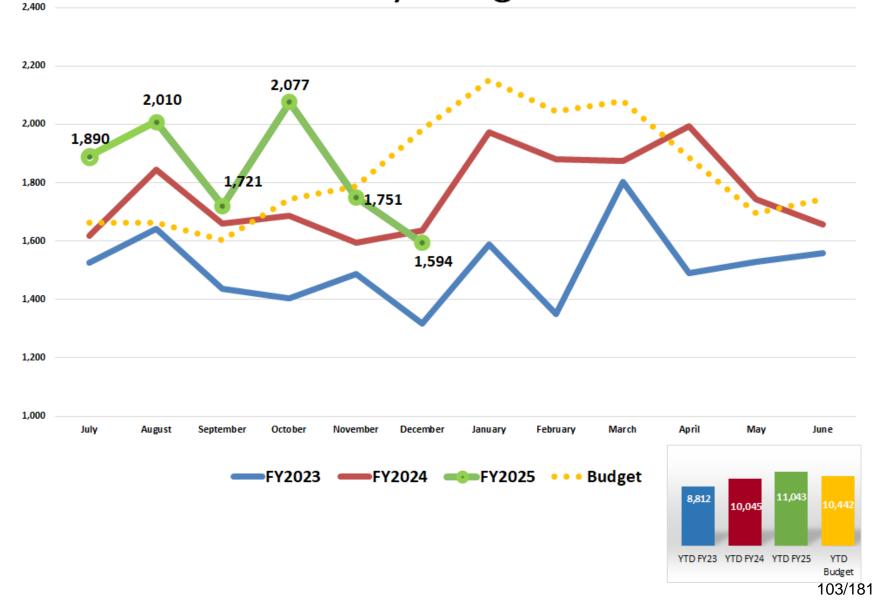


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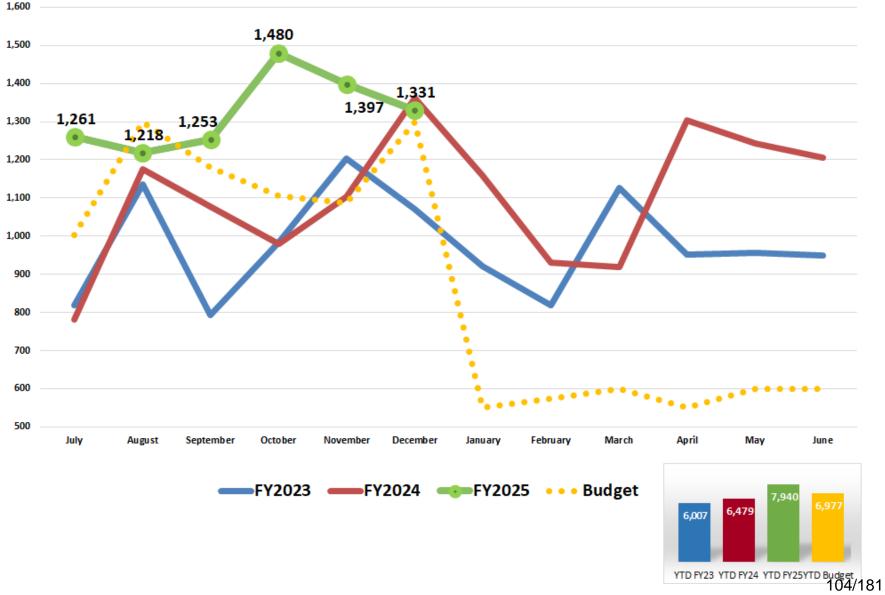
RHC Exeter - Registrations



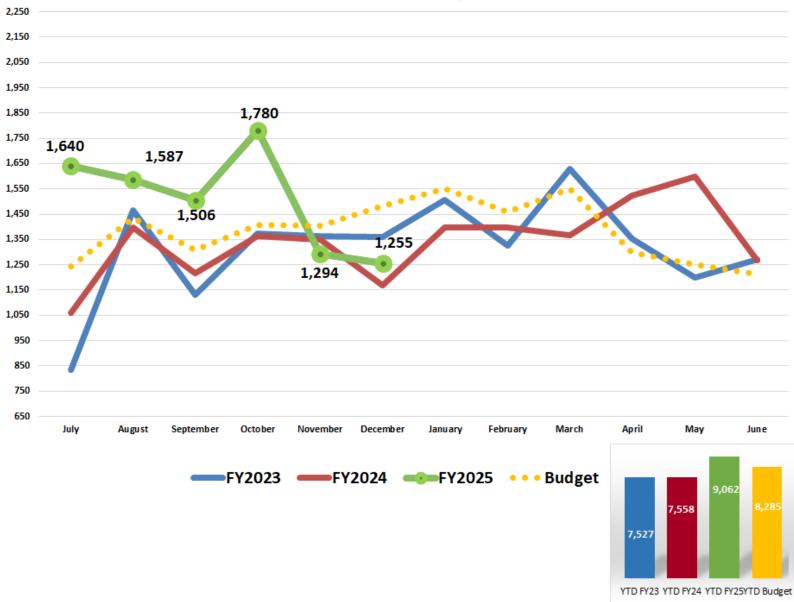
RHC Lindsay - Registrations



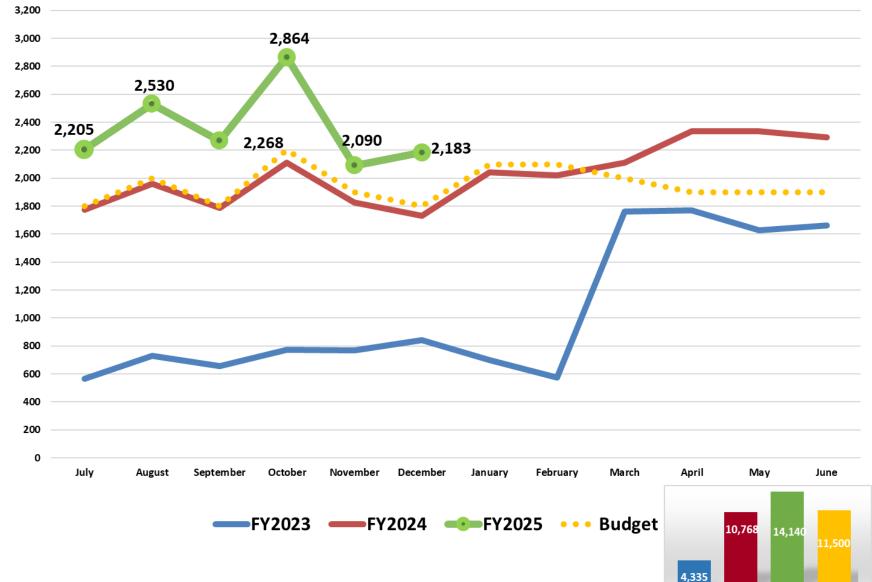
RHC Woodlake - Registrations



RHC Dinuba - Registrations

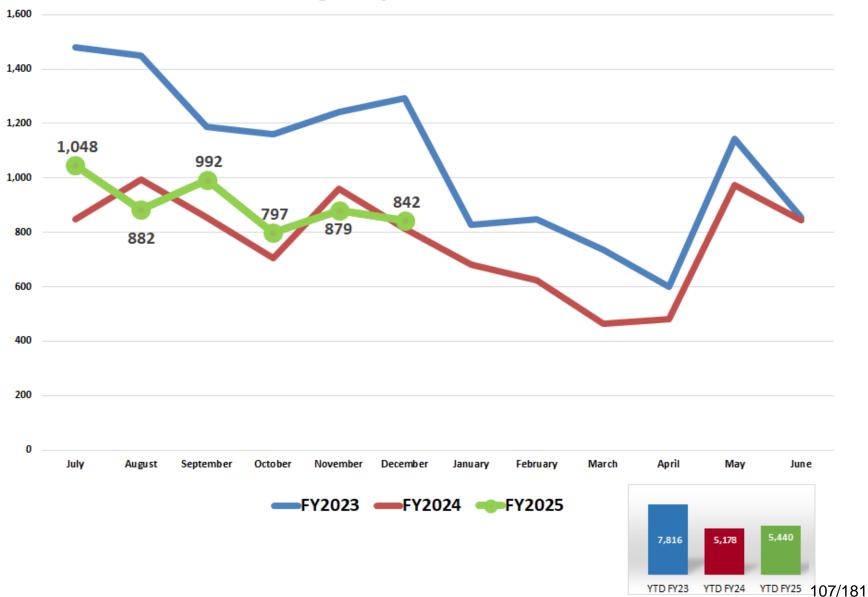


RHC Tulare - Registrations

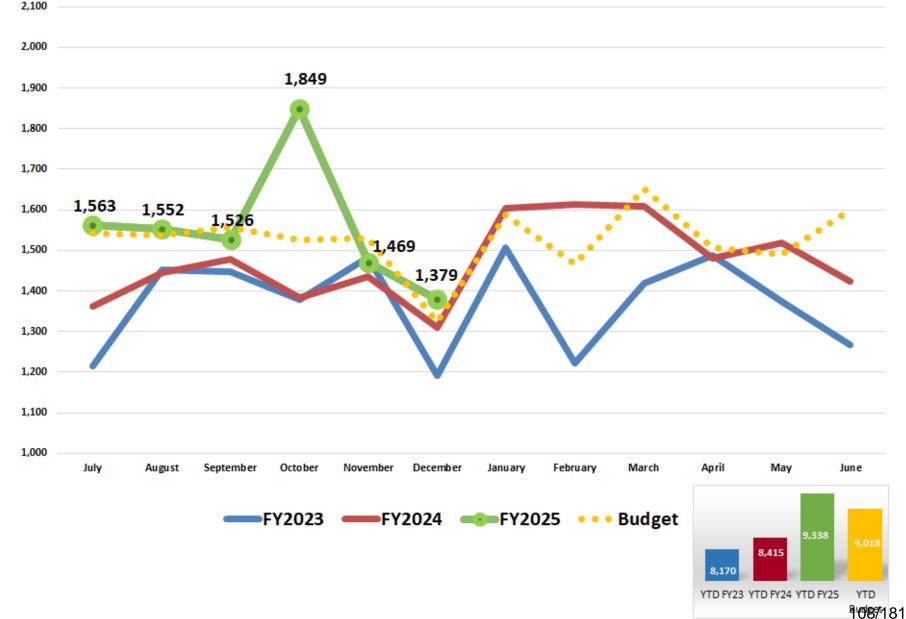


YTD FY23 YTD FY24 YTD FY25YTD Bud 16/181

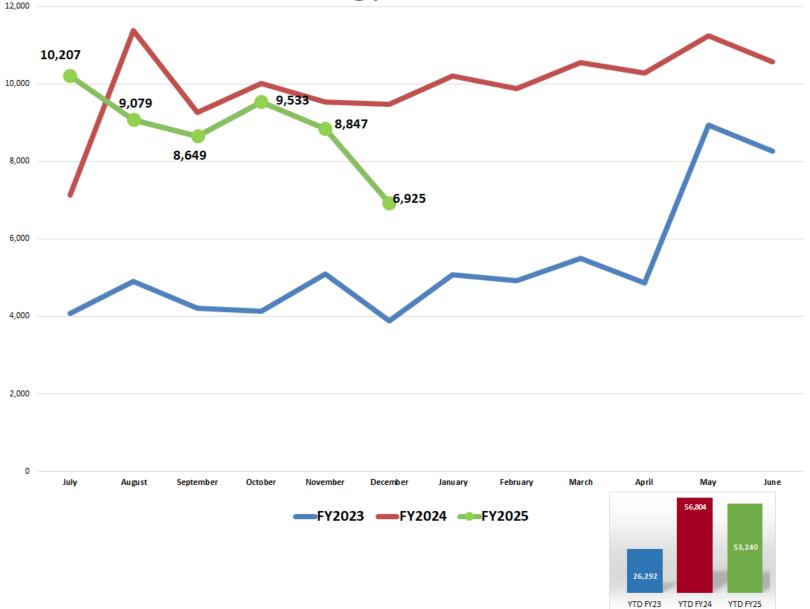
Neurosurgery Clinic - wRVU's



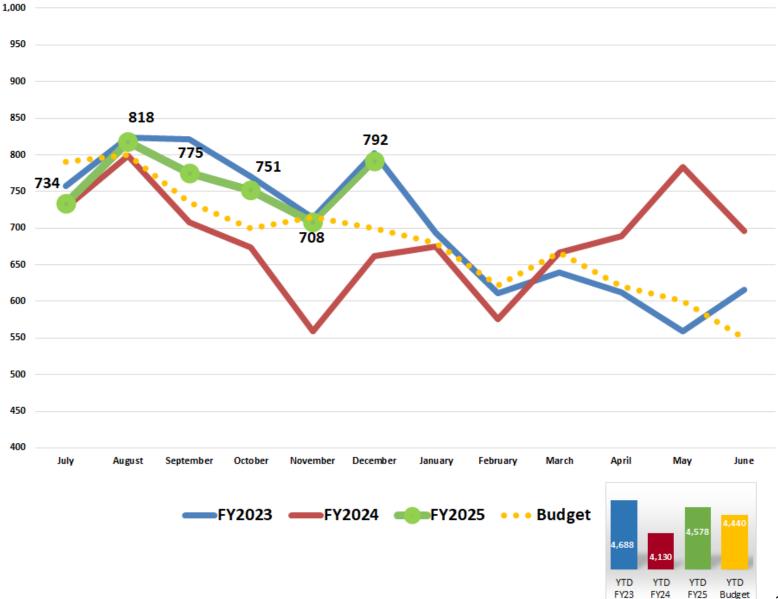
KH Cardiology Center Registrations



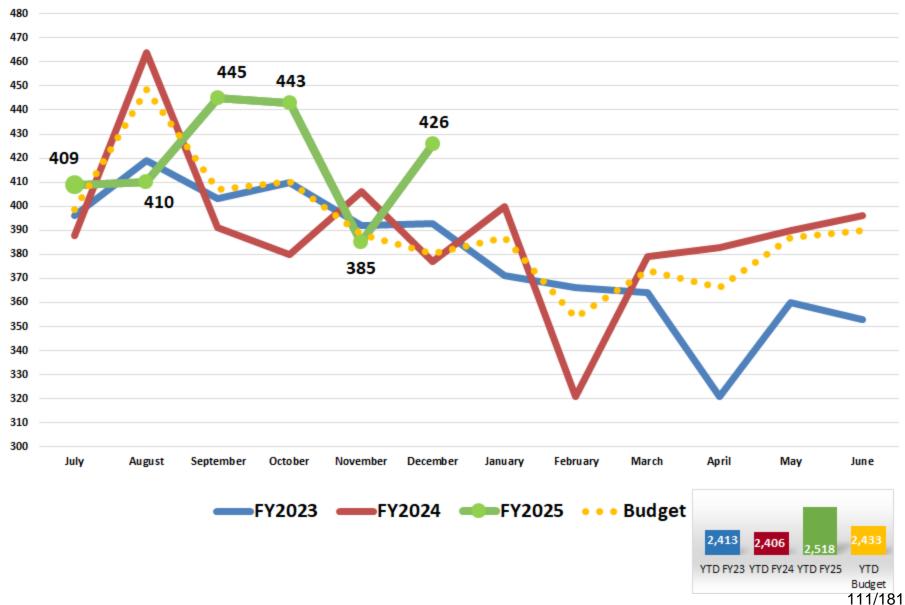
KH Cardiology Center - wRVU's



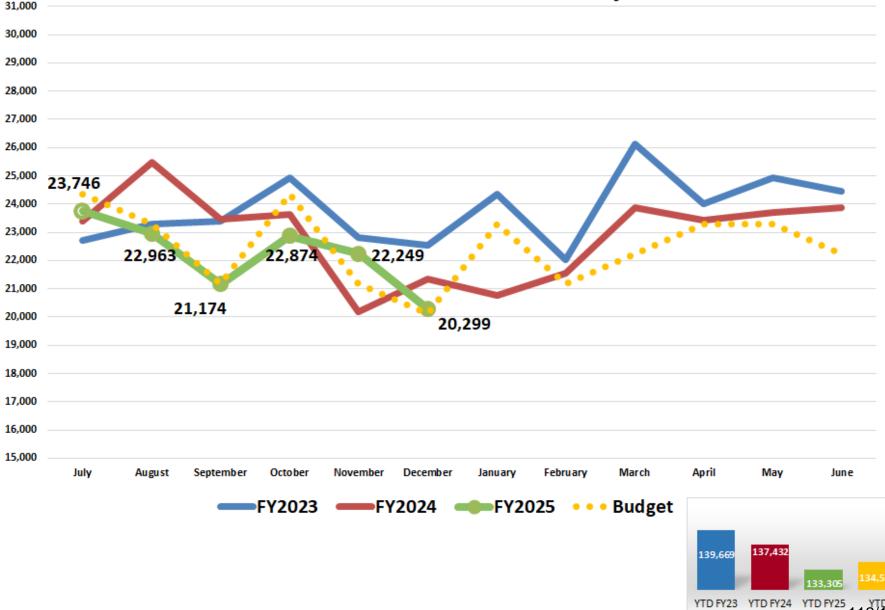
Labor Triage Registrations



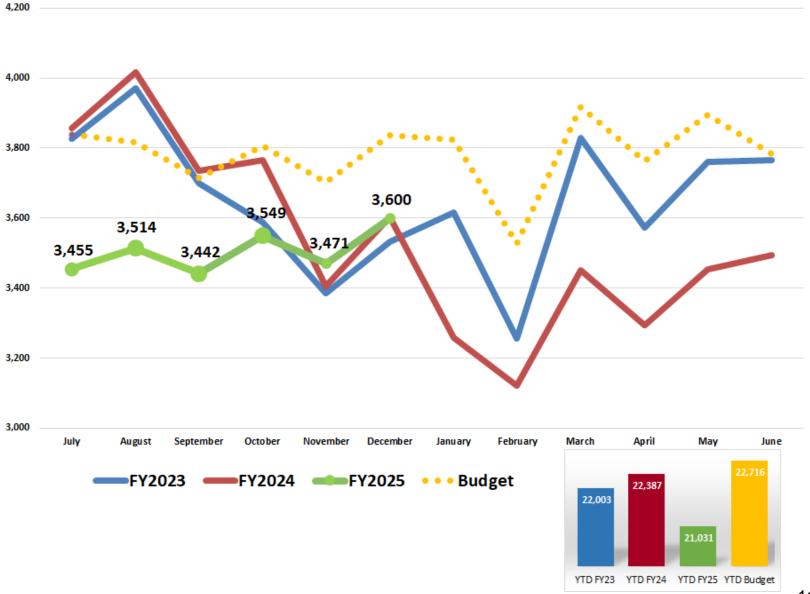
Deliveries



Home Infusion Days

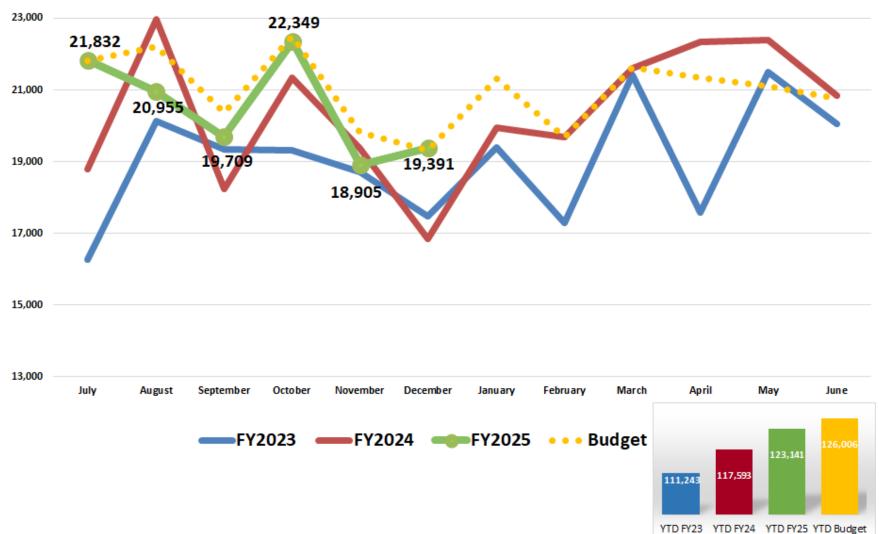


Hospice Days

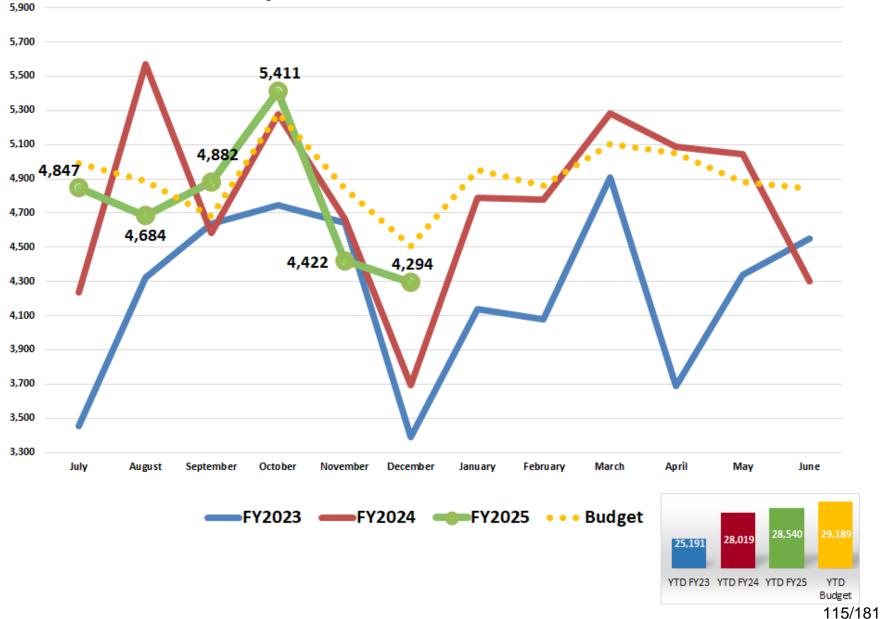


All O/P Rehab Svcs Across District

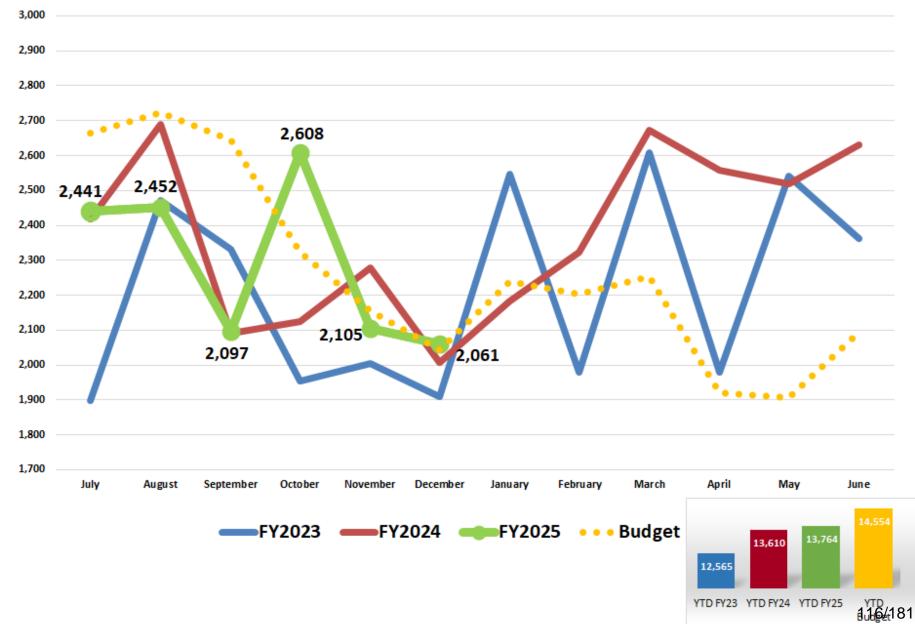




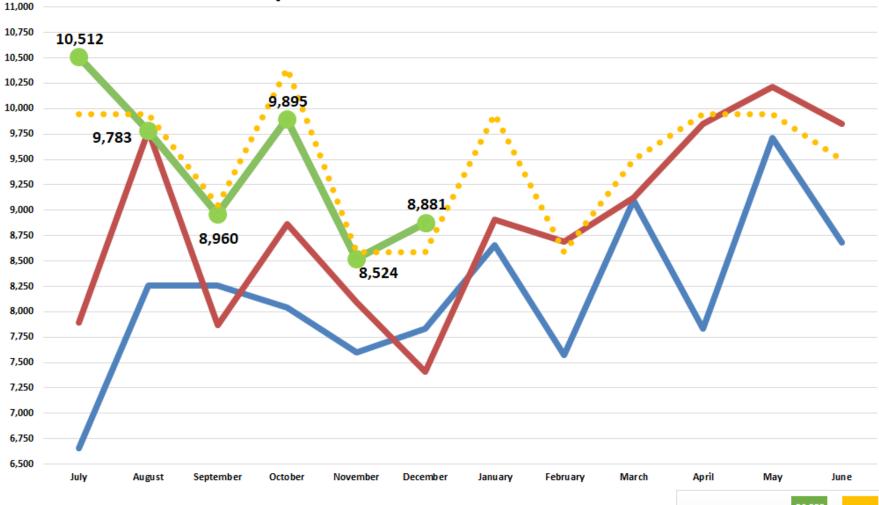
O/P Rehab Services



O/P Rehab - Exeter

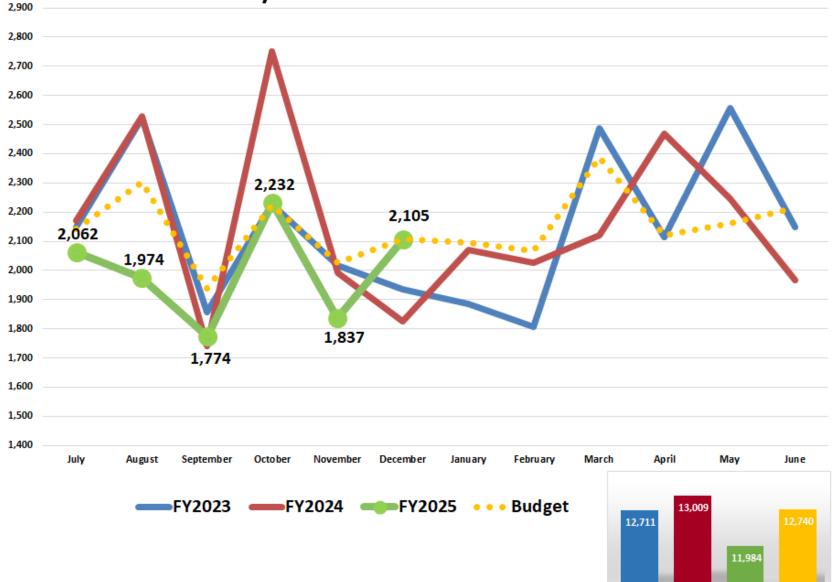


O/P Rehab - Akers



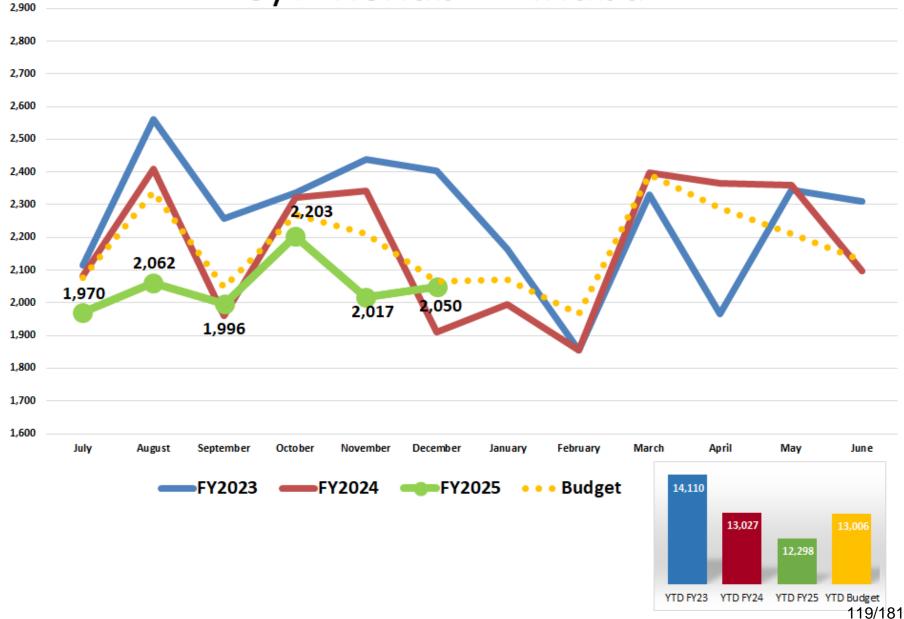


O/P Rehab - LLOPT

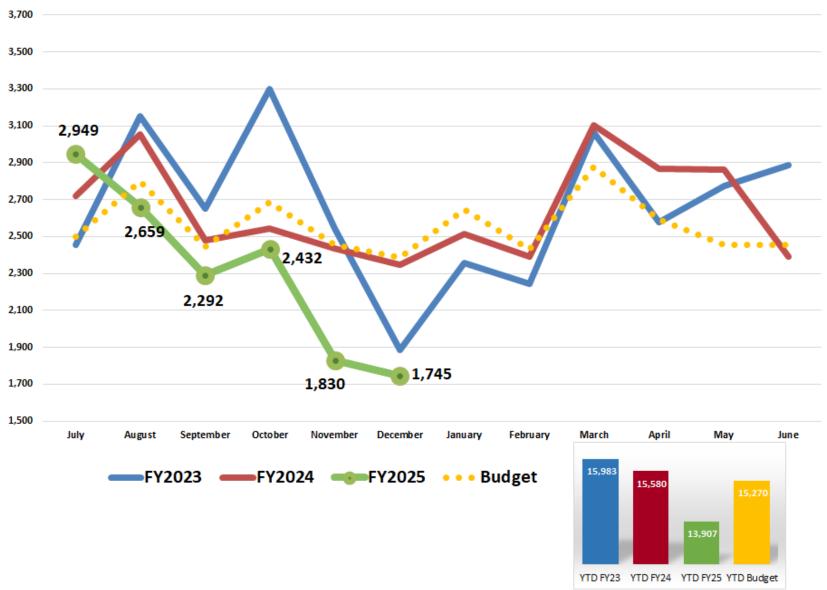


YTD FY23 YTD FY24 YTD FY25 YTD Budg 918/181

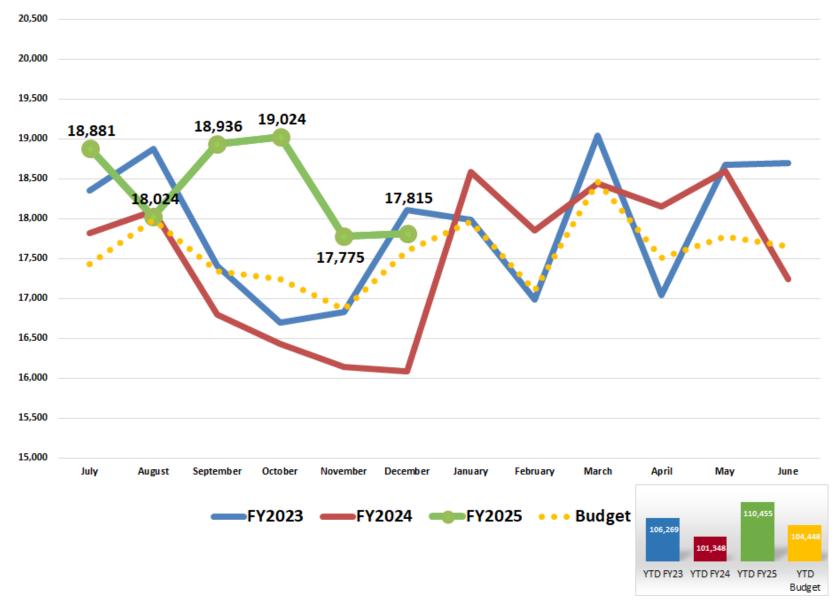
O/P Rehab - Dinuba



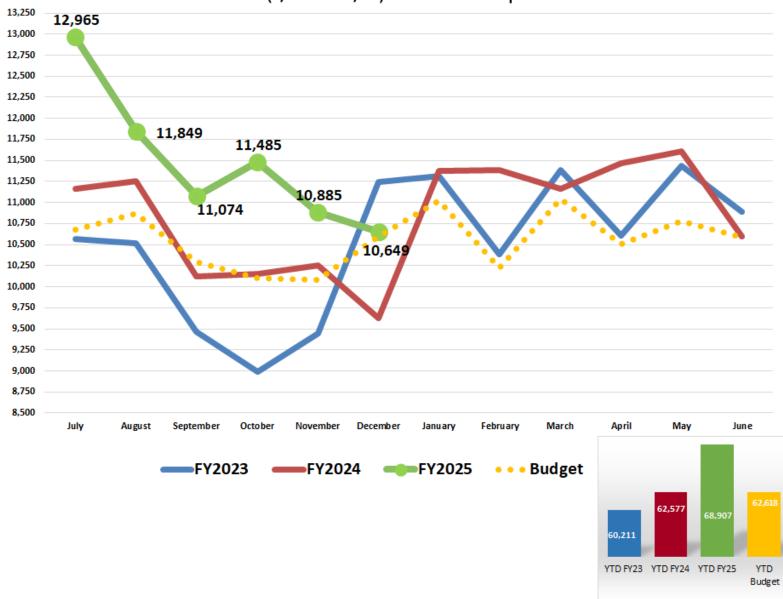
Therapy - Cypress Hand Center



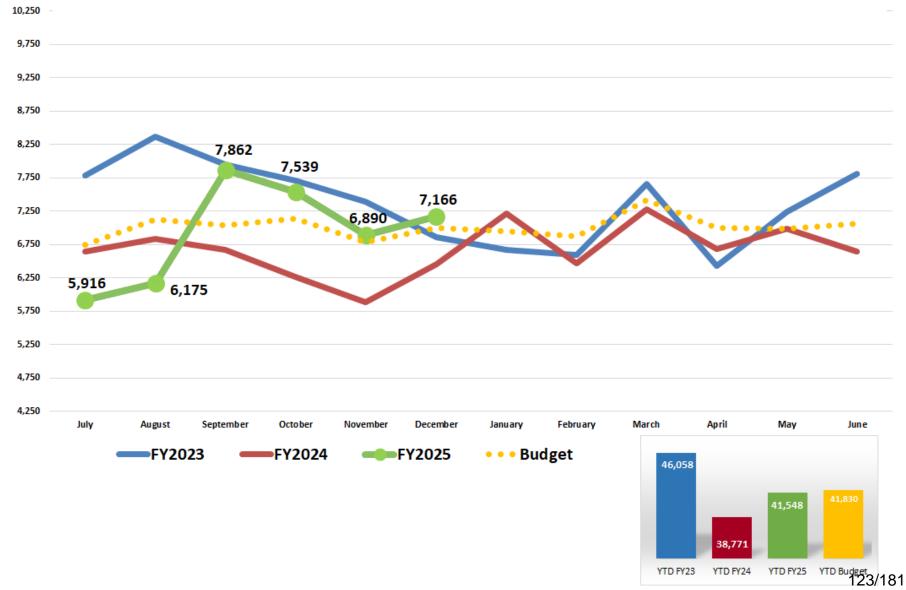
Physical & Other Therapy Units (I/P & O/P)



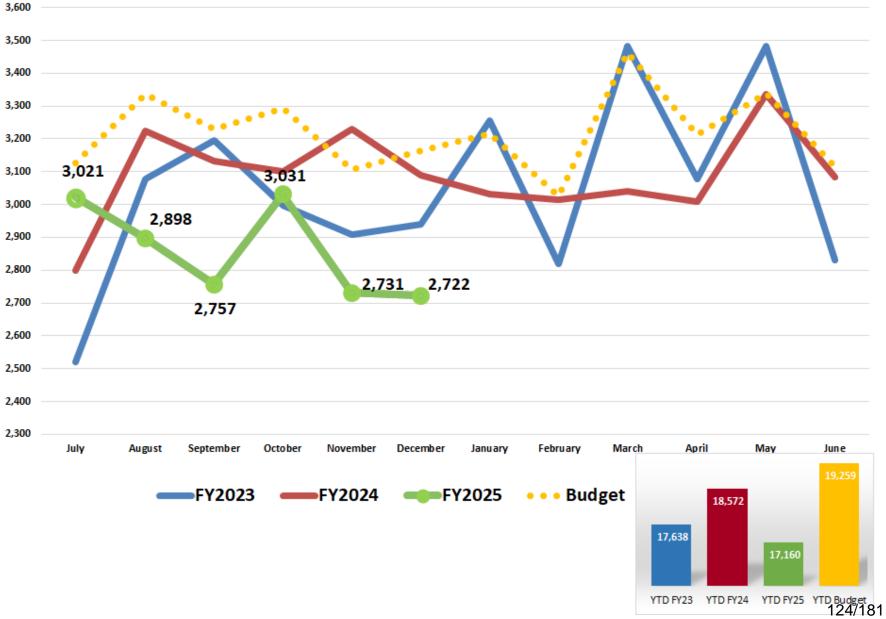
Physical & Other Therapy Units (I/P & O/P)-Main Campus



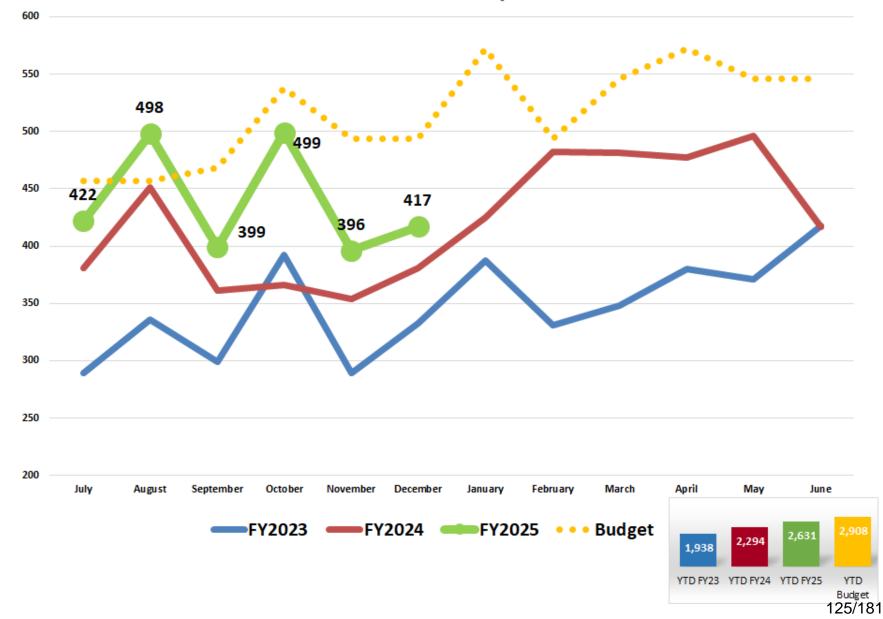
Physical & Other Therapy Units (I/P & O/P)-KDRH & South Campus



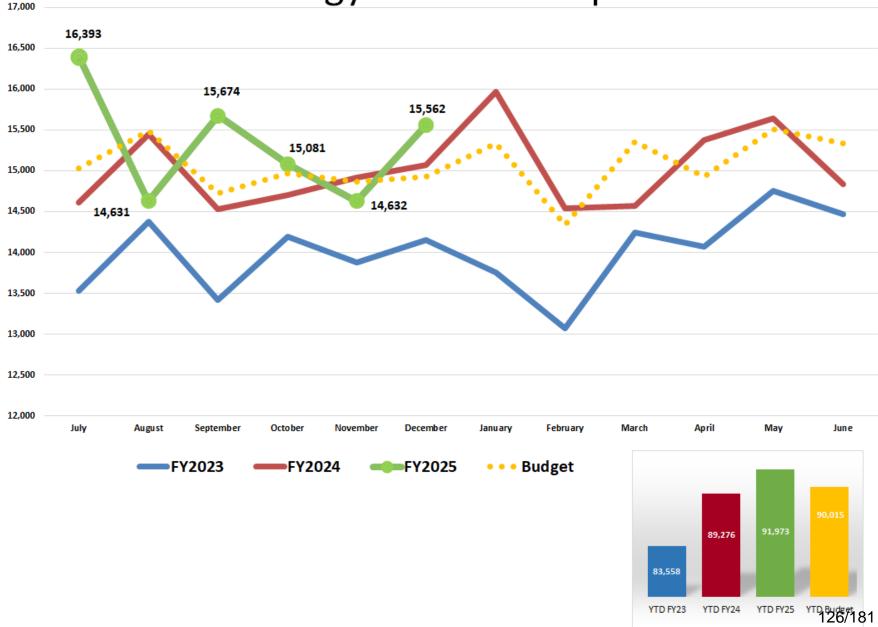
Home Health Visits



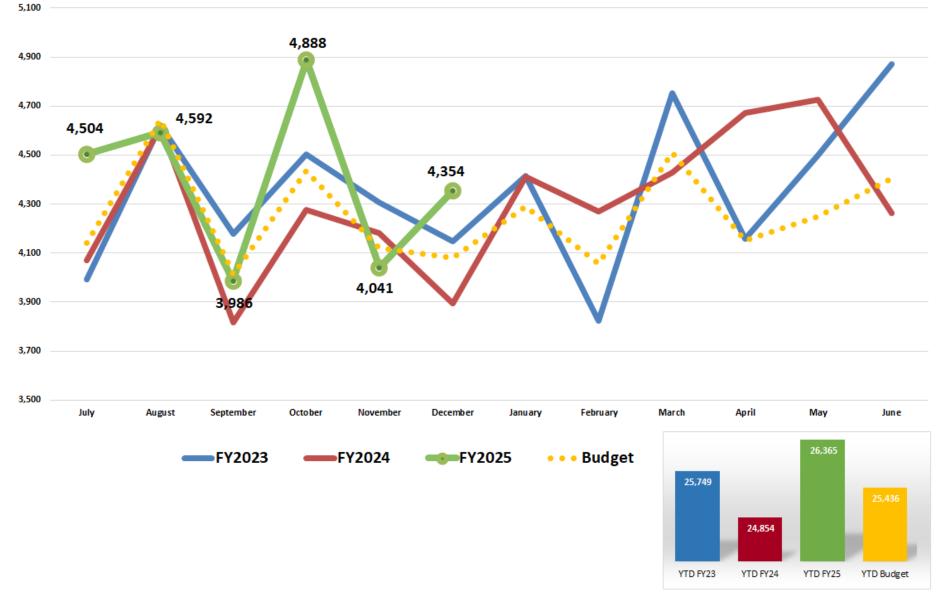
Infusion Center - Outpatient Visits

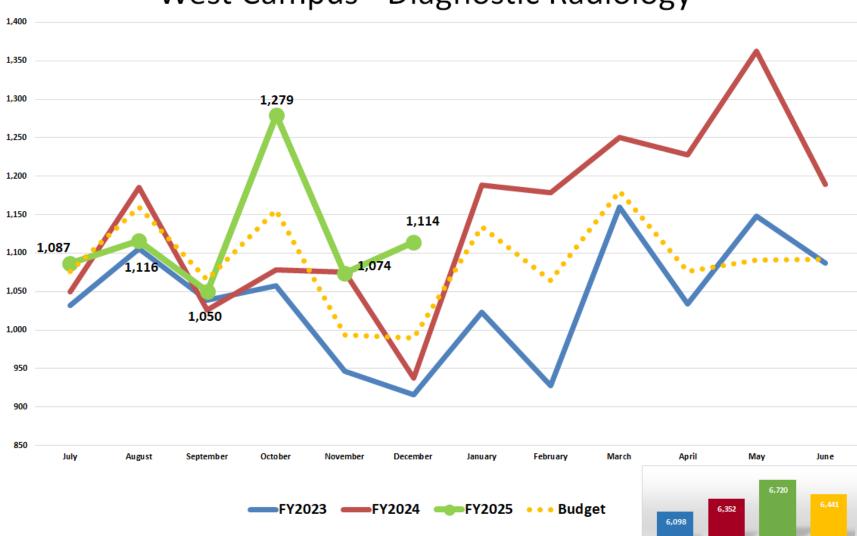


Radiology – Main Campus



Radiology - West Campus Imaging





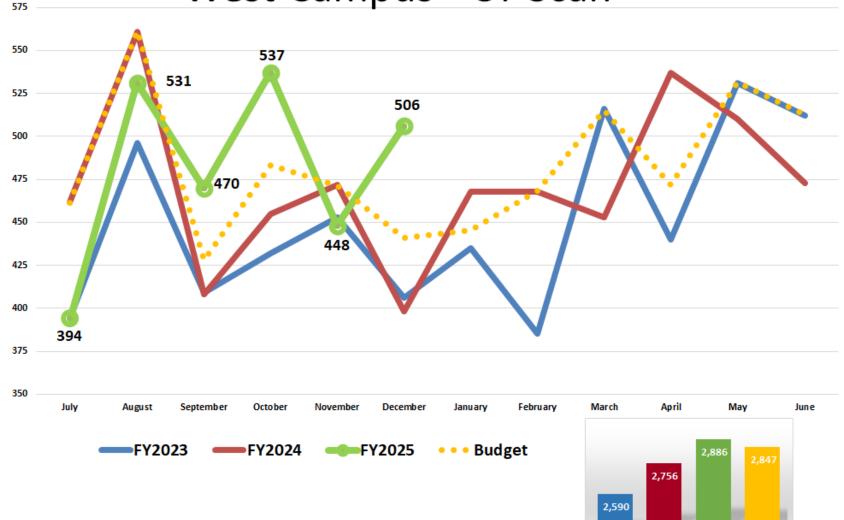
West Campus - Diagnostic Radiology

YTD FY25 YTD Budget

YTD FY23

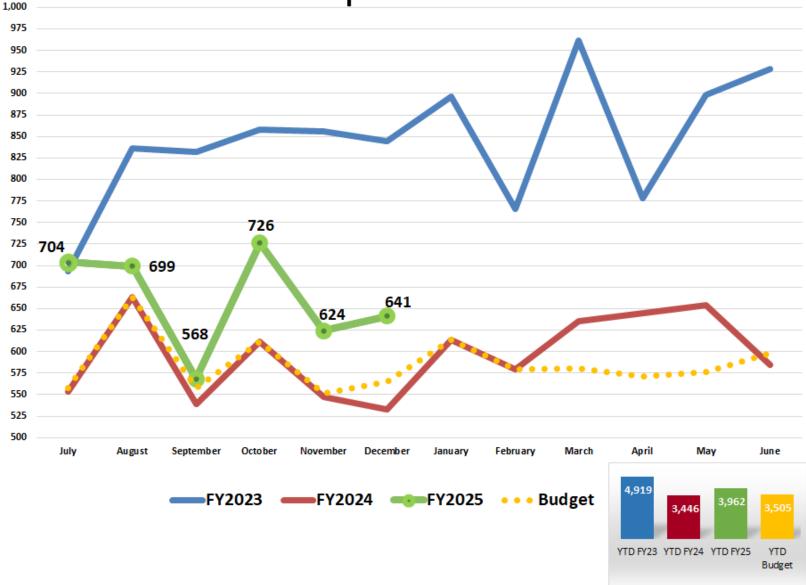
YTD FY24

West Campus - CT Scan



YTD FY23 YTD FY24 YTD FY25 YTD Budget

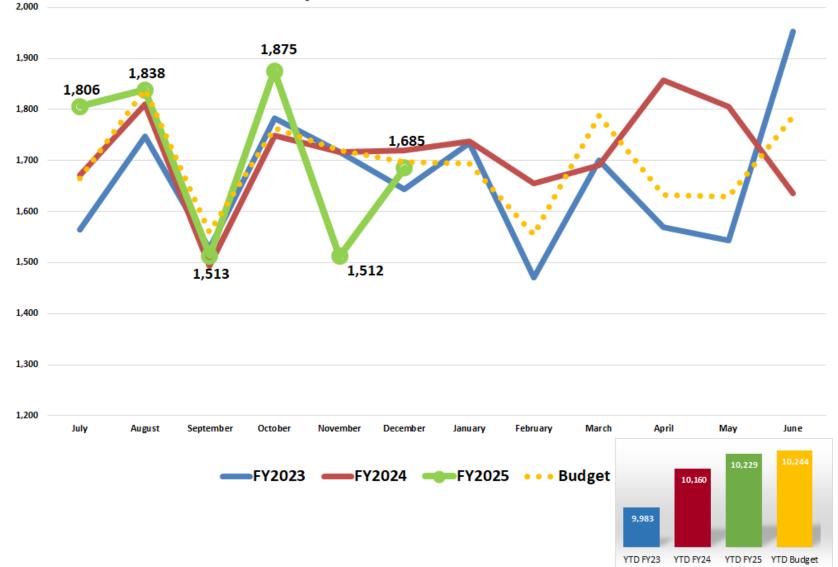
West Campus - Ultrasound



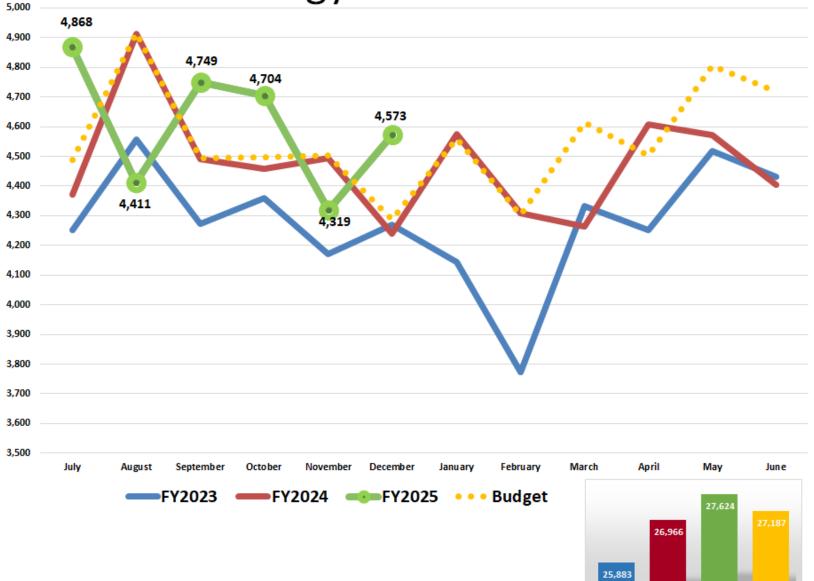
West Campus - MRI 500 471 475 442 450 425 408 400 408 383 385 375 350 325 300 275 250 April July August September October November December **January** February March May June FY2023



West Campus - Breast Center

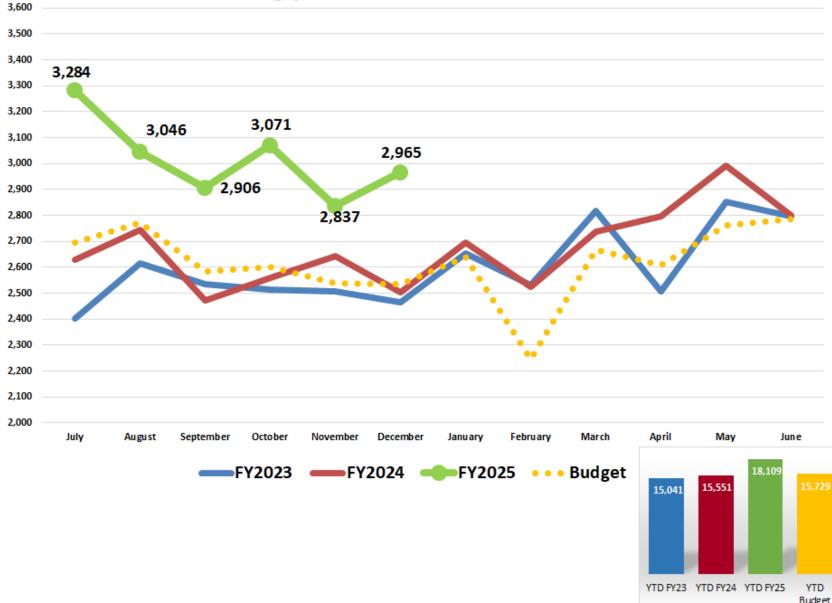


Radiology - CT - All Areas



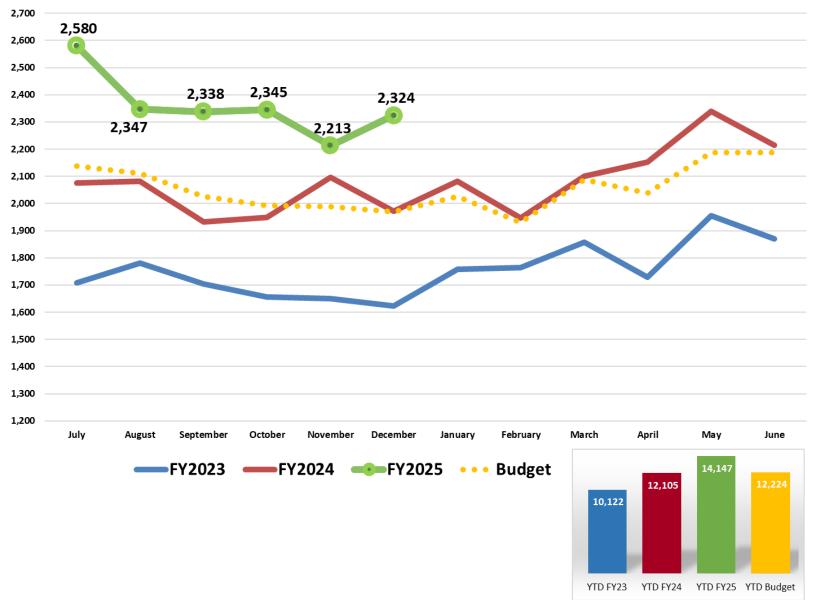
YTD FY23 YTD FY24 YTD FY25 YTD Budget 33/181

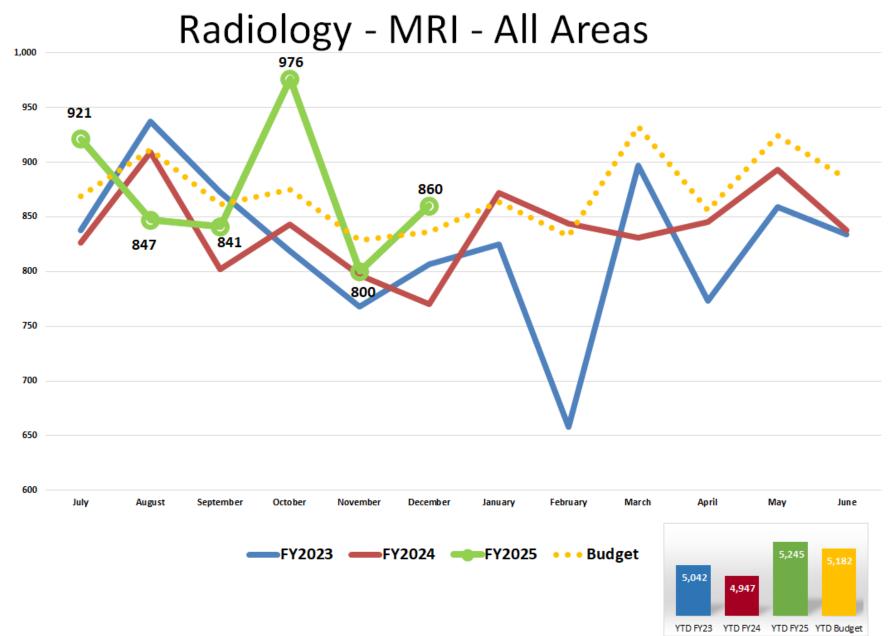
Radiology - Ultrasound - All Areas



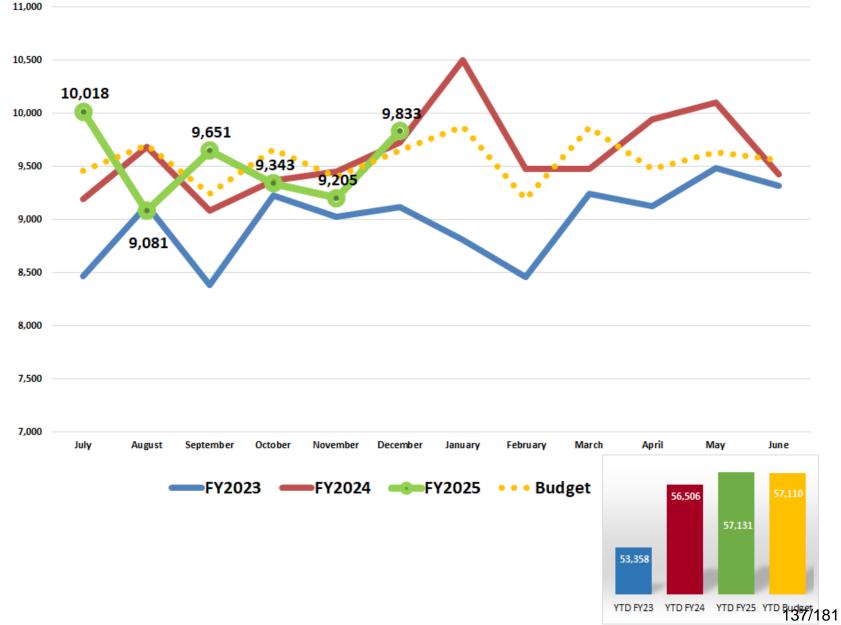
Budget 134/181

Radiology - Ultrasound - Main Campus



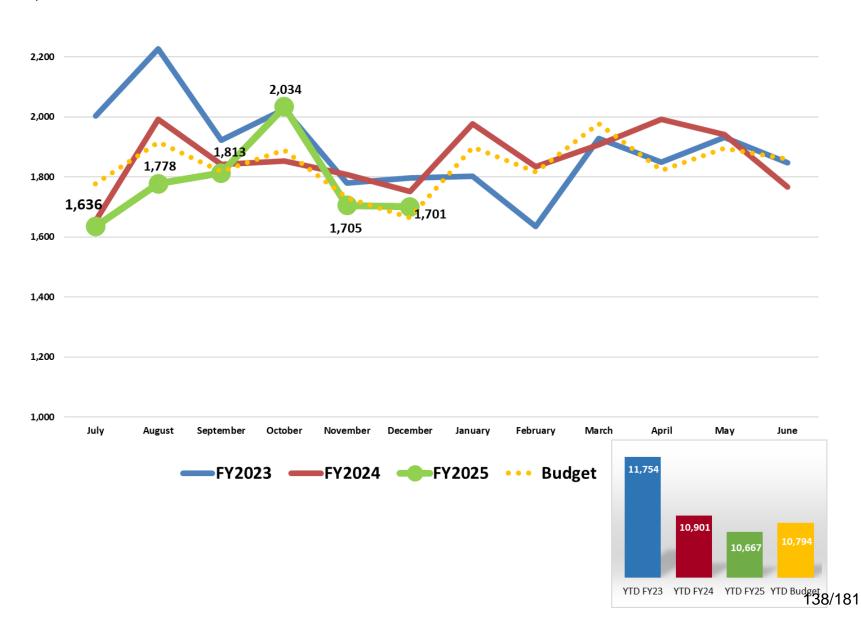


Radiology Modality - Diagnostic

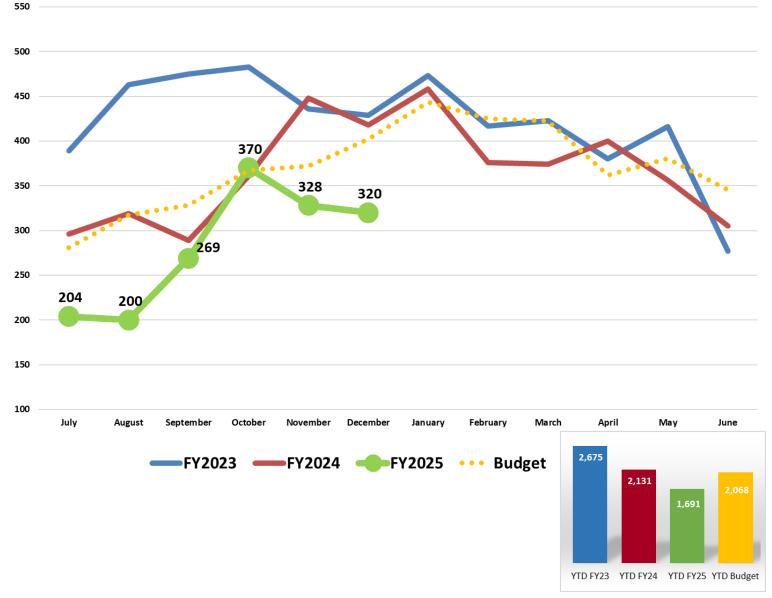


Radiology - UC Court/South Campus

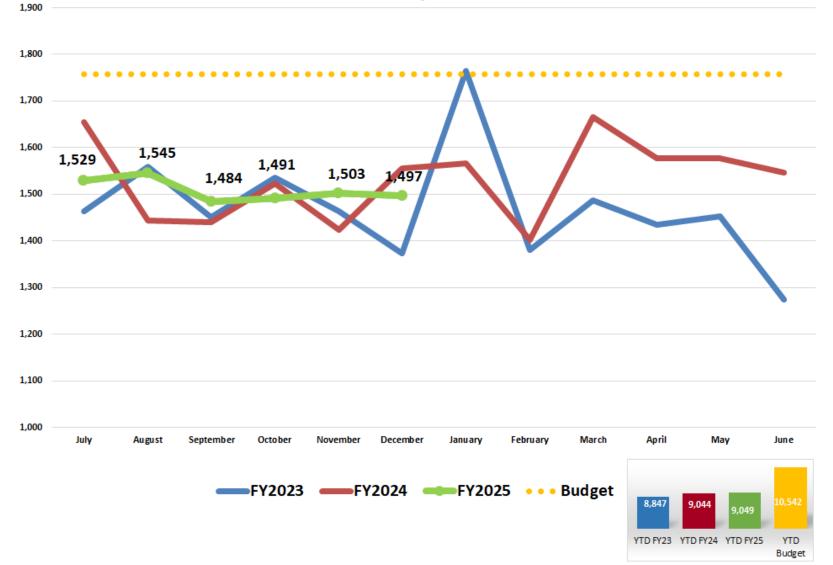
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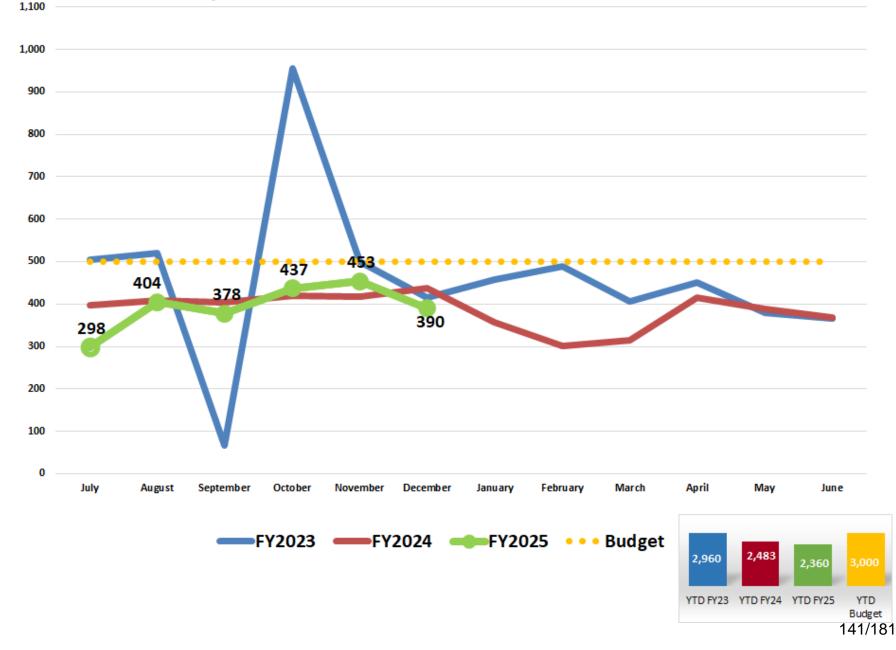
Radiology - UC Demaree/North Campus



Chronic Dialysis - Visalia

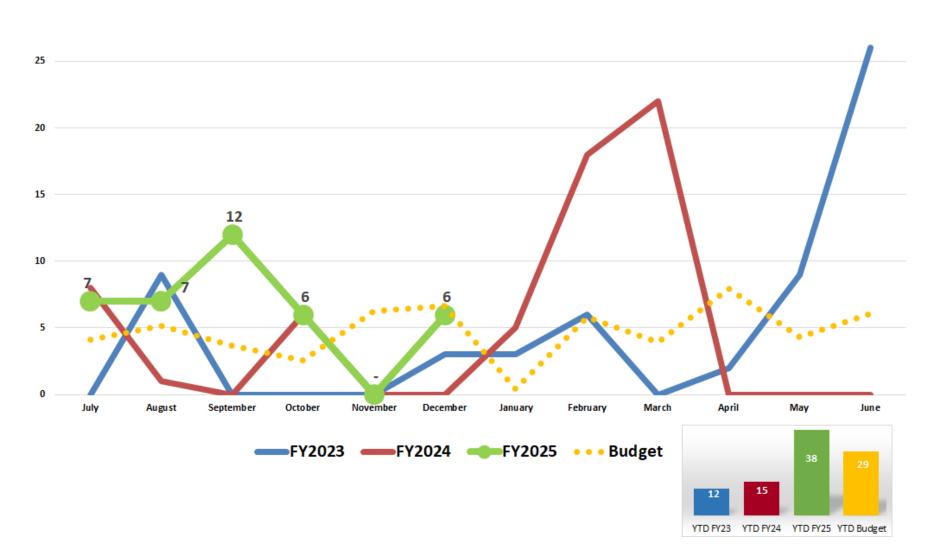


CAPD/CCPD - Maintenance Sessions

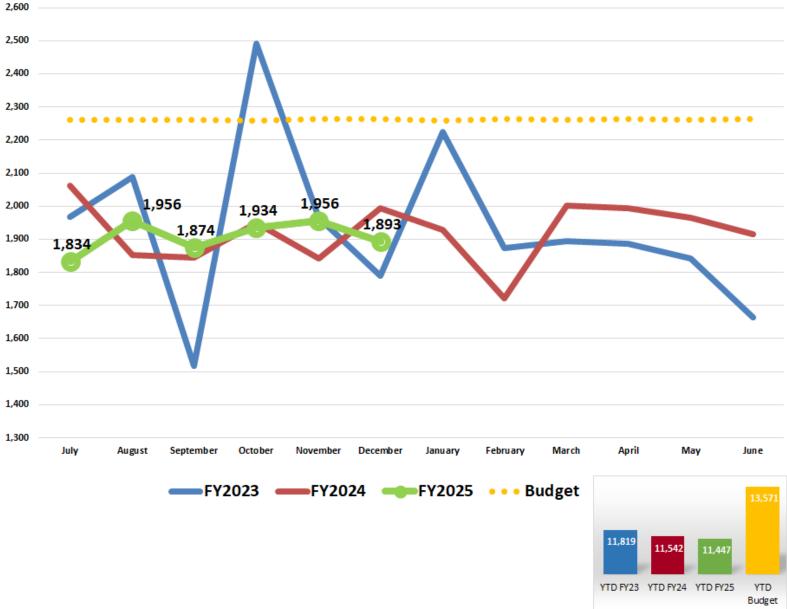


CAPD/CCPD - Training Sessions

30

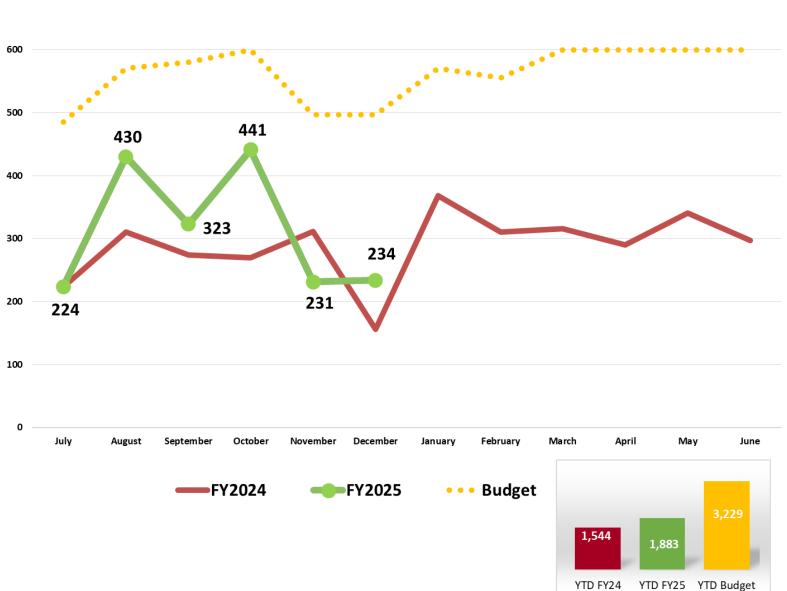


All CAPD & CCPD

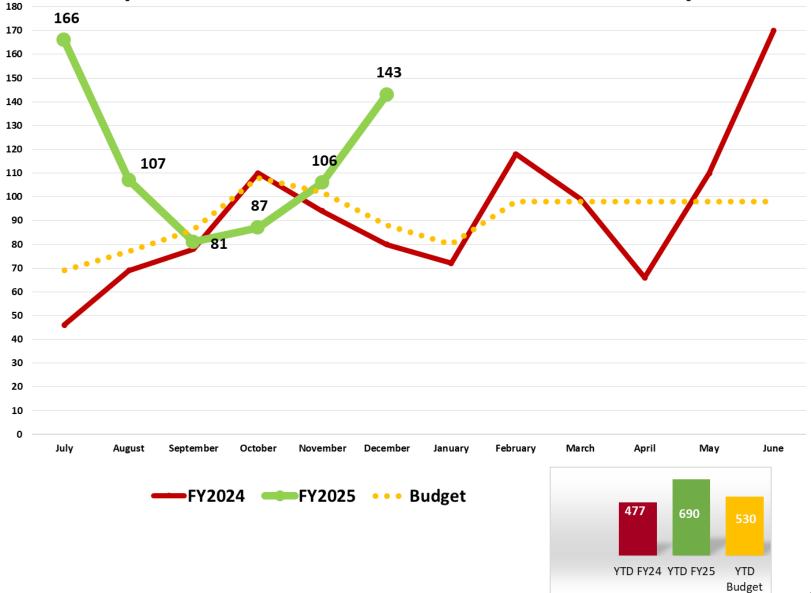


Urology Clinic Visits

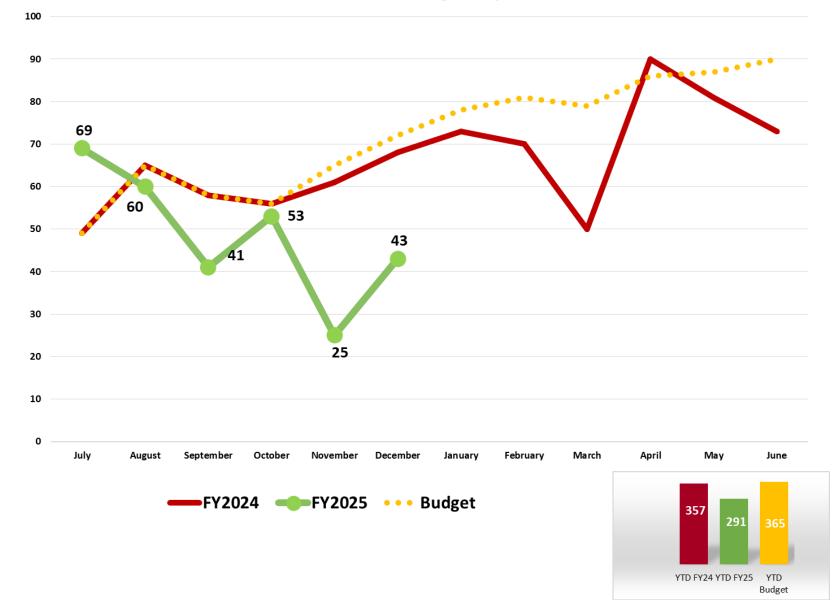
700



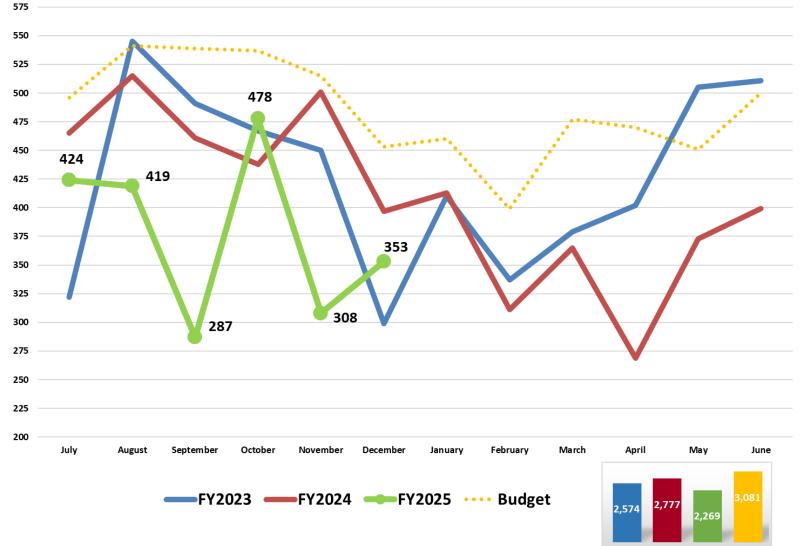
Open Arms House - Patient Days



Cardiothoracic Surgery Clinic - Visits

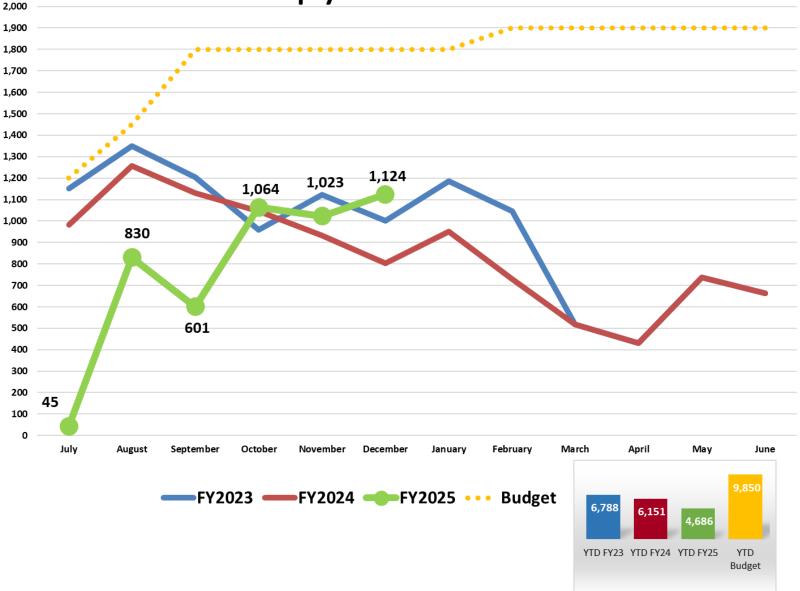


Cardiac Rehabilitation

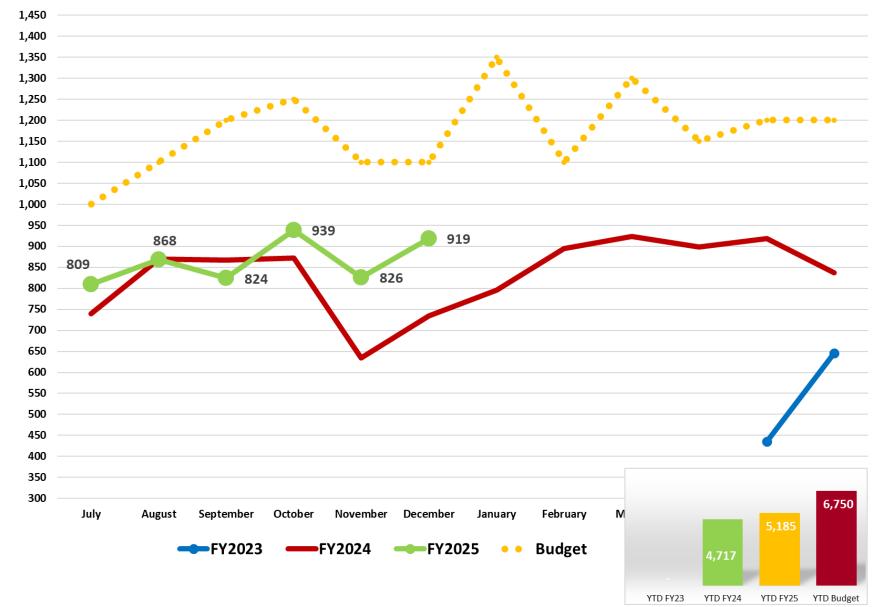


YTD FY23 YTD FY24 YTD FY25 YTD Budget

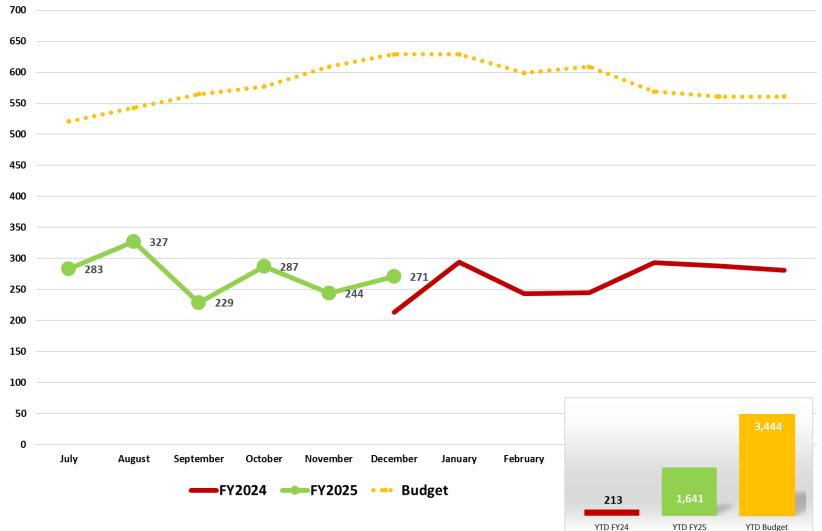
Therapy-Wound Care



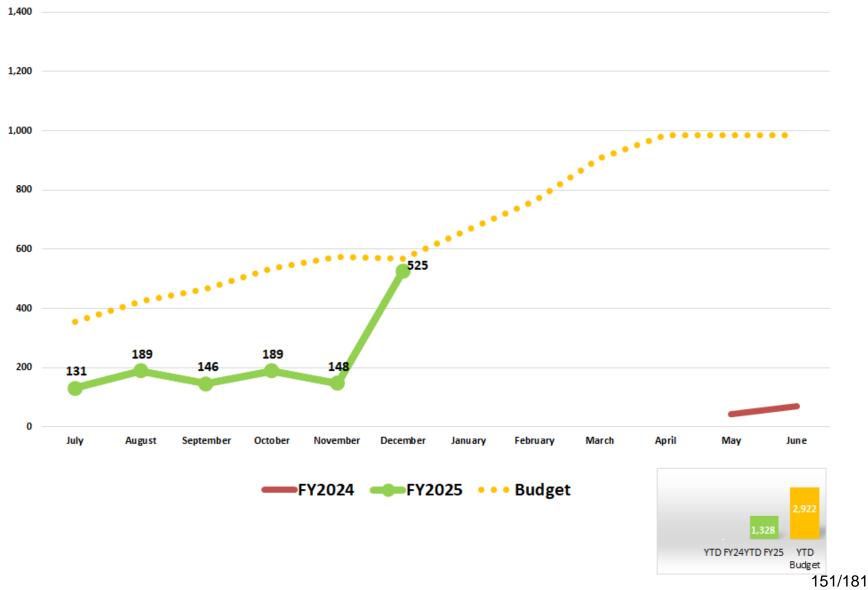
KH Medical Clinic - Ben Maddox



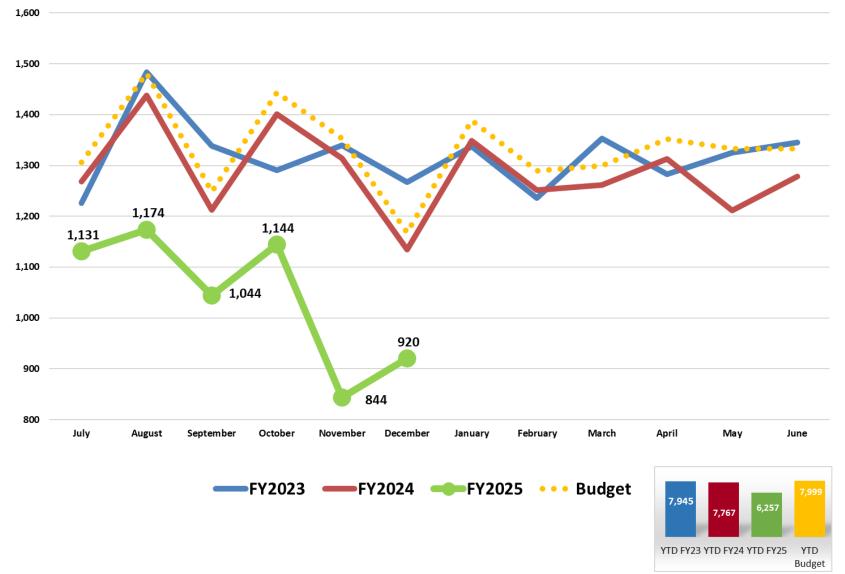
KH Medical Clinic - Plaza



KH Willow Clinic



Medical Oncology



Agenda item intentionally omitted